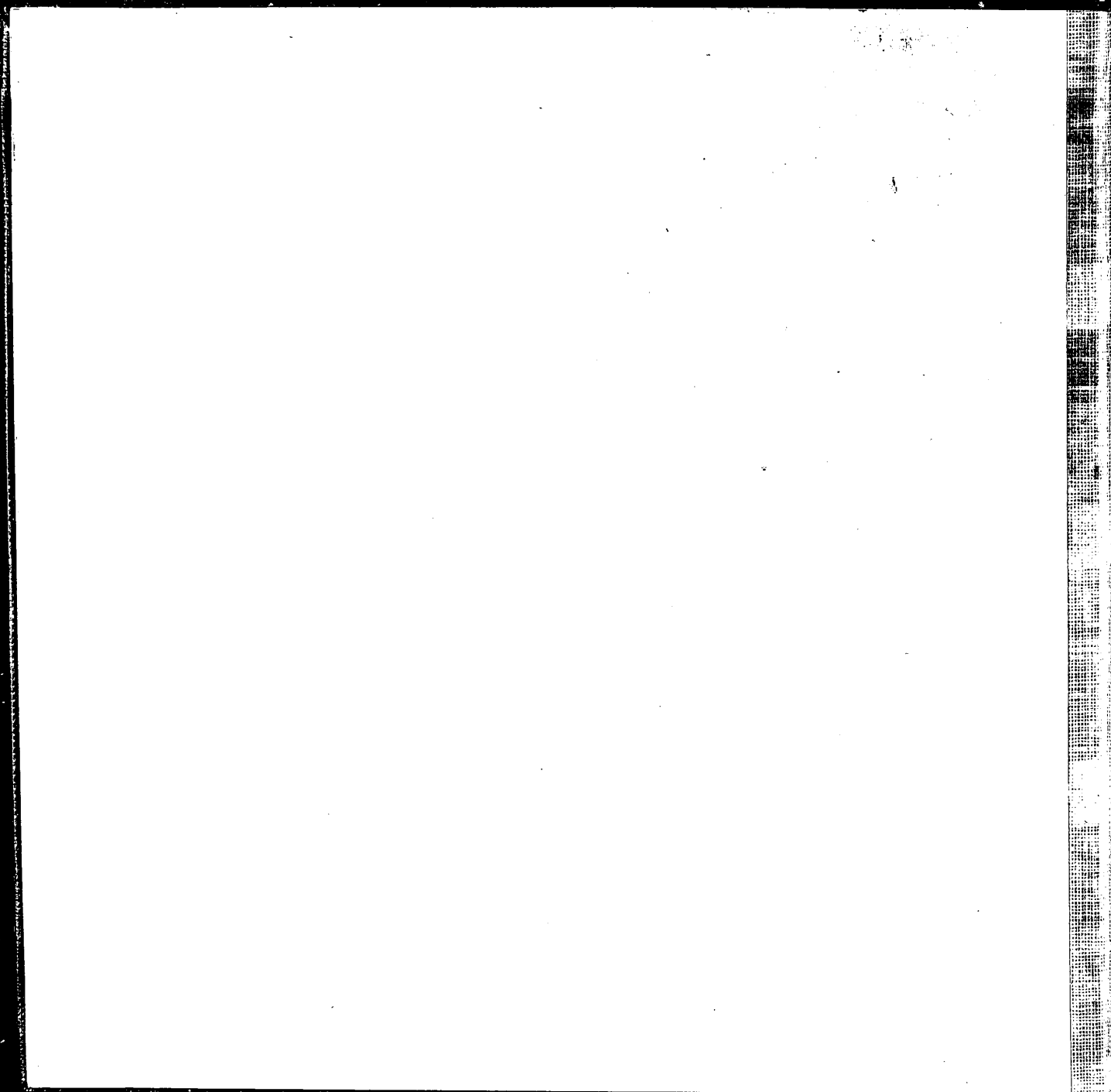


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King Edward's Hospital Fund
for London
Annual Report

16/11
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**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

Patron: Her Majesty The Queen

Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Lord Ashburton KG KCVO JP
Lord Rosenheim KBE MD FRCP

Treasurer: A H Carnwath

Chairman of the Management Committee: Lord Hayter

Secretary: G A Phalp CBE TD

14 Palace Court London W2 4HT
Telephone: 01-727 0581

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REPORT 1971

Major reorganisation to integrate health care in the United Kingdom is being planned for 1974. Questions on what this will mean to staff, how it will affect their work, outlook, training and livelihood, are being asked by many people in the different parts of the health service.

The question for King Edward's Hospital Fund for London is how to help, during this coming time of change, those who organise the services, and those who give direct care. Throughout 1971, the year in which the Fund completed three-quarters of a century of concern for health care, particularly in the hospitals of London, this was its own first concern.

By its very nature as an independent body, the Fund cannot, nor would it wish to, dictate. But it can bring people together to discuss, plan and learn in an uncommitted setting; it can provide information; it can finance and support enterprises which may clarify understanding and lead to innovation and improvement.

Developed over the years is a tradition of involvement with people engaged in the care of patients 'at the point of delivery', as it is now termed. It is this tradition which gives distinctive character to the role the Fund has created, firstly and chiefly with the hospitals of London and, in later years, with the general health services of the whole country. At the same time, strong links with statutory bodies, professional and voluntary organisations, with centres of research and education, at home and overseas, ensure that broad issues and future needs are kept in view. Thus, co-operation is maintained between the management and staff of the Fund and a variety of imaginative people — the 'deliverers', teachers, organisers and planners of health care — which helps to guide the conduct of the Fund's own resources.

How these resources were used in 1971 is listed in detail in later pages of the report. The lists perhaps give some indication of the Fund's perpetual problem of having to choose among a very wide range

of need, particularly at 'delivery' point, the areas and specialties where the kinds of help it can give would seem to be the most relevant.

Help may take many forms. Some is simple and immediately practical — the kind with which the Fund has always been associated and which is likely to continue to be needed, whatever the present or future system of health care. It takes the form of direct grants to improve the social life and rehabilitation of patients or to enable staff to work more effectively. The grants help to pay for new buildings and improved facilities, or for setting up new services or using established services in new ways. The Fund continues to take special interest in attempts by different groups to work together on common problems. Many of its direct grants are matched with similar sums from statutory authorities and voluntary, often local, organisations to finance the more expensive enterprises.

Much of the help now given by the Fund takes an educational or experimental form, most of which arises from and within the work of the King's Fund College of Hospital Management and the King's Fund Hospital Centre. From the events of the year, one or two examples are selected for comment which have particular bearing on urgent problems in the present system of health care and on some of the foreseen problems which will have to be tackled as the new system begins to take shape. First, however, a note on changes now proceeding within the general organisation of the Fund itself.

REORGANISATION IN THE FUND

Extensive reconstruction of the Fund's premises in Palace Court is under way and is expected to be finished by autumn 1972. The College will then operate in a single building with better facilities for study, including an enlarged information room and library.

Further thought has been given to the future organisation and management of the Hospital Centre. The Fund's original aims for the Hospital

Centre have, it has seemed, been fulfilled. It has achieved a recognised place in the affairs of the health services and, in that sense, can no longer be regarded as experimental. The question of its future relationship to the Fund, therefore, has had to be carefully considered. As part of this process, and in association with the Department of Health and Social Security, a meeting with representatives of hospitals and health service authorities was held in March 1971 under the chairmanship of Lord Hayter. A general wish for the Hospital Centre to go on with its work became clear during the meeting. It was also felt that the Fund should continue to be generally responsible in order that the Hospital Centre may remain a neutral forum for discussion, but that in future DHSS, and possibly also some service authorities, might contribute financially to its maintenance. Negotiations are proceeding on this basis. Meanwhile, DHSS has agreed to provide a new increased grant of £50 000 for each of three consecutive years as a contribution towards running costs, pending agreement on a more permanent basis. The arrangement will enable the Fund to pursue its normal policy; to avoid tying its own resources to permanent enterprises in order to sponsor innovation and experiment and provide assistance in areas of health care currently most in need.

CONCERN FOR MENTALLY HANDICAPPED

Care of the mentally handicapped has become one of the Fund's special concerns. In addition to direct grants, activities were designed to help the care staff and administrators to involve themselves in new learning opportunities, to show and share their difficulties, and mix with other people of goodwill, both professionals and volunteers.

The Hospital Centre exhibition, *Learning to Live*, for example, was not designed for the passive gaze. It was connected to a programme of study days organised by groups of staff from hospitals and other services. Each group chose a topic to demonstrate to people who were viewing the exhibition or attending other activities in the Hospital Centre at the time. Six major conferences

and many other smaller meetings on care of the mentally handicapped were held.

A working party of three regional hospital board training officers and three representatives of voluntary organisations, National Association for Mental Health, National Society for Mentally Handicapped Children and the Spastics Society, has been designing inservice courses to widen the experience of hospital staff and introduce them to other forms of residential care. The Fund is sponsoring the first courses as an experiment.

Problems of introducing participative management to hospitals for the mentally handicapped have been studied by small groups of senior hospital officers in residential seminars at the College. The groups will go on to study problems of caring for the profoundly handicapped and the 'security' patient. What was said during these and many other events of the year brought into sharper focus the direct care staff's need for close working relationships in the hospital and the community. It became clear, too, that development of these relationships can be impeded by exclusive professional training, institutionalised attitudes and the administrative separation of the health services.

TOWARDS INTEGRATION

Integration of the health services will be the biggest single organisational change since the introduction of the National Health Service itself. As a preparation for the change, the Fund, in common with other training centres, was asked by DHSS to design a series of experimental courses for senior officers of all disciplines to stimulate study of the needs of management within the context of an integrated service. The difficulty of the task is that it requires consideration of future circumstances as yet uncertainly defined and of roles which, at this stage, can be only partially understood.

To guide the design of the experimental courses, the Fund sought help from hospital and health service staff who, in their normal everyday work,

reach across the administrative boundaries of the existing services. Throughout the year they have attended a series of seminars, a joint Hospital Centre/College venture, which covered organisational and training problems in the care of the elderly and of children, in general medicine, surgery and psychiatry and in services for the mentally handicapped. An important outcome was the emergent thinking together, by people giving direct care, about how an integrated service might work at operational level.

The College found the seminar material endorsed its own intensive and long-term preparation of new project work for the experimental courses. By the end of the year, the syllabus was complete, members of the first courses nominated and the new training programme ready to begin.

The College staff have for some time been developing project work which encourages members to put their own experience of change, in practice and at local level, into a general framework. The College greatly appreciates the help derived from the work of social scientists in other centres of education and research, notably Brunel University and, more recently, the Oxford Centre for Management Studies, of which the Fund is a corporate member. Study of change, already a feature of the present management courses, will assume greater importance as the experimental courses get under way.

A further step towards 1974 is being taken by a special King's Fund working party, headed by Professor Brian Abel-Smith of the London School of Economics. The working party is studying the application of economic principles to the deployment of health care resources. The aim is to identify areas of management practice and management career structure which might be explored in depth, possibly by the Fund, and developed to improve the service.

6 The Fund's interest in studies of this nature centres mainly on their application to practice. It is this

that informs also the attempts to help those who will be planning the shape of the new integrated service.

An operational study of how services might be integrated at area level is bringing together groups of general practitioners and health workers of the local authority and the hospitals within a geographical area now served by the South East Metropolitan Regional Hospital Board. They have been looking into the difficulties and the improvements needed in services now provided, including environmental, epidemiological and preventive services and the full range of primary and specialist medical services. In the second stage, the groups are considering the operational and administrative requirements of the new area authority and its constituent district. One important feature of the project is the study of the 'consumer' and the health services. The work is being conducted from the social research centre of the University of Sussex in conjunction with the regional board and the Hospital Centre.

Another multi-professional group has been studying comprehensive health planning in a series of seminars at the Hospital Centre. The group first looked at common practices in an attempt to identify those which might help to provide material for developing a planning methodology. The starting point was the experience of new towns where the management of change might be easier to plan for than in other more established communities. The group went on to consider problems of time-lapse between making planning decisions and observing outcome, and of determining measurements of outcome.

Arising from the group's work is an enquiry into use of research and development methods in planning hospital and health services. The enquiry led to more specific interest in finding out what information planners need at various stages and how to ensure that they get it. A practical experiment is being undertaken in the planning unit of one of the health service authorities to see if a

more dynamic system of supplying information can be devised.

INFORMATION SERVICES

Demand for information of all kinds continues to increase. People seeking it 'want it now and want it easy', as an American visitor put it. And it has become something of a custom as well as a challenge among the Fund's staff to respond accordingly to the many hundreds of individual enquiries received during the course of a year by the Hospital Centre, the College and Head Office.

The Hospital Centre's general library and information service now operate six full days a week. Also based at the Hospital Centre is the voluntary service information office, whose work expands in relation to the numbers of voluntary help organisers now being appointed not only in hospitals but also in the health and social service departments of the local authorities. The new Centre on Environment for the Handicapped runs a reference and advisory service and works with the Hospital Centre on related activities, particularly those concerning care of the mentally handicapped.

The College library and information room mainly serve members attending management courses and seminars, though former members, including many from overseas, tend to go on using the College for information on return to their work. And providing up-to-date, adequately collated information becomes the more important as management training, already firmly based on participative methods which require members to seek information for themselves, begins to include more detailed consideration of integrated health care.

Orders for King's Fund publications almost doubled in 1971. The biggest demand was for the first edition of the *Schools of Nursing Directory*, and for the practical management aids and reports on the organisation and development of specialist services, notably *The Geriatric Day Hospital*. Overseas interest grew, mainly for books on hospital planning, design and building. New

arrangements were negotiated with the Australian Hospital Association and Canadian Hospital Association who have agreed to act as agents for the Fund's publications. Similar arrangements with other overseas organisations are being discussed.

INTERNATIONAL EXCHANGE

The year has seen further exchange between the Fund and centres of education and research, health authorities and professional organisations overseas. Much of this exchange is still exploratory and fact-finding, but some practical outcomes have already been reached.

A bursary scheme will provide opportunity for a limited number of British medical consultants to undertake, by invitation, professional attachments in Australia and New Zealand. Lord Rosenheim is chairman of the organising committee which will supervise the scheme, and the first King's Fund travelling fellow will be appointed in 1972.

Arrangements are also being worked out with Australian health authorities for administrators to participate in some of the senior management courses at the College. Past experience has shown the value of reserving an occasional place for the overseas visitor who can look with new eyes at the British health services and inspire fresh thinking among course members.

The Fund has, of course, sponsored conferences and visits and acted as host to groups of health care workers from overseas for many years. There is an annual 12-week course for senior hospital administrators sponsored by the International Hospital Federation and organised in association with the Fund. Since the first course in 1961, over 200 members from 67 countries have attended.

An important event in 1971 was the three-weeks visit of faculty members and staff of the American Association of University Programs in Hospital Administration (AUPHA).

A third group of American students of medicine

and administration came to the College for four weeks to study British health services. And in autumn 1971, for the first time, an exchange study tour in America was arranged for a group of young British doctors and administrators. The tours are being sponsored jointly by the Fund and universities in North Carolina.

One of the British group reported on his return, 'This study tour undoubtedly created not only an enhanced understanding of the problems in the United States but also a new perspective on our own health service. The composition of the study group, six doctors and six administrators, led to a greater understanding of the problems of each profession and also made us take a broader view as against becoming too closely involved in purely "administrative" or purely "clinical" problems... attention was directed towards the fundamental problems which are of interest to both professions'.

These exchanges with other countries are forming a useful, though still comparatively small, part of the work of the Fund. In keeping with its traditional role, however, the main purpose is practical — to extend knowledge and experience and to support enterprises likely to achieve this. The two concepts which the young British group brought back from their tour, new perspective on the health services and greater understanding between professions, draw together and perhaps epitomise the purpose of all the Fund's work and the concerted effort made throughout the year to prepare new ways to help during the coming time of change.

FINANCE

The following pages contain abridged financial statements extracted from the full audited accounts of the King's Fund, which are available on request. The statements show that at 31 December 1971, the total value of the Fund's assets (which is, of course, subject to market fluctuation) was more than £16 million, and the income for the year almost £750 000.

Costs, however, are rising rapidly and the King's Fund needs new sources of money if it is to continue its varied activities and play a full part in the growth and change of hospital practice.

The Treasurer gratefully acknowledges all contributions that have been made to the Fund, and will be glad to receive any donations, large or small. In particular, he would suggest that the Fund is a most suitable object for charitable legacies. Forms for use in connection with legacies, annual subscriptions and donations will be found at the back of this report.

Bankers: The Bank of England
Baring Brothers and Co Limited
Midland Bank Limited

Solicitors: E F Turner and Sons

Auditors: Deloitte and Co

KING EDWARD'S HOSPITAL FUND FOR LONDON
ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1971

Valuation 31 December			Book Value 31 December	
1970 £	1971 £		1971 £	1970 £
		Capital Fund		
		Investments		
4 913 783	6 982 900	Quoted	3 130 844	2 668 532
100 525	94 426	Unquoted	90 576	101 328
5 014 308	7 077 326		3 221 420	2 769 860
346 511	141 016	Current assets	141 016	346 511
<u>5 360 819</u>	<u>7 218 342</u>		<u>3 362 436</u>	<u>3 116 371</u>
		General Fund		
		Investments		
4 222 325	5 012 214	Quoted	2 795 673	2 760 654
49 610	67 881	Unquoted	85 425	60 025
4 026 832	4 051 171	Land	2 617 488	2 600 628
1	1	Reversionary interests – nominal value	1	1
8 298 768	9 131 267		5 498 587	5 421 308
(260 107)	(140 933)	Net current liabilities	(140 933)	(260 107)
<u>8 038 661</u>	<u>8 990 334</u>		<u>5 357 654</u>	<u>5 161 201</u>
		Special Funds		
		Investments		
49 118	59 331	Quoted	59 567	59 567
10 281	7 034	Current assets	7 034	10 281
59 399	66 365		66 601	69 848
<u>£13 458 879</u>	<u>£16 275 041</u>	Total Net Assets	<u>£8 786 691</u>	<u>£8 347 420</u>

ABRIDGED INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 DECEMBER 1971

	1971		1970	
	£	£	£	£
Income:				
Securities and investments	532 626		513 897	
Land	199 103		189 274	
		731 729		703 171
Subscriptions and donations		7 336		7 850
Legacies allocated to income		9 505		4 396
		<u>£748 570</u>		<u>£715 417</u>
Expenditure:				
Grants allocated		325 783		289 177
The Hospital Centre	177 518		165 514	
<i>Less contribution from the Department of Health and Social Security</i>	43 750		18 750	
		133 768		146 764
College of Hospital Management	206 942		211 735	
<i>Less course fees received</i>	69 527		65 190	
		137 415		146 545
Emergency Bed Service	94 254		86 878	
<i>Less contribution from the Metropolitan Regional Hospital Boards</i>	87 754		80 378	
		6 500		6 500
Publications	27 771		7 546	
<i>Less sales</i>	5 589		3 679	
		22 182		3 867
Administration:				
Salaries and pensions	66 208		61 507	
Establishment and office	16 988		14 184	
		83 196		75 691
Other Expenses:				
Maintenance of Fund premises	15 507		13 903	
Professional fees, etc.	8 005		9 177	
		23 512		23 080
		732 356		691 624
Special contribution to Pension Fund		13 039		21 800
		745 395		713 424
Excess of income over expenditure for the year, transferred to General Fund		3 175		1 993
		<u>£748 570</u>		<u>£715 417</u>

**SUMMARY OF SPECIAL FUNDS
AT 31 DECEMBER 1971**

	£
Special Anonymous Trust (Miller General Hospital)	19 076
Mrs L L Layborn, deceased, Trust (Ward for Reduced Gentlefolk)	4 278
J R Catlin, deceased, Trust (Endowment of a hospital bed)	45
Mrs C H E Cooper, deceased, Trust (Homes for Aged Sick)	607
A Brooke-Smith, deceased, Trust (Emergency Bed Service)	1 356
Miss A A Samson, deceased, Trust (Independent Hospitals)	9
N H Vernon, deceased, Trust (Diabetes Research)	38 225
N H Vernon, deceased, Trust (Ear, Nose and Throat Research)	3 005
	<u>£66 601</u>

LEGACIES RECEIVED IN 1971

Capital:

	£
Mrs Laura Griffiths	2 250
John Leighton	14
Lord Mount Stephen	2 384
	<u>£4 648</u>

Allocated to Income:

	£
Albert Isaac Barnett	1 533
Mrs Elsie Pym Cook	1 331
Robert Cooper Drury	23
John George White	2 898
Henry Woolf	3 720
	<u>£9 505</u>

CONTRIBUTORS 1971

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
HRH The Duke of Gloucester

W Allard
Anonymous
Anonymous ('E M E')
Anonymous ('P F')
Anonymous (in memory of the late Marie Kate Sweet)
Anonymous (in memory of the late John Cheetham Tomlinson)*

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
L E D Bevan CBE
Miss A G Blaikie
G A Boston
Viscountess Broome

A H Chester
Lord Cohen of Walmer PC KC
Courage, Barclay & Simonds Ltd
Coutts & Co

Miss V Dodson

Miss W Edwards

Gillett Bros Discount Co Ltd
Mrs J Ginner
Neville M Goodman CB MA MD PhD FRCP DPH
Guardian Royal Exchange Assurance Group

Lord Hayter
Cardinal Heenan
Miss I E Hoskins
Miss E V Howells

Innes Memorial Fund

Jensen & Son

*Allocated to capital

Mrs C A Leggatt
Reverend E S C Lennard
Lloyds Bank Ltd
London & Northern Estates Co Ltd

Lord McCorquodale PC KCVO (now deceased)
Marks & Spencer Ltd
Matheson & Co Ltd
Sir Alexander Maxwell KCMG
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd
Morgan Grenfell & Co Ltd
John Mowlem & Co Ltd
Lord Moyne

National Westminster Bank Ltd

Major Robert O'Brien MVO TD
Oppenheimer Charitable Trust

Major R M M Perceval
Worshipful Company of Pewterers
Miss O W Pound
Prudential Assurance Co Ltd

H J Rae Charity
Albert Reckitt Charitable Trust
T B Robson
N M Rothschild & Sons

Schwartz Buchanan & Co
O N Senior
R M and Mrs Simon
Miss E M M Smith
Spillers Ltd

Ernest Taylor CBE

United Kingdom Optical Co Ltd

Miss D Walsh
Sir Harold Wernher Bt GCVO TD
Whitbread & Co Ltd
L S White
Williams & Glyn's Bank Ltd
Judge R B Willis TD

	£		£
GRANTS MADE IN 1971		New Southgate HMC:	
TO NATIONAL HEALTH SERVICE		Friern Hospital	
AUTHORITIES		concrete blockmaking workshops and expansion of woodwork shop	2 000
Banstead HMC:		Oakwood HMC:	
Banstead Hospital		Oakwood Hospital	
improvements to reception area	2 500	extension and renovation of staff social club	6 000
Barnet Group HMC:		Royal London Homœopathic HMC:	
setting up group occupational health service	5 000	Royal London Homœopathic Hospital	
Barnet General Hospital		ward day room	2 000
changing rooms for non-resident staff	4 000	The Royal National Orthopædic Hospital	
Central Middlesex Group HMC:		patients' centre	2 000
Central Middlesex Hospital		Runwell HMC:	
postgraduate medical centre	4 000	Runwell Hospital	
squash court	1 500	extension to staff social club	4 000
Chelsea and Kensington HMC:		St Charles' Group HMC:	
St Mary Abbots Hospital		St Charles' Hospital	
flatlets for doctors	1 300	changing rooms for non-resident staff	6 500
Dartford HMC:		South Ockendon Group HMC:	
Joyce Green Hospital		South Ockendon Hospital	
catering equipment for postgraduate medical centre	3 200	furniture and equipment for patients' social centre and shop	2 250
East London HMC:		Windsor Group HMC:	
St Matthew's Hospital		Farnham Park Rehabilitation Centre	
day club for patients	10 000	new gymnasium	1 000
Fountain and Carshalton Group HMC:			£100 075
St Ebba's Hospital		TO INDEPENDENT HOMES,	
hostel for mentally handicapped	15 000	HOSPITALS AND ORGANISATIONS	
Harlow Group HMC:		Alexander Residential Club, SW5	
St Margaret's Hospital		improvements to servery	1 000
rehabilitation centre	6 000	Association for Improvement in Maternity Services (AIMS)	
Hillingdon Group HMC:		analysis of questionnaire	300
Hillingdon Hospital		Association of Independent Hospitals and Kindred Organisations	400
landscaping grounds	1 825	The Bell Memorial Home, Lancing	
Ilford and District HMC:		new lift	3 000
King George Hospital		British Home and Hospital for Incurables, Streatham	
improvements to catering services	5 000	hot water calorifiers	2 000
Leavesden Group HMC:			
Leavesden Hospital			
patients' clubhouse	12 500		
Lewisham Group HMC:			
Grove Park Hospital			
crèche for children of the staff	2 500		

	£		£
British Library of Tape Recordings for Hospital Patients		Harrison Homes, W11	
turntable apparatus and other equipment	2 000	various works and renovation to rest home	700
Burleigh Housing Association		Hartley House, Ealing	
workshop and hobbies centre for the physically and mentally handicapped	12 500	improvements to kitchen, and other works	750
Catharine House, St Leonards-on-Sea		The Havens Guild, Finchley	
improvements to kitchen	700	extension	1 800
conversion of hot water system	414	The Hill House, Esher	
Catisfield House, Hove		laundry room	500
improvements to kitchen and storeroom	1 799	Industrial Therapy Organisation (Epsom) Ltd	
Central Middlesex Industrial Health Service		plant and machinery	6 177
new branch clinic at Chalk Hill Community Health Centre	3 500	Institute of Hospital Engineering	
Chaseley, Eastbourne		to establish international federation	1 000
extension	1 000	International Hospital Federation	
Churchill Court, Sevenoaks		study grants	1 500
improvements to central heating and hot water systems	1 000	Limpsfield Convalescent Home for Women	
Colostomy Welfare Group		re-wiring	350
fitting out new premises	1 500	London and Ascot Priory, Ascot	
Community Service Volunteers		repairs to roof	1 000
Crabhill House, near Redhill		London Borough of Lambeth	
improvements to kitchen	1 000	holiday home for severely physically handicapped	5 000
Dedisham School for Autistic Children, Slinfold		London Medical Group	
conversion work for change of use of building	500	meetings and seminars	1 500
Dispensaire Francais, NW1		Maitland House, Frinton-on-Sea	
new premises	250	conversion of heating and hot water systems	688
Donec, Grayshot		National Association for Mental Health	
extension of building	500	1971 MIND campaign	500
Esher Association for Prevention of Addiction Limited		National Association of Leagues of Hospital Friends	
hostel	2 000		750
Fonthill, Reigate		National Innovations Centre	
new accommodation for matron	2 500	towards establishment	5 000
Friendly Societies' Convalescent Home, Herne Bay		Oxford Centre for Management Studies	
fire precautions	320		4 000
Geriatric Day Hospital (Chelsea and Kensington) Trust Fund		Parkside Home, Romford	
day hospital at St Mary Abbots hospital	5 000	installing medic bath	250
		Pilgrims School, Seaford	
		improvements to staff quarters	500
		Re-Instate Limited, Erith	
		purchase of freehold of premises	5 500

Roseland, Banstead flat for deputy matron	£ 1 400	The Victoria Convalescent Home, Bognor Regis installing medic bath	£ 200
Royal College of General Practitioners residential course for GPs, health visitors and social workers	1 000	Women's Royal Voluntary Service canteens and shops in psychiatric and long-stay hospitals	10 000
Royal College of Nursing post-registration courses	7 500	Yarburgh Children's Home, East Grinstead furniture	115
Royal Hospital and Home for Incurables, Putney changing rooms for non-resident staff	2 000	Expenses of Convalescent Homes Conference, and of visits by ward sisters and medical social workers to convalescent homes	397
Royal Society of Arts industrial design bursaries	250	Token grants to hospitals and convalescent homes	2 047
St Christopher's Hospice, Sydenham rehousing research department	3 750	<hr/> £122 983	
St Elizabeth's School and Home, Much Hadham capital works	750	FOR EXPERIMENT, ENQUIRY, EDUCATION, EXHIBITIONS	
St Joseph's Hospital, Chiswick new beds	1 250	£	
St Luke's Nursing Home for the Clergy, W1 improvements to patients' bathrooms	1 000	Art for the elderly	1 250
St Michael's Convalescent Home, Westgate-on-Sea provision of single rooms and improvements to bathrooms	700	Brunel University/King's Fund joint appointment	1 250
St Michael's Hostel, Worcester Park curtain cubicles for sick bay and another ward	345	Brunel University/King's Fund studentship scheme	1 000
Scio House, Putney kitchen improvements	200	Bursaries for medical consultants	5 000
Seventies Mental Health Appeal	4 500	Clinical posts for general practitioners	3 300
Spelthorne St Mary, Thorpe equipment	956	Clothing for long-stay patients	3 500
Suffolk House, Uxbridge minibus	700	Communication for senior executives	500
Thomas Banting Memorial Home, Worthing exterior decoration	275	Comprehensive health planning	3 124
Trees Home, Highgate fire precautions	1 000	Coordination of services for mentally handicapped	4 375
		District general hospital working party	4 750
		Exhibitions, general expenses	2 100
		Catering	850
		General practice	500
		King's Fund 75th anniversary (preparation)	1 000
		Learning to live	2 600
		Psychogeriatric services (preparation)	1 000
		Geriatric services, conference reports	2 350
		Health centres directory	1 450
		Hospital pathology laboratories	250
		Incontinence project	3 800
		Library project	4 950
		Management courses, individual research projects	350
		Medical services organisation and planning	7 200

	£
Medication systems project	1 150
Mental handicap services projects	13 200
Overseas travel	5 650
Psychiatric hospitals viewed by their patients	825
Report writer retainer fee	150
Schools of Nursing Directory	1 875
Social work in psychiatric hospitals	5 567
Terminal care and relief of pain project	1 400
Tutor secondment	2 500
Voluntary help in health services	
Regional organiser	1 200
Standing Conference of Voluntary Help Organisers	950
Voluntary Service Information Office	4 409
Voluntary work centre (Waltham Forest)	700
Young volunteers in community care	3 200
Young volunteers in mental health	3 500
	<hr/>
	£102 725

Total of grants made in 1971 £325 783

EXPERIMENTS, ENQUIRIES AND EDUCATIONAL PROJECTS

NEW

- Bursaries for medical consultants** (GAP)
professional attachments in Australia and New Zealand
- Health centres directory** (BB)
research, compilation and preparation
- Incontinence** (WMA-R)
enquiry by Disabled Living Foundation into problems of incontinent people at home
- Job satisfaction** (MCH)
study in The London Hospital
- 'Shop Window' staff** (MDH)
meetings for hospital telephonists, receptionists and porters
- Tutor secondment** (FRR)
to establish day-release courses for nursing teachers at University of Surrey in collaboration with General Nursing Council
- Voluntary help in the health services** (CK)
appointment of regional organiser to South West Metropolitan Regional Hospital Board and extension of voluntary help to community health services

CONTINUING OR COMPLETED

- Allocation*** (JBC)
publication of guide lines for allocating student nurses
- Art for the elderly**** (MDH)
to introduce art classes to geriatric patients
- Assessment*** (JBC)
production of guide lines on assessing practical work of student nurses
- Attitudes to patient care** (JBC)
meetings for nurses to study attitudes to patients
- Brunel University/King's Fund studentship scheme**** (FRR)
to support students taking master's degree in health service administration
- Centre on Design for the Handicapped** (MCH)
to help establish a centre to deal with information and research on environment and design
- Clinical posts for general practitioners**** (MCH)
to help coordinate hospital and general medical practice

- Clothing for long-stay patients**** (WMA-R)
investigation of practical problems
- Communication for senior executives**** (MDH)
experimental training for interviews on radio and television
- Comprehensive health planning**** (BB)
to assess research priorities and develop information services
- Continuous cooking and frozen food service*** (GJS)
use of frozen foods in conjunction with automatic continuous cooking equipment in hospital
- Coordination of services for the mentally handicapped**** (JBC)
to examine hospital and community services
- Disposal of human waste** (IR)
to support research and development to improve design of commodes and similar equipment
- District general hospital working party**** (FRR)
to study organisation and management
- Geriatric services**** (MCH)
producing reports of conferences run by North West Metropolitan Regional Hospital Board
- Glossary of hospital planning terms*** (BB)
for use in multidisciplinary planning teams
- Hospital admission procedures** (IR)
study of problems of admitting patients to acute hospitals
- Hospital head porters' training scheme** (IR)
employment of training officer
- Hospital house journals** (MDH)
readership survey
- Hospital pathology laboratories**** (IR)
examination of organisation and work
- Integration of health services** (MCH)
to help support study in collaboration with South East Metropolitan Regional Hospital Board
- Joint Board of Clinical Studies** (MCH)
to support scheme for the control of post-registration clinical courses
- Kitchen plans and utensil cleaning** (GJS)
experiment to provide higher standard of hygiene and to reduce labour costs
- Library project**** (KM)
to develop information services at the Hospital Centre

Medical services organisation and planning**	(GAP)
to support study and training courses at St Thomas's Hospital Medical School	
Medication systems**	(MCH)
to try out recommendations of earlier study in small hospitals	
to extend study to psychiatric hospitals	
Psychiatric hospitals viewed by their patients**	(IR)
study of patients' attitude to non-clinical aspects of care in psychiatric hospitals and psychiatric units of general hospitals	
Return to nursing*	(IR)
enquiry into potential resources of trained nurses in one regional hospital board's area	
Schools of Nursing Directory*	(KM)
compilation and preparation	
Services for mentally handicapped**	(JRE)
to develop ways of improving services	
Social work in psychiatric hospitals**	(MCH)
study of roles by department of sociology and social administration, University of Southampton	
Terminal care and relief of pain**	(MCH)
to support study of organisation and operation of a unit in collaboration with Oxford Regional Hospital Board	
Training aids	(JB)
to develop integrated training aids on correct techniques of lifting patients	
Voluntary help in health services	(CK)
development of voluntary work centre in a London borough**	
secretarial and other help for Standing Conference of Voluntary Help organisers**	
Voluntary Services Information Office**	
Young volunteers in community care, particularly for the elderly and mentally ill**	

Note: Initials in brackets are those of the staff member who can give detailed information on the project concerned. See Staff Directory page 26 for name and address.

* completed

** further grant allocated

**HOSPITAL CENTRE CONFERENCES,
MEETINGS AND EXHIBITIONS
LARGE CONFERENCES**

Catering

Conference for South East Metropolitan RHB
Conference for Hotel Catering Industry training
board
Presentation of fish

Drug Dependency Discussion Group

Drugs and the law
Drug dependency in London

Management topics

(organised in association with the College of
Hospital Management)
Management accounting
Management audit
Management controls in medical care
Management in teaching hospitals (Oxford and
Manchester)
Operational research in hospital management

Mental handicap

Cultural theme I – Mime and drama
Cultural theme II – Music
Decentralisation of large hospitals
International scene
Is quality measurable?
Mental handicap and 'normalisation'

Voluntary help

Community Service Volunteers in hospitals
Contribution of CSVs to Cheshire Homes
IVS work camps and hospitals
Mental health and community care
Volunteers' contribution to social service
departments in Greater London

Other topics

Allocation of nurses
Attitudes to patient care
Health and welfare services research
Hospital careers
House journals
Patients' clothing, in conjunction with Disabled
Living Foundation
Portable conveniences for health care, in
conjunction with NRDC and RCA

Salmon structure in nursing
Shoes for the handicapped, in conjunction with
DLF
Smoking and the hospital, in conjunction with ASH
Stoma care, in conjunction with the Ileostomy
Association

SMALL MEETINGS

Alcoholic units – staffing and structure
Adolescent units – staffing and structure
Allocation of nurses
Assessment of nurses
Children in hospital
Communication and cooperation in general
practice
Communication for the senior executive (radio and
television interviews)
Comprehensive health planning
Coordination of services for the mentally
handicapped
Geriatric services
Inservice training for nurses
Integrated care of the psychiatric patient
Mental handicap study groups
Nurses and volunteers
Renal dialysis units
'Shop window' staff
Training project officers in mental handicap
Voluntary work organisers induction courses

LUNCH TALKS

Dr John Ellis – Medical education and the future of
primary medical care
Mr Frank Field – Poverty in the welfare state
Professor Thomas McKeown – Priorities in health
care
Mr Christopher Mayhew – An MP looks at mental
health
Mr Glyn Picton – Manpower policies for the
health service
Miss Ann Shearer – The press and the
professional
The Rev Michael Wilson – The primary task of
the hospital

EXHIBITIONS

Beds and bedside equipment
Do we spend enough on health care?
Learning to live (mental handicap)
Paintings in hospitals
Value for money in catering

COLLEGE OF HOSPITAL MANAGEMENT COURSES AND SEMINARS

Management appreciation for medical staff
Management review
Middle management
Senior management (hospitals and community health services)
Trainee catering officers
Trainee hospital administrators

Special courses and seminars

American health service organisation (for British students)
British health service organisation (for American students)
Integration seminars
Nurses' attitudes to patient care
Overseas administrators
Top management in hospitals for the mentally handicapped
Voluntary help organisers

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Information Officer: Mrs E M C King AIMSW

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DONATION, BANKER'S ORDER AND
SEVEN-YEAR COVENANT**

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'I give all my property not otherwise disposed of by this my Will subject to and after payment of my funeral and testamentary expenses to KING EDWARD'S HOSPITAL FUND FOR LONDON, to be either expended, etc., etc. (as above).'

THE JOURNAL

OF THE

ROYAL SOCIETY

OF LONDON

FOR THE YEAR

1865

AND

THE

PROCEEDINGS

OF THE

ROYAL SOCIETY

OF LONDON

FOR THE YEAR

1866

AND

THE

PROCEEDINGS

OF THE

ROYAL SOCIETY

OF LONDON

FOR THE YEAR

1867

AND

THE

PROCEEDINGS

OF THE

ROYAL SOCIETY

OF LONDON

FOR THE YEAR

1868

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Date _____ 19 _____

To the Secretary

KING EDWARD'S HOSPITAL FUND FOR LONDON
14 PALACE COURT LONDON W2 4HT

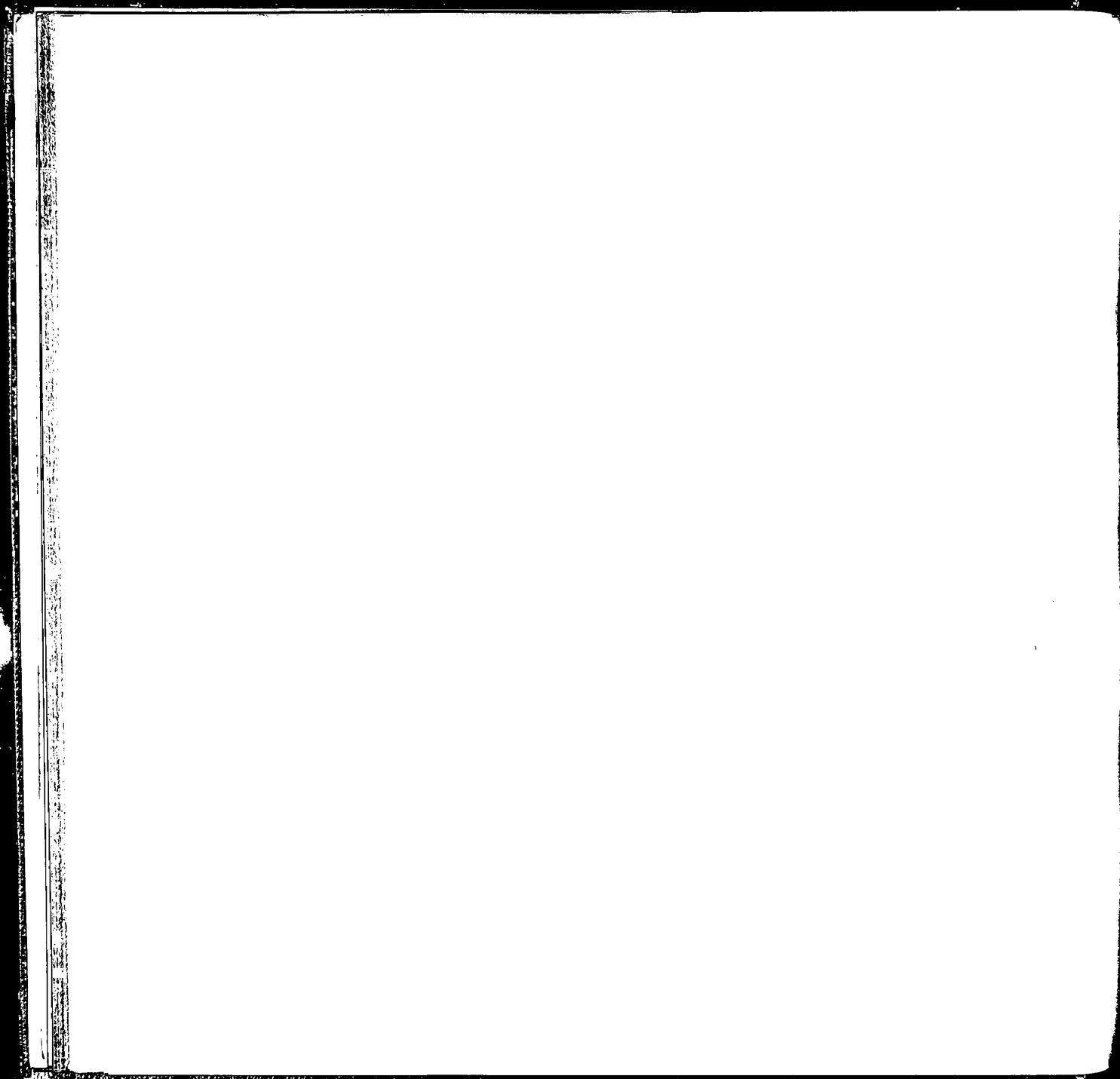
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Address _____

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£	p
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