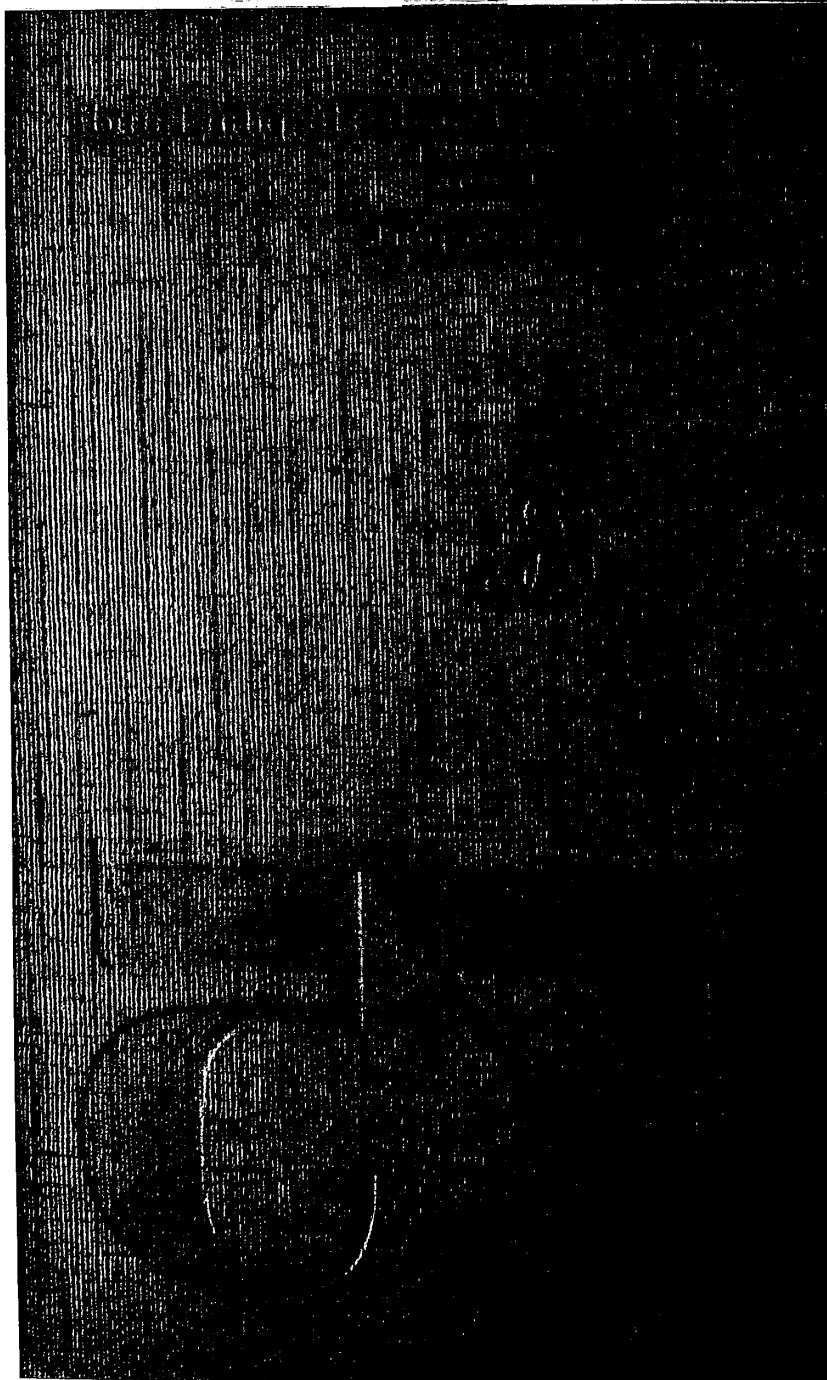


King Edward's Hospital Fund
for London
Annual Report





**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

Patron: Her Majesty The Queen

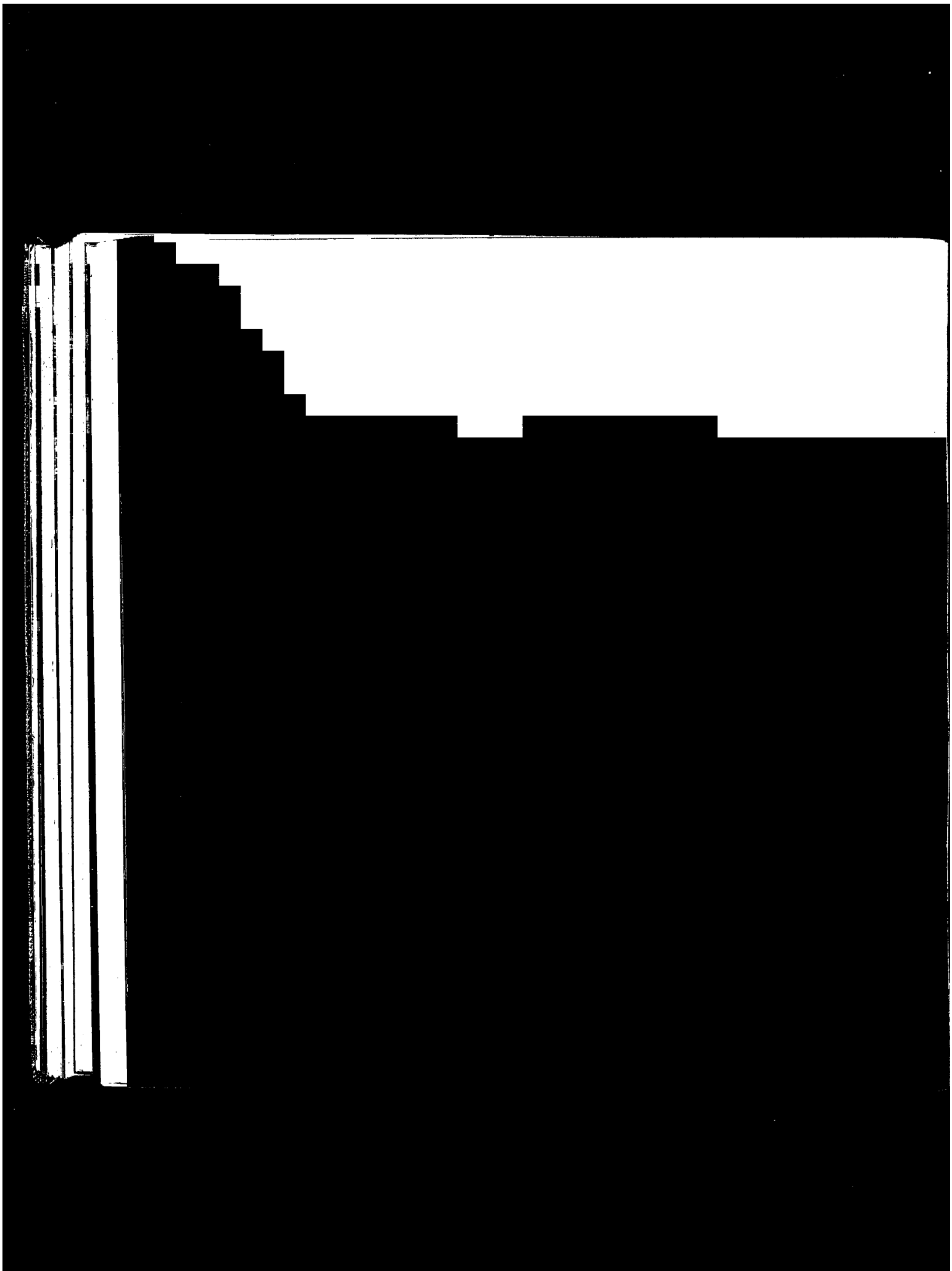
Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Sir Andrew H Carnwath KCVO DL
Lord Cottesloe GBE TD

Treasurer: R J Dent

Chairman of the Management Committee:
Lord Hayter CBE

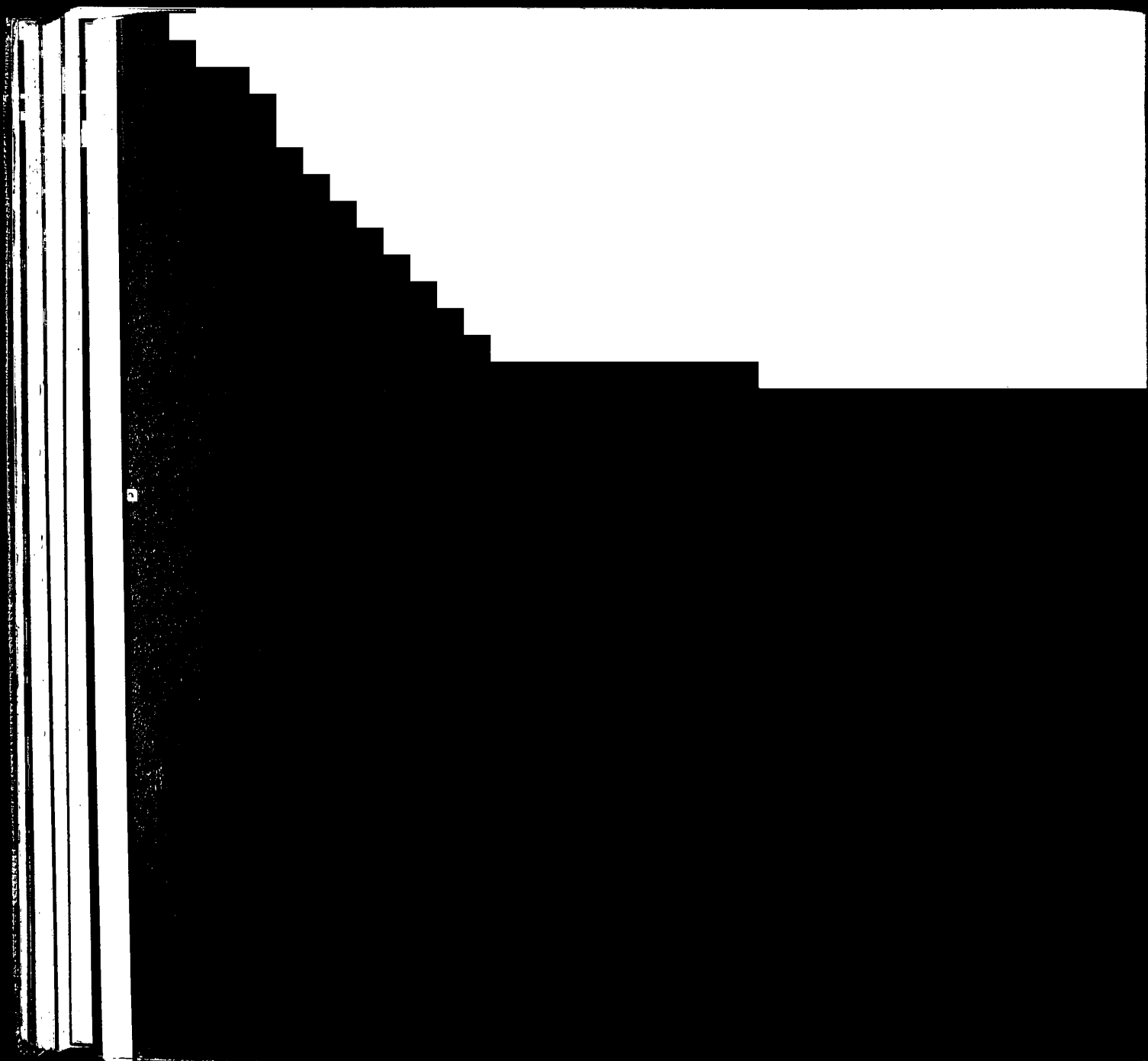
Secretary: G A Phalp CBE TD

14 Palace Court London W2 4HT
Telephone: 01-727 0581



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REPORT 1975

Two issues – reorganisation of the health service, and the effects of inflation – continue to pervade the work both of the London hospitals and of the Fund.

Crucial to the success of reorganisation is the formation of new working relationships and a new method of making decisions, within redrawn areas of responsibility. The process is in itself unsettling to any organisation and makes demands of a personal kind upon senior staff. It is happening at a time when there is no money to spare. The deployment of resources must, therefore, be subject to continuous scrutiny. This, in turn, calls for better organisational technology, particularly improved information services, to help the people who have to make decisions and organise the new service. The Fund has been taking a special interest in the human and technological problems emerging from reorganisation, particularly as it affects the hospital service.

That service must inspire calm confidence if it is to be effective. Yet hospitals have been thrust into the arena of political activity and are having to cope with the disturbance to work which results from so-called 'industrial action'. A charitable foundation, apolitical and independent, does not involve itself in matters of this kind. The impact, however, and the general lowering of spirits throughout the service, are manifest in the day-to-day exchange with staff of all kinds, through the work of the Fund's standing committees, the King's Fund College and King's Fund Centre. A more obvious example of the direct effect of 'industrial action' was the exceptionally busy period at the Emergency Bed Service during the height of the disputes in 1975, when emergency admission procedures in first one hospital and then another were disrupted, sometimes without notice.

NEW FORMAL RELATIONSHIP

The Fund's association with London hospitals, developed over many years, remained unchanged by the reorganisation of the National Health Service. There is, however, some change in the formal relationship with the service.

The new structure does not yet provide the straightforward means of collaboration which the former hospital authorities had with the Fund. In this early stage of reorganisation, it is not always easy to identify at once who is responsible for what.

For example, the initial contact for discussion and collaboration on a project may be the district management team, though the concurrence of the responsible statutory body will be needed. Whether it is the area or regional authority may depend upon the size and nature of the project and the range of its possible outcome.

The EBS is also affected. The direct contact with general practitioners and emergency admissions departments in hospitals is unchanged, and the four Thames regional health authorities have accepted responsibility for the main financing, but new relationships have to be developed to establish precise responsibility for procedural policy. Similarly, in some cases it is not yet clear who authorises, and pays for, people to attend conferences and management courses.

These confusions, and the occasional resultant delay in making decisions, will be avoided as the formal links between the Fund and the health authorities become clearly defined.

CHANGE OF EMPHASIS

The reorganisation has other implications. The very word 'hospital' must now be given wider interpretation than the original, relatively simple, assumption of what it is and what it is not. The concern of a hospital has extended to the care and treatment of patients before and after their stay in hospital, and indeed, to a renewed interest in keeping patients out of hospital whenever possible. New needs are emerging as the emphasis in health care moves towards an integrated service. This has had some bearing upon the work of the Fund within the terms of its trust.

In addition to these considerations, there was also the necessity to look to the effects of inflation upon the Fund.

Though its finances are well managed and its income has risen in recent years, everything is costing more money, particularly the institutions of the Fund which employ staff and provide a continuous service. Grants for some projects to which the Fund is committed have had to be increased. This affects the amount of money available for new activity.

For these several reasons, the Management Committee commissioned an inquiry into the policy and practice of grant-giving and the internal organisation in order to consider what changes may be required, what needs the Fund should be trying to answer and what new initiatives it should be taking. This by no means points to radical change of direction. The policy has always been to experiment and innovate. By tradition, all activity is subject to continuous review to ensure relevance. The organisation remains flexible and alert to new needs and circumstances. The inquiry and the changes it suggested were a continuation of this tradition.

LONDON HOSPITALS

The special responsibility to support hospitals in London, central to the Fund's purpose and function, finds expression in two ways; firstly, as a response to requests for help and, secondly, in taking the initiative to develop some new or hitherto neglected aspect of the service.

Of the first, the most direct is to give grants for building, furnishing and equipment. Part of the original procedure was a formal system of visiting by the Hospital Visitors to encourage hospitals to raise standards and to ensure that the grants would be properly used. For, as King Edward VII, then Prince of Wales, remarked to the General Council of the Fund at its first meeting in 1897, 'It will never do for us to give money right and left to hospitals which are in need. It will be necessary for us to investigate the state in which these hospitals are, to find out those which are in most pressing need of assistance, and also to form some opinion as to how the management is carried on. I merely mention this now because it must be a subject which will become one of paramount importance in a very short time...'

It has indeed remained a subject of importance. The nature and purpose of visiting, however, began to change once the NHS was established. Since 1970, few formal visits have been made and the system, after 78 years, has now been suspended. Members of the grant-giving committees, however, continue to visit hospitals and other centres of health care, in London and elsewhere, to study requests and inquiries about grants for all purposes.

Grants for building, furnishing and equipment continue to be limited to hospitals and homes, both in the NHS and independent, within the Greater London Council boundary, and to those beyond which normally admit patients from London. Only about a third of the income is now used for these grants. Some criteria for selection are therefore applied.

NHS hospitals normally receive grants for purposes which cannot be funded from NHS sources. Preference is given to educational innovation and practical projects designed to help patients live a fuller life in hospital, to keep good contact with life outside and to return home more quickly. It seems wiser and fairer in present circumstances to spread the allocated sum over a larger number of smaller grants, than to commit big sums to fewer hospitals and homes. In many cases, a contribution is made to the total sum required and this often acts as an encouragement to a local fund-raising group to match the Fund's grant with one of its own.

INVESTIGATION, EXPERIMENT AND DEVELOPMENT

The Fund's objective in supporting investigation, experiment and development is improvement in practice. This is borne in mind from the beginning, in assessing an application or in planning a project initiated by the Fund.

Grants for these purposes are not restricted to London or to hospitals, but the possible outcome of a project must be shown to have potential benefit for London hospitals. Though an investigation may be undertaken in a suitable centre anywhere in the country, the application of findings should also be developed in London. Grants are not given

to individuals for their own work. Neither are they given to universities, except for projects specifically aimed at improvement in health service practice. Clinical research is excluded.

The general framework is unchanged. But the Research and Development Committee has proposed some change of emphasis in the kinds of projects to be supported and in the form of support. The intention is rather to support, and indeed to initiate and coordinate, work which the Fund itself considers desirable than merely to act only in response to an assortment of unconnected applications. The Committee is also considering ways in which projects can be more systematically assessed in terms of their practical outcome, both locally and generally.

While some major schemes, such as the medical records project, may be supported, it seems appropriate in present circumstances to encourage groups of smaller, relatively simple projects which have limited and local objectives but common themes. This would provide help in more places, and the people taking part could exchange views and information within a wider range of experience. It accords with the Fund's tradition of identifying and drawing upon the imagination and enthusiasm of people in the service who have, in addition, the capability to carry the programme through.

Medical Records Project

Medical records first began to interest the Fund over 25 years ago when it supported a bursary scheme for training medical records officers. There is now a resurgence of that interest in the new approach to organisation and design, through the introduction of the so-called 'problem-oriented medical record'.

The POMR system is being introduced experimentally in Guy's Hospital and the Royal Free Hospital. This revised form of recording clinical information may have advantages over more traditional methods for both service and research. Its inclusion in medical teaching will ensure that the new generation of doctors knows how to use the new system.

Pilot studies in the two hospitals have been promising. The work is likely to extend and become a long-term interest of the Fund requiring substantial financial support.

In addition, a national survey of other new methods and experiments in medical records is being conducted on the Fund's behalf by the department of community medicine, University of Nottingham. And on the initiative of the Association of Medical Records Officers, a study of the role and work content of MROS is being made.

The project as a whole exemplifies the traditional major initiative occasionally taken by the Fund by which it makes a sustained contribution to progress and improvement in an important and somewhat contentious part of hospital practice.

In most projects the Fund's role is less central. The work is usually taken over at an earlier stage by the hospitals or other health services, or by another organisation, or it may simply be superseded by some change of circumstances or practice. These projects, equally worth doing, are more likely to originate from a direct request or in response to a need brought to light in the work of the College and the Centre. The independence, neutrality and flexibility of the Fund are often the attributes which allow them to get started. The lists of grants on the back pages of this report give some indication of the range of projects now being supported, and of their origin.

Specialist Voluntary Help

Among the organisations receiving grants for development are some whose names may be unfamiliar. In recent years the Fund has tended to encourage smaller organisations which deal with specific disabilities, such as epilepsy, colostomy, Huntington's chorea, spinal injury. Often, the initiative comes from a man or woman so disabled, or a relation or friend closely concerned, or sometimes from the professional with a special interest. The organisations give skilled practical advice and sympathetic support to people whose everyday needs cannot be tackled entirely by the professional health services or the more generalised volun-

tary organisation. Rarely do these small organisations attract the public sympathy which could provide the income they require to do all they wish. Inflation bears especially hard and many of the grants given to help in the early stages have been increased this year.

In addition to financial support, the Fund occasionally provides secretarial help and office accommodation in the Centre while the organisation is being set up. Such assistance is by no means one-sided. The setting up is an experimental project in itself, and the work of the new organisation enhances the general activity of the Centre.

EMERGING NEEDS IN THE NHS

Many of the newer forms of activity, in grant-giving and in the programmes of the Centre and the College, reflect the Fund's response to needs emerging from the reorganisation of the NHS.

Information Services

Several experimental schemes to develop information services have already been supported. The number of new applications received in the year indicates growing recognition of the importance of good information at all levels in the restructured NHS. The different kinds of information needed by the various management groups are becoming more clearly defined. But the first need, more difficult and perhaps not yet so well recognised, is the construction of good systems for collecting, arranging and disseminating information. Their development requires expert advice and perhaps some central coordination. It is believed that this may be the more appropriate way for the Fund to continue its support.

Community Health Councils

At the request of the Department of Health and Social Security, the Fund has been supporting a project to prepare the way for the possible establishment of a national body for community health councils. The concept of involving the local community in its own health services is one of natural interest to the Fund. The CHCs are at an early stage of development and are still defining their roles. A

secretariat, staffed by the Fund and based at the Centre, has provided an information service, newsletters and other opportunities to share experiences. The project steering committee, having consulted all CHCs, has submitted recommendations to the DHSS indicating that most are in favour of some form of national association. Detailed proposals are being worked out in preparation for a national conference. The DHSS has now taken over the main financing of the project but the Fund will continue to provide accommodation and some minor financing until 1977.

Management Training

The Fund, after informal consultation with the DHSS, has commissioned an exploratory study of training requirements of senior managers in the restructured health service. A group of distinguished experts in management training, with Dr Bryan Thwaites, principal of Westfield College, as chairman, has been working throughout the year and a preliminary report is expected during 1976. It is believed that informed commentary on this subject may be of value in preparing a national strategy for management training in the public services. The Fund is indebted to the Nuffield Provincial Hospitals Trust for its friendly cooperation in this project, particularly for the valuable services of Mr R Shegog, deputy secretary of the Trust, as secretary of the working party.

TRAVELLING FELLOWSHIPS

The scheme sponsored through the King's Fund College to enable groups of young British doctors, nurses and administrators to see something of health care systems in the United States of America has again this year proved successful. There is keen competition for places in the group - twelve in all - and American collaborators in the project have again reported their appreciation of the high quality of those taking part.

There has been some change of emphasis in the Fund's arrangements for the award of medical travelling fellowships to Australia and New Zealand. In future there will be fewer awards to senior consultants for visits to Australia.

It is proposed instead to sponsor somewhat more junior men or women whose contribution to specialist clinical practice or academic research nevertheless already shows particular promise. Eligibility for a grant of this type is limited to doctors under contract with health authorities in the Greater London area. It is hoped that the revised scheme will prove a stimulus to potential specialists in this country. The first of this new category of travelling fellow is already attending the practice of the Royal Perth Hospital in Western Australia.

INTERNAL ORGANISATION

The inquiry commissioned by the Management Committee included a review of costs and general management and a consideration of the future of the Fund's institutions.

King's Fund Centre

The Centre is moving in August 1976 from the leasehold offices which housed it in its experimental years, to a permanent home in Camden Town. The site has been acquired by the Fund and the new building is therefore a capital asset. The move has been planned to avoid undue disruption of the information services and the full programme of conferences and meetings. A new building, however, inevitably leads to new patterns of working and the development of new local relationships. It provides a natural opportunity for rethinking policy, function and staffing.

Some preliminary consideration has been given to these matters during the year and a more systematic study will be undertaken once the move is completed and the organisation settled.

King's Fund College

The future of the College has been considered in relation to the financial resources available for education and the general provision for management training within the NHS. It is proposed to reduce the size of the College from 1978 and to place more emphasis upon experimental courses and seminars of the College's own choosing. It seems likely that the multidisciplinary approach and the interest in senior

management development will continue, though provision for new needs can be made as they arise. Any alteration takes some time to effect because the College's programme must be planned well in advance, in consultation with the health service authorities and with other education centres and organisations at home and overseas.

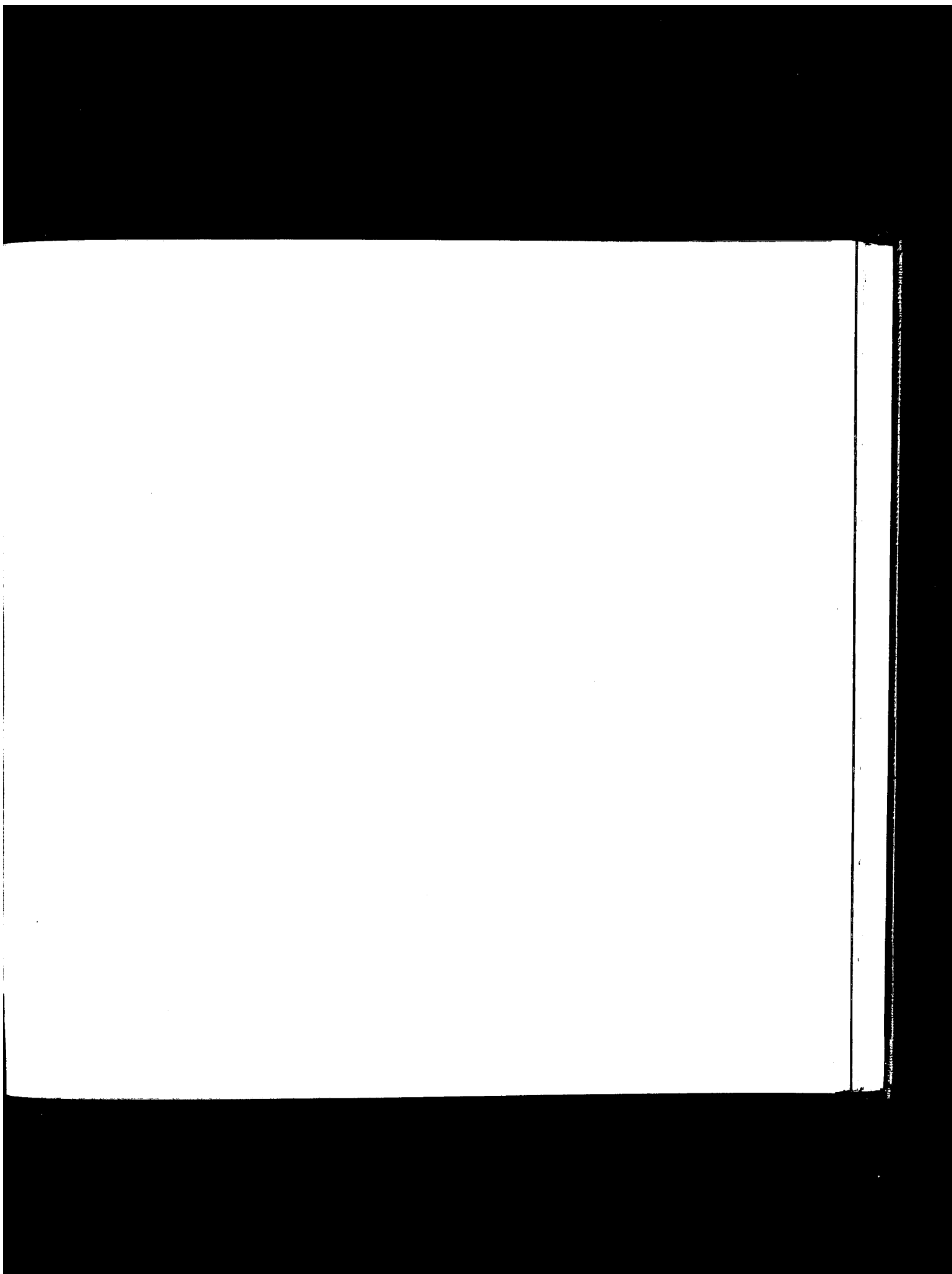
Publishing

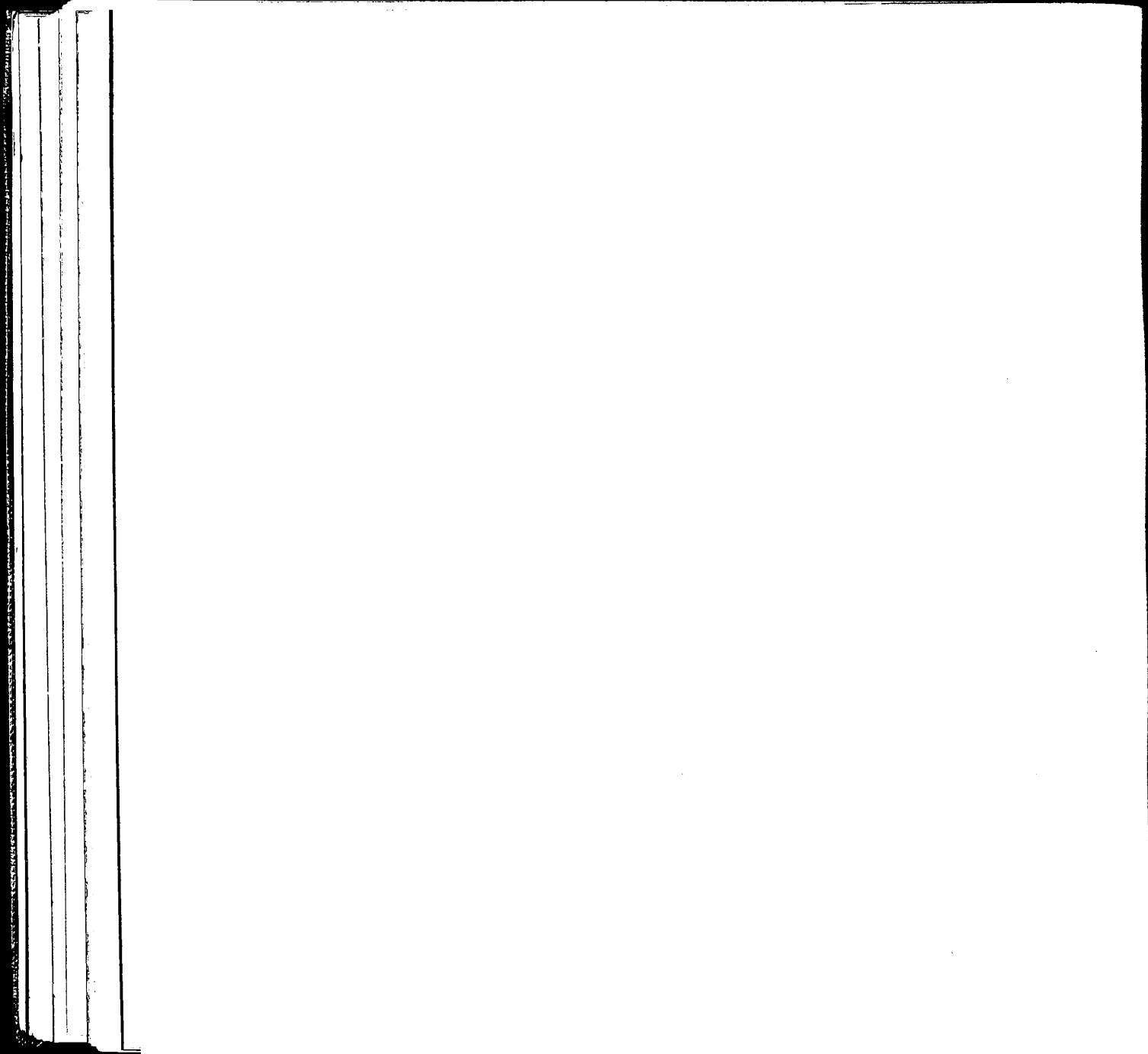
Production, pricing and selling have been brought into a new system which puts the publishing activity of the Fund on a more business-like footing. A contract has been signed with Pitman Medical Publishing Company Ltd for that company to handle promotion, distribution and all sales in this country and abroad. From July 1976, King's Fund books will be available from all good bookshops. This should ensure quicker, simpler service to the customer. Orders should no longer be sent to the Fund. The former agency arrangements with Research Publications Services Ltd and certain overseas organisations are also ended. The new system only applies to titles published by authority of the Publications Panel and listed in the official annual booklist. Project papers, newsletters and other reading materials issued by the Centre will still be available directly, and only, from the Centre.

Administrative Rearrangements

Savings have been made in administrative and catering arrangements at the Fund's headquarters and in staff travelling. Other ways of controlling daily costs without detriment to service are being explored. In addition, the new Centre building will allow relocation of staff, in particular the publishing and press office, which will release office accommodation at headquarters for other purposes.

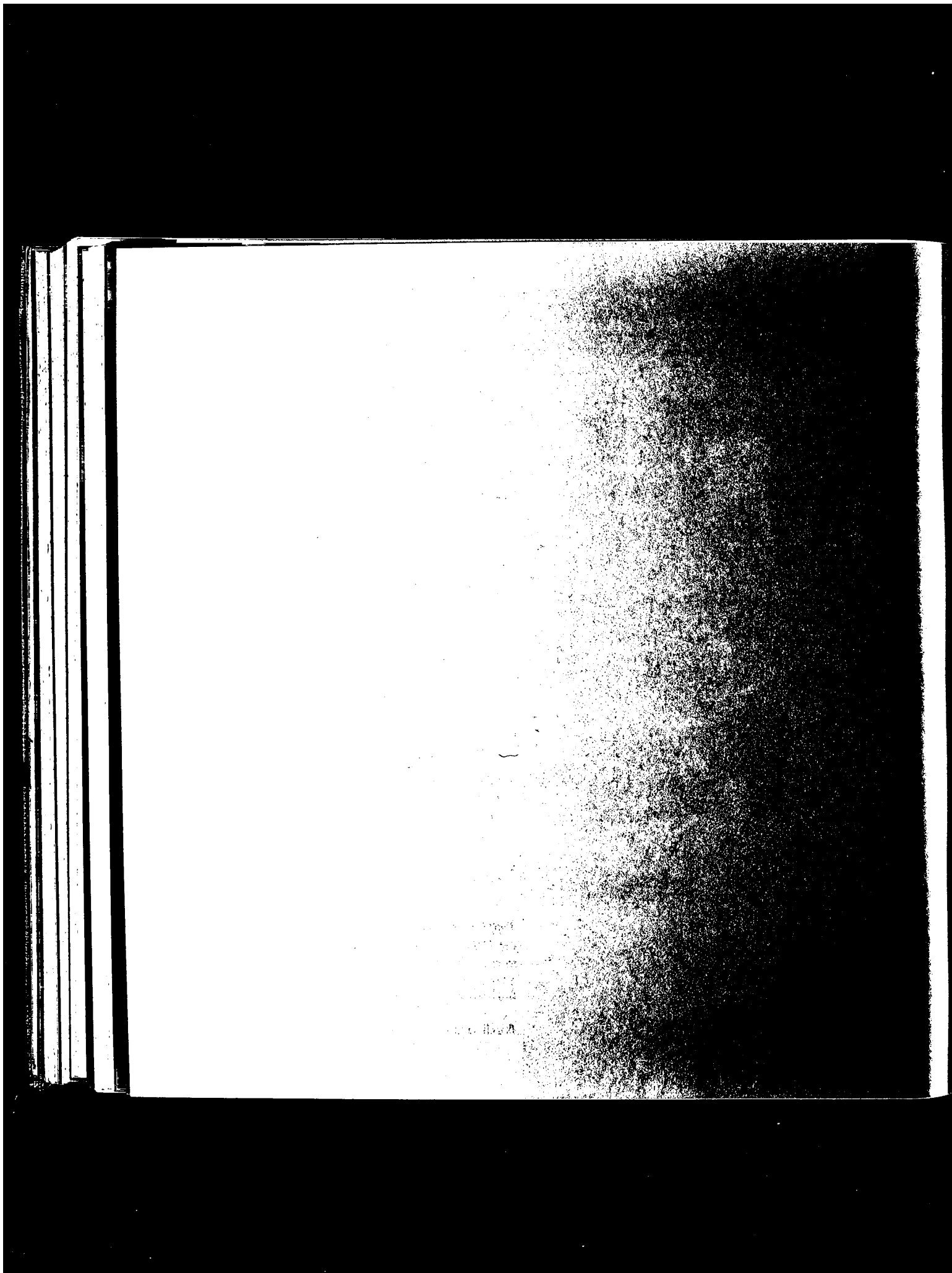
It is hoped that this account, albeit brief, of the Fund's activities during the past year will, nevertheless, serve to indicate that despite the difficulties of the times the Fund has continued, as an independent charitable foundation, to advance its work of encouraging improvement in health service practice.







'Topping out' the new King's Fund Centre are (left to right) Lord Hayter, Sir Francis Avery Jones and Mr R J Dent, watched by Mr E G Cornish, Chairman of G E Wallis and Sons Limited (left, white helmet), Lt-Col J D Goodship, the Fund's estates administrator, and some of the staff.



FINANCE

The following pages (16 and 17) contain abridged financial statements extracted from the full accounts of the King's Fund which are available on request.

At 31 December 1975 the total market value of the Fund's assets was £24 029 000 (1974 £18 589 000) and the income for the year £1 376 000 (1974 £1 359 000).

Increasing costs reflecting the rate of inflation have affected the level of expenditure. Despite every care taken by the management of the Fund the total of general expenditure for the year, which is before the disbursement of grants and the special payment in 1974 to the staff pension fund, shows an increase of £151 000 over the corresponding figure for 1974.

The Fund has continued to benefit from relatively high rates of interest earned on the proceeds of the sale of certain property in 1973. However, this particular situation is now changing as sums are being invested in and expended on other properties, including the

new King's Fund Centre. In 1975 it has seemed appropriate to make as much of the additional income as possible available for grants. As a consequence, and despite the greater running costs of the Fund and its institutions, the financial provision for grants has this year amounted to £669 000 – as compared with £452 000 last year.

Whilst it is gratifying to record this increased disbursement of money in support of the Fund's trust, the relatively temporary nature of the higher level of current income must be borne in mind. The uncertainty of the present economic situation suggests that the problem of rising costs is by no means at an end and the Fund will, therefore, always welcome new sources of money to enable it to continue to support the advancement of health care.

The Treasurer gratefully acknowledges all contributions that have been made during the past year: he also suggests that the Fund is a very suitable object for charitable legacies.

Bankers: Bank of England
Baring Brothers and Co Limited
Midland Bank Limited

Solicitors: Turner Peacock

Auditors: Deloitte and Co

KING EDWARD'S HOSPITAL FUND FOR LONDON
ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1975

Valuation 31 December			Book Value 31 December	
1974	1975		1975	1974
£	£		£	£
		Capital Fund		
		Investments		
3 034 943	6 256 636	Quoted securities	4 650 822	3 861 782
57 292	81 951	Unquoted securities	100 372	101 197
<u>3 092 235</u>	<u>6 338 587</u>		<u>4 751 194</u>	<u>3 962 979</u>
742 470	11 733	Current assets	11 733	742 470
<u>3 834 705</u>	<u>6 350 320</u>		<u>4 762 927</u>	<u>4 705 449</u>
		General Fund		
		Investments		
4 472 861	7 699 672	Quoted securities	6 257 384	6 527 272
40 208	52 093	Unquoted securities	60 000	60 000
8 530 978	9 410 518	Properties, including Fund premises	6 501 905	5 112 700
—	—	Reversionary interests— nominal value	1	1
<u>13 044 047</u>	<u>17 162 283</u>		<u>12 819 290</u>	<u>11 699 973</u>
1 667 046	463 049	Net current assets	463 049	1 667 046
<u>14 711 093</u>	<u>17 625 332</u>		<u>13 282 339</u>	<u>13 367 019</u>
		Special Funds		
		Investments		
32 097	41 773	Quoted securities	59 567	59 567
11 108	11 780	Current assets	11 780	11 108
<u>43 205</u>	<u>53 553</u>		<u>71 347</u>	<u>70 675</u>
<u>£18 589 003</u>	<u>£24 029 205</u>	Total Net Assets	<u>£18 116 613</u>	<u>£18 143 143</u>

ABRIDGED INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 DECEMBER 1975

		1975		1974	
Income	£	£	£	£	£
Investments		1 004 451		1 042 166	
Properties		362 084	1 366 535	309 819	1 351 985
Donations		7 161		7 012	
Legacies allocated to income		1 943	9 104	301	7 313
			£1 375 639		£1 359 298
Expenditure					
Grants allocated		695 278		481 243	
Less grants lapsed		26 400	668 878	29 054	452 189
King's Fund Centre		287 902		230 502	
Less contribution from DHSS	100 000			100 000	
from Thames RHAs	30 000	130 000	157 902	22 500	108 002
King's Fund College		330 769		268 034	
Less course fees received		81 174	249 595	72 608	195 426
Emergency Bed Service		194 915		145 130	
Less contribution from Thames RHAs		188 415	6 500	138 630	6 500
Publications		43 388		32 159	
Less sales		13 180	30 208	3 437	28 722
Administration					
Salaries and pensions		163 693		124 013	
Establishment and office		28 846	192 539	26 767	150 780
Other Expenses					
Maintenance of Fund premises		24 334		17 338	
Professional fees, etc		18 382	42 716	21 421	38 759
			1 348 338		980 378
Special contribution to Pension Fund					116 180
					1 096 558
Excess of Income over Expenditure for the year, transferred to General Fund			27 301		262 740
			£1 375 639		£1 359 298

**SUMMARY OF SPECIAL FUNDS
AT 31 DECEMBER 1975**

Special Anonymous Trust (Greenwich and Bexley AHA)	£ 19 068
Mrs L L Layborn, deceased, Trust (St Luke's Nursing Home for the Clergy)	4 090
A Brooke-Smith, deceased, Trust (Emergency Bed Service)	686
N H Vernon, deceased, Trust (Diabetes Research)	43 448
N H Vernon, deceased, Trust (Ear, Nose and Throat Research)	4 005
Spinal Injuries Association	50
	<hr/> £71 347

LEGACIES RECEIVED IN 1975

Capital:

A C C Bates	£ 747
N A Burchill	3 000
Dr F J Fahy	12 177
W H Harper Will Trust	25 693
Miss F E Milne	18 276
Miss L L Munro	8 305
Dr G A O Schack-Sommer Will Trust	28 706
Viscount Wakefield	25
Emile Wertheimer	186
	<hr/> £97 115

Allocated to Income:

E S Bellasis	£ 1 031
R C Drury	657
R Perry	255
	<hr/> £1 943

CONTRIBUTORS 1975

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
Gloucester Charitable Trust

Anonymous ('E M E')
Association of Chartered Physiotherapists
in Industry

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
Miss A G Blaikie
Viscountess Broome

Worshipful Company of Carpenters
A H Chester

Miss V Dodson

Miss W Edwards

Gillett Bros Discount Co Ltd

Lord Hayter CBE
Miss E V Howells

Mrs G Inchbald
Innes Memorial Fund

Jensen & Son

Lloyds Bank Ltd
London & Northern Estates Co Ltd

Marks & Spencer Ltd
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd
Morgan Grenfell & Co Ltd

National Westminster Bank Ltd

Major R O'Brien MVO TD

Worshipful Company of Pewterers
W J Pharoah
P F Charitable Trust
Prudential Assurance Co Ltd

Albert Reckitt Charitable Trust
T B Robson
N M Rothschild & Sons
Royal College of Nursing – Cumberland Branch

Schwartz Buchanan & Co
O N Senior
Mrs R M Simon

Diocese of Westminster
L S White
Williams & Glyn's Bank Ltd
Judge R B Willis TD

GRANTS MADE IN 1975**TO NATIONAL HEALTH SERVICE
AND LOCAL AUTHORITIES****Barnet AHA****EDGWARE HOSPITAL**towards furnishing postgraduate medical
centre

3 014

NAPS BURY HOSPITAL

towards stock of books for staff library

1 000

Berkshire AHA**CHURCH HILL HOUSE HOSPITAL**

towards extension to staff social club

3 000

Cambridgeshire AHA(T)**FULBOURN HOSPITAL**project to develop method of bringing about
informed change (final instalment on
two-year grant)

5 100

Croydon AHA**St LAWRENCE'S HOSPITAL
(League of Friends)**

towards adventure playground

5 000

Devon County Council**social services department**study of care for the elderly (final instalment
on three-year grant)

9 840

Doncaster AHAmanagement audit in nursing services (extra
to final instalment on three-year grant)

3 918

Guy's Hospital Special Trusteesstudy of issues of health policy by department
of community medicine (second instalment
on three-year grant)

16 000

**Hammersmith Hospital and Royal
Postgraduate Medical School**flats for visiting doctors and scientists
undertaking postgraduate clinical training
and research (final instalment on two-year
grant)

20 000

Hertfordshire AHA**DANESBURY HOSPITAL**

replacing minibus

3 750

LEAVESDEN HOSPITAL

towards furnishing club house for patients

£

1 250

Hospital for Sick Children BoGtowards setting up respiratory intensive
care unit

6 827

**Kensington, Chelsea and
Westminster AHA****St MARY ABBOT'S HOSPITAL**

towards cost of new chapel

10 000

Kent AHA**JOYCE GREEN HOSPITAL**

towards cost of hydrotherapy pool

10 000

Kingston and Richmond AHA**TOLWORTH HOSPITAL**

towards building staff social club

10 000

**Merton, Sutton and Wandsworth AHA(T)
WESTMOOR HOUSE**

towards extension of patients' lounge

3 000

Middlesex Hospital Special Trusteesstudy of referrals to medical outpatients
department (final instalment on two-year
grant)

800

Northamptonshire AHAtowards setting up joint information unit with
Northamptonshire County Council

3 500

Redbridge and Waltham Forest AHA**WHIPPS CROSS HOSPITAL**

towards improvement to children's wards

3 000

**Royal National Throat, Nose and
Ear Hospital BoG**towards improvement in staff catering
arrangements

3 000

St Thomas' Hospital Special Trusteesexperimental appointment to develop common
policy on management-research
relationship (first instalment on two-year
grant)

4 500

	£
Surrey AHA	
ASHFORD HOSPITAL	
towards furnishing extension of medical centre	2 600
MID-SURREY DISTRICT, MENTAL HANDICAP DIVISION	
new minibus	5 000
	<hr/> £134 099

TO INDEPENDENT HOSPITALS AND HOMES

Bell Memorial Home, Lancing	
fire precautions	3 150
British Home and Hospital for Incurables, London SW16	
fire precautions	2 500
Catharine House, St Leonards-on-Sea	
towards re-roofing	2 000
Catholic Nursing Institute, London SE1	
towards new x-ray equipment	2 000
Catisfield House, Hove	
towards improvements to staff quarters	1 152
Chalfont Centre for Epilepsy	
towards new medical centre	2 800
Chaseley, Eastbourne	
towards new recreation hall and other improvements	1 000
Churchill Court Convalescent Home (Royal British Legion), Sevenoaks	
towards furnishing double rooms	4 200
Crabhill House, Redhill	
towards cost of floor coverings and rebuilding sun lounge	2 232
Dominican Convalescent Home, Kelvedon	
towards various repairs and renewals	750
The Elms Home, London SE22	
fire precautions	3 000

	£
Fairfield House Residential School, Broadstairs	
towards refurnishing	750
Fonthill, Reigate	
fire precautions and other improvements	5 000
Greenhill Home, Bromley	
towards improvements to bedrooms	3 500
Hamilton Lodge, Great Bromley	
fire precautions	1 500
Harrison Homes, London W11	
washing machine	400
Hill Homes	
towards fire precautions in Woodlands, London N6	2 100
Howard House, Gerrards Cross	
improvements to heating system	1 500
Lulworth Court, Westcliff-on-Sea	
towards floor coverings	1 000
Manor House Hospital, London NW11	
towards staff-call system	2 000
Meath Home for Epileptic Women and Girls, Godalming	
towards rewiring	3 500
Moor House School, Oxted	
towards handicrafts centre	800
Nightingale House, London SW12	
towards modernising wing for the infirm	1 900
Parkside Home, Romford	
towards equipment for extension	1 000
Pirates Spring, New Romney	
towards furnishing new playroom	500
Raynard Memorial Nursing Home, London SE13	
towards various works and equipment	2 000
Roseacre, Banstead	
towards new boiler house	2 500

	£
Royal Hospital and Home for Incurables, London SW15	
towards unit for young severely handicapped	31 000
St Cecilia's, Westgate-on-Sea	
fire precautions	500
St Christopher's Hospice, London SE26	
for evaluation study of home care system	7 080
St Francis de Sales School, Hayling Island	
fire precautions	770
St Joseph's Home for Handicapped Women, London W4	
to cover additional costs of changing and rest room for staff, and to buy two King's Fund type beds	1 887
St Joseph's Nursing Home, London N9	
fire precautions	3 000
St Luke's Nursing Home for the Clergy, London W1	
repairs to lift	2 500
Star and Garter Home for Disabled Sailors, Soldiers and Airmen, Richmond-on-Thames	
towards modernisation	20 000
Thomas Banting Memorial Home, Worthing	
refrigerator	100
Wilkinson House, London SE15	
fire precautions	2 500
Yarburgh Children's Home, East Grinstead	
towards improvements to staff room	380
Expenses of Convalescent Homes Conference and staff visits	754
Token grants to 19 homes and 11 hospitals	3 000
	<hr/>
	£128 205

TO ORGANISATIONS AND EDUCATIONAL CENTRES

	£
Association of Independent Hospitals and Kindred Organisations	
towards running costs	1 000
BB Memorial Fund	
donation to scholarship scheme as memorial to Brian Brookes	250
British Association of Occupational Therapists	
towards making recruitment film	500
for occupational therapists to take MSc course (final instalment on three-year grant)	3 950
British Epilepsy Association	
to support information and advisory service (first instalment on two-year grant)	3 000
British Medical Association	
towards publication of guide to research funds	500
British Red Cross Society	
towards stock of training equipment	3 000
Camphill Village Trust	
towards accommodation for patients in new building	12 000
Cancer Care	
towards day room for patients of the Meyerstein Institute (Middlesex Hospital)	1 000
CARE (Village Communities for the Mentally Handicapped)	
towards furnishing common rooms of reception house at Orpington	2 700
Central Council for the Disabled	
review of progress in implementing Section 4, Chronically Sick and Disabled Persons Act, and present administration of fire regulations (final instalment on two-year grant)	1 000

	£		£
Combat Huntington's Chorea		Institute of Orthopaedics (appliances research and development unit)	
towards establishment	2 000	to support research and development (one-year grant)	8 500
Croydon Voluntary Service		International Hospital Federation	
towards publication of directory of voluntary organisations in the London Borough of Croydon	750	towards setting up information service (first instalment on five-year grant)	5 000
Design Council		Islington Society for Mentally Handicapped Children	
towards cost of reception to show successful entries in Design Council/King's Fund design award scheme for medical equipment	250	towards extension to premises	2 800
Design for Need		Link Centre for Deafened People	
towards cost of symposium and exhibition on industrial design	500	towards development (first instalment on three-year grant)	10 000
Diamond Riding Centre, Carshalton		London and Provincial Nursing Services Ltd	
towards additional quarters for staff	3 000	towards running costs (further grant)	5 000
Elderly Invalids Fund		London Health Services Research Group	
towards running costs (second instalment on three-year grant)	5 000	establishment	2 500
Friends of the Elderly		London Medical Group	
towards improvements to staff quarters	2 000	towards running costs (final instalment on two-year grant)	3 000
General Nursing Council for England and Wales		London School of Hygiene and Tropical Medicine	
towards developing welfare trust (one-year grant)	6 000	two teaching appointments for experimental courses for community physicians (second instalment on three-year grant)	7 000
Guy's Hospital Medical School department of general practice		Marie Curie Memorial Foundation	
study of interdisciplinary education in health and welfare in Thamesmead (first instalment on three-year grant)	12 000	towards fire precautions in new building for Edenhall Home, NW3	5 000
Helping Hand Organisation		Mental After-care Association	
towards repairs and refurnishing two homes	1 650	towards maintenance and repairs in two homes	2 500
Imperial Cancer Research Fund		Middlesex Hospital Medical School academic department of obstetrics and gynaecology	
donation to memorial fund for Dr Gordon Hamilton Fairley	250	consumer-based study to improve treatment of patients in hospital (one-year grant)	4 720
Institute of Mental Subnormality		National Association for Mental Health (MIND)	
towards continuation of experimental staff training scheme in methods of behaviour modification	20 000	towards setting up walk-in information and	

advisory service in Islington (first instalment on two-year grant)	£ 3 000	Royal College of Psychiatrists towards cost of new premises	£ 1 000
National Association of Hospital Head Porters appointment of organising secretary (final instalment on two-year grant)	2 500	Royal Society of Arts industrial design bursaries: hospital equipment section	450
National Children's Bureau towards setting up voluntary council for handicapped children (first instalment on two-year grant)	3 000	Royston (Fulham) Housing Association Ltd towards fire precautions for Royston House, London SW15	4 900
National Society for Mentally Handicapped Children towards publication and distribution of monograph on services to families	1 500	St John's Ambulance Association and Brigade towards equipment	1 372
One-to-one project, to encourage use of volunteers in hospitals and community services for mentally handicapped people (one-year grant)	3 000	Spinal Injuries Association towards running costs (second instalment on three-year grant)	4 000
Open University bursaries for staff in Thames and Wessex RHAs to attend courses on handicapped people in the community (further grant)	600	Toy Libraries Association towards development (third instalment on four-year grant)	3 000
Orpington Mental Health Association to develop voluntary activities (Anchor House Project) (final instalment on three-year grant)	2 250	Toynbee Hall towards centre for mentally handicapped people (final instalment on three-year grant)	12 000
Paintings in Hospitals (fourth instalment on five-year grant)	3 500	University of Edinburgh department of nursing studies for evaluation study of management audit for nursing services (first instalment on two-year grant)	6 172
Prospect Hall, Birmingham to provide place for physically handicapped Londoner (one-year grant)	3 000		£199 064
Psychiatric Rehabilitation Association towards cost of kitchen equipment and ventilating system	1 000	IN-HOUSE GRANTS	£
Queen's Nursing Institute towards setting up restaurant	3 000	Brunel University/King's Fund joint appointment (FRR) to King's Fund College staff (annual grant)	4 200
Radio Nine towards studio equipment to provide radio for hospital patients in Wandsworth and East Merton Health District	1 500	Community health councils project (PJT) towards possible setting up of national body	20 000
		Comprehensive training for remedial professions (FRR) experimental scheme in association with Polytechnic of Central London (extra grant)	9 504

	£
Drug dependency discussion group (JBC) expenses of meetings (final instalment on two-year grant)	1 000
International seminar for administrators (FRR)	1 000
Exhibitions (WMA-R)	4 600
Hospital house journals competition (MDH)	400
King's Fund travelling fellowships (GAP)	6 500
Language barrier (WGC) to develop materials for teaching English to foreign staff in hospitals (final instalment on three-year grant)	5 100
Medical records project (GAP) group of studies including pilot studies of use of problem-oriented medical records, survey of current records systems, and investigation of role and work content of medical records officers	134 500
Association of Medical Records Officers (one-year grant, £4000)	
Guy's Hospital (second instalment on three-year grant, £44 000)	
Royal Free Hospital (second instalment on three-year grant, £55 500)	
University of Nottingham (second instalment on three-year grant, £31 000)	
Mental handicap services project (JR) to develop ways of improving services (fifth instalment on extended seven-year grant)	18 700
Nurses research scholarship scheme (SAGG) (first instalment on three-year grant)	5 000
Overseas travel grants (FRR)	13 800
Performance, priorities and policies in medical care (WGC) seminars to reappraise health care policies	

	£
and objectives (first instalment on three-year grant)	5 350
Physiotherapy in general practice (GAP) study of use of physiotherapy in group medical practice (final instalment on two-year grant)	600
Residential accommodation for visitors to King's Fund (GAP) (final instalment on two-year grant)	1 111
Training arrangements for senior managers in NHS (GAP) working party to review current arrangements and make proposals for system for future requirements (one-year grant)	2 000
Travel expenses (staff)	545
	<hr/> £233 910
Total of grants made in 1975	£695 278

Note: Initials in brackets are those of the staff member who can give detailed information on the project concerned. See Staff Directory, pages 33-34, for name and address.

KING'S FUND CENTRE CONFERENCES, MEETINGS AND EXHIBITIONS

LARGE CONFERENCES

Mental handicap

Adult education
Information
Living in hospital
Lost souls
Meeting the mentally handicapped
Outside the walls
The big issues
World scene

Nursing

Aids to ward management
Future of nurse education
Nurses' retirement
Research and nursing tutors
Ward appraisal system

Other topics

Alcoholism – a family disease
 – alcoholic women
Area management teams
Art for the elderly
Caring and communication
Domestic environment in hospitals
Emotionally disturbed children at home
Health manpower development
Health services in Sweden
House journals
Information services
Language barrier
Management of health centres
Mothers and babies in maternity units
Psychiatric units in general hospitals
Units for the disabled
Ward teamwork

LUNCH TALKS

Auxiliaries, east and west – Professor Maurice Backett
Severely handicapped persons: priorities in health care – Professor Gunnar Dybwad
Occupational health in the reorganised NHS – Dr G E Ffrench
Targets for child care – Dr Mia Kellmer Pringle
Urban aid – Mr G Sandiford

SMALL MEETINGS

Ancillary staff wages
Art for the elderly
Big cities
Care of the elderly
Caring and communication
Continuing education for nurses
Counselling for NHS nurses
Exchange visits
General practice premises working party
House style
Information handling
Information services working party
Language barrier
Long term care study group
Management of health centres
Medical secretaries and receptionists in hospitals and general practice
Mental handicap
Nurses in committee
Nurses reporting on patients
Pre-retirement
Teachers of the mentally handicapped

EXHIBITIONS

Art for the elderly
Colour in hospitals
Growing needs of the growing old
Occupational therapy

Note: The Centre also gives hospitality to other organisations and groups for meetings.

**KING'S FUND COLLEGE
ACADEMIC YEAR 1975-6
COURSES AND SEMINARS**

Administrators' development
Health service planning
Industrial relations
Management appreciation for hospital consultants
Management appreciation for hospital consultants,
community physicians and general practitioners
(in collaboration with Centre for Extension
Training in Community Medicine)
Management appreciation for senior registrars
Management information
Management of geriatric services
National administrative trainees
Senior management development

Special and experimental courses and seminars

Administrators of independent hospitals
Coordinated teaching for the nursing professions
Long stay care seminars
Public relations in the NHS

Courses with overseas membership

Canadian College of Health Service Executives
Delivery and organisation of health care in the USA
(British postgraduate doctors, nurses and
administrators)
European conference
Health service organisation for American students
(medicine, nursing and administration)
King's Fund transatlantic seminar of nurses
Senior hospital and health service administrators
from overseas (International Hospital Federation)

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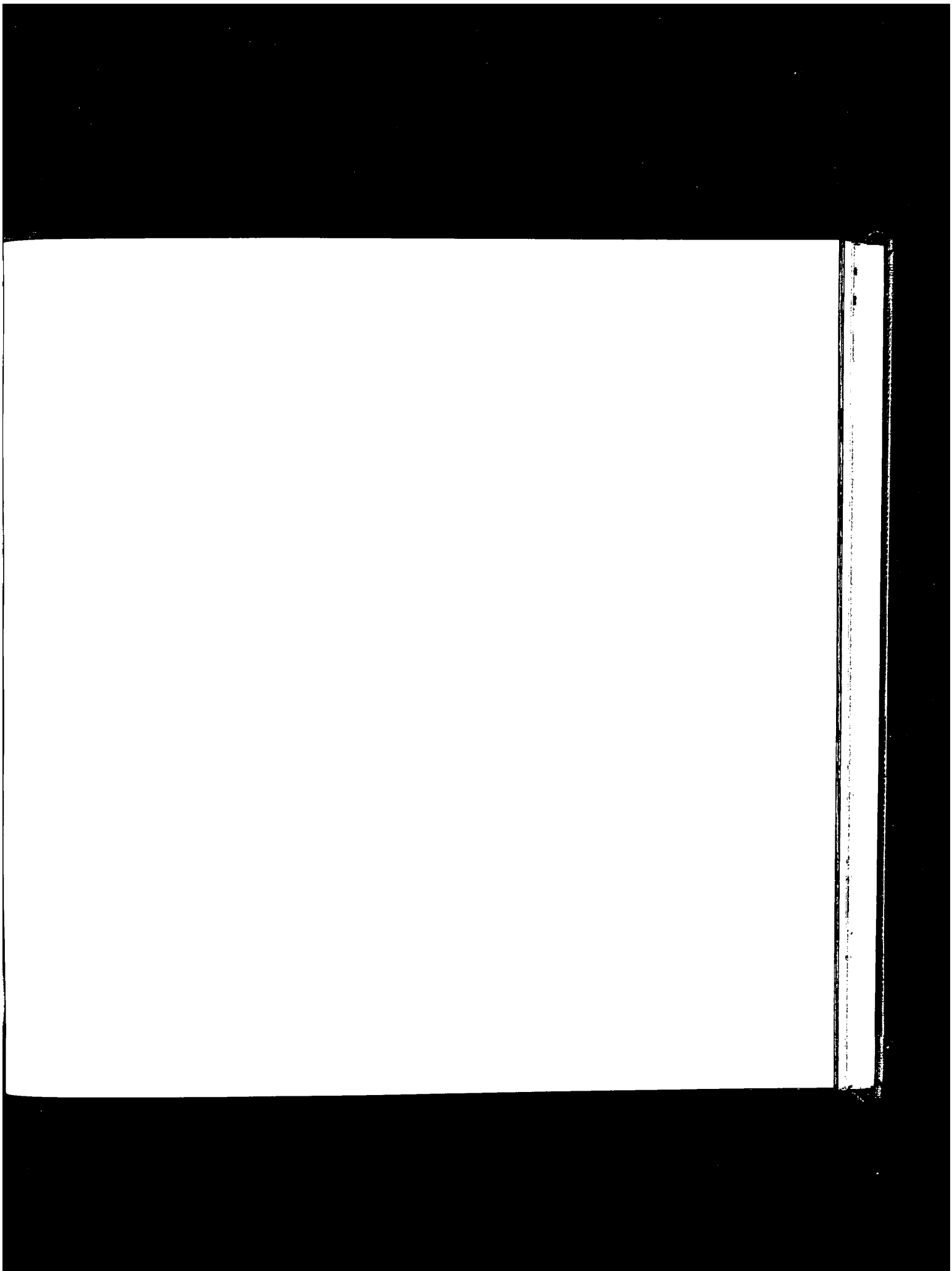
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