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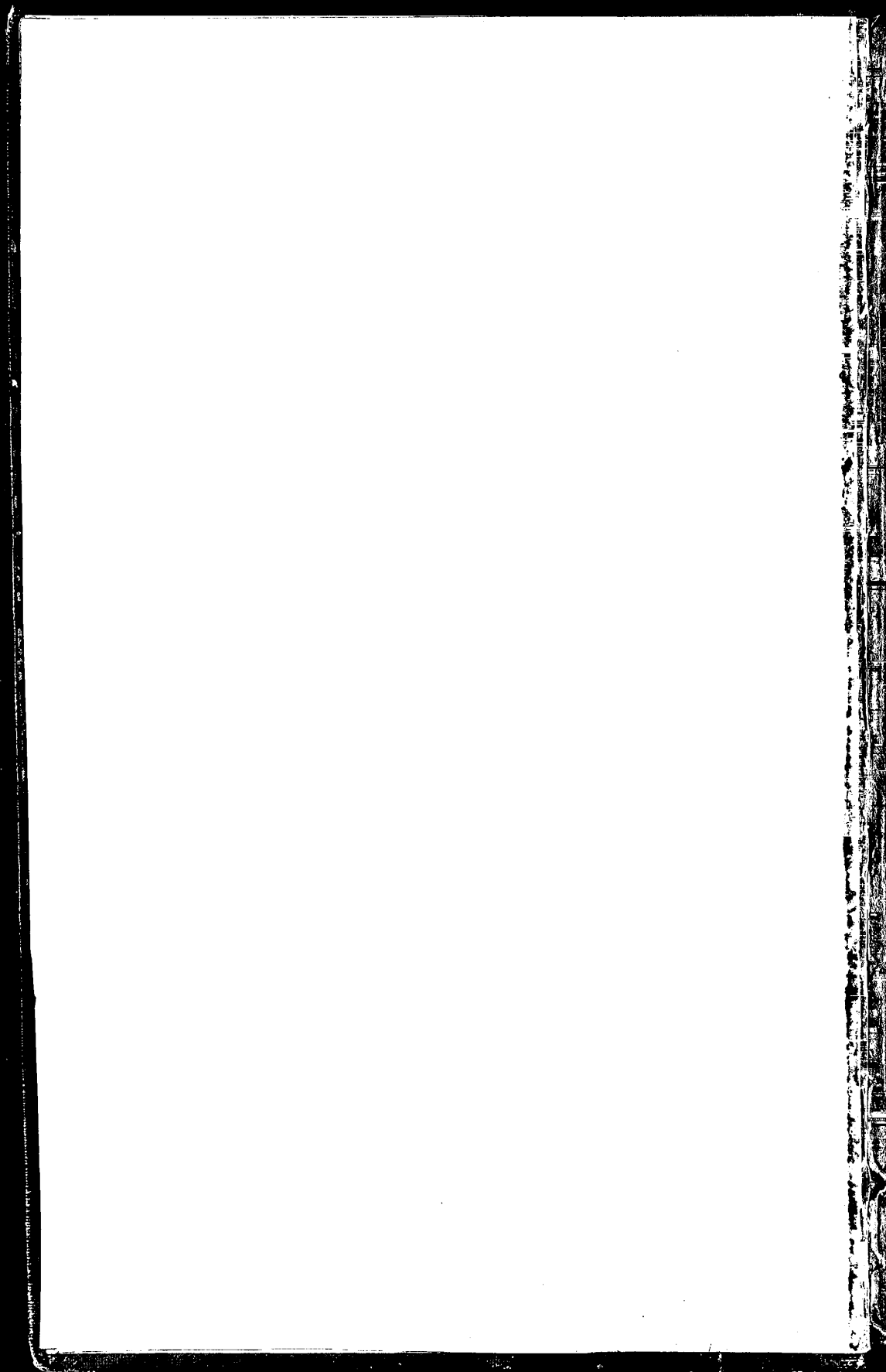
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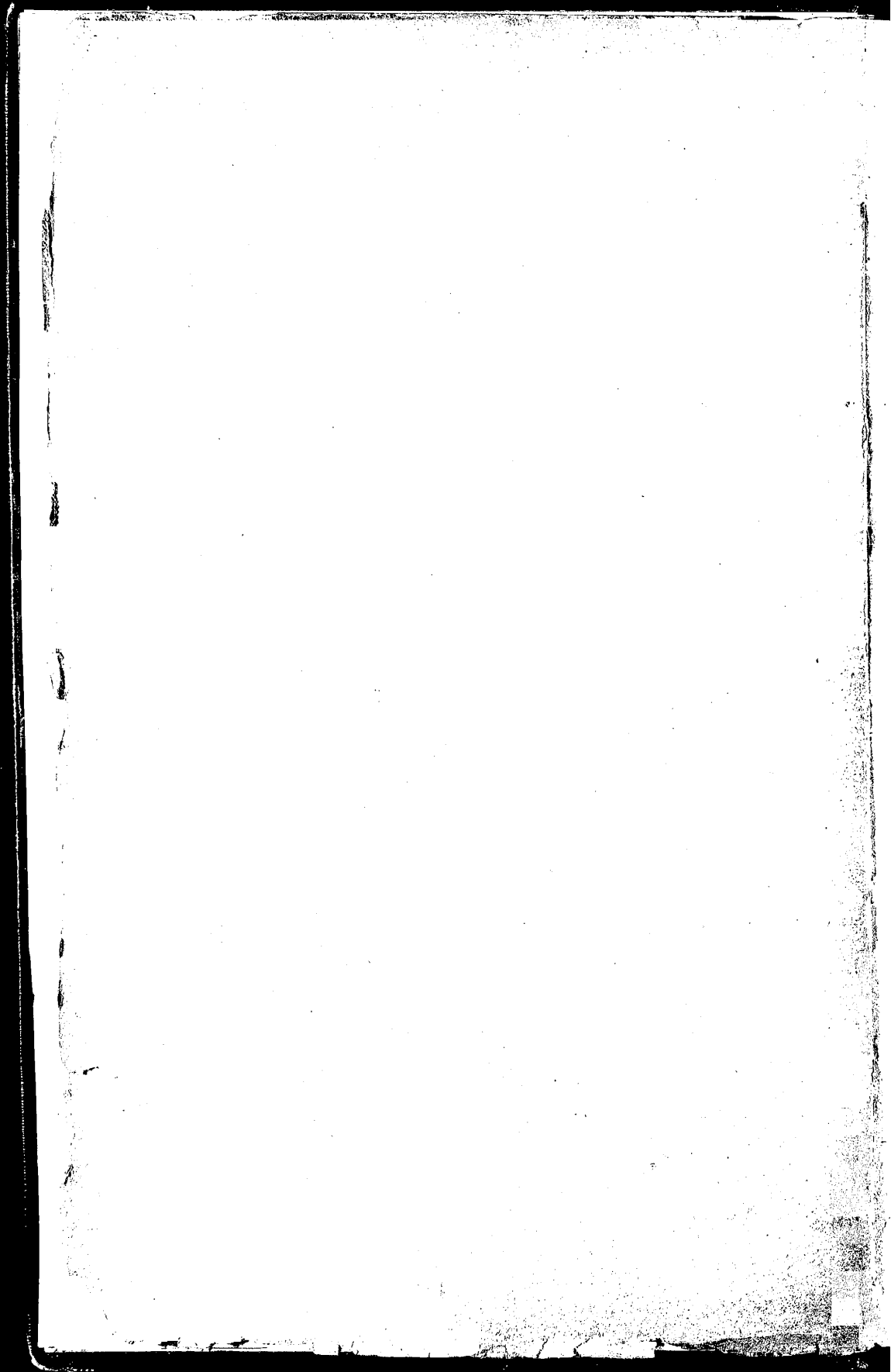
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No. 143

Statistical Report
ON THE
ORDINARY EXPENDITURE
OF
SIXTEEN
LONDON GENERAL HOSPITALS
FOR THE YEAR
1903

KING EDWARD'S HOSPITAL FUND FOR LONDON

81 CHEAPSIDE, E.C.

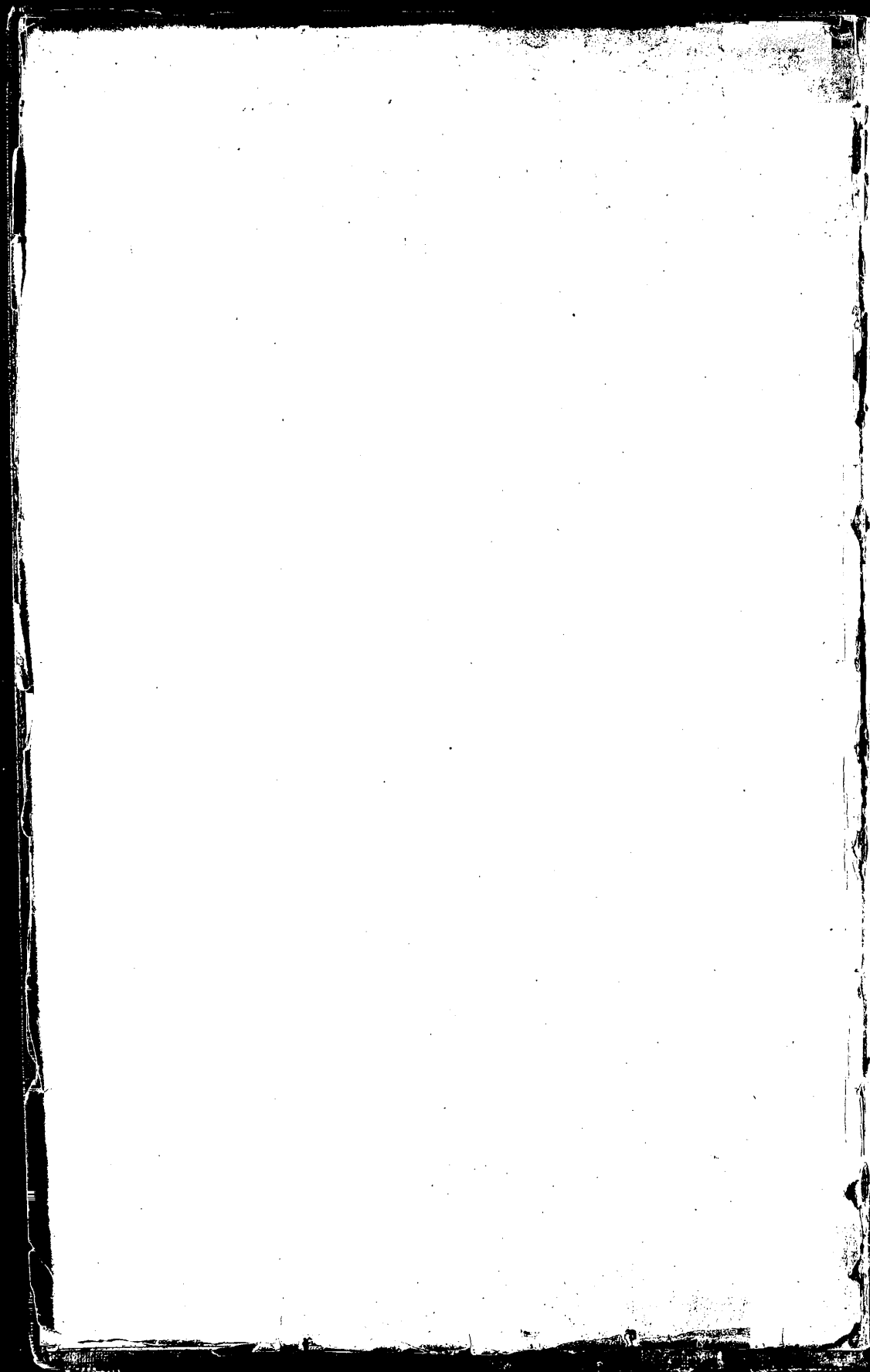


Statistical Report
ON THE
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FOR THE YEAR
1903
WITH APPENDICES

This Report is printed for the private use of the General Council and Committees of King Edward's Hospital Fund for London. The contents are confidential, and are issued on the understanding that they will not be published either in whole or in part.

JULY 30th, 1904

KING EDWARD'S HOSPITAL FUND FOR LONDON
81 CHEAPSIDE, E.C.



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PREFATORY NOTE.

To HIS ROYAL HIGHNESS THE PRINCE OF WALES, K.G., *President of
King Edward's Hospital Fund for London.*

SIR,

We have the honour humbly to submit the following Tables, compiled by one of our number from returns made to King Edward's Hospital Fund for London. They relate to the expenditure of the sixteen General Hospitals in London which had over a hundred beds in daily occupation during the year ending December 31st, 1903.

Although this number may appear to be small as compared with the 94 institutions, exclusive of fifteen Convalescent Homes, which received annual grants, or donations, or both, from the Fund in 1903, yet of the total annual grants made in 1903, viz. £29,650, those of these sixteen Hospitals which received annual grants were given £18,250; and of the total donations, viz. £58,850, those which received donations were given £26,200; so that the Hospitals dealt with in the Tables (excepting St. Bartholomew's, which made no application) received £44,450, or more than one-half of the total annual grants and donations, viz. £88,500, made by the Fund.

In Appendix I. we have, for convenience of reference, shown how the expenditure of the Hospitals is dealt with in the Uniform System of Accounts. It will be seen that there are headings and sub-headings. Our figures relate to the headings only, considerations of time and expense having prevented our pursuing enquiries into the sub-headings. Thus, we have dealt with the cost per bed of "Provisions" generally, without subdividing into meat, milk, groceries etc. and calculating the cost per bed of each class of provisions.

In Appendix II. will be found reasons for not including among these Tables any figures designed to place the Hospitals, after taking all accounts into consideration, in their order of general economical management.

But, in addition to those reasons, we may say that our object has not been to apportion praise or blame for general management, but simply to

render assistance to the Hospitals by analysing and comparing their accounts and the principal prices they pay.

We have therefore borne in mind that it may be possible for even the most economically managed establishment to learn something from the experience of others, and we have not proceeded on the assumption that the lowest expenditure on any one account is necessarily the model to be copied. We have taken the great items of expenditure separately and in each case calculated the average, giving, where applicable, the prices which were being paid for the articles consumed or used on, or last before, December 31st, 1903.

The unit on which the calculations are based is, except in the case of Table III. (Surgery and Dispensary), that of the occupied bed. It is, however, necessary to bear in mind that there are several disturbing elements which prevent the results being absolutely correct, although we believe them to be as approximately accurate as it is possible to make them with the information available.

The various stocks in hand at the beginning and end of the year do not appear in the hospital accounts, and consequently it is impossible to say in any particular case what part of the expenditure, under such a heading, for instance, as "Domestic," is due to stocks having been taken in and paid for possibly towards the end of the year, although the bulk of them may not have been brought into use until afterwards. Prices on any given day also must be influenced by the period of the contract and the date of its commencement.

In the cases of several of the accounts something must necessarily depend on the arrangements prevailing in the different institutions, as, for example, those made with officials and servants in respect of board and lodging, the cost of which—though spread over the expenditure on "Provisions," "Domestic," and other accounts—is in reality a part payment of "Salaries, Wages, etc." We have in each case, where necessary, added preliminary or foot-notes to the tables mentioning such points as occur to us in connection with considerations of this kind.

In Note 3 to Table III. we have explained how we have dealt with the expenses of out-patients, which, as the numbers of out-patients do not bear a constant relation to the occupied beds in each Hospital, present some difficulty; and in Appendix III. we have given some particulars relating to the general question of the cost of out-patients as it affects the cost per bed or the cost per in-patient per week.

In the last columns of Tables II., III., IV., VII., and IX. we have shown the total value of the excess over the average cost per bed

against the names of those Hospitals which exceed the general averages. These brought together show the following results:—

		£	s.	d.
TABLE II.	Provisions	5,295	19	7
TABLE III.	Surgery and Dispensary	5,136	1	2
TABLE IV.	Domestic	9,927	12	4
TABLE VII.	Salaries and Wages (Maintenance)	17,707	6	2
TABLE IX.	Management Expenses (other than Salaries and Pensions)	1,368	14	0
Total		£39,435	13	3

In regard to Tables V. (Establishment Charges), VI. (Rent), VIII. (Miscellaneous Expenses), X. (Finance), and to the Official Salaries and Pensions in Table IX., there appeared to be, in each case, reasons against attempting to estimate the value of possible savings.

It will not be supposed that we imagine any such result as a saving of over £39,400 per annum to be immediately attainable. But, after making every allowance, it must, we think, be admitted that a promising field for economical reform remains.

We have to acknowledge the ready assistance we have received from the various Hospital Secretaries in connection with the particulars asked for in Form B and others which have been the subject of correspondence.

We hope to devote attention later on to some of the many other institutions which receive grants from King Edward's Hospital Fund for London.

We have the honour to be, Sir,

Your obedient, humble servants,

SAVILE CROSSLEY,

JOHN CRAGGS,

J. DANVERS POWER,

Honorary Secretaries.

July 30th, 1904.

NOTES TO TABLE I.

(1) The hospitals dealt with in this and the following tables are the sixteen general hospitals of London which, in the year 1903, had over 100 beds in daily occupation.

(2) Of these sixteen hospitals, all except the German, Great Northern Central, Dreadnought, and West London have Medical Schools. Thus the twelve London hospitals with Medical Schools are all included.

(3) The basis of calculation in the tables following Table I. is the average number of beds in daily occupation during the year 1903. This number amounts to rather more than four-fifths of the total number of beds. The remaining fifth, in the case of these sixteen hospitals, does not represent beds permanently closed for want of funds, but includes every day a bed was vacant either during short intervals or on account of cleaning, repairs, &c.

(4) *Charing Cross Hospital* was closed from July 18 to October 5, and that interval has been left out of account in calculating the average number of beds occupied, so that the figures for this hospital are practically for only a little over nine months. The averages of expenditure, at any rate on goods, are consequently not properly comparable with those of the other hospitals; and furthermore, the total averages are a little lower than they otherwise would be. The fact can only be noted, but it shows the difficulty of obtaining exact figures, and if the final result of the calculations left a narrower margin than it does, a fact of this kind would necessitate elaborate calculations, which, as matters stand, have been considered to be unnecessary, even were they possible.

(5) In the case of the *Middlesex Hospital* the average number of beds occupied is returned as 267.5; but the Cancer Charity, which is dealt with in separate accounts, sends nine patients into the general wards, for which it pays £1,000 a year, and this £1,000 is deducted as a lump sum from the total ordinary expenditure of the Hospital proper. In calculating the cost per bed of the various items of expenditure above this deduction, therefore, it is necessary to add nine beds, and accordingly the average number in daily occupation is entered as 276 in all tables except Table I. See Note (12) below.

(6) In the case of *St. Thomas's Hospital* the forty-two paying beds, though included in the total number of beds in the Hospital, namely 603, are not included in the average number of beds in daily occupation, namely 442.4. Separate accounts are kept for these paying beds, which are in a wing of the hospital known as St. Thomas's Home, and consequently the accounts of the Hospital proper do not apply to them.

(7) It will be seen that the total number of beds set apart for surgical cases (2,537) exceeds the number of medical beds (2,120), though in a few cases, such as that of *University College Hospital*, the medical beds were in excess of the surgical beds. The difference in numbers between different classes of beds is of some importance in considering the average expenditure per bed under such a heading as "Surgery and Dispensary," as it is the total number of all classes of beds occupied which is divided into the total expenditure under each heading in the tables following Table I.

(8) Every figure relating to a single hospital given in Table I., with the exception of the calculations showing the average number of attendances per out-patient, has been supplied by the Hospital officials themselves or extracted from the published reports.

(9) It will be observed that an effort has been made to divide the total number of out-patients into casualties, lying-in-cases, and others; but the varying proportions of casualties to others suggest that the definition of a casualty differs in different hospitals.

(10) The lying-in-cases are included as one each among the total attendances of out-patients.

(11) The *Dreadnought Hospital*, Greenwich, is one of four institutions belonging to the Seamen's Hospital Society. See Note (4) to Table IX.

(12) In all tables after Table I. fractions of an occupied bed and of a penny are neglected.

TABLE I.
GENERAL PA

IN-PATIENTS.

Name of Hospital 1	Beds						Average number of days each patient was resident
	Medical	Surgical	Special	Paying	Total 3	Average number in daily occupation 5	
Charing Cross	70	70	10	none	150	137 4	25
German 2	56	66	2	6	130	114	23
Great Northern Central 2	49	90	8	12	159	144.06	25.26
Guy's	234	309	36	23	602	498.7	23.6
King's College	109	115	none	none	224	184	26
London	381	435	"	"	816	676	19.81
Middlesex	142	141	13	"	296	267.5 6	24
Royal Free	64	62	39	"	165	145	20
St. Bartholomew's	231	331	112	"	674	536	29
St. George's	147	155	49	"	351	269.11	22.04
St. Mary's	115	134	32	"	281	255.4	22.8
St. Thomas's	180	232	149	42 6	603 6	442.4 6	25.4
Seamen's (Dreadnought) 2	94	125	none	none	219	200 11	38.16
University College	106	82	3	"	191	165.6	23.6
West London 2	53	97	9	"	159	124.79	20.5
Westminster	89	93	31	"	213	179	24.2
	2,120 7	2,537 7	493	83	5,233	4,338.56	Average: 24.41

The small figures refer to the Notes.

The totals of columns in which records of any required numbers are missing have not been entered.

I.

PARTICULARS.

OUT-PATIENTS.

Casualties ⁹	Lying-in ¹⁰	Others ⁹	Total new out-patients	Total attendances ¹⁰	Average number of attendances per out-patient	Name of Hospital
6,647	273	7,019	13,939	36,196	2.59 Charing Cross
2,575	none	26,975	29,550	66,096	2.23 German.
7,813	"	18,185	25,998	70,388	2.70 Great Northern Central.
75,800	3,776	48,475	128,051	258,954	2.02 Guy's.
7,734	358	12,756	20,848	50,364	2.41 King's College.
96,108	3,646	83,151	182,905	496,992	2.71 London.
34,209	597	13,765	48,571	114,989	2.36 Middlesex.
24,470	132	15,306	39,908	120,151	3.01 Royal Free.
117,853	1,538	15,914	135,305	not recorded	— St. Bartholomew's.
20,817	321	12,712	33,850	92,916	2.74 St. George's.
19,692	1,202	22,619	43,513	115,962	2.66 St. Mary's.
42,372	1,959	21,372	65,703	176,758	2.69 St. Thomas's.
not recorded	none	not recorded	8,943	not recorded	— Dreadnought.
34,145	1,752	11,318	47,215	165,253	3.50 University College.
19,160	none	15,389	34,549	101,033	2.92 West London.
11,350	230	11,690	23,270	not recorded	— Westminster.
—	15,784	—	882,118	—	Average of the 13 hospitals: 2.61	

NOTES TO TABLE II.

(1) Provisions include all Food and Malt Liquors. Wines and Spirits are included under the heading "Surgery and Dispensary."

(2) The expenditure on provisions and on the other accounts which relate to the purchase of goods is given without reference to stocks in hand, but taking one hospital with another it is probable that the stocks do not vary very much from year to year. Were it otherwise, however, a considerable difference in the expenditure of different years might be expected. Dealing with the eight hospitals in Table II. which showed an excess over the average expenditure of £28 13s. 4d. per bed on provisions in 1903, the following particulars may be useful for reference:—

TOTAL EXPENDITURE ON PROVISIONS.

	1901			1902			1903		
	£	s.	d.	£	s.	d.	£	s.	d.
Guy's	13,312	3	9	14,251	9	7	14,353	6	0
King's College	5,208	19	9	5,557	0	8	5,843	2	7
London	20,400	11	1	21,988	2	0	21,559	18	10
Royal Free	3,565	11	0	4,090	10	4	4,329	3	9
St. George's	9,939	2	6	9,469	4	11	8,668	12	1
St. Mary's	7,613	3	7	7,723	6	6	7,579	1	2
University College... ..	5,720	15	7	5,031	5	7	5,087	6	7
Westminster	5,925	5	1	5,500	16	3	5,847	7	11

It is further to be observed that the accounts of the hospitals are in some cases cash accounts, and it is to be supposed that, although these do not take note of debts remaining unpaid at the end of the year, they, on the other hand, include the debts of the previous year. The auditor of *St. Thomas's Hospital*, for instance, says:—"The accounts have, as hitherto, been treated on a cash basis, and although they include a full year's payments, the tradesmen's and other accounts outstanding at December 31, 1903, have not been taken into account." On the other hand, in the case of *University College Hospital* the figures given are taken from a column of the accounts headed "Total cost of the year 1903, paid and unpaid," and the total ordinary expenditure thus considered amounts to £22,444. 11s. 6d., of which £4,444. 18s. 6d. remained unpaid on December 31, 1903.

(3) Variations in the cost of provisions may, in some cases, be partly accounted for by the arrangements made with officials who do not sleep on the premises. Where such officials take meals in the hospital the cost of provisions would be increased and salaries and wages presumably diminished.

(4) The cost of provisions may be affected by the maintenance of private nursing establishments. The nurses, however, in some cases return to the wards after taking private cases, and during their attendance on such cases they of course do not board in the hospital.

(5) In the case of *University College Hospital* the accounts of the Nursing Home are entered under a separate heading, and the amount of the provisions has been taken from this heading and added to the General Provisions account, the cost of uniforms and washing has been added to the Domestic Expenditure, and a small sum for sundries, which completes the expenses of the Nursing Home, to Establishment charges.

TABLE II.

PROVISIONS.¹

Name of Hospital	Beds occupied	Total Expenditure on Provisions ²	Cost per bed occupied	Excess over average	Total value of excess over average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	137	3,244 11 8	23 13 7		
German	114	3,060 9 4	26 16 11		
Great Northern Central	144	2,977 6 11	20 13 6		
Guy's	498	14,353 6 0	28 16 5	0 3 1	76 15 6
King's College	184	5,843 2 7	31 15 1	3 1 9	568 2 3
London	676	21,559 18 10	31 17 10	3 4 6	4150 2 0
Middlesex	276	7,783 10 8 8,946 11 2	28 4 0 32 2 3		959 2 6
Royal Free	145	4,329 3 9	29 17 1	1 3 9	172 3 9
St. Bartholomew's	536	14,136 9 11	26 17 5		
St. George's	269	8,668 12 1	32 4 6	3 11 2	957 3 10
St. Mary's	255	7,579 1 2	29 14 5	1 1 1	268 16 3
St. Thomas's... ..	442	11,457 5 7	25 18 5		
Seamen's (Dreadnought)	200	5,625 8 8	28 2 6		
University College	165	5,087 6 7 5	30 16 7	2 3 3	356 16 3
West London... ..	124	2,990 14 7	24 2 4		
Westminster	179	5,847 7 11	32 13 4	4 0 0	716 0 0
	4,344	124,543 16 3 125,306 16 9	Average: 28 13 4 28 18 2	—	5,295 19 7 959 2 0

62585 1 4 7 ✓
 476 11 11
 5779 0 6
 5747 16 2 ✓
 76 15 6
 5671 0 8

+
 1084 7 6
 78 13 0

TABLE
PROVISIONS

Name of Hospital	Top sides of Beef per lb.	Legs of Mutton per lb.	Fish per lb.	Fowls each	Butter per lb.	Eggs per 120
	<i>Pence</i>	<i>Pence</i>	<i>Pence</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>
Charing Cross ...	8	6	3 $\frac{1}{2}$	2 0	1 0 $\frac{1}{2}$	13 4
German...	6 $\frac{3}{4}$	6 $\frac{3}{4}$	2 $\frac{1}{2}$	2 6	1 1 $\frac{1}{2}$	8 0
Great Northern Central ...	7	4	2 $\frac{1}{2}$	2 6	0 11	8 3
Guy's ...	6 $\frac{3}{4}$	5 $\frac{3}{4}$	3	9d. per lb.	0 11	8 6
King's College ...	5 $\frac{1}{2}$	5 $\frac{1}{2}$	3	3 0	0 11	8 0
London ...	4 $\frac{3}{4}$	5 $\frac{1}{2}$	3	1 11	1 1 $\frac{1}{2}$	9 0
Middlesex ...	6	5	3	2 4	0 11 $\frac{1}{2}$	9 0
Royal Free ...	6	5 $\frac{1}{2}$	3	2 0	1	8 3
St. Bartholomew's ...	5	5 $\frac{1}{4}$	3 $\frac{1}{2}$	2 9	0 11 $\frac{1}{4}$	10 6
St. George's ...	6 $\frac{1}{2}$	5 $\frac{1}{2}$	3	2 3	0 11 $\frac{1}{2}$	9 3
St. Mary's ...	6	5 $\frac{1}{2}$	5	2 4	1 1	9 0
St. Thomas's ...	5 $\frac{3}{4}$	5 $\frac{3}{4}$	3	2 3	0 10 $\frac{1}{2}$	8 4 $\frac{1}{2}$
Seamen's (Dreadnought) ...	5	5	4	2 3	0 10 $\frac{1}{2}$	9 0
University College ...	7 $\frac{1}{2}$	7 $\frac{1}{2}$	3	1 11 $\frac{1}{2}$	1 0	8 0
West London ...	7 $\frac{1}{2}$	6 $\frac{1}{2}$	4	3 6	1 0	8 6
Westminster ...	7	5 $\frac{1}{2}$	3	2 3	1 0	7 6

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were as well as the quantities taken, doubtless account for some of the variations.

IIa.

(PRICES).

Milk per gallon	Bread per 4 lbs.	Tea per lb.	Sugar per cwt.	Rice per cwt.	Potatoes per cwt.	Alc per barrel	Name of Hospital
Pence	Pence	s. d.	s. d.	£ s. d.	s. d.	£ s. d.	
9	4½	1 6	17 9	1 2 0	4 6	1 12 6	Charing Cross.
11	4½	1 8	16 6	1 0 0 (per sack)	5 6	1 14 0	German.
8½	3½	1 4	16 0	0 14 0	5 0	2/3 per doz.	Great Northern Central.
8½	made on premises	1 2	17 6	0 14 0	1/10 per bushl 3/4	1 13 0 less 5 per cent.	Guy's.
9½	3½	1 4	14 3	0 9 6	5 0	1 16 0	King's College.
8½	3½	1 4	16 0	0 10 0	4 6	1 16 0 less 12½ per cent.	London.
9½	3½	1 5½	18 0	0 16 0	4 6	1 12 0 less 15 per cent.	Middlesex.
8½	3½	1 1	16 4	0 11 8	5 6	2/- per doz.	Royal Free.
8½	3½	1 7	17 3	0 16 0	4 6	1 12 0	St. Bartholomew's.
11	3½	1 2	16 0	0 12 9	5 0	1 10 0	St. George's.
9½	3½	1 1	16 4	0 17 6	4 9	1 16 0	St. Mary's.
9½	3½	1 4	17 6	0 17 0	5 0	1 12 0 less 10 per cent.	St. Thomas's.
10½	4½	1 5	15 9	0 11 0	4 3	1 16 0 less 10 per cent.	Dreadnought
9	3½	1 3	18 8	0 11 8	2/9 per bushl	1 10 0	University College.
9	3½	1 6	16 0	0 14 8	5 0	1 10 5	West London.
8½	3½	1 6	15 0	0 11 0	4 3	1 14 0	Westminster.

paid on, or last before, December 31, 1903. The lengths of the contracts, and the dates on which they were made,

NOTES TO TABLE III.

(1) In addition to Drugs, Dressings, Instruments, &c., the Surgery and Dispensary account includes Ice, Mineral Waters, Wines and Spirits.

(2) The observations as to stocks in hand and accounts made in Note (2), Table II., also apply to Surgery and Dispensary Expenditure. The following particulars relate to the eight hospitals in Table III. which showed an excess over the average expenditure of £7. 11s. per unit on Surgery and Dispensary in 1903:—

TOTAL EXPENDITURE ON SURGERY AND DISPENSARY.

	1901			1902			1903		
	£	s.	d.	£	s.	d.	£	s.	d.
Charing Cross	1,618	3	8	1,884	1	5	1,649	18	8
King's College	2,758	0	6	2,828	7	5	3,084	15	4
London	12,926	6	9	12,895	3	10	11,984	10	0
St. George's	5,044	11	6	4,577	11	8	3,940	4	5
St. Mary's	5,369	9	6	5,210	9	2	5,479	8	8
St. Thomas's	6,068	8	7	5,842	19	10	6,260	3	9
University College... ..	3,250	12	1	3,352	17	6	3,299	8	0
Westminster	2,562	11	10	2,564	14	1	2,927	0	9

(3) In Appendix II. will be found some general remarks on the subject of the cost of out-patients. The number of out-patients in proportion to the number of beds varies in different hospitals. Thus, in the *London Hospital* 270 out-patients are treated for every bed occupied in the hospital, whereas in *St. George's Hospital* the number is under 126. Taking the total number of out-patients treated in the sixteen hospitals the average number per bed occupied is 203. But it does not follow that an occupied bed costs as much in surgical and dispensary expenses as 203 out-patients. There is reason, however, to believe that the difference is not very great. There can certainly be no doubt that every out-patient in excess of whatever number is taken as representing a bed is likely to increase the cost of Surgery and Dispensary expenses, as the majority will put the hospital to some expense either in medicine or dressings. The number 203 has accordingly been taken in Table III. as being the equivalent of one occupied bed, and the units are therefore arrived at by adding to the number of occupied beds the number of out-patients divided by 203.

In the other tables no account has been taken of out-patients, not because out-patients do not affect the expenditure, but because it would be impossible to say how the excess over the average of 203 to each occupied bed, or the reverse, would affect the total expenditure on any account except Surgery and Dispensary.

TABLE III.

SURGERY AND DISPENSARY.¹

Name of Hospital	Units ²	Total Expenditure on Surgery and Dispensary ²	Cost per Unit	Excess over Average	Total Value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	205	1,649 18 8	8 0 11	0 9 11	101 12 11
German	259	1,841 12 5	7 2 2		
Great Northern Central	272	1,989 14 9	7 6 3		
Guy's	1,128	7,265 2 5	6 8 9		
King's College	286	3,034 15 4	10 12 2	8 1 2	874 13 8
London	1,577	11,984 10 0	7 11 11	0 0 11	72 5 7
Middlesex	515	3,255 8 1	6 6 5		
Royal Free	341	2,158 14 10	6 6 7		
St. Bartholomew's	1,202	7,257 8 6	6 0 9		
St. George's	435	3,940 4 5	9 1 1	1 10 1	654 6 3
St. Mary's	469	5,479 8 8	11 13 7	4 2 7	1,936 11 7
St. Thomas's	765	6,260 3 9	8 3 7	0 12 7	481 6 3
Seamen's (Dreadnought)	244	1,764 16 7	7 4 7		
University College	397	3,299 8 0	8 6 2	0 15 2	301 1 2
West London	294	1,450 3 7	4 18 7		
Westminster	293	2,927 0 9	9 19 9	2 8 9	714 3 9
	8,682	65,558 10 9	Average: 7 11 0	—	5,136 1 2

TABLE

SURGERY AND

Name of Hospital	Bromide of Potassium per lb.	Carbolic Acid per lb.	Chloroform per lb.	Cod Liver Oil per gallon	Iodide of Potassium per lb.	Quinine per oz.
	s. d.	s. d.	s. d.	£ s. d.	s. d.	s. d.
Charing Cross	1 10½	2 6*	4 0 (pure)	1 4 6	8 2	1 4
German	1 8	0 7½	2 0	0 19 0	8 0	1 1
Great Northern Central ...	1 10½	0 9	2 1	0 18 0	8 3	0 11½
Guy's	1 8½	0 6½	1 8½	0 14 0	7 10	1 1½
King's College	1 10	0 6½	4 10 (pure)	0 15 0	8 3	1 0
London	1 9½	0 7	1 8½	0 14 9	7 9½	0 10½
Middlesex	1 9	0 5½	5 2 (pure)	0 8 6	8 0	0 11½
Royal Free	1 9½	0 8	2 1	0 16 0	7 11	1 0½
St. Bartholomew's	1 9½	0 8½	1 11½	0 12 0	7 10½	0 11½
St. George's	2 0	0 8½	5 8 (pure)	0 9 0	8 4	0 10½
St. Mary's	1 8½	0 6	1 9	0 11 0	7 11	1 0½
St. Thomas's	1 9	0 6½	1 9½	0 18 0	8 0	0 11½
Seamen's (Dreadnought) ...	2 6 less 10 per cent.	0 8½	2 6 less 10 per cent.	0 13 3	10 6	1 2 less 5 per cent.
University College	1 9½	0 6½	1 11	0 6 6	8 0	0 11½
West London	1 7½	0 8	2 3	0 16 0	7 9	1 0
Westminster	* 1 11	0 6½	1 11	0 10 0	7 11	1 1
	29 14	9 2	42 5½			

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were paid which the goods were ordered, as well as the quantities taken, doubtless account for some of the variations.
* Calvert's No. 2, used for surgical purposes only.

IIIa.

DISPENSARY (PRICES).

Gauze (plain) per 100 yards	Gauze (cyanide) per 100 yards	Lint per lb.	Wool (absorbent) per lb.	Wool (grey) per lb.	Ice per cwt.	Mineral Waters per doz. syphons	Name of Hospital
s. d.	s. d.	s. d.	Pence	Pence	s. d.	s. d.	
14 7	7 5½	1 0½	6½	5	1 4	1 6	Charing Cross.
12 6	not used	1 3	7½	7½	1 9	= made on premises	German.
5 9	7 0	1 1	6½	5	1 6	1 6	Great Northern Central.
4 9½	6 8	0 10½	4	5	1 6	made on premises	Guy's.
8 6	12 6	1 1½	7½	not used	3 0	1 9	King's College.
6 9	7 0	1 0½	5½	3½	made on premises	made on premises	London.
not used	8 4	1 1	7½	6½	made on premises	made on premises	Middlesex.
5 9	7 0	1 2	6½	4½	1 3	1 6	Royal Free.
5 5	7 1	0 10½	5½	5	1 6	made on premises	St. Bartholomew's.
7 9	10 0	1 1½	8½	6½	1 6	made on premises	St. George's.
5 10	7 1	1 1	6½	5½	1 4	made on premises	St. Mary's.
6 8	8 0	1 1½	6½	5½	made on premises	made on premises	St. Thomas's.
7 3	9 3	1 1½	7½	5½	2 0	2 0	Dreadnought.
7 0	7 3	1 1	6½	5½	1 4	1 6	University College.
not used	9 0	1 2½	11	7	1 3	1 6	West London.
6 10	8 0	0 11	4½	4½	1 6	3 0 less 15 per cent.	Westminster.

on, or last before, December 31, 1903. The length of the contracts, and the dates on which they were made, or on particularly in the case of cod liver oil.

NOTES TO TABLE IV.

(1) Domestic expenses include—

Renewal of Furniture.
 Bedding and Linen.
 Hardware, Crockery, Brushes, etc.
 Washing.
 Cleaning and Chandlery.
 Water.
 Fuel and Lighting.
 Uniforms.
 Sundries, such as fares and carriage of parcels (maintenance), ambulances, clothes for patients, flowers, entertainments and games for patients, analysis of food, Christmas boxes, etc.

(2) The observations as to stocks in hand and accounts made in Note (2), Table II. also apply to Domestic Expenditure. The following particulars relate to the six hospitals in Table IV. which showed an excess over the average expenditure of £24. 1s. 5d. per bed on Domestic Expenses in 1903:—

TOTAL EXPENDITURE ON DOMESTIC EXPENSES.

	1901			1902			1903		
	£	s.	d.	£	s.	d.	£	s.	d.
King's College	5,544	4	2	5,335	12	7	5,936	11	3
London	17,176	18	6	17,262	8	5	17,027	19	1
Middlesex	7,111	15	4	6,973	9	8	8,619	13	11
St. George's	8,604	2	4	7,695	2	1	7,518	18	2
St. Thomas's	12,276	2	6	11,549	10	6	13,867	2	8
University College... ..	7,523	9	6	6,380	1	11	5,392	0	11

(3) See Note (5) to Table II.

(4) About twenty probationers of *Westminster Hospital* sleep at the Westminster Training School and Home for Nurses, which receives £1,893. 12s. 6d., out of the £2,021. 7s. 3d. Nursing Salaries, for providing the nursing staff.

TABLE IV.

DOMESTIC.¹

Name of Hospital	Beds occupied	Total Expenditure on Domestic ²	Cost per bed occupied	Excess over average	Total value of excess over average.
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	137	3,104 3 11	22 13 2		
German	114	1,181 6 0	10 7 2		
Great Northern Central	144	2,837 2 8	19 14 0		
Guy's	498	10,392 2 3	20 17 4		
King's College	184	5,936 11 3	32 5 3	8 3 10	1,507 5 4
London	676	17,027 19 1	25 3 9	1 2 4	754 17 4
Middlesex	276	8,619 13 11	31 4 7	7 3 2	1,975 14 0
Royal Free	145	3,066 16 1	21 3 0		
St. Bartholomew's	536	10,980 0 2	20 9 8		
St. George's	269	7,518 18 2	27 19 0	3 17 7	1,043 9 11
St. Mary's	255	5,136 5 10	20 2 10		
St. Thomas's	442	13,867 2 8	31 7 5	7 6 0	3,226 12 0
Seamen's (Dreadnought)	200	3,304 16 9	16 19 5		
University College	165	5,392 0 11 ³	32 13 6	8 12 1	1,419 13 9
West London... ..	124	2,156 14 9	17 7 10		
Westminster	179	3,954 16 0 ⁴	22 1 10		
	4,344	104,566 10 5	Average: 24 1 5		9,927 12 4

TABLE IV

DOMESTIC (Pr

Name of Hospital	Blankets	Sheets		Towels	
	each	each	per yard	each	per yard
	s. d.	s. d.	s. d.	Pence	Pence
Charing Cross	6 0	—	1 6½	—	8½
German	5 3	—	1 4½	—	8½
Great Northern Central... ..	6 11	—	1 8½	6¾	7½
Guy's	11 4½	—	1 0½	7½	—
King's College	6 9	—	0 8¾	—	11½
London	6 3	4 6	—	4½	—
Middlesex... ..	6 10	—	2 3	—	1/6½ (double width)
Royal Free	3 10½	5 11	—	9½	—
St. Bartholomew's	8 4	4 11	—	7	—
St. George's	7 4	7 11	—	—	8½
St. Mary's... ..	1/5 per lb.	—	1 0	8½	—
St. Thomas's	5 0	3 6	3 4 (70 in. wide)	—	7½
Seamen's (Dreadnought)	4 6	—	1 5	—	7½
University College	3 9	5 6	—	8½	—
West London	6 6	2 9½	—	6¾	—
Westminster	6 1	—	1 4½	—	7½

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were paid as well as the quantities taken, doubtless account for some of the variations.

(Va.

PRICES).

Cups and Saucers per doz.	Hair Brooms per doz.	Scrubbing Brushes per doz.	Coal		Name of Hospital
			steam	house	
s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
7 11	1 16 0	0 9 0	0 18 6	0 19 0	... Charing Cross.
3 6	1 4 0	0 8 0	0 19 6	0 19 6	... German.
4 6	2 4 0	1 9 0	0 18 6	0 19 3	... Great Northern Central.
2 9	1 18 0	0 6 0	0 16 6	0 18 6	... Guy's.
3 6	1 14 3	0 9 0	0 19 0	0 19 0	... King's College.
2 6	2 7 0	0 7 0	1 1 10	0 17 9	... London.
2 3	2 14 0	0 10 6	1 1 0	0 17 5	... Middlesex.
5 6	2 2 0	0 7 6	0 18 0	0 16 0	... Royal Free.
8 6	2 5 0	0 15 0	0 18 5	0 19 6	... St. Bartholomew's.
2 6	1 1 0	0 6 0	1 2 6	1 1 3	... St. George's.
4 3	1 11 6	0 6 3	1 1 6	0 16 9	... St. Mary's.
18 0	2 0 0	0 7 9	1 0 0	0 19 5	... St. Thomas's.
5 0	1 16 0	0 9 0	1 2 9	0 18 0	... Dreadnought.
12 0	2 5 0	0 10 0	0 15 11	0 16 3	... University College.
4 3	2 14 0	0 7 6	0 16 6	0 18 6	... West London.
3 6	1 16 0	0 6 0	coke used	1 0 0	... Westminster.

bid on, or last before, December 31, 1903. The lengths of the contracts, and the dates on which they were made,

TABLE V. (Part I.).

ESTABLISHMENT CHARGES (RATES AND TAXES).

Name of Hospital	Beds occupied	Total Expenditure on Rates and Taxes	Cost per bed occupied
		£ s. d.	£ s. d.
Charing Cross	137	534 9 9	3 18 0
German	114	173 11 0	1 10 5
Great Northern Central	144	310 1 2	2 3 0
Guy's	498	2,951 16 11	5 18 6
King's College	184	312 15 0	1 13 11
London	676	821 10 4 ¹	1 4 3
Middlesex	276	477 10 0	1 14 7
Royal Free	145	136 0 9	0 18 9
St. Bartholomew's... ..	536	1,520 4 1	2 16 8
St. George's	269	1,039 0 1	3 17 2
St. Mary's	255	779 13 9	3 1 1
St. Thomas's	442	3,084 12 2 ²	6 19 6
Seamen's (Dreadnought)	200	253 15 0	1 5 4
University	165	113 1 0 ³	0 13 8
West London	124	235 15 0	1 18 0
Westminster	170	163 10 10 ³	0 18 3
	4,344	12,907 6 10 ⁴	Average: 2 19 5

¹ See the Whitechapel Improvement Act, 1853; the London Government Act, 1899, Sec. 10, Sub-Sec. 1; and the Borough of Stepney Whitechapel Scheme, 1901, Sec. 4 (a). See also Reg. v. Bethlehem Hospital, Law Journal Reports, Vol. 16 (N.S.).

² See St. Thomas's Hospital v. Stratton (L.R. 7 H.L. 477).

³ The small sums paid by *University College Hospital* and *Westminster Hospital* for Rates is due to the forbearance of the Assessment Authorities who appear to recognise the services of the Hospitals.

⁴ The Income Tax of Hospitals is returned by the Inland Revenue Authorities.

TABLE V. (Part II).

ESTABLISHMENT CHARGES (Other than RATES and TAXES).¹

Name of Hospital	Beds occupied	Total Establishment Charges (other than Rates and Taxes) ²	Cost per bed
		£ s. d.	£ s. d.
Charing Cross	137	616 13 8	4 10 0
German	114	344 17 1	3 0 6
Great Northern Central	144	488 5 6	3 7 9
Guy's	498	10,044 15 3	20 3 4 ³
King's College	184	1,312 4 0	7 2 7
London	676	4,309 7 7	6 7 5
Middlesex	276	1,746 11 4	6 6 6
Royal Free	145	274 13 9	1 17 10
St. Bartholomew's	536	3,430 17 7	6 8 0
St. George's	269	1,620 19 6	6 0 6
St. Mary's	255	1,209 3 5	4 14 10
St. Thomas's	442	7,935 4 7	17 19 0 ³
Seamen's (Dreadnought)	200	706 4 1	3 10 7
University College	165	974 11 7 ⁴	5 18 1
West London	124	177 18 3	1 8 8
Westminster	179	1,233 17 3	6 17 10
	4,344	36,426 4 5	Average : 8 7 8

¹ These charges include insurance, garden, annual cleaning, ordinary repairs, &c.² It must be remembered that if the annual cleaning is done by contract these charges will be higher than if it is done by persons employed directly by the Hospital, in which latter case the cost would be charged to "Salaries, Wages, etc."³ The high averages in the cost per bed for *Guy's* and *St. Thomas's* appear to be due to ordinary repairs, which amounted in 1903 to £9,784. 7s. 5d. at *Guy's* and to £7,139. 3s. 4d. at *St. Thomas's*, whereas at the *London* they only amounted to £2,533. 2s. 7d. Omitting *Guy's* and *St. Thomas's*, the average of the remaining fourteen hospitals is only £5. 8s. 4d.⁴ See Note (5) to Table II.

TABLE VI.

RENT.¹

Name of Hospital	Beds occupied	Total Expenditure on Rent	Cost per bed occupied
		£ s. d.	£ s. d.
Charing Cross	137	nil	—
German	114	nil	—
Great Northern Central	144	110 2 0	0 15 3
Guy's	498	260 10 0	0 10 5
King's College	184	nil	—
London	676	nil	—
Middlesex	276	1,162 5 9	4 4 2
Royal Free	145	nil	—
St. Bartholomew's	536	nil	—
St. George's... ..	269	4 18 6	0 0 4
St. Mary's	255	338 16 2	1 6 6
St. Thomas's	442	123 15 0	0 5 7
Seamen's (Dreadnought)	200	0 2 0	—
University College	165	nil	—
West London	124	50 0 0	0 8 0
Westminster	179	nil	—

¹ This Table is given chiefly in order to show the effect of Rent on the cost per bed in the cases of Hospitals which do not happen to own all the premises they occupy. See Appendix II, page 28.

TABLE VII.

SALARIES, WAGES, ETC.¹

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance) ²	Cost per bed occupied	Excess on average	Total value of excess over average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	137	3,102 5 5	22 12 10		
German	114	1,676 8 4	14 14 1		
Great Northern Central	144	3,447 11 9	23 18 9		
Guy's	498	13,541 19 10	27 3 10		
King's College	184	3,860 1 0	20 19 6		
London	676	28,082 13 10	41 10 10	8 11 4	5,791 1 4
Middlesex	276	9,024 9 3 <i>2861.8.9</i>	32 13 11 <i>25.9.8</i>		
Royal Free	145	3,612 0 8	24 18 2		
St. Bartholomew's	536	23,603 11 11	44 0 8	11 1 2	5,927 5 4
St. George's	269	12,782 18 0	47 10 4	14 10 10	3,911 14 2
St. Mary's	255	7,813 3 7	30 12 9		
St. Thomas's	442	16,218 17 3	36 13 10	3 14 4	1,642 15 4
Seamen's (Dreadnought)	200	3,111 9 8	15 11 1		
University	165	5,875 13 1	35 12 2	2 12 8	434 10 0
West London	124	2,246 7 9	18 2 3		
Westminster	179	5,257 7 6	29 7 4		
	4,344	143,256 18 10 <i>142003.18.4</i>	Average : 32 19 6 <i>32.14.2</i>		17,707 6 2

¹ These charges include Medical, Dispensing, and Nursing salaries, also Servants' wages and all pensions and allowances paid in respect of the salaries and wages charged to maintenance. In cases where drugs are manufactured on the premises, the wages of the persons employed would be charged to this account and not to "Surgery and Dispensary."

² See Note (2) to Table V., Part II., and Note (2) to Table VIII.

NOTES TO TABLE VIII.

(1) Miscellaneous Expenses must not be confused with any Sundry Expenses relating to Administration. Tables II. to VIII. refer entirely to Maintenance, as will be seen by the Table of Contents, and in concluding the Maintenance Expenses a heading is devoted to what are called Miscellaneous Expenses. These include all the Printing, Stationery, Postages and Advertisements, relating to the up-keep of the hospitals. Thus the paper, printing, and postage of directions or notices to patients, or advertisements inviting applications for tenders or a medical post, would come under this heading. But correspondence with subscribers would be entered in Table IX. (Management), which, with Table X. (Finance), constitutes the Administration Expenditure.

The sub-heading Sundries, which, as will be seen by Appendix I., appears under "Miscellaneous," includes Burials, Grants to Museum and Pathological Department, Subscriptions to other institutions, Telephones, and presumably various other charges not properly applicable to any of Tables II. to VII.

(2) The cost of Medical Schools has been extracted from the accounts without further investigation. But they must not be taken to represent the *actual* cost of the schools. A detailed inquiry, which has not been attempted, would probably show that in some cases subtractions, and in others additions, would be necessary. For instance, among its assets *St. George's Hospital* enters £3,695. 4s. 10d. as a loan to the Medical School, the interest on which is stated to be remitted for the present. In the report of this Hospital it is observed that the help given to the Medical School amounts to "about the amount which would be required for salaries for House Officers, Dressers and Clerks, if they had to be obtained from other schools." It may be mentioned that the four hospitals without Medical Schools are all much below the average for "Salaries, Wages, &c.," and that those which exceed the average are the London, St. Bartholomew's, St. George's, St. Thomas's, and University College. (See Table VII.)

To ascertain with precision the balance of loss or gain to the charities occasioned by the Medical Schools somewhat elaborate calculations would be necessary, and considerations which can find no place in a statistical report would have to be weighed.

TABLE VIII.

MISCELLANEOUS EXPENSES.¹

Name of Hospital	Beds occupied	Cost of Medical School	Cost per Bed occupied	Other Miscellaneous Expenses ¹	Cost per Bed Occupied	Total Miscellaneous Expenses, including Medical School, if any	Cost per Bed occupied
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	137	579 8 9	4 4 6	209 3 6	1 10 6	788 7 3	5 15 1
German	114	no school	—	181 4 11	1 11 9	181 4 11	1 11 9
Great Northern Central ...	144	no school	—	226 14 8	1 11 5	226 14 8	1 11 5
Guy's	498	255 4 0	10 2	918 11 11	1 16 8	1,168 15 11	2 6 11
King's College	184	nil	—	263 8 11	1 8 7	263 8 11	1 8 7
London	676	2,588 1 6	3 16 6	1,550 1 6	2 5 10	4,138 3 0	6 2 5
Middlesex	276	701 10 7	2 10 10	950 8 3	3 8 10	1,651 18 10	5 19 8
Royal Free	145	nil	—	174 6 9	1 4 0	174 6 9	1 4 0
St. Bartholomew's	536	106 14 9	3 11	673 5 7	1 5 1	780 0 4	1 9 1
St. George's	269	251 5 10	18 8	809 7 7	3 0 2	1,060 13 5	3 18 10
St. Mary's	255	nil	—	225 18 1	17 8	225 18 1	0 17 8
St. Thomas's	442	nil	—	694 18 2	1 11 5	694 18 2	1 11 5
Seamen's (Dreadnought) ...	200	no school	—	202 14 6	1 9 3	202 14 6	1 9 3
University College	165	nil	—	326 14 2	1 19 7	326 14 2	1 19 7
West London	124	no school	—	159 14 7	1 5 9	159 14 7	1 5 9
Westminster	179	472 10 0	2 12 9	523 18 0	2 18 6	996 8 0	5 11 3
	4,344	4,984 10 5		8,175 11 1	Average: 1 17 7	13,130 1 6	Average: 3 0 5

NOTES TO TABLE IX.

(1) These charges refer exclusively to the Administration of the Charities and not to the Maintenance of the work they were founded to carry on. They include Office Salaries and Pensions, Commissions, Law and Auditing charges, Banking charges, Interest, &c., and Office Expenses generally.

(2) The excess over the average has only been entered in respect of Management expenses other than Official Salaries and Pensions, as it was thought to be unlikely that any hospital board would be able to effect reductions in the latter until existing interests have been satisfied, even supposing that the cost per bed of salaries and pensions is considered to be too high, a question on which no opinion is offered.

(3) *Guy's Hospital* has been left out of account in this table, because all expenses connected with subscriptions, donations, and legacies to the Hospital outside its endowment, and including the cost of collection and advertisements, are charged to a separate account called the "Sustentation Fund." This is kept distinct from the Ordinary Expenditure accounts of the hospital. The apparent effect, however, is to reduce very considerably the Administration expenses of the Hospital, which are accordingly unsuitable for comparison with those of the other hospitals. The same remarks apply to Table X.

(4) The *Dreadnought Hospital* belongs to the Seamen's Hospital Society, which includes a small branch hospital at the Royal Albert Dock and two dispensaries—one at the East India Dock and one at Gravesend. The accounts of the Maintenance expenses of the four establishments are kept separately, but the Administration expenses of the whole Society are entered in one account. Accordingly in Tables I. to VIII. particulars have been given of the *Dreadnought* only, as being a general hospital having 200 beds in daily occupation in 1903. In this and Table X. the occupied beds in the branch hospital at the Albert Docks have been added in order to make the figures comparable with those of the other hospitals. No doubt some allowance should also be made for the two dispensaries which may partly account for the high cost per bed for Management in the Seamen's Hospital Society.

TABLE IX.

MANAGEMENT.¹

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions ²	Cost per Bed	Other Management Expenses ³	Cost per Bed	Excess over Average ⁴	Total Value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross ...	137	nil	697 1 1	5 1 9	227 14 5	1 13 2	3 8	25 2 4
German ...	114	112 19 5	590 1 8	5 3 6	217 5 0	1 18 1	8 7	48 18 6
Great Northern Central ...	144	139 9 1	664 0 0	4 12 2	243 5 4	1 13 9	4 3	30 12 0
Guy's ³ ...								
King's College ...	184	73 15 1	896 13 4	4 17 5	246 16 1	1 6 9		
London ...	676	nil	1,870 2 8	2 15 3	469 9 6	13 10		
Middlesex ...	276	314 3 5	917 10 0	3 6 5	898 13 0	3 0 0	1 10 6	420 18 0
Royal Free ...	145	nil	600 7 0	4 2 9	130 16 5	18 0		
St. Bartholomew's...	536	nil	1,965 1 5	3 13 3	274 16 9	10 3		
St. George's ...	269	nil	1,066 2 3	3 19 3	567 11 9	2 2 2	12 8	170 7 4
St. Mary's ...	255	5 17 10	886 6 2	3 9 6	460 8 8	1 16 1	6 7	83 18 9
St. Thomas's ...	442	nil	1,041 17 6	2 7 1	601 8 11	1 7 2		
Seamen's Hospital Society ⁴	(235 ⁴)	29 6 0	(1,057 17 8)	4 10 0	(877 2 1)	(3 14 7)	(2 5 1)	529 14 7
University College...	165	nil	698 15 0	4 4 8	302 18 11	1 16 8	7 2	59 2 6
West London ...	124	2 2 3	693 1 9	5 11 9	139 19 0	1 2 6		
Westminster ...	179	7 6 9	780 0 0	4 1 6	151 10 5	16 11		
	3,881		14,374 17 6	Average: 3 14 0	5,739 16 3	Average: 1 9 6		1,368 14 0

235⁴
3646

13316.19.10

4662.44.2/1.6.8

838.19.5

TABLE X.

FINANCE.¹

Name of Hospital	Beds occupied	Total amount expended (Finance)	Cost per bed
		£ s. d.	£ s. d.
Charing Cross	137	274 9 9	2 0 0
German	114	247 5 5	2 3 4
Great Northern Central	144	689 12 0	4 15 9
Guy's ²			
King's College	184	430 8 2	2 6 9
London ³			
Middlesex	276	153 15 2	0 11 1
Royal Free	145	121 4 6	0 16 8
St. Bartholomew's ⁴			
St. George's... ..	289	143 2 0	0 10 7
St. Mary's	255	369 14 0	1 8 11
St. Thomas's	442	156 15 8	0 7 1
Seamen's Hospital Society ⁵	235	230 13 1	0 19 7
University College	165	374 2 3	2 5 4
West London	124	367 5 0	2 19 2
Westminster	179	120 11 5	0 13 5
	2,669	3,678 18 5	Average: 1 7 6

¹ These charges include the expenses of Appeals, Festival, &c.² See Note (3), Table IX.³ The *London Hospital* charges the expenses of its Quinquennial Appeal (£3,080. 15s. 5d.) to Extraordinary Expenditure, and has therefore been left out of account in this Table.⁴ *St. Bartholomew's Hospital* has been left out of account in this Table on the ground of its having been a fully endowed institution which had made no appeals for many years before the present rebuilding scheme.⁵ See Note (4), Table IX.

TABLE XI.

PARTICULARS OF PENSIONS.¹

Name of Hospital	Beds occupied	Office in respect of which pension was granted	Amount of Pension	Service (Years)	Salary at time of retirement (per annum)	Total Pensions of all kinds paid by the Hospital in 1903	Cost per bed occupied
			£		£	£ s. d.	£ s. d.
Charing Cross ...	—	—	—	—	—	nil.	—
German ...	—	—	—	—	—	nil.	—
Great Northern ...	—	—	—	—	—	nil.	—
Guy's ...	498	Chaplain ...	200	17	300, house, coal & gas	985 15 7	1 19 7
		Steward ...	220	50	220 ...		
		Receiver on Lincolnshire Estates ...	300	33	450 and house ...		
		Museum Keeper ...	100	56	140 ...		
King's College ...	184	Warden and Chaplain	180	23	660 ...	138 1 8	0 15 0
London ...	676	House Governor ...	750	46	887 and house ...	2,070 11 2	3 1 3
		Steward ...	150	23	330 ...		
		Theatre Manager ...	140	28	165 board & residence		
		Store Keeper ...	104	33	190 ...		
Middlesex ...	276	—	—	—	—	62 5 4	0 4 6
Royal Free ...	145	—	—	—	—	36 13 0 ²	0 5 0
St. Bartholomew's ...	536	Apothecary ...	350	21	500 and house ...	1,500 14 11	2 16 4
		Head Dispenser ...	150	38	220 ...		
		Renter ...	400	81	600 ...		
		Matron of Convalescent Home ...	100	20	120, board, lodging and washing ...		
		Clerk of Works ...	125	81	101 2s. and house ...		
St. George's ...	269	Superintendent of Nurses ...	150	25	200, board & lodging	633 13 10	2 7 1
St. Mary's ...	255	—	—	—	—	178 5 8	0 13 11
St. Thomas's ...	442	Steward ...	435	50	650 ...	1,184 3 0	2 13 6
		Steward's Clerk ...	200	46	201 ...		
Seamen's (Dreadnought)	200	—	—	—	—	98 11 4	0 9 10
University College ...	165	—	—	—	—	115 7 0	0 13 11
West London ...	124	—	—	—	—	25 12 7	0 4 1
Westminster ...	179	—	—	—	—	56 13 4	0 6 3
	3,949					7,095 8 5	Average : 1 15 11

¹ In this Table particulars of individual pensions have only been given in the cases of those of £100 a year and over. A complete list of pensions would be unreliable as a guide without full explanation of the reasons for retirement and the salaries paid before retirement. The subject cannot be satisfactorily dealt with at large by tables of figures which can only supply rough indications. A full enquiry into the question would necessitate a separate report.

² This sum represents one-half the premiums of nurses who join the Royal National Pension Fund under a scheme formulated in 1893.

APPENDIX I.

THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTS.

As this Report deals only with Expenditure it is unnecessary to complicate it by discussing questions of Income. It may be mentioned in passing, however, that Income is dealt with in the Accounts under the two headings Ordinary and Extraordinary, with subdivisions. The subdivisions necessarily vary with the varying circumstances of the Hospitals. The principal subdivisions of Ordinary Income are—Subscriptions, Donations, King Edward's Hospital Fund, The Hospital Sunday Fund, The Hospital Saturday Fund, Congregational Collections, Entertainments, Invested Property, Nursing Institution, Patients' Payments, Other Receipts. The principal subdivisions of Extraordinary Income are—Legacies, Special Grants, Donations or Endowments for Special Purposes, Sale of Stock, Loans and Overdrafts.

Expenditure is dealt with as follows:—

ORDINARY EXPENDITURE:—

(A)—MAINTENANCE:—

PROVISIONS—

Meat.
Fish, Poultry, &c.
Butter, Cheese, &c.
Eggs.
Milk.
Bread, Flour, &c.
Grocery.
Vegetables.
Malt Liquors.

SURGERY AND DISPENSARY—

Drugs, Chemicals, Disinfectants, &c.
Dressings, Bandages, &c.
Instruments and Appliances.
Ice and Mineral Waters.
Wine and Spirits.
Sundries.

(A)—MAINTENANCE—(cont.)

DOMESTIC—

Renewal of Furniture.
Bedding and Linen.
Hardware, Crockery, Brushes, &c.
Washing.
Cleaning and Chandlery.
Water.
Fuel and Lighting.
Uniforms.
Sundries.

ESTABLISHMENT CHARGES—

Rates and Taxes.
Insurances.
Garden.
Annual Cleaning.
Repairs (Ordinary).
RENT.

(A)—MAINTENANCE (cont.)

SALARIES, WAGES, &c.—

Medical.
Dispensing.
Nursing.
Other Salaries and Wages.
Pensions.

MISCELLANEOUS—

Printing, Stationery, Postage, and
Advertisements.
Museum.
Sundries.

(B)—ADMINISTRATION:—

MANAGEMENT—

Official Salaries.
Commission.
Official Pensions.
Official Printing and Stationery.

(B) ADMINISTRATION (cont.)

MANAGEMENT (cont.)—

Official Postage and Telegrams.
Official Advertisements.
Law Charges.
Interest on Loan.
Auditors' Fee.
Sundries.

FINANCE—

Appeals.
Festival.

EXTRAORDINARY EXPENDI-
TURE:—

REPAIRS (EXTRAORDINARY).

BUILDING IMPROVEMENTS.

OTHER EXTRAORDINARY EXPENDI-
TURE NOT PROPERLY CHARGEABLE
TO THE YEAR'S WORKING EX-
PENSES.

It does not appear to be certain under what heading Medical Schools should be charged, and in this Report they have been entered under Miscellaneous.

The above is all the information which is likely to be necessary, in addition to the other contents of the present Report, in order to make the foregoing tables clear. But it would be doing an injustice to the Uniform System of Accounts, properly so called, not to add that those who have given attention to the subject do not pretend that the true position of any institution can be shown by a mere statement of receipts and expenditure alone. The necessity for a balance sheet has been fully discussed in a volume by Sir Henry Burdett, K.C.B., "The Uniform System of Accounts for Hospitals and Institutions," London, 1893; and King Edward's Hospital Fund has this year supplied to the hospitals a uniform balance sheet which has been settled by a committee of Chartered Accountants.

APPENDIX II.

THE AVERAGE COST OF EACH IN-PATIENT PER WEEK.

A calculation intended to produce a figure called, for the sake of convenience, the "Cost per In-patient per week" is one of several short ways by which the managers of a hospital may ascertain, from a statement of the expenditure, whether the expenses per unit of their particular institution are increasing or diminishing. For the purpose of that inquiry only, it does not matter very much whether the figure resulting from the calculation is the actual cost or not—the only question being as to increase or diminution. The essential condition of the calculation therefore is that it shall be made on the same system each year.

But when the cost per unit in one hospital is used for purposes of comparison with the expenditure of other hospitals it is obvious that, if anything like accuracy is to be looked for, a common method of calculation must be devised which will make allowances for the different circumstances of different establishments. These circumstances cannot be dealt with in a simple statement of cash expenditure because the actual ordinary expenditure of a hospital, which includes wear and tear, is only partly paid in cash during any one year, and what part is so paid differs in different institutions. Yet it is by taking as the basis the Total Ordinary Expenditure as shown in the Uniform System of Accounts for Hospitals, and making certain deductions for Out-patients, that the "Cost per In-patient per week" is arrived at, and consequently the various results shown are unreliable for purposes of comparison.¹

The question of stocks in hand at the commencement or end of the year will alone show that the cash payments during any year may mislead in either direction. But a better illustration is afforded by undisputed facts. The *Middlesex Hospital* pays £1,162. 5s. 9d. a year in rent, which was equal to £4. 4s. 2d. per occupied bed in 1903. *King's College Hospital* does not pay any rent to an outside landlord, all its buildings being its own property. If the *Middlesex*

¹ It will be seen from what follows that the method of calculation varies. As far as can be ascertained no directions have ever been published by authority, but the amount to be deducted for each new out-patient has been agreed upon by the various classes of hospitals, the sum being 2s. for general hospitals. The definition of a "New Out-patient" is at present under consideration. Whether interest on loans and the cost of medical schools should be included in, or deducted from, ordinary expenditure appears to be the subject of doubt. The divisor is the average number of beds in daily occupation.

Hospital purchased the buildings, etc., for which it pays £1,162. 5s. 9d. rent, its cost per bed would in appearance be considerably diminished, though the hospital would, of course, in reality be paying as rent the interest on the purchase money—as, indeed, all hospitals are doing year by year; because, as it is unnecessary to point out, by keeping instead of selling their property they forego whatever interest the saleable value of the property would produce. To make the item “Rent” correct, for purposes of comparison, the annual value of all occupied buildings and land, with a proper addition for depreciation of buildings, would have to be added.

The same observation applies to plant and machinery; repairs are charged, but depreciation and interest on the first cost do not appear in the cash accounts. Thus in the case of the *Royal Free Hospital*, the cost of repairing the laundry building and its machinery, together with wages and materials, are alone entered in the accounts. But a hospital such as *Charing Cross*, which has no laundry, of course pays to someone else the proper proportion of interest on capital, rent (if any), and depreciation of machinery; and these appear in Ordinary Expenditure under the heading “Washing.” Consequently not only is a comparison of washing expenses between hospitals with and those without laundries impossible, as far as the published accounts are concerned, but the comparative cost per in-patient, as between such hospitals, is incorrect. There is, in fact, no more justification for treating depreciation of plant in Extraordinary Expenditure, only appearing when a new machine, or whatever it may be, is required, than there would be for compounding fire insurance by paying out of capital a lump sum to cover seven years, and treating it in Extraordinary Expenditure of the year in which the payment was made.

An item over which hospitals have but slight control is that of Rates and Taxes, and this presents a double difficulty; because it is reasonable to expect that a hospital maintained in an expensive neighbourhood, or perhaps originally constructed with needless expense, will show heavy expenses and be heavily assessed; whereas the difference in treatment by different assessment authorities is another matter. It will be seen on reference to Table V., Part I., that the costs per occupied bed in respect of Rates and Taxes show considerable variations.

A serious difficulty in calculating the cost of In-patients arises in connection with the necessary deduction from the Total Ordinary Expenses of a hospital in respect of Out-patients; but this question is separately discussed in Appendix II.

For these reasons alone no comparison has been made in the foregoing tables between the amounts returned by the hospitals as representing the “Cost per In-patient per week.”

But there is a further reason which may be mentioned, as it shows that whatever may be the correct method of calculation, even on the figures available, the hospitals are far from unanimous in applying that method.

In every case the Total Ordinary Expenditure is the basis of the calculation. *Guy's Hospital* takes its Total Ordinary Expenditure, deducting all expenses on school buildings and 1s. 6d. for every Maternity case and Out-patient (Dental patients excluded). This gives £6. 6s. 1d. as the average cost of each In-patient for a mean residence of 23·6 days or £1. 17s. 5d. per week. *St. George's Hospital* deducts from its total Ordinary Expenditure 2s. for each Out-patient treated (including vaccinations), and 10s. for every Maternity case. The *Westminster Hospital* deducts the actual cost of Out-patients, partly arrived at by estimates, and amounting in all to £2,847, equal to 2s. 5·36d. per Out-patient. The *Middlesex Hospital* includes as Ordinary Expenditure a sum of £701. 10s. 7d. for Medical School, which consequently goes to increase the cost of In-patients. The *London Hospital* charges £2,588. 1s. 6d. to Medical College under Extraordinary Expenditure, with a note saying that the charge recurs every year. The *Seamen's Hospital Society* divides the average number of beds in daily occupation into the Ordinary Expenditure, deducting 2s. for each Out-patient and dividing the quotient by 52. *St. Mary's Hospital* from its Total Ordinary Expenditure deducts the Maternity Department expenditure (£331. 19s. 2d.), 2s. for each out-patient, and the cost of surgical appliances supplied to Out-patients. Similar variations occur in the cases of other hospitals.

It will be seen, therefore, that the "Cost per In-patient per week," as returned, is, on more than one account, an insufficient guide to an examination into the respective expenditures of the hospitals. Only very rough conclusions can be arrived at by means of this information; and even where the items of expenditure are separately examined, as in this Report, such a fact as that one hospital requires its patients to provide certain groceries, while others supply all provisions, prevents the results shown being as exact as might be desired.

APPENDIX III.

THE COST OF OUT-PATIENTS.

For practical purposes the average cost of an Out-patient in a Hospital which also treats In-patients can only be arrived at by means of estimates, because otherwise it would be necessary to keep separate accounts, which, in order to be strictly accurate, would involve charging every outgoing to its proper department, the inconvenience or labour attending which would be out of proportion to the usefulness of the result. Consequently the only accounts of Out-patient departments available for examination are largely based on estimates. For example, in the case of fuel, the *Westminster Hospital* takes one-tenth of the whole as being chargeable to the Out-patient department, and the *Great Northern Hospital* estimates one-twelfth, on the ground that the out-patient department covers that part of the total floor area of the Hospital. As the estimates differ in regard to the same items in different hospitals the estimated cost of Out-patients cannot be compared. The majority of the general hospitals take 2s. per new Out-patient as the cost, and deduct that amount from the Total Ordinary Expenditure before calculating the cost of an In-patient.

The first question which arises, therefore, is—What is a new Out-patient? The answers returned on Form B show that differences of opinion exist on this point. *Guy's Hospital* treats an Out-patient as new only once in the year, however long the interval may be between the first and subsequent visits. The *London Hospital* counts the same individual as two if he returns suffering from a fresh ailment after having been previously treated for some other. *St. Bartholomew's Hospital* re-admits an old Out-patient, after two months' attendance, as a new Out-patient. These are only examples.

As to the cost, all hospitals do not deduct 2s. per new Out-patient before calculating the cost of an In-patient. *Guy's Hospital* and *St. Bartholomew's* only deduct the amount which each Out-patient is estimated to cost in their own offices, viz. 1s. 6d., whereas the *Great Northern Hospital* deducts 2s., its own estimate of the cost being only 1s. 8·16d.

The following results are shown by four hospitals which have made careful estimates of the Out-patient expenditure:—

					Cost per Out-patient.	
					s.	d.
Great Northern	1	8·16
London	1	8½
West London	1	0·28
Westminster	2	5·36

It should be stated that in the case of the *West London* there is no charge for Medical Salaries, or Almoner, or Enquiry Officer, whereas the *Westminster* pays £100 to a Lady Almoner and £50 to a Casualty Medical Officer.

The following statement of the expenditure on Out-patients supplied by the *Great Northern Hospital* will show, perhaps as well as anything of the sort, the kind of method adopted in ascertaining the actual cost of an Out-patient :—

OUT-PATIENT EXPENDITURE.

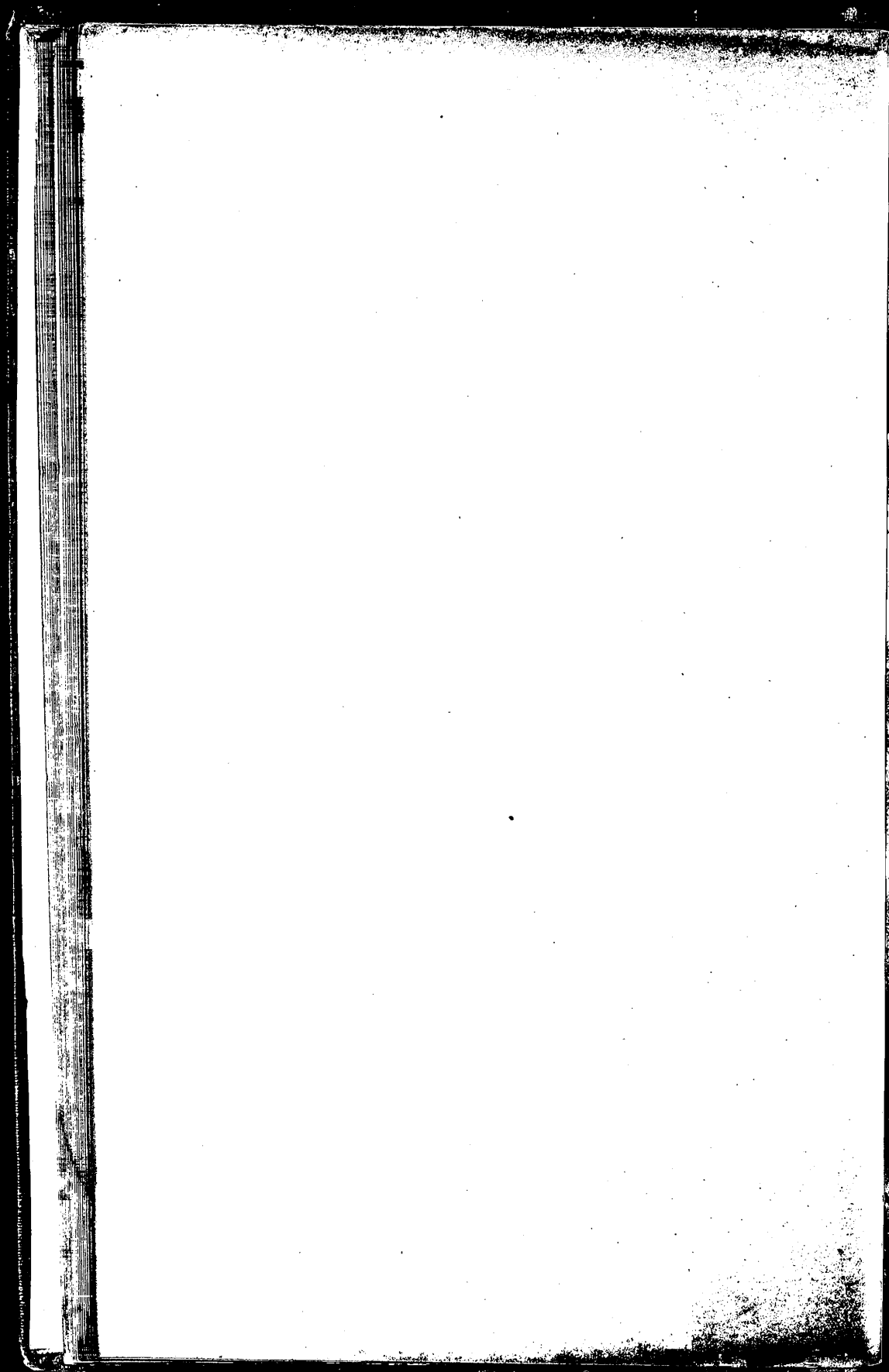
	£	s.	d.	£	s.	d.
Provisions (average): 5 teas daily @ 1s. 6d. per day ...	19	0	0			
2 Servants (full board) ...	25	11	0	44	11	0
Drugs: In-patients equivalent to 1 patient at 52,445 days, and Out-patients 1 patient for 493,963 days = $\frac{2}{11}$ d. per patient day ...				727	5	0
<i>In-patient days = average stay of patients. To get Out-patient days, allow 7 days medicine to each attendance.</i>						
Bandages and Dressings (actual cost) ...				161	0	0
Instruments and Appliances (25% of actual cost) ...				62	0	0
Sundries (Surgery and Dispensary): X Ray Work ...	20	0	0			
Other Work... ..	7	0	0	27	0	0
Renewal of Furniture (actual) ...				5	0	0
Bedding and Linen (actual) ...				20	0	0
Hardware, Crockery and Brushes (10% of actual expenditure) ...				15	0	0
Washing (4s. per week) ...				10	0	0
Cleaning and Materials (estimated cost) ...				13	0	0
Water (10% of £197) ...				19	0	0
Gas, Electric Light (at $\frac{1}{3}$ of total as per meter) ...				26	0	0
Coal, Coke—Out-patient Dept. covers $\frac{1}{2}$ total floor area of hospital; take $\frac{1}{2}$ expenditure on this item ...				60	0	0
Uniforms (actual cost)... ..				5	0	0
Rates and Taxes ($\frac{1}{2}$ total) (see <i>Coal and Coke</i>) ...				25	0	0
Insurance " " " ...				5	0	0
Annual Cleaning " " " ...				15	0	0
Repairs, Ordinary " " " ...				20	0	0
Rent " " " ...				9	0	0
Salaries, Wages, &c.:						
Casualty Officer ...	52	10	0			
House Surgeon ($\frac{1}{2}$) ...	5	0	0			
House Physician ($\frac{1}{2}$) ...	5	0	0			
Anæsthetists ($\frac{1}{2}$) ...	6	0	0			
Enquiry Officer ...	60	0	0			
Porters ...	62	4	0			
Female Attendant ...	36	8	0			
Two Nurses (total cost of) ...	95	0	0			
Four Scrubbers (part time) ...	9	0	0	331	2	0
Dispensary Staff ($\frac{2}{3}$ of cost) ...				329	0	0
<i>About $\frac{2}{3}$ of time of Disp. Staff is occupied with Out-patients.</i>						
Matron ($\frac{1}{2}$ salary) ...				10	0	0
Engineering Staff ($\frac{1}{2}$ salary)... ..				25	0	0
Miscellaneous Printing and Stationery (estimated) ...				47	0	0
Administration ($\frac{1}{2}$ office expenses) ...				75	0	0
Appeal (proportion) ...				86	0	0
Interest on Loan ($\frac{1}{2}$) ...				12	0	0
				£2,183	18	0

25,998 Patients = 1s. 8-16d. per head.

In Note (3) to Table III. an explanation is given of the way in which the varying number of Out-patients in proportion to beds has been dealt with in the tables. The average number of Out-patients to each occupied bed in the sixteen hospitals is 203, and therefore each bed and each 203 Out-patients have been counted as units for the purposes of Table III. (Surgery and Dispensary) only. The Out-patients, of course, affect practically all the other accounts, but not in the same way; because almost every Out-patient draws on the Surgery or Dispensary, but it is impossible to employ coefficients showing how a few thousands more or less would affect such items as Fuel and Lighting, Salaries, &c.

It will be seen, however, that in calculating the cost per bed, or per In-patient per week, the difference in the numbers of Out-patients attending makes it, from an arithmetical point of view, of no avail to take a fixed sum, such as 2s., as the cost of an Out-patient in all London general hospitals. If the actual cost is 1s. 9d. then in the case of such a hospital as the *London*, which had 182,905 Out-patients in 1903, every Out-patient over the average (which at 203 Out-patients to a bed should be only 137,228) will make the amount to be deducted for Out-patients in calculating the cost per bed per annum 3d. more than it should be; and in the case of the *London* this would amount to £570. 19s. 3d., or 16s. 10d. per bed. Thus the effect of applying an all-round sum for each Out-patient as an amount to be deducted before calculating the cost per bed can scarcely fail to disturb the final results one way or the other, except in the improbable case of the actual cost of an Out-patient amounting exactly to the estimated sum fixed for all the hospitals.

Much evidence on the subject of the cost of Out-patients as it affects the cost per bed was given before the Select Committee of the House of Lords which reported in 1892. The references to the questions and answers on the subject will be found on page xlviii of the Report, and in particular answer 8211 by Mr. W. J. Nixon will show the extreme difficulty of arriving at the approximate cost of In- and Out-patients.







PRIVATE.

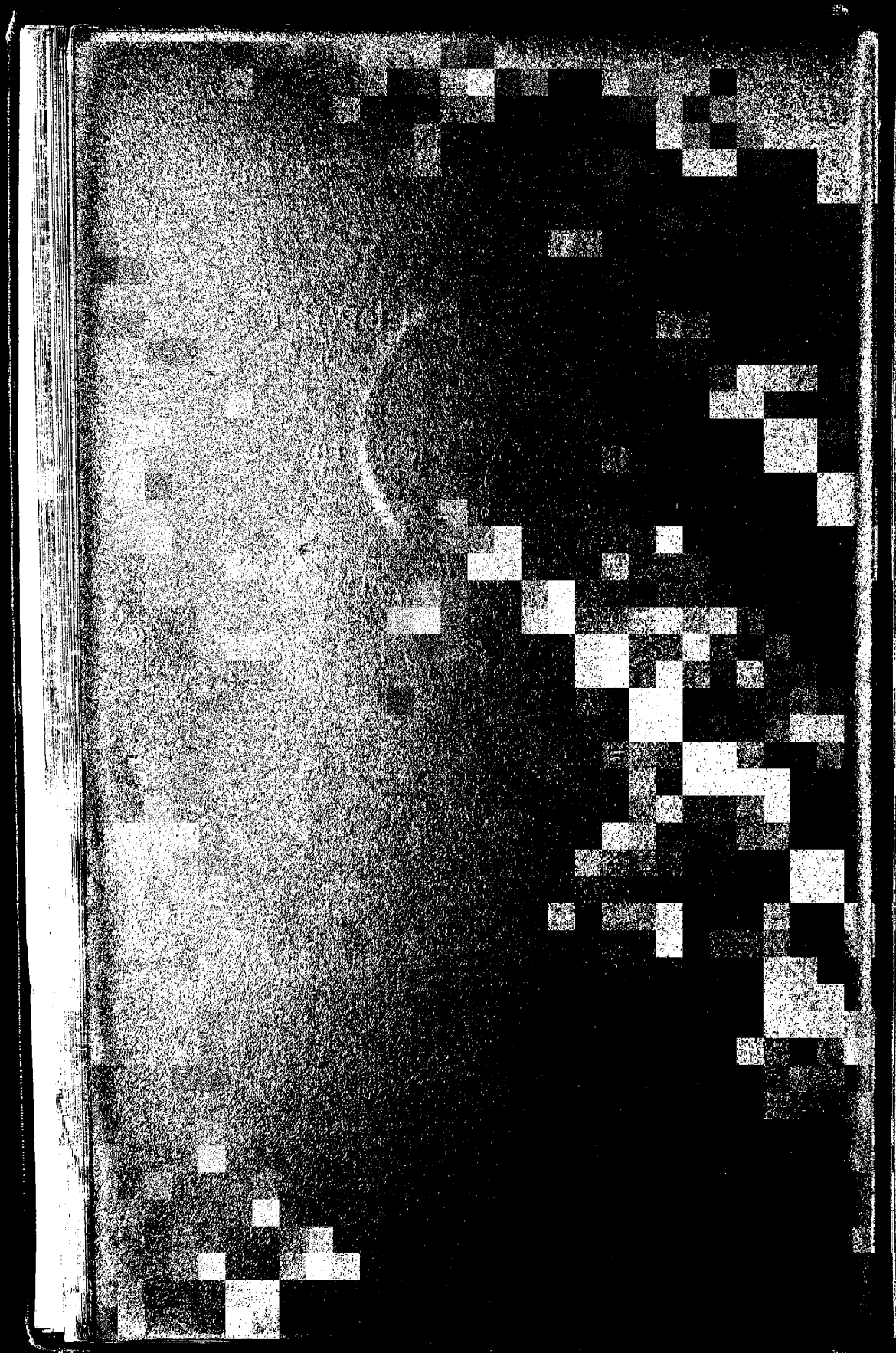
KING EDWARD'S HOSPITAL FUND FOR LONDON.

STATISTICAL REPORT
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THIRTY - SIX LONDON HOSPITALS
FOR THE YEAR
1904.

JUNE 1905.



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WITH APPENDICES.

This Report is printed for the private use of the General Council and Committees of King Edward's Hospital Fund for London and Hospital Officials. The contents are confidential and are issued on the understanding that they will not be published either in whole or in part.

JUNE, 1905

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PREFATORY NOTE.

To HIS ROYAL HIGHNESS THE PRINCE OF WALES, K.G., *President of
King Edward's Hospital Fund for London.*

SIR,

We have the honour humbly to submit the second annual Statistical Report prepared by one of our number from Returns made to King Edward's Hospital Fund. It relates to the expenditure of thirty-six London Hospitals—namely, sixteen General Hospitals which had over 100 beds in daily occupation during the year ending December 31, 1904, eight of the General Hospitals which had under 100 beds in daily occupation during the same period, four Consumption Hospitals, and eight Children's Hospitals.

Of the £79,000 distributed to the London Hospitals by King Edward's Hospital Fund in the year 1904 those of these thirty-six Hospitals to which grants were made received £58,300, so that nearly three-fourths of the total grants were made to Hospitals the expenditure accounts of which are examined in this Report.

We have in this year's Report omitted the Tables showing separately the expenditure on Establishment Charges, Rent, Miscellaneous Expenses, Finance and Interest, and have given in General Tables the total expenditure of the different Hospitals under every heading. Our object in making this change has simply been to reduce the size of the Report by taking out all comparative Tables appearing to yield no information which could forward our main object, namely, to assist the Hospitals to regulate their expenditure by comparing those items of expenditure which can be regulated.

We have this year inserted notes supplied by the Hospitals in answer to an invitation issued with Form B. These have rendered it possible for us to reduce the length of some of our own notes, as we have

assumed that the officials of the Hospitals have stated all facts which they consider necessary in order to explain figures which might otherwise invite comment.

In an Appendix to our last Report we gave reasons for not making any attempt to place the Hospitals, after taking all the accounts into consideration, in the order of their economical management. The cost per bed, or the cost per in-patient per week, is not at present worked out in a manner which yields satisfactory comparative results. For this reason we devoted our attention last year to the different headings of the Hospital accounts, such as Provisions, Domestic, Salaries and Wages, &c. We have followed the same plan this year.

We have found, however, that in cases where Hospitals appear to be much above the average under any given heading, reasons have generally been advanced to show that even these comparisons are unreliable. It was stated by one Secretary that the high cost of provisions was due to the number of servants who were fed on the premises instead of receiving higher wages—a fact which diminished the account of Salaries and Wages. In another case a high Salaries and Wages bill was accounted for by the fact that workmen were employed in the Hospital to manufacture drugs and do repairs; thus expenses entered by many other Hospitals under Surgery and Dispensary or Establishment Charges fall on Salaries and Wages. The question of Repairs alone is one of great difficulty, as they scarcely afford the same scope for waste as would Provisions, and the nature of the Hospital buildings, which are in many cases entirely beyond the control of the Managers, has to be taken into consideration. These questions deserve the consideration of King Edward's Hospital Fund in any attempt to estimate the relative expenditure of the different Hospitals. We have made a rough attempt in Appendix II. to arrive at the relative cost per bed of the different classes of Hospitals for the five items (1) Provisions, (2) Surgery and Dispensary, (3) Domestic, (4) Salaries and Wages (Maintenance) and (5) Management Expenses (excluding interest on loans and salaries and pensions, which cannot be dealt with in the same way as other accounts). Although some allowance must no doubt be made under the heading of Salaries and Wages for those Hospitals which maintain their own surveyors and workmen for repairs, &c., we think it possible that the comparisons may prove to be an act of justice to some of those Hospitals where one or other of the separate accounts appear to show unfavourable results.

The Tables in which we have worked out the cost per occupied bed, the average cost per occupied bed, and the excesses over the averages, with their total equivalent in money, are those relating to the five

accounts mentioned above. The excesses over the averages in these five tables for the thirty-six Hospitals when brought together show the following results:—

	£	s.	d.
Provisions	7,886	17	8
Surgery and Dispensary	6,648	16	6
Domestic	12,227	11	5
Salaries and Wages (Maintenance)	19,303	0	4
Management Expenses (other than Salaries and Pensions)	1,570	3	8
	£47,636	9	7

The number of occupied beds dealt with in last year's Report was 4,344, in sixteen large General Hospitals, and the excess over the average expenditure per occupied bed in these five accounts amounted to £39,435. 13s. 3d., or £9. 1s. 6d. per occupied bed throughout the sixteen Hospitals. This year we have dealt with 4,446 occupied beds in the sixteen large General Hospitals, 530 occupied beds in eight smaller General Hospitals, 618 occupied beds in four Consumption Hospitals, and 543 occupied beds in eight Children's Hospitals. The excesses over the averages for 1904 show £8. 6s. 5d. per occupied bed in the sixteen large General Hospitals, £7. 19s. 5d. per occupied bed in the eight smaller General Hospitals, £5. 11s. per occupied bed in the four Consumption Hospitals, and £5. 9s. 4d. per occupied bed in the Children's Hospitals.

As last year's Report, dealing with the figures for the year 1903, was not issued to the Hospitals to which it referred until August, it is unlikely that the information it contained could have been made use of before the last quarter of the year; and even then, in many cases, the yearly and half-yearly contracts would not have expired, so that it would have been impossible to alter the prices.

The following figures for the sixteen large General Hospitals show the average cost per bed, or per unit, for the five accounts to which we directed special attention last year, for the years 1903-4:—

	1903			1904		
	£	s.	d.	£	s.	d.
Provisions, per bed	28	13	4	28	1	6
Surgery and Dispensary, per unit	7	11	0	7	9	0
Domestic, per bed	24	1	5	23	19	6
Salaries and Wages (Maintenance) per bed	32	19	6	33	7	4
Management Expenses (other than Interest on Loans, Salaries and Pensions), per bed	1	9	6	1	6	2

The reduction in Surgery and Dispensary is more apparent than real, as a slight alteration has been made this year in the basis of calculation for the unit. It will be seen that, excluding Surgery and Dispensary, there is, taking increase with decrease, a balance of decrease equivalent to 9s. 3d. per bed.

The following figures show the total amounts of the excesses over the averages in the cases of those of the sixteen Hospitals which exceeded the averages in the years 1903 and 1904:—

	1903			1904		
	£	s.	d.	£	s.	d.
Provisions	5,295	19	7	5,863	9	8
Surgery and Dispensary	5,135	1	2	4,846	0	5
Domestic	9,927	12	4	9,211	7	3
Salaries and Wages (maintenance)	17,707	6	2	16,079	1	10
Management Expenses (other than Interest on Loans, Salaries, and Pensions)	1,368	14	0	1,011	10	8
	<u>£39,435</u>	<u>13</u>	<u>3</u>	<u>£37,011</u>	<u>9</u>	<u>10</u>

The balance between the totals shows a reduction of £2,424. 3s. 5d.

The Statistical Report which will be issued next year will relate to a period of twelve clear months after the issue of our first Report, for which period, in the majority of cases, fresh contracts for many goods will probably have been made.

We may repeat what we said last year—namely, that we have not proceeded on the assumption that the lowest expenditure on any account is the one to be copied. The same remark refers to prices. Indeed no statistics of the kind now supplied can do much more than afford food for reflection to those who are responsible for the practical work of the Hospitals. It is with this object that they have been provided.

On February 2, 1905, a Conference of Representatives of the sixteen Hospitals dealt with in last year's Report was held and various recommendations for this year's Report were made, many of which we have been able to adopt. Our thanks are due to those who kindly rendered this service.

We have to acknowledge the assistance we have received from various Hospital Secretaries, and the accurate way in which most of the forms have been made out; and we must also thank Sir Robert Giffin, K.C.B., for some valuable suggestions for the improvement of the Report.

We have the honour to be, Sir,

Your obedient, humble servants,

SAVILE CROSSLEY,

JOHN CRAGGS,

J. DANVERS POWER,

June 24th, 1905.

Honorary Secretaries

GENERAL NOTES.

(1) The hospitals dealt with in Tables I. to XI. inclusive are the sixteen General Hospitals of London which, in the year 1904, had over 100 beds in daily occupation, and eight General Hospitals which had under 100 beds in daily occupation during the same period.

(2) The hospitals dealt with in Tables XII. to XXII. inclusive are special hospitals—namely, four Consumption and eight Children's Hospitals.

(3) The basis of calculation in all the tables, excepting those relating to Surgery and Dispensary, is the average number of beds in daily occupation during the year 1904. The Surgery and Dispensary expenses are dealt with by a system of units designed to take the number of Out-patients into consideration. See Appendix III.

(4) It will be seen that the total numbers of beds set apart for medical and surgical cases respectively differ. The difference in numbers between different classes of beds is of some importance in considering the average expenditure per bed under such a heading as "Surgery and Dispensary," as it is the total number of all classes of beds occupied which is divided into the total expenditure under each heading in the tables.

(5) In all Tables except Tables I. and XII. fractions of an occupied bed and of a penny are neglected.

NOTES TO TABLES I. AND II.

(1) It will be observed that an effort has been made to divide the total number of out-patients in the General Hospitals into Casualties, Lying-in-cases, and Others; but the varying proportions of Casualties to Others suggest that the definition of a Casualty differs in different Hospitals.

(2) The Lying-in-cases are included as one each among the total attendances of out-patients.

(3) In the case of the *Middlesex Hospital* the average number of beds occupied is returned as 268; but the Cancer Charity, which is dealt with in separate accounts, sends nine additional patients into the general wards, for which it pays £1,000 a year, and this £1,000 is deducted as a lump sum from the total ordinary expenditure of the Hospital proper, to which in these tables it must consequently be added. In calculating the cost per bed of the various items of expenditure above this deduction, therefore, it is necessary to add nine beds, and accordingly the average number in daily occupation is entered as 277 in all tables except Table I. The result of this, and of the elimination of fractions of a bed, is that the total number of occupied beds in the sixteen large General Hospitals appears in Table I. as 4440.09 and in the other tables as 4446.

(4) In the case of *St. Thomas's Hospital* the forty-two paying beds, though included in the total number of beds in the Hospital, namely 603, are not included in the average number of beds in daily occupation, namely 455.2. Separate accounts are kept for these paying beds, which are in a wing of the hospital known as St. Thomas's Home, and consequently the accounts of the Hospital proper do not apply to them.

(5) The *Dreadnought* and the *Royal Victoria and Albert Docks Hospitals* are two out of four institutions belonging to the Seamen's Hospital Society, and as the management expenses are treated in one account by the Society they have been left out of account in Table II. as far as the *Royal Victoria and Albert Docks Hospital* is concerned.

(6) In the case of the *London, St. George's*, and the *Westminster Hospitals* expenses connected with the medical schools are included in Extraordinary Expenditure.

(7) The *London Temperance Hospital* returns the total number of beds as 117, 16 being empty.

(8) The *West Ham Hospital* takes in a few urgent medical cases when accommodation permits.

TABLE
GENERAL

GENERAL PARTICULARS relating to the work and accommodation
IN-PATIENTS.

Name of Hospital	Beds					Average number in daily occupation	Average number of days each patient was resident
	Medical	Surgical	Special	Paying	Total		
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>							
Charing Cross	72	74	18	none	164	150	25
German	56	66	2	6	130	121	27
Great Northern Central	49	90	8	12	159	145.5	26.8
Guy's	234	309	36	23	602	515.5	23.3
King's College	101	90	33	none	224	185	24
London	381	435	—	"	816	705	20.09
Middlesex	124	141	31	"	296	268.3	25
Royal Free	64	78	23	"	165	124	19
St. Bartholomew's	239	335	100	"	674	550	29.38
St. George's	142	202	6	"	350	303.51	22.22
St. Mary's	115	134	32	"	281	249.3	23.1
St. Thomas's	180	232	149	42.4	603	455.2	24.9
Seamen's (Dreadnought)	94	125	none	none	219	198	41.5
University College	106	82	3	"	191	166.5	22.14
West London	53	97	9	"	159	130.58	21.93
Westminster	89	93	31	"	213	173	25.5
Totals	2,099	2,583	481	83	5,246	4,440.09.3	Average: 24.72
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>							
London Homœopathic	71	29	none	none	100	75	26
London Temperance	53	41	7	"	117	86	23.5
Metropolitan	51	60	none	"	111	96	28.66
North West London	25	25	"	"	50	45	26.6
Poplar	27	65	10	1	103	74	20
Seamen's (Royal Victoria and Albert Docks)	25	25	none	none	50	34	22.2
Tottenham	35	36	2	"	73	70	24
West Ham	none ^a	60	none	"	60	50	25
Totals	287	341	19	1	664	530	Average: 24.68

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average or extracted from the published Reports.

The small figures refer to the notes to Tables I. and II. on page 1.

I.

HOSPITALS.

of twenty-four London General Hospitals for the year 1904.

OUT-PATIENTS.

Casualties ¹	Lying-in ²	Others ¹	Total new out-patients	Total attendances	Average number of attendances per out patient	Name of Hospital
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>						
10,041	262	8,835	19,138	48,489	2.53	Charing Cross
2,252	none	29,360	31,612	78,489	2.48	German.
7,975	„	19,175	27,150	76,718	2.82	Great Northern Central.
83,377	3,623	50,498	137,498	316,147	2.29	Guy's.
6,516	318	11,785	18,619	46,187	2.48	King's College.
123,963	3,695	78,728	206,386	531,718	2.57	London.
32,451	586	14,192	47,229	120,042	2.54	Middlesex.
25,045	349	13,146	39,140	118,832	3.03	Royal Free.
116,928	1,344	14,420	132,692	not recorded	—	St. Bartholomew's.
22,767	429	13,471	36,667	101,402	2.76	St. George's.
20,959	1,207	23,347	45,513	118,934	2.61	St. Mary's.
50,130	2,049	20,808	72,987	185,424	2.54	St. Thomas's.
not recorded	none	not recorded	9,104	not recorded	—	Dreadnought.
43,061	1,774	13,486	58,321	204,124	3.50	University College.
22,995	none	15,533	38,528	109,500	2.84	West London.
10,878	201	12,341	23,420	not recorded	—	Westminster.
—	15,837	—	944,004	—	Average of the 13 hospitals: 2.64	
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>						
1,574	none	21,914	23,488	40,536	1.72	London Homoeopathic.
15,621	„	9,100	24,721	67,482	2.72	London Temperance.
10,061	4	26,102	36,167	120,291	3.32	Metropolitan.
7,558	none	16,693	24,251	43,620	1.79	North West London.
31,805	„	11,233	43,038	69,256	1.61	Poplar.
not recorded	„	not recorded	10,860	not recorded	—	Seamen's (Royal Victoria and Albert Docks).
11,731	„	9,171	20,902	62,820	3	Tottenham.
9,492	„	12,774	22,266	93,311	4.21	West Ham.
—	4	—	205,693	—	Average of the 7 hospitals: 2.55	

number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials

TABLE
GENERAL

TOTAL ORDINARY EXPENDITURE of twenty-four

Name of Hospital	Beds occupied	MAINTENANCE					
		Provisions	Surgery and Dispensary	Domestic	Establishment Charges	Rent	Salaries, Wages, &c.
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>							
Charing Cross... ..	150	4,500 18 2	2,294 11 0	4,069 5 7	1,354 0 8	—	3,782 5 1
German	121	3,125 0 8	2,193 5 8	1,292 6 5	456 19 5	—	1,774 5 3
Great Northern Central ...	145	3,044 4 10	2,125 9 10	3,063 4 7	897 19 10	111 1 7	3,609 9 6
Guy's	515	14,541 7 6	8,147 5 10	9,755 18 8	8,544 4 6	260 10 0	15,376 3 6
King's College... ..	185	5,695 15 9	2,999 9 0	5,631 0 8	1,522 8 4	—	4,059 15 5
London	705	21,202 15 3	12,034 0 4	17,392 18 0	4,763 12 4	20 19 10	28,949 3 9
Middlesex	277	8,829 11 10	3,232 17 5	7,571 6 7	2,351 16 10	1,182 0 3	8,210 13 10
Royal Free	124	4,036 5 10	2,262 0 2	2,980 18 11	241 1 4	—	3,689 9 6
St. Bartholomew's	550	13,319 5 10	7,548 15 11	11,893 4 6	4,966 14 7	—	24,008 13 9
St. George's	303	8,969 10 5	4,090 15 11	7,873 19 6	2,769 1 8	4 19 1	12,812 6 0
St. Mary's	249	7,292 11 3	5,268 10 10	4,835 3 10	1,688 0 10	422 11 10	8,265 17 3
St. Thomas's	455	11,438 0 3	6,483 13 11	14,593 10 7	10,440 17 0	138 10 0	17,030 6 11
Seamen's (Dreadnought) ...	198	5,213 3 11	1,636 4 0	3,257 16 1	802 7 2	0 1 0	3,086 2 3
University	166	5,154 17 4	3,363 17 11	5,806 16 4	1,496 2 8	—	5,986 16 0
West London	130	2,891 14 8	1,704 7 6	2,609 12 3	410 14 7	50 0 0	2,395 18 11
Westminster	173	5,576 10 3	2,894 2 6	3,973 0 8	1,017 4 2	—	5,327 19 7
<i>Eight general hospitals with under 100 occupied beds in 1904:—</i>							
London Homœopathic ...	75	2,137 10 3	983 4 10	2,032 0 3	771 9 0	—	2,668 17 4
London Temperance... ..	86	2,801 12 4	1,163 7 7	2,231 16 8	888 14 4	—	2,687 3 5
Metropolitan	96	3,709 5 9	1,916 12 5	2,670 9 9	407 2 5	181 11 11	2,910 3 3
North West London	45	1,450 17 8	772 8 3	703 6 3	205 9 9	292 19 10	903 7 9
Poplar	74	2,414 3 4	929 0 2	1,517 10 8	651 4 5	—	2,243 9 5
Seamen's (Royal Victoria and Albert Docks)	34	1,028 9 4	602 14 10	1,016 4 3	169 2 10	—	857 7 5
Tottenham	70	1,676 18 8	1,080 18 4	1,064 7 7	217 1 6	—	1,456 18 0
West Ham	50	1,671 6 5	992 18 10	1,232 18 5	219 17 10	—	1,229 18 3

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals, with which the in which cases the figures given in this Report have been adhered to. Before drawing conclusions from any of the

The small figures refer to the notes to Tables I. and II. on page 1.

II.

HOSPITALS.

London General Hospitals for the year 1904.

MAINTENANCE		ADMINISTRATION			Total Ordinary Expenditure	Beds occupied	Name of Hospital
Miscellaneous	Total Maintenance	Management	Finance	Total Administration			
£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
Sixteen general hospitals with over 100 occupied beds during 1904:—							
732 7 3	16,733 7 9	934 1 7	402 7 6	1,336 9 1	18,069 16 10	150	Charing Cross.
169 2 7	9,011 0 0	743 11 3	—	743 11 3	9,754 11 3	121	German.
262 8 0	13,113 18 2	1,086 7 4	457 8 0	1,543 15 4	14,667 13 6	145	Great Northern Central.
1,310 14 8	57,936 4 8	3,574 14 1	206 17 8	3,781 11 9	61,717 16 5	515	Guy's.
267 18 5	20,176 7 7	1,207 3 9	437 11 4	1,644 15 1	21,821 2 8	185	King's College.
1,377 1 8	85,740 11 2	2,420 11 1	1,200 15 0	3,621 6 1	89,361 17 3	705	London.
1,710 7 11	33,088 14 8	2,155 6 10	210 2 11	2,365 9 9	35,454 4 5	277	Middlesex.
150 10 4	13,360 6 1	727 7 6	117 17 9	845 5 3	14,205 11 4	124	Royal Free.
1,166 7 4	62,903 1 11	2,218 17 6	—	2,218 17 6	65,121 19 5	550	St. Bartholomew's.
868 17 1	37,389 9 8	1,656 8 10	139 15 0	1,796 3 10	39,185 13 6	303	St. George's.
289 11 9	28,062 7 7	1,451 13 8	385 11 8	1,837 5 4	29,899 12 11	249	St. Mary's.
579 15 7	60,704 14 3	1,910 15 7	99 10 0	2,010 5 7	62,714 19 10	455	St. Thomas's.
240 12 1	14,236 6 6	1,961 15 4	258 12 8	2,220 8 0	16,456 14 6	198	Seamen's (Dreadnought).
434 9 3	22,242 19 6	992 2 7	322 8 2	1,314 10 9	23,557 10 3	166	University.
133 13 0	10,196 0 11	886 11 10	342 2 11	1,228 14 9	11,424 15 8	130	West London.
449 12 6	19,238 9 8	999 16 0	117 13 6	1,117 9 6	20,355 19 2	173	Westminster.
Eight general hospitals with under 100 occupied beds in 1904:—							
310 0 4	8,903 2 0	836 19 5	—	836 19 5	9,740 1 5	75	London Homoeopathic.
126 13 8	9,899 8 0	427 0 5	—	427 0 5	10,326 8 5	86	London Temperance.
186 13 3	11,981 18 9	1,578 7 2	752 4 11	2,330 12 1	14,312 10 10	96	Metropolitan.
80 0 6	4,408 10 0	338 11 8	109 19 2	448 10 10	4,857 0 10	45	North West London. (<i>Hampstead</i>)
153 2 11	7,908 10 11	582 19 6	316 19 1	899 18 7	8,808 9 6	74	Poplar.
70 14 7	3,744 13 3	— ^s	— ^s	— ^s	— ^s	34	Seamen's (Royal Victoria and Albert Docks).
4 5 6	5,500 9 7	726 2 4	84 15 8	810 18 0	6,311 7 7	70	Tottenham. (<i>Queen Mary's</i>)
74 4 3	5,421 4 0	383 2 6	142 4 6	525 7 0	5,946 11 0	50	West Ham. (<i>Queen Mary's</i>)

totals in every case agree, but see Notes 6 and 7 on page 6 relating to amounts transferred from one account to another, figures as they stand reference should be made to the observations by the various hospital authorities, pages 20-26.

NOTES TO TABLES III. TO VIII. INCLUSIVE.

(1) Provisions include all Food and Malt Liquors. Wines and Spirits are included under the heading "Surgery and Dispensary." (See Appendix I.)

(2) The expenditure on provisions, and on the other accounts which relate to the purchase of goods, is given without reference to stocks in hand, but taking one Hospital with another it is probable that the stocks do not vary very much from year to year. Were it otherwise, however, a considerable difference in the expenditure of different years might be expected.

(3) It is further to be observed that the accounts of the Hospitals are in some cases cash accounts, and it is to be supposed that, although these do not take note of debts remaining unpaid at the end of the year, they, on the other hand, include the debts of the previous year.

(4) Variations in the cost of provisions may, in some cases, be partly accounted for by the arrangements made with officials who do not sleep on the premises or who provide their own board. Where such officials take meals in the Hospital the cost of Provisions would be increased and Salaries and Wages presumably diminished.

(5) The cost of Provisions may be affected by the maintenance of private nursing establishments. The nurses, however, in some cases return to the wards after taking private cases, and during their attendance on such cases they of course do not board in the Hospital.

(6) In the case of the *Middlesex Hospital* sums of £1,097. 15s. for officers' board and £79. 9s. for servants' board are included under the heading Salaries and Wages in the printed accounts. Those sums have been entered under Provisions in this Report.

(7) In the case of *University College Hospital* the accounts of the Nursing Home are entered under a separate heading, and the amount of the provisions has been taken from this heading and added to the General Provisions account, the cost of uniforms and washing has been added to the Domestic Expenditure, and a small sum for sundries, which completes the expenses of the Nursing Home, to Establishment charges.

(8) For an explanation of the system of units adopted in Table V. see Appendix III.

(9) In addition to drugs, dressings, instruments, &c., the Surgery and Dispensary account includes ice and mineral waters (which are largely used as ordinary provisions) as well as wines and spirits. (See Appendix I.)

(10) Domestic expenses include: Renewal of Furniture, Bedding and Linen, Hardware, Crockery, Brushes, &c., Washing, Cleaning and Chandlery, Water, Fuel and Lighting, Uniforms, and Sundries, such as fares and carriage of parcels (maintenance), ambulances, clothes for patients, flowers, entertainments and games for patients, analysis of food, Christmas boxes, &c. (See Appendix I.)

(11) Salaries and Wages (maintenance) include the Medical, Dispensary, and Nursing salaries, Servants' and Porters' wages and Pensions; but it must be remembered that they all refer only to the maintenance of the hospital and do not include the secretarial expenses, salaries, &c., which appear under Administration (management). (See Appendix I.)

(12) Table VIII. shows the total management expenses divided into Interest on Loans, Salaries and Pensions, and Other Management Expenses, which include commissions in this Report. The latter division only has been treated as an account which is controllable from year to year. Interest on loans is, of course, an expenditure incidental to the want of available cash capital. The recipients of Salaries and Pensions cannot be dealt with from year to year on the same principles as affect ordinary market dealings. (See Appendix I.)

(13) Refer to observations by the Hospital Authorities, pages 20-26.

TABLE III.
GENERAL HOSPITALS.

PROVISIONS.¹ Total expenditure in each of twenty-four London General Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions * & 3	Co't per bed occupied	Excess over average	Total value of excess over average
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	150	4,500 18 2 ¹³	30 0 1	1 18 7	289 7 6
German	121	3,125 0 8 ¹³	25 16 6		
Great Northern Central	145	3,044 4 10	20 19 10		
Guy's	515	14,541 7 6	28 4 8	0 3 2	81 10 10
King's College	185	5,695 15 9 ¹³	30 15 9	2 14 3	501 16 3
London	705	21,202 15 3 ¹³	30 1 5	1 19 11	1,407 1 3
Middlesex	277	8,829 11 10 & 13 ⁶	31 17 6	3 16 0	1,052 12 0
Royal Free	124	4,036 5 10 ¹³	32 11 0	4 9 6	554 18 0
St. Bartholomew's	550	13,319 5 10	24 4 4		
St. George's	303	8,969 10 5 ¹³	29 12 0	1 10 6	462 1 6
St. Mary's	249	7,292 11 3 ¹³	29 5 8	1 4 2	300 17 6
St. Thomas's... ..	455	11,498 0 8	25 2 9		
Seamen's (Dreadnought)	198	5,213 3 11 ¹³	26 6 7		
University College	166	5,154 17 4 ⁷	31 1 0 ¹³	2 19 6	493 17 0
West London... ..	130	2,891 14 8 ¹³	22 4 10		
Westminster	173	5,576 10 3 ¹³	32 4 8	4 3 2	719 7 10
Totals	4,446	124,831 13 9	Average: 28 1 6		5,863 9 8
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>					
London Homœopathic	75	2,137 10 3	28 10 0		
London Temperance... ..	86	2,801 12 4 ¹³	32 11 6	0 14 2	60 18 4
Metropolitan	96	3,709 5 9 ¹³	38 12 9	6 15 5	650 0 0
North West London	45	1,450 17 8 ¹³	32 4 10	0 7 6	16 17 6
Poplar	74	2,414 3 4 ¹³	32 12 5	0 15 1	55 16 2
Seamen's (Royal Victoria and Albert Docks)	34	1,028 9 4	30 4 11		
Tottenham	70	1,676 18 8	23 19 1		
West Ham	50	1,671 6 5	33 8 6	1 11 2	77 18 4
Totals	530	16,890 3 9	Average: 31 17 4		6,725 0 0

The small figures refer to notes on page 6.

TABLE IV.

GENERAL HOSPITALS.

SURGERY AND DISPENSARY.⁹ Total expenditure in each of twenty-four London General Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average. This Table has only been inserted for purpose of comparison with Table V. (see Appendix III.).

Name of Hospital	Beds	Number of Out-patients per bed	Total Expenditure on Surgery and Dispensary	Cost per Bed	Excess over Average	Total Value of Excess over Average
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>			£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	150	127	2,294 11 0 ¹³	15 5 11		
German	121	261	2,193 5 8 ¹³	18 2 6	2 15 5	335 5 5
Great Northern Central	145	187	2,125 9 10	14 13 2		
Guy's	515	266	8,147 5 10 ¹³	15 16 4	0 9 3	238 3 9
King's College	185	100	2,999 9 0	16 4 3	0 17 2	158 15 10
London	705	292	12,034 0 4	17 1 4	1 14 3	1,207 6 3
Middlesex	277	170	3,232 17 5 ¹³	11 13 5		
Royal Free	124	315	2,262 0 2	18 4 10	2 17 9	353 1 0
St. Bartholomew's	550	241	7,548 15 11	13 14 6		
St. George's	303	121	4,090 15 11	13 10 0		
St. Mary's	249	182	5,268 10 10	21 3 2	5 16 1	1,443 4 9
St. Thomas's	455	160	6,483 13 11 ¹³	14 4 11		
Seamen's (Dreadnought)	198	45	1,636 4 0 ¹³	8 5 3		
University College	166	351	3,363 17 11	20 5 3 ¹³	4 18 2	814 15 8
West London	130	296	1,704 7 6	13 2 2		
Westminster	173	135	2,894 2 6	16 14 6	1 7 5	237 3 1
Totals	4,446	Average: 212	68,279 7 9	Average: 15 7 1		4,794 15 9
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>						
London Homœopathic	75	313	983 4 10	13 2 2		
London Temperance	86	287	1,163 7 7 ¹³	13 10 6		
Metropolitan	96	376	1,916 12 5	19 19 3	4 0 9	387 12 0
North-West London	45	538	772 8 3	17 3 3	1 4 9	55 13 9
Poplar	74	581	929 0 2	12 11 1		
Seamen's (Royal Victoria and Albert Docks)	34	319	602 14 10	17 14 6	1 16 0	61 4 0
Tottenham	70	298	1,080 18 4	15 8 10		
West Ham	50	445	992 18 10	19 17 2	3 18 8	196 13 4
Totals	530	Average: 388	8,441 5 3	Average: 15 18 6		5,495 18 10

The small figures refer to Notes on page 6.

TABLE V.
GENERAL HOSPITALS.

SURGERY AND DISPENSARY.⁹ Total expenditure in each of twenty-four London General Hospitals for the year 1904, treating each occupied bed as a unit, and each 200 new out-patients as a unit, showing the cost per unit, the average cost per unit and the excesses over the average.

Name of Hospital	Units *	Total Expenditure on Surgery and Dispensary	Cost per Unit	Excess over Average	Total Value of Excess over Average
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	245	2,294 11 0 ¹	9 7 3	1 18 3	468 11 3
German	279	2,193 5 8 ¹³	7 17 2	0 8 2	113 18 6
Great Northern Central	280	2,125 9 10	7 11 9	0 2 9	38 10 0
Guy's	1,202	8,147 5 10 ¹³	6 15 6		
King's College	278	2,999 9 0	10 15 9	3 6 9	927 16 6
London	1,737	12,034 0 4	6 18 6		
Middlesex	513	3,232 17 5 ¹³	6 6 0		
Royal Free	319	2,262 0 2	7 1 9		
St. Bartholomew's	1,213	7,548 15 11	6 4 5		
St. George's	486	4,090 15 11	8 8 4	0 19 4	469 16 0
St. Mary's	476	5,268 10 10	11 1 4	3 12 4	1,721 10 8
St. Thomas's	820	6,483 13 11 ¹³	7 18 1	0 9 1	372 8 4
Seamen's (Dreadnought)	243	1,636 4 0 ¹³	6 14 8		
University College	457	3,363 17 11	7 7 2 ¹³		
West London	322	1,704 7 6	5 5 10		
Westminster	290	2,894 2 6	9 19 7	2 10 7	733 9 2
Totals	9,160	68,279 7 9	Average: 7 9 0		4,846 0 5
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>					
London Homœopathic	192	983 4 10	5 2 5		
London Temperance	209	1,163 7 7 ¹³	5 11 3	0 2 9	28 14 9
Metropolitan	276	1,916 12 5	6 18 10	1 10 4	418 12 0
North West London	166	772 8 3	4 18 0		
Poplar	289	929 0 2	3 4 3		
Seamen's (Royal Victoria and Albert Docks)	88	602 14 10	6 16 11	1 8 5	125 0 8
Tottenham	174	1,080 18 4	6 4 2	0 15 8	136 6 0
West Ham	161	992 18 10	6 3 4	0 14 10	119 8 2
Totals	1,555	8,441 5 3	Average: 5 8 6		5,674 2 0

The small figures refer to notes on page 6.

TABLE VI.

GENERAL HOSPITALS.

DOMESTIC.¹⁰ Total expenditure in each of twenty-four London General Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic	Cost per bed occupied	Excess over average	Total value of excess over average
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	150	4,069 5 7	27 2 6	3 3 0	472 10 0
German	121	1,292 6 5	10 13 7		
Great Northern Central	145	3,063 4 7	21 2 6		
Guy's	515	9,755 18 8 ¹³	18 18 10		
King's College	185	5,631 0 8 ¹³	30 8 9	6 9 3	1,195 11 3
London	705	17,392 18 0	24 13 4	0 13 10	487 12 6
Middlesex	277	7,571 6 7 ¹³	27 6 7	3 7 1	929 2 1
Royal Free	124	2,980 18 11 ¹³	24 0 9	0 1 3	7 15 0
St. Bartholomew's	550	11,893 4 6	21 12 5		
St. George's	303	7,873 19 6 ¹³	25 19 8	2 0 2	608 10 6
St. Mary's	249	4,835 3 10 ¹³	19 8 4		
St. Thomas's	455	14,593 10 7	32 1 5	8 1 11	3,683 12 1
Seamen's (Dreadnought)	198	3,257 16 1 ¹³	16 9 0		
University College	166	5,806 16 4 ⁷	34 19 7 ¹³	11 0 1	1,826 13 10
West London	130	2,609 12 3 ¹³	20 1 5		
Westminster	173	3,973 0 8	22 19 3		
Totals	4,446	106,800 3 2	Average: 23 19 6		9,211 7 3
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>					
London Homœopathic	75	2,032 0 3	27 1 10	3 11 4	267 10 0
London Temperance	86	2,231 16 8	25 19 0	2 8 6	208 11 0
Metropolitan	96	2,670 9 9 ¹³	27 16 4	4 5 10	412 0 0
North West London	45	703 6 3	15 12 7		
Poplar	74	1,517 10 8	20 10 1		
Seamen's (Royal Victoria and Albert Docks)	34	1,016 4 3	29 17 9	6 7 3	216 6 6
Tottenham	70	1,064 7 7	15 4 1		
West Ham	50	1,232 18 5	24 13 2	1 2 8	56 13 4
Totals	530	12,468 13 10	Average: 23 10 6		10,372 8 1

The small figures refer to notes on page 6.

TABLE VII.
GENERAL HOSPITALS.

SALARIES AND WAGES, &c. (MAINTENANCE).¹¹ Total expenditure in each of twenty-four London General Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per bed occupied	Excess over average	Total value of excess over average
<i>Sixteen general hospitals with over 100 occupied beds during 1904:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	150	3,782 5 1 ¹³	25 4 3		
German	121	1,774 5 3	14 13 3		
Great Northern Central	145	3,609 9 6	24 17 10		
Guy's	515	15,376 3 6 ¹³	29 17 1		
King's College	185	4,059 15 5	21 18 10		
London	705	28,949 3 9 ⁶ 13	41 1 3	7 13 11	5,425 11 3
Middlesex	277	8,210 13 10 ¹³	29 12 9		
Royal Free	124	3,689 9 6 ¹³	29 15 0		
St. Bartholomew's	550	24,008 13 9	43 13 0	10 5 8	5,655 16 8
St. George's	303	12,812 6 0 ¹³	42 5 8	8 18 4	2,701 15 0
St. Mary's	249	8,265 17 3 ¹³	33 3 11		
St. Thomas's	455	17,030 6 11	37 8 7	4 1 3	1,848 8 9
Seamen's (Dreadnought)	198	3,086 2 3 ¹³	15 11 8		
University	106	5,986 16 0	36 1 3 ¹³	2 13 11	447 10 2
West London	130	2,395 18 11 ¹³	18 8 7		
Westminster	173	5,327 19 7 ¹³	30 15 11		
Totals	4,446	148,365 6 6	Average: 33 7 4		16,079 1 10
<i>Eight general hospitals with under 100 occupied beds during 1904:—</i>					
London Homœopathic	75	2,668 17 4	35 11 8	7 7 3	552 3 9
London Temperance	86	2,687 3 5	31 4 11	3 0 6	260 3 0
Metropolitan	96	2,910 3 3 ¹³	30 6 3	2 1 10	200 16 0
North West London	45	903 7 9	20 1 6		
Poplar	74	2,243 9 5 ¹³	30 6 4	2 1 11	155 1 10
Seamen's (Royal Victoria and Albert Docks)	34	857 7 5	25 4 4		
Tottenham	70	1,456 18 0	20 16 3		
West Ham	50	1,229 18 3	24 11 11		
Totals	530	14,957 4 10	Average: 28 4 5		17,247 6 5

The small figures refer to notes on page 6.

TABLE VIII.

GENERAL HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).¹² Total expenditure in each of twenty-two London General Hospitals for the year 1904, showing the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses	Cost per Bed for other Management Expenses	Excess over Average	Total Value of Excess over Average
<i>Fifteen general hospitals with over 100 occupied beds during 1904:—</i>							
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	150	nil	670 0 0	264 1 7	1 15 2	0 9 0	67 10 0
German	121	178 19 2	325 5 0	244 7 1	2 0 4	0 14 2	85 14 2
Great Northern Central	145	136 15 2	747 17 0	201 15 2	1 7 9	0 1 7	11 9 7
Guy's ^a	515	1390 8 11	1,461 0 0	723 5 2	1 8 1	0 1 11	49 7 1
King's College	185	69 14 7	885 12 6	251 16 8	1 7 2	0 1 0	9 5 0
London	705	nil	1,956 7 7	464 3 6	0 13 2		
Middlesex	277	620 10 10 ¹³	916 0 0	618 16 0	2 4 8	0 18 6	256 4 6
Royal Free	124	nil	612 18 0	114 9 6	0 18 5		
St. Bartholomew's	550	nil	1,934 6 2	284 11 4	0 10 4		
St. George's	303	nil	1,075 10 2	580 18 8	1 18 4	0 12 2	184 6 6
St. Mary's	249	87 15 9	939 16 0	424 1 11	1 14 0	0 7 10	97 10 6
St. Thomas's	455	69 10 8	1,073 18 4	767 6 7	1 13 8	0 7 6	170 12 6
University College	166	nil	695 0 0	297 2 7	1 15 9 ¹³	0 9 7	79 10 10
West London	130	51 6 11	691 9 8	143 15 3	1 2 1		
Westminster	173	81 10 11	740 0 0	178 5 1	1 0 7		
Totals	4,248	2,981 12 11	14,725 0 5	5,558 16 1	Average: 1 6 2		1,011 10 8
<i>Seven general hospitals with under 100 occupied beds during 1904:—</i>							
London Homoeopathic... ..	75	14 8 2	712 1 8	110 9 7	1 9 5		
London Temperance	86	nil	223 3 0	203 17 5	2 7 4		
Metropolitan	96	356 0 6	837 15 0 ¹³	384 11 8 ¹³	4 0 1	1 7 8	132 16 0
North West London	45	nil	250 0 0	88 11 8	1 19 4		
Poplar	74	nil	457 10 0	125 9 6	1 13 10		
Tottenham	70	163 15 2	303 7 0	254 0 2	3 12 6	1 0 1	70 5 10
West Ham	50	1 17 6	247 5 6	133 19 6	2 13 7	0 1 2	2 18 4
Totals	496	536 1 4	3,036 2 2	1,300 19 6	Average: 2 12 5		1,217 10 10

NOTE.—The Dreadnought and Royal Victoria and Albert Docks Hospitals have not been included in this table, as the Management expenses are included in the general Management expenses of the Seamen's Hospital Society.

The small figures refer to notes on page 6.

PRICES (GENERAL HOSPITALS).

NOTE.—It has been found practically impossible to include in these Tables the dates and periods of the various contracts, weight per 100 yards of gauzes, length and width per lb. of lint, &c., all of which are considerations affecting the prices. In order to supply this information a Table for each hospital would be necessary. The Tables are available for reference by authorised persons at the offices of King Edward's Hospital Fund. In Appendix IV. will be found a list of the lowest prices paid for each class of goods, with particulars as to dates of contracts. No conclusions are drawn from the prices given, which are simply extracted from the returns. The circumstances under which the various goods were bought, the quantities taken, and other considerations, will occur to experts in hospital management for whom the Tables are intended. The prices paid by the *Dreadnought* also apply to the *Royal Victoria and Albert Locks Hospital*, thus reducing the number of General Hospitals in Tables IX., X., and XI. from twenty-four to twenty-three.

TABLE
GENERAL

PROVISIONS (PRICES). Lowest prices being paid on December 31, 1904.

Name of Hospital	Top sides of Beef per lb.	Legs of Mutton per lb.	Fish per lb.	Fowls each	Butter per lb.	Eggs per 120
	<i>Pence</i>	<i>Pence</i>	<i>Pence</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>
Charing Cross	7	5	3½	2 0	1 0½	15 0
German... ..	6¾	6¾	2	2 6	1 1½	8 6
Great Northern Central ...	7	4½	2	2 9	0 11	8 3
Guy's	6¾	4¾	3	1 10½	0 11	9 0
King's College	5¾	5¾	4	3 0	0 11	8 0
London... ..	4¾	5	3	2 0	1 0	9 0
Middlesex	5½	4½	2½	2 4	0 10½	9 3
Royal Free	6	6	3	2 0	1 1	8 3
St. Bartholomew's	Not used	4¾	3½	2 6	0 10½	10 6
St. George's	6	5	3	2 3	0 10	8 6
St. Mary's	5	5	3½	2 3	1 0	7 9
St. Thomas's	6½	6½	3	2 3	1 0	9 6
Seamen's (Dreadnought) ...	7	5	4	1 9	0 10½	8 0
University College	6½	6½	3	2 5	1 0	8 9
West London	7	6½	4	2 9	0 11	8 0
Westminster	7	5	3	2 3	1 0	7 11
London Homœopathic	7	7	4	2 0	1 1	10 0
London Temperance	6½	7	4	2 3	0 11½	9 6
Metropolitan	6½	5½	5	2 6	1 0	9 6
North-West London	9½	7½	4	3 0	1 0	10 0
Poplar Hospital	6½	6½	3	2 9	1 0	8 6
Tottenham	8½	8½	4	3 6	1 2	10 0
West Ham	8	8	3	3 0	0 11	8 0

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were reference should be made to the observations of

IX.

HOSPITALS.

for various provisions by twenty-three London general Hospitals.

Milk per gallon	Bread per 4 lbs.	Tea per lb.	Sugar per cwt.	Rice per cwt.	Potatoes per cwt.	Ale per barrel	Name of Hospital
<i>Pence</i>	<i>Pence</i>	<i>s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>s. d.</i>	<i>£ s. d.</i>	
9	4½	1 4	1 5 0	1 1 9	4 6	1 12 6	Charing Cross.
10	4½	1 4	1 1 9	0 11 6	4 6	1 14 0	German.
8½	4	1 4	1 0 0	0 14 0	5 0	2/6 per doz.	Great Northern Central.
8½	made on premises	1 4	0 16 6	0 14 0	4 6	1 7 0	Guy's.
9½	3½	1 6	0 19 6	0 9 6	5 0	1 16 0	King's College.
8½	4	1 4	0 17 6	0 9 9	3 9	1 13 6	London.
9½	4½	1 5	0 18 3	0 15 0	4 0	1 12 0	Middlesex.
8½	3½	1 5	0 16 4	0 11 8	4 6	less 15 per cent. 2/- per doz. pints	Royal Free.
8½	4½	1 6	1 3 9	0 16 0	3 10½	1 12 0	St. Bartholomew's.
11	3½	1 4	0 17 6	0 10 9	5 0	1 16 0	St. George's.
9	4½	1 3	1 1 0	0 14 0	4 0	1 16 0	St. Mary's.
8½	3½	1 6	0 19 9	0 15 0	3 9	1 8 10	St. Thomas's.
10½	4½	1 6	0 16 6	0 10 6	5 0	1 16 0	Seamen's (Dreadnought).
9	3½	1 6	0 18 8	0 11 8	5 6	less 10 per cent. 1 9 9	University College.
8½	3½	1 6	0 16 0	0 14 0	5 0	1 10 5	West London.
8½	3½	1 8	0 15 11	0 11 0	5 0	1 14 0	Westminster.
9½	5	1 3	0 17 9	1 1 9	5 6	Not used.	London Homœopathic.
8½	4½	1 4	1 1 0	0 16 6	5 6	Not used.	London Temperance.
8½	4	1 5	1 3 6	1 0 0	5 0	1/9 per doz. pints	Metropolitan.
10	5	1 4	1 8 0	1 8 0	5 0	1 16 0	North-West London.
9	4½	1 4	1 3 0	0 11 9	5 6	1 16 0	Poplar.
9½	4½	1 6	1 2 0	Given	4 0	Not used	Tottenham.
8	4½	1 5	1 5 8	0 18 8	4 6	1 16 0	West Ham.

paid on, or last before December 31, 1904. Before drawing any conclusions from these prices as they stand, the various Hospital authorities, pages 20-26.

TABLE
GENERAL

SURGERY AND DISPENSARY (PRICES). Lowest prices being

Name of Hospital	Bromide of Potassium per lb.	Carbolic Acid per lb.	Chloroform per lb.	Cod Liver Oil per gallon	Iodide of Potassium per lb.	Quinine per oz.
	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>
Charing Cross	1 10½	2 6*	4 0	9 0	10 1	1 3½
German	1 2	0 8	1 6	5 6	13 4	0 11
Great Northern Central ...	1 3	0 9	1 7	7 0	9 9	0 11½
Guy's	1 8½	0 8	1 7½	7 3½	11 3	0 11½
King's College	1 9	0 6½	2 1½	6 6	9 9	1 0
London	1 4	0 6½	1 8½	7 6	11 3	0 11½
Middlesex	1 9	0 5½	1 6	6 6	8 9	0 11½
Royal Free	1 8½	0 7½	2 1	10 0	9 9	1 0
St. Bartholomew's	1 9¾	0 7½	1 11½	5 0	9 8½	0 11½
St. George's	1 5	0 8½	2 6	7 6	10 4	1 0
St. Mary's	1 3	0 6	1 5	5 9	9 3	0 11
St. Thomas's	1 2½	0 6½	1 8½	6 6	11 5	0 11½
Seamen's (Dreadnought) ...	1 11½ <i>less 5 per cent.</i>	0 7½	2 6 <i>less 10 per cent.</i>	6 0	12 3 <i>less 5 per cent.</i>	1 2½ <i>less 5 per cent.</i>
University College	1 4	0 7	1 4	not used	11 10	0 11½
West London	1 7½	0 2½ <i>for domestic use</i>	2 3	7 6	9 0	1 0
Westminster	1 4	0 7½	1 2 <i>less 5 per cent.</i>	6 0	9 8	0 11½
London Homœopathic	1 10	1 1½	4 3	10 0	14 6	1 8
London Temperance	1 4	0 7½	5 0	5 6	9 9	1 0
Metropolitan	1 3½	0 6½	1 3½	6 6	9 7½	0 11
North-West London	1 9 <i>less 15 per cent.</i>	0 9½	6 3 <i>less 15 per cent.</i>	4 6	14 0 <i>less 15 per cent.</i>	1 4
Poplar	1 9	0 8	1 7	not bought in 1904	12 3	1 1½
Tottenham	1 4	1 1½	5 2½	7 0	8 5	1 0
West Ham	1 10	0 7½	4 10	9 3	7 11	1 3

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were reference should be made to the observations of

* Calvert's No. 2, used for surgical purposes only.

X.

HOSPITALS.

paid on December 31, 1904, by twenty-three London general Hospitals.

Gauze (plain) per 100 yards	Gauze (cyanide) per 100 yards	Lint per lb.	Wool (absorbent) per lb.	Wool (grey) per lb.	Ice per cwt.	Mineral Waters per doz. syphons	Name of Hospital
s. d.	s. d.	s. d.	Pence	Pence	s. d.	s. d.	
14 7	7 8	0 9½	7	4¾	1 4	1 6	Charing Cross.
11 3	not used	1 1	6¾	5¾	1 9	made on premises	German.
5 6	6 10	0 9½	6¾	4½	1 3	1 6	Great Northern Central.
5 0	6 5½	0 10½	6½	4¾	1 1½	made on premises	Guy's.
8 4	10 5	1 6	8½	Not used	1 6	1 9	King's College.
7 0	7 0	1 2½	6½	4¾	made on premises	made on premises	London.
not used	8 0	1 1	7	5¾	made on premises	made on premises	Middlesex.
5 9	7 0	1 2	6¼	4¼	1 3	1 6	Royal Free.
5 6¾	6 8	0 11¼	6¼	5	1 4½	less 10 per cent. made on premises	St. Bartholomew's.
6 6	7 6	0 10½ Boric	8	5½	1 6	made on premises	St. George's.
5 10	6 11	1 1	6½	5	1 2	made on premises	St. Mary's.
6 8	8 7	1 3	6½	5½	made on premises	made on premises	St. Thomas's.
7 0	9 0	1 3	8	6½ less 2½ per cent.	2 0	2 0	Seamen's (Dreadnought).
6 2	7 3	1 0½	7¼	5½	1 4	1 6	University College.
not used	8 9	1 3	11½	7	1 2	1 6	West London.
6 10	7 10	0 11¾	6½	4½	1 3	1 6 less 10 per cent.	Westminster.
8 4	7 8	1 4	10	10	2 0	2 3	London Homoeopathic.
6 9	8 10½	0 11	7¾	9¾	1 8½	2 2	London Temperance.
7 6	8 4	1 0½	6½	4½	1 3	1 8	Metropolitan.
7 0	£2 10s. 8	1 0½	7¾	5	0 3 per block	1 9	North-West London.
7 3½	7 6	1 1	7	5½	Given	1 9	Poplar.
8 0	8 0	1 3½	8¾	6½	Given	1 9	Tottenham.
6 7	7 8	0 9¾	7	5½	Bought in small quantities	2 3	West Ham.

paid on, or last before, December 31, 1904. Before drawing any conclusions from these prices as they stand,
the various Hospital authorities, pages 20-26.

§ 6 yards wide.

TABLE
GENERAL

DOMESTIC (PRICES). Lowest prices being paid on

Name of Hospital	Blankets	Sheets		Towels	
	each	each	per yard	each	per yard
	s. d.	s. d.	s. d.	Pence	Pence
Charing Cross	6 0	5 3	1 6	8½	7
German	5 3	—	1 1	—	8½
Great Northern Central...	6 11	—	1 8½	8	6
Guy's	11 4½	3 6	1 1½	7½	—
King's College	6 9	—	1 9½	—	6½
London	6 3	4 6	—	10½	—
Middlesex... ..	6 11	—	0 9½	11½	1¼
Royal Free	3 10½	4 6	—	5	—
St. Bartholomew's	8 4	5 5	—	7½	—
St. George's	8 0	7 11	—	—	8½
St. Mary's... ..	8 1½	3 6	1 0	—	8½
St. Thomas's	7 10½	4 11½	1 8½	—	5
Seamen's (Dreadnought)	4 10½	—	1 5	—	Round, 4½ Huckaback, 7½
University College	3 11	5 4	—	5½	—
West London	6 6	3 6	—	7½	—
Westminster	6 2	—	1 5	—	7¼
London Homœopathic	none bought	6 6	—	—	—
London Temperance	6 11¼	—	2 7	—	8½
Metropolitan	5 3	4 6	1 6	9½	9½
North West London	5 9	5 10½	—	1/0½	—
Poplar	4 5	5 2	—	5½	—
Tottenham	none bought	none bought	none bought	none bought	none bought
West Ham	3 8	3 3	—	6	—

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were reference should be made to the observations of

XI.

HOSPITALS.

December 31, 1904, by twenty-three London general Hospitals.

Cups and Saucers per doz.	Hair Brooms per doz.	Scrubbing Brushes per doz.	Coal		Name of Hospital
			steam	house	
s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
4 9	1 16 0	0 9 0	0 18 0	0 18 0	... Charing Cross.
3 6	1 9 0	0 7 0	not used	0 18 6	... German.
3 9	1 1 0	0 9 0	0 17 6	0 17 3	... Great Northern Central.
2 9	1 4 0	0 6 0	0 15 0	0 17 6	... Guy's.
3 6	1 14 3	0 9 0	not used	0 18 0	... King's College.
2 6	1 17 0	0 7 0	1 1 8	0 16 10	... London.
2 8	2 10 0	0 10 6	0 16 11	0 15 8	... Middlesex.
4 6	2 2 0	0 8 0	0 17 0	0 15 3	... Royal Free.
Mugs used 3/- & 2/3	2 7 6	0 10 0	0 17 8	0 18 6	... St. Bartholomew's.
Mugs used 2/8 & 2/-	1 1 0	1 16 0	1 2 3	0 16 2	... St. George's.
3 6	1 6 0	0 8 0	1 0 6	0 16 3	... St. Mary's.
2 9½	1 19 0	0 7 9	0 19 3	0 19 5	... St. Thomas's.
Mugs used 5/- & 2/6	2 6 0	0 9 0	1 0 6	0 17 0	... Seamen's (Dreadnought).
8 6	2 4 0	0 9 6	0 16 1	0 15 3	... University College.
3 9	1 0 4	0 6 6	not used	0 18 0	... West London.
3 6	1 16 0	0 6 0	1 2 0	0 19 9	... Westminster.
none bought	2 1 0	0 6 0	not used	0 19 9	... London Homœopathic.
2 9	1 6 0	0 9 0	0 14 9	0 18 3	... London Temperance.
2 6	2 5 0	0 10 0	1 2 9	1 1 6	... Metropolitan.
3 6	1 15 0	0 6 0	not used	0 19 0	... North West London.
4 0	2 2 0	0 7 0	0 18 6	0 18 0	... Poplar.
none bought	1 7 0	0 7 6	not used	1 0 8	... Tottenham.
3 6	1 18 0	0 6 0	not used	0 18 10	... West Ham.

paid on, or last before, December 31, 1904. Before drawing any conclusions from these prices as they stand, the various Hospital authorities, pages 20-26.

OBSERVATIONS BY THE HOSPITAL AUTHORITIES (GENERAL HOSPITALS).*

CHARING CROSS HOSPITAL

"The average number of persons fed in the Hospital each day in 1904 was 265, as compared with 243 in 1903.

"Before 1904 patients supplied their own tea and sugar, but in 1904 these were provided for them by the Hospital.

"In 1904 it was determined to supply patients with the same quality provisions as the nursing and resident staff.

"The new Electrical Department was opened in 1904, and this would affect the expenditure on instruments as well as the consumption of electricity.

"Electricity is now much more extensively used in the Hospital than formerly, both for lighting, for medical treatment, for heating (sterilisation), and for working lifts.

"By the opening of the new grand staircase, Levy ward, out-patient department, and residents' quarters the area of the Hospital was much increased, and the cost both of cleaning and heating the buildings is consequently greater.

"The rateable value has been put up from £1,800 to £3,500.

"The increase in the size of the Hospital necessitated an increase in the nursing staff and in domestic servants, both male and female."

GERMAN HOSPITAL.

"In connection with the expenditure for provisions it is desired to point out that all servants (including washerwomen and charwomen) are boarded in the Hospital.

"*Wine and Spirit Account.*—A sufficient stock was purchased last year to last well into the present year.

"With regard to the prices paid for various articles, it is respectfully pointed out that these should be considered in conjunction with the consumption or quantity used per patient or unit, in order to ascertain the real economy practised in the Hospital."

GREAT NORTHERN CENTRAL HOSPITAL.

"The amount spent on advertising and appeals at the Great Northern Central Hospital is large, as compared with the figures published by some other hospitals. The policy of the Committee has been in the direction of endeavouring to make the Institution better known among the general public outside Islington, and it is thought that this has been justified by the result that during eleven years the average income has risen from about £4,000 to over £14,000 per annum, about 80 per cent. of it being derived from districts other than that in which the Hospital is situated."

GUYS' HOSPITAL.

"Many of the buildings are old, and it is found necessary to have a large staff in order to keep them in proper repair.

"Referring to the price paid for blankets, arrangements will be made when the present stock is replenished to invite tenders for the supply of a similar article to that now in use.

* Observations relating to expenditure only have been included.

"The increased amount for 'salaries and wages' is accounted for as follows :—During the past two years an additional general ward and isolation wards have been opened, involving an increase of staff, a Finsen light department and two new operating theatres have been installed, with the necessary medical and nursing staff, and a number of male servants (wardmen) formerly paid by the 'Works' department and included under 'Repairs' were transferred in 1903 to the general wages list.

"Under the heading 'Provisions' are included the board and washing of the nursing staff and servants, and the board of the resident medical staff. The amounts for last year are as follows :—

	£	s.	d.
Provisions (for patients only)	7,601	18	10
Board of nursing staff, officers, and wardmaids ...	3,993	19	8
Washing for do. do.	1,560	13	0
Board of resident medical officers	1,384	16	0
	<u>£14,541</u>	<u>7</u>	<u>6"</u>

KING'S COLLEGE HOSPITAL.

"Provisions.—Tea, butter, and sugar are provided at the expense of the Hospital. The resident medical officers are boarded and lodged, but not paid.

"Domestic.—Scrubbers' wages are charged under this heading."

LONDON HOSPITAL.

"Provisions.—In addition to food supplied to nurses and patients, dinners are supplied daily to 110 persons—porters, wardmaids, and laundry maids. Full board is provided to thirty-eight resident officers. The extreme poverty of Whitechapel patients makes it imperative to adopt a very full dietary scale, as many patients must be fed up before surgical and, in some cases, medical treatment can be applied. The cost of provisions is increased also by the large number of Jewish patients for whom Kosher Food must be provided.

"Salaries and Wages.—The London Hospital allows every nurse three hours off duty by daylight; owing to the severity of the cases it is necessary to employ a staff large enough to keep full numbers in the wards at all times. The large area which the buildings cover necessitates the employment of a large number of porters for the distribution of stores, &c."

MIDDLESEX HOSPITAL.

"Provisions.—This item represents the cost of feeding patients, nurses, wardmaids, and domestic servants, but does not include the 'officers' board,' amounting to £1,097. 5s., which is regarded as remuneration, and shown under the heading of 'Salaries, Wages, &c.'" A small sum of £79. 9s. for servants' board is similarly dealt with under the same heading.*

"Surgery and Dispensary.—All pharmacopœial preparations are manufactured on the premises—e.g. infusions, decoctions, tinctures, liquid extracts, pills, and ointments—plaster (strapping), emulsions (cod liver oil, cod liver oil and iron, &c.), ice, and mineral waters. The cost of labour appears under the heading 'Salaries and Wages' &c., and is included in the items 'Dispensing' and 'Other Salaries and Wages.'

* See Note 6, page 6.

"*Domestic*.—Higher prices have been paid for steam coal, but in spite of this a considerable reduction has been effected by the introduction of the new boilers and centralisation of the Engineering Department.

"*Establishment Charges*.—Rates and taxes amounted to:—

		Per bed
Hospital... ..	£470 6 0	£2 2 6
Laundry, under washing ...	136 0 3	
Convalescent Home ...	193 19 2	3 4 8
	<u>£800 5 5</u>	

"*Repairs*.—The age of the buildings necessitates frequent renewals and very constant supervision.

"*Rent*.—This item, amounting to £1,182. 0s. 3d., is exceptionally heavy, owing to value of property which it has been found necessary to acquire by lease to provide the requisite accommodation for nurses, dispensary, and out-patients.

"The cost of this item amounts to £4. 8s. 2d. per bed.

"*Salaries, Wages, &c.*—Under the item 'Medical' £640. 6s. 6d. is included for officers employed in clinical laboratories. The wages paid in Engineering and Works Departments amounted to £818. 19s., and to scrubbers £1,238. 15s. 6d.

"There are about 120 servants employed in the Hospital, and fifteen in the Convalescent Home.

"*Miscellaneous*.—The sum of £365. 8s. 11d. represents the subsidy made to the medical school.

"*Administration*.—The sum of £620. 10s. 10d. paid as interest on loans was made to avoid considerable loss on realisation of stock.

"*Extraordinary Expenditure*.—The items under 'Building Improvements' are for the most part in completion of works undertaken in 1903. The cost to the General Fund of maintenance of the Convalescent Home at Clacton-on-Sea was £3,100. 16s. 7d."

ROYAL FREE HOSPITAL.

"There are no very special circumstances in connection with the expenditure at this Hospital, but I may state that the whole of the male staff of the Hospital, including the engineers, porters, &c., have their meals provided during the time they are working at the Hospital. The laundry hands also are boarded in the same way, and the cost of these meals is included in the general cost of provisions. While the provision of these meals may slightly affect the question of wages, it will only do so to a very small extent, as, when this system was started some ten years ago, no reduction was made in the wages then paid.

"The buildings are of considerable age, the main portion having been erected about half a century since, and this has necessitated a large expenditure during the past few years upon structural improvements to bring the various departments of the Hospital up to the standard of modern hospital requirements.

"We have our own laundry, and this accounts for the fact that the cost of washing, as shown in the accounts, namely £341, is very small; the reason being that only such charges as wages and materials used are charged against this department, whereas large items of expenditure for steam, power, lighting, and wages of engineer and other incidental expenses are included in the other items in the accounts, which are necessarily increased proportionately."

ST. GEORGE'S HOSPITAL.

"St. George's Hospital must always be an expensive Hospital to manage under present circumstances, which are largely due to the fact that there does not exist sufficient accommodation within its walls for the staff employed. As a result of this, it is necessary to have

a Home for the nurses who cannot reside in the Hospital, which involves an expenditure of £70 a year, with board and residence for the Home Sister, the expense of keeping eight servants, some of whom would not be necessary if all the nurses could dwell in the Hospital, an outlay of about £80 a year for omnibus fares to and from the Home, and the upkeep of a Home containing eighty-three bedrooms, besides bath-rooms, &c., with rates amounting last year (1904) to £135. It is also necessary to employ some charwomen in the Hospital kitchen in place of servants, because of insufficient bedroom accommodation, charwomen as ward servants in some wards, and more charwomen than would otherwise be employed for cleaning the Hospital if we had more bedrooms for servants. The wages of charwomen who live away are, of course, greater than those we should pay to servants in residence.

"The cost of the Nursing Department is larger than it should be, owing to the fact that the wards are of varying size. Some Sisters have as many as thirty-five and thirty-three beds to supervise, while others have 12, and one only six. This not only involves more labour than would be required if the wards were of more equal size, but obviously necessitates a comparatively greater number of skilled nurses, as while one Sister is sufficient for a ward of twenty-five beds, three Sisters are required for three wards of twelve beds each.

"Again, all the nurses are allowed leave of duty every day for a minimum of two hours, which involves a larger staff. We have no reserve of nurses for holiday or sick leave, because of want of accommodation. We have also no paying probationers, the fees from whom would go to decrease the cost of the Nursing Department. We have barely sufficient accommodation, even with the Home, for the nurses we must have, and therefore cannot receive paying probationers, and indeed we occasionally have to engage nurses from other institutions at the rate of £2. 2s. per week to supply the extra nursing assistance sometimes required. We have not at present a private nursing staff, which in many hospitals makes liberal contributions out of the profits to the funds of the Institution.

"The building of the Hospital is an old one. It was rebuilt between 1828 and 1833, and constant repairs are necessary. A large expenditure has also been incurred from time to time in 'modernising' the building and making necessary alterations.

"As to the expenditure on provisions, the only item that need be referred to is milk, the contract price for which in 1904 was 11d. per gallon, in consequence of stringent conditions which were imposed on the contractor in order to secure its freedom from germs of tuberculosis. In 1905 this price has been reduced to 8½d. per gallon, the same conditions, however, existing. It should also be remembered that sugar and butter are supplied to all patients, and that they are not allowed to have articles of provision brought in to them. This is not the practice at all hospitals.

"The washing at this Hospital is a large item, but we have not our own laundry, and make the best terms we are able by contract. The price paid for the Hospital washing is 90s. per 1,000. The nurses washing is at the rate of 2s. per week per head, that of the servants at 1s. 10d. and 1s. 6d.

"The parochial rates of the Hospital are very high. Thus while the London Hospital, with 937 beds, pays about £500 a year, St. George's, with 350 beds, pays £870, or, including the Home, £1,005.

"The charge for medical salaries is a high one. It was pressed upon the Board by the medical staff that as the duties of the Registrars and Curators of the Museum necessitated their attendance the whole day, and as they could not therefore practice their profession, it was only right that they should be paid such a sum as might be considered fair remuneration for the work they did. The department of the Bacteriologist is also a highly paid one, but the work done there is for the proper treatment of the patients, and it necessitates highly skilled officers.

"In the accounts for 1904 there is an item of £1,829 for internal repairs for 1903 and 1904. So large a charge will not happen again for some time, as the wards have all been repainted. Three wards were closed during the year for about seven months for the accommodation of nurses and servants during the time their bedrooms were repainted, and for the painting of the wards themselves."

ST. MARY'S HOSPITAL.

"The washing is done on the premises. Under the heading 'Washing' in Domestic Expenses are charged the wages of workers actually engaged in the laundry, and

the materials used in the washing of clothes. But no estimated proportion is charged of water, of fuel for driving laundry machinery, of salaries of officers for supervising, or of wages of engine-house staff and others, part of whose time is taken up by the laundry, and therefore those items of expenditure here will be higher than at hospitals which send out their washing. On the other hand, the cost of washing in those cases will be in reality, and still more in appearance, heavier than at St. Mary's.

"Percentage of officers and servants victualled to patients is 67·4 per cent, i.e. for every 100 occupied beds there are 67·4 workers provisioned in the Hospital, including officers, nurses, and servants of all grades.

"Electric light is used, which is considered more expensive than gas."

ST. THOMAS'S HOSPITAL.

"In the Treasurer's report full attention is called to the heavy expenditure caused by the wide spread of the Hospitals, and to the fact that every effort is made to utilise all methods of treating patients which are likely to yield good results."

SEAMEN'S (DREADNOUGHT) HOSPITAL.

"*Adult Patients Only.*—The Seamen's Hospital Society, treating only, or nearly only, adults, the cost of food, of beer, of wines and spirits, will be higher than at a Hospital for children, or at a general Hospital where children are admitted. The cost, too, will be greater for bedding, for linen, for washing. A man's night-shirt, vest, and red jacket costs more than a child's.

"*Small Wards.*—At the 'Dreadnought' the wards are small, the greater number containing only three beds. The consumption of coal and wood will, therefore, be high.

"*Porters.*—There being no lifts, the coal and the heavy laundry baskets have to be carried by porters, and as there are a great number of fireplaces the portage will be high. Nearly all the porters are boarded and lodged, sending up cost of food, &c., and reducing wages.

"*Milk.*—The price is high, but it is good, coming direct from a farm by a cart.

"*Scattered Establishments.*—The Society's work being scattered to meet the wants of sailors, the expenditure generally is higher than would otherwise be."

UNIVERSITY COLLEGE HOSPITAL.

"At the present time we have only 191 beds in the Hospital, but when the new building is completed and the full number of beds (300) is open, although the total cost will be much increased, the cost per bed will be very materially diminished."

WEST LONDON HOSPITAL.

"A. (i) *Provisions: Fish.*—Owing to the limited quantity required daily, it has been found more advantageous to deal locally and only order the actual kind and quantity

required instead of contracting to take a *minimum quantity at a lower price*, say from Grimsby, which would frequently create a surplus of certain kinds of fish and so lead to really additional expenditure.

"The whole of the nurses, female servants, and two of the male servants are boarded in the Hospital and consequently increase the cost of provisions.

"(iii) *Domestic and (iv) Establishment Charges*.—Furniture, hardware, repairs, &c., are increased by the cost of one mechanic's time being apportioned to these items, and (vi) other salaries and wages are correspondingly reduced.

"(v) *Rent*.—Secretary-Superintendent's house (see Administration below).

"(vi) *Salaries, Wages, &c.*—The Chaplain, dispensary staff, and five male servants are not boarded, this item being therefore proportionately the higher.

"B.—*Administration, Official Salaries*.—The secretarial staff is not boarded, but a residence is provided for the Secretary-Superintendent (see v. above)."

WESTMINSTER HOSPITAL.

"It will be observed that the prices quoted on the other side are in many instances those for the last day of a 12 months' contract.

"The following are particulars of the number of servants who are boarded in the Hospital, viz.:—

78	persons	are provided with full board.
25	do.	do. three meals.
13	do.	do. two meals.
14	do.	do. dinner.
13	do.	do. tea."

LONDON TEMPERANCE HOSPITAL.

"No alcoholic beverages used by either patients or staff."

METROPOLITAN HOSPITAL.

"*Provisions*.—Everything is provided for the patients, including tea, butter, and sugar.

"The patients have freshly cooked meat every day and puddings, and have cocoa or milk for their lunch in addition to their regular meals.

"The nurses' fare is unusually good, and there is no limit to the amount of food, or butter, or tea that they may consume.

"Friends visiting patients who are on the dangerous list have the privilege of remaining with them, and are provided with board while in the Hospital.

"There has to be rather a large proportion of nurses on the staff, as they do the work (dressings, &c.) generally done by the students in the larger hospitals.

"As there is a ward for Jewish patients, special food has to be provided and cooked, which necessitates an extra cook being employed.

"All employees are boarded at the expense of the Hospital; these include twelve officers, fifty nurses, thirty servants, total ninety-two.

"*Domestic*.—The laundry work of all the patients, the resident medical and nursing staff, and servants, &c., is done at the expense of the Hospital.

"*Rent*.—As there is not sufficient sleeping accommodation in the Hospital for the nursing

staff, furnished apartments have to be provided outside the buildings for fourteen nurses, at a cost of £181. 11s. 11d.

"Salaries and Wages.—All the members of the out-patient, visiting, medical, and surgical staff receive an honorarium of £26. 5s. per annum each; and the Committee have recently appointed a fully qualified medical man to act as casualty officer, pathologist, and registrar at a salary of £150 per annum, and there is a special doctor, who speaks Juedisch-deutsch, at a salary of £100 per annum. The out-patient enquiry officer has been replaced by a trained almoner at an increased salary of £108 per annum.

"Management.—A collector and canvasser has recently been appointed whose salary and commission averages over £200 a year.

"A extra clerk for the Secretary's office was appointed last year at a salary of £70 per annum.

"Extraordinary Expenditure.—The increased expenditure under this heading is mainly due to the installation of the electric light throughout the Hospital, and £258 has already been paid on account.

"A new boiler in the engine-room cost £50.

"Cleaning down the out-patient department cost £36.

"Necessary repairs to the roof cost £80.

"Repainting, &c. the surgical (male) ward cost £33.

"Repairs and alterations to operating theatre cost £90."

NORTH-WEST LONDON HOSPITAL.

"In addition to medical officers, nurses, porters, and servants detailed on Form A, there are four (sometimes five) laundry women who are also boarded in the Institution.

"Rents, rates, and taxes are, comparatively, heavy items of expenditure."

POPLAR HOSPITAL.

"Owing to this Hospital being so far away, we try to give more time off duty to our nurses than other Hospitals give, which may account for a somewhat relatively larger staff."

WEST HAM.

The Committee draw attention to the fact that, "always bearing in mind quality and efficiency," they are doing their utmost to obtain goods and work for the Hospital at the lowest possible prices.

TABLE XII.
SPECIAL HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of four Consumption and eight Children's Hospitals for the year 1904.

IN-PATIENTS.

OUT-PATIENTS

Name of Hospital	Beds		Average number of days each patient was resident	Total new out-patients	Total attendances	Average number of attendances per out-patient
	Total	Average number in daily occupation				
<i>Four Consumption Hospitals:—</i>						
City of London Hospital for Diseases of the Chest	164	124	54	9,770	69,140	7.07
Hospital for Consumption, Brompton	318	294	73.7	7,010	62,884	8.97
Mount Vernon Hospital for Consumption—						
Hampstead	145	107	64.4	5,243	26,220	5
Northwood	100	35	40.5			
Royal Hospital for Diseases of the Chest ...	80	58	28	6,869	27,461	3.99
Totals	807	618	Average: 61.96	28,892	185,705	Average: 6.42
<i>Eight Children's Hospitals:—</i>						
Belgrave	30	17	15.9	9,579	28,303	2.95
East London Hospital for Children	107	96.61	21.28	35,344	92,399	2.61
Evelina	76	62	21	34,131	73,043	2.14
Hospital for Sick Children, Great Ormond Street	200	160.13	23.1	37,617	108,788	2.89
North-Eastern Hospital for Children	114	94.9	25.3	24,445	66,829	2.73
Paddington Green Children's	46	37	17.6	16,392	53,782	3.28
St. Mary's Hospital for Sick Children, Plaistow	35	28.08	16.05	18,280	64,013	3.5
Victoria Hospital for Children	72	47	24	20,715	60,257	2.9
Totals	680	543.62	Average: 22.02	196,503	547,414	Average: 2.78

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

TABLE
SPECIAL

TOTAL ORDINARY EXPENDITURE of four Consumption

Name of Hospital	Beds occupied	MAINTENANCE					
		Provisions	Surgery and Dispensary	Domestic	Establishment Charges	Rent	Salaries, Wages, &c.
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
<i>Consumption Hospitals:</i>							
City of London Hospital for Diseases of the Chest	124	3,112 11 2	1,417 7 9	1,807 1 11	386 19 10	—	2,617 18 2
Hospital for Consumption, Brompton	294	8,301 12 3	2,520 7 3	5,901 3 1	2,698 17 2	—	7,484 8 11
Mount Vernon Hospital for Consumption	142	3,529 10 1	1,129 10 1	1,843 5 9	983 5 6	95 2 1	1,810 11 7
Royal Hospital for Diseases of the Chest	58	1,620 17 4	984 18 9	1,326 19 9	304 6 8	—	1,603 4 10
<i>Children's Hospitals:</i>							
Belgrave	17	484 5 6	405 16 1	758 4 2	97 1 10	45 8 4	480 14 10
East London Hospital for Children	96	1,724 11 5	1,019 9 4	2,023 3 8	483 15 11	47 18 2	2,547 7 3
Evelina	62	1,174 10 11	1,318 15 10	1,220 2 0	580 1 2	40 0 0	1,998 7 5
Hospital for Sick Children, Great Ormond Street	160	3,064 13 7	1,949 9 1	4,128 15 7	1,414 12 5	100 0 0	4,208 19 9
North Eastern Hospital for Children	95	2,230 17 8	1,189 4 1	2,665 14 8	433 19 3	130 0 0	2,942 9 3
Paddington Green Children's	37	849 18 3	874 17 7	888 9 8	368 18 9	45 12 10	1,051 2 7
St. Mary's Hospital for Sick Children, Plaistow	29	719 12 6	421 19 9	825 19 11	176 0 3	86 0 0	734 0 9
Victoria Hospital for Children	47	1,085 19 11	1,172 1 0	1,283 15 8	567 11 6	—	1,558 4 9

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing authorities, pages 44-47.

XIII.

HOSPITALS.

and eight Children's Hospitals for the year 1904.

MAINTENANCE		ADMINISTRATION			Total Ordinary Expenditure	Beds occupied	Name of Hospital
Miscellaneous	Total Maintenance	Management	Finance	Total Administration			
<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>		
<i>Consumption Hospitals:</i>							
288 9 1	9,630 7 11	1,278 0 9	998 8 4	2,271 9 1	11,901 17 0	124	City of London Hospital for Diseases of the Chest.
477 9 0	27,333 17 8	1,769 19 3	283 14 0	2,053 13 3	29,437 10 11	294	Hospital for Consumption, Brompton.
219 7 7	9,610 12 8	797 18 3	275 15 5	1,073 13 8	10,684 6 4	142	Mount Vernon Hospital for Consumption.
118 15 7	5,959 2 11	548 16 7	145 5 0	694 1 7	6,653 4 6	58	Royal Hospital for Diseases of the Chest.
<i>Children's Hospitals:</i>							
138 14 4	2,410 5 1	132 3 5	—	132 3 5	2,542 8 6	17	Belgrave.
261 3 2	8,107 8 11	777 6 2	221 4 7	998 10 9	9,105 19 8	96	East London Hospital for Children.
205 12 9	6,537 10 1	402 12 6	44 16 8	447 9 2	6,984 19 3	62	Evelina.
441 16 11	15,308 7 4	886 19 7	518 11 4	1,405 10 11	16,713 18 3	160	Hospital for Sick Children, Great Ormond Street.
345 19 9	9,938 4 8	837 11 5	683 16 2	1,521 7 7	11,459 12 3	95	North Eastern Hospital for Children.
98 1 1	4,177 0 9	421 17 0	235 19 4	657 16 4	4,834 17 1	37	Paddington Green Children's.
78 6 9	3,041 19 11	396 13 11	83 14 3	480 8 2	3,522 8 1	29	St. Mary's Hospital for Sick Children, Plaistow
100 13 7	5,768 6 5	646 9 2	3 16 3	650 5 5*	6,418 11 10*	47	Victoria Hospital for Children.

conclusions from any of the figures as they stand reference should be made to the observations by the various hospital

* See Note 3, page 30.

NOTES TO TABLES XIV. TO XIX. INCLUSIVE.

1. The items included under the headings Provisions, Surgery and Dispensary, Domestic, and Salaries and Wages will be found referred to on page 6 and in Appendix I.
2. See observation by the Hospital authorities, pages 44-47.
3. For an explanation of the system of units adopted in Table XVI. see Appendix III.
4. The Victoria Hospital for Children is not included in Table XIX. or in Appendix II., as a deduction from the Total Management Expenses is made in the accounts in respect of the management of the Convalescent Home.

TABLE XIV.
SPECIAL HOSPITALS.

PROVISIONS.¹ Total expenditure in each of four Consumption and eight Children's Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions	Cost per Bed occupied	Excess over Average	Total Value of Excess over Average
<i>Four Consumption Hospitals:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	124	3,112 11 2	25 2 0		
Hospital for Consumption, Brompton ...	294	8,301 12 3 ²	28 4 8	1 8 8	421 8 0
Mount Vernon Hospital for Consumption ...	142	3,529 10 1 ²	24 17 1		
Royal Hospital for Diseases of the Chest ...	58	1 620 17 4	27 18 11	1 2 11	66 9 2
Totals	618	16,564 10 10	Average: 26 18 0		487 17 2
<i>Eight Children's Hospitals:—</i>					
Belgrave	17	484 5 6	28 9 8	7 12 3	129 8 3
East London Hospital for Children	96	1,724 11 5	17 19 3		
Evelina	62	1,174 10 11 ²	18 18 10		
Hospital for Sick Children, Great Ormond Street	160	3,064 13 7 ²	19 3 1		
North-Eastern Hospital for Children	95	2,230 17 8 ²	23 9 7	2 12 2	247 15 10
Paddington Green Children's	37	849 18 3	22 19 4	2 1 11	77 10 11
St. Mary's Hospital for Sick Children, Plaistow	29	719 12 6	24 16 3	3 18 10	114 6 2
Victoria Hospital for Children	47	1,085 19 11 ²	23 2 1	2 4 8	104 19 4
Totals	543	11,334 9 9	Average: 20 17 5		674 0 6

The small figures refer to notes on page 30.

TABLE XV.
SPECIAL HOSPITALS.

SURGERY AND DISPENSARY.¹ Total expenditure in each of four Consumption and eight Children's Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average. This Table has only been inserted for purposes of comparison with Table XVI. See Appendix III.

Name of Hospital	Beds occupied	No. of Out-patients per bed	Total Expenditure on Surgery and Dispensary	Cost per Bed	Excess over Average	Total Value of Excess over Average
<i>Four Consumption Hospitals :—</i>			£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	124	78	1,417 7 9	11 8 7	1 12 9	203 1 0
Hospital for Consumption, Brompton ...	294	23	2,520 7 3 ^a	8 11 5		
Mount Vernon Hospital for Consumption ...	142	36	1,129 10 1	7 19 1		
Royal Hospital for Diseases of the Chest ...	58	118	984 18 9	16 19 7	7 3 9	416 17 6
Totals	618	Average : 46	6,052 3 10	Average : 9 15 10		619 18 6
<i>Eight Children's Hospitals :—</i>						
Belgrave... ..	17	563	405 16 1	23 17 5	8 9 10	144 7
East London Hospital for Children	96	368	1,019 9 4	10 12 4		
Evelina	62	550	1,318 15 10	21 5 5	5 17 10	365 5 8
Hospital for Sick Children, Great Ormond Street	160	235	1,949 9 1	12 3 8		
North-Eastern Hospital for Children	95	257	1,189 4 1 ^a	12 10 4		
Paddington Green Children's	37	443	874 17 7	23 12 10	8 5 3	305 14 3
St. Mary's Hospital for Sick Children, Plaistow	29	630	421 19 9	14 11 0		
Victoria Hospital for Children	47	440	1,172 1 0 ^a	24 18 8	9 11 1	440 0 11
Totals	543	Average : 361	8,351 12 9	Average : 15 7 7	—	1,264 8 0

The small figures refer to notes on page 30.

TABLE XVI.
SPECIAL HOSPITALS.

SURGERY AND DISPENSARY.¹ Total expenditure in each of four Consumption and eight Children's Hospitals for the year 1904, treating each occupied bed as a unit and each 80 new out-patients as a unit in the case of the Consumption Hospitals, and treating each occupied bed as a unit and each 200 new out-patients as a unit in the case of the Children's Hospitals, showing in both cases the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units *	Total Expenditure on Surgery and Dispensary	Cost per Unit	Excess over Average	Total Value of Excess over Average
<i>Four Consumption Hospitals:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	246	1,417 7 9	5 15 2		
Hospital for Consumption, Brompton ...	381	2,520 7 3 ²	6 12 3	0 8 5	160 6 9
Mount Vernon Hospital for Consumption ...	207	1,129 10 1	5 9 1		
Royal Hospital for Diseases of the Chest ...	143	984 18 9	6 17 9	0 13 11	99 10 1
Totals	977	6,052 3 10	Average: 6 3 10		259 16 10
<i>Eight Children's Hospitals:—</i>					
Belgrave... ..	64	405 16 1	6 6 9	0 17 0	54 8 0
East London Hospital for Children ...	272	1,019 9 4	3 14 11		
Evelina	232	1,318 15 10	5 13 8	0 3 11	45 8 8
Hospital for Sick Children, Great Ormond Street	348	1,949 9 1	5 12 0	0 2 3	39 3 0
North-Eastern Hospital for Children ...	217	1,189 4 1 ²	5 9 7		
Paddington Green Children's	118	874 17 7	7 8 3	1 18 6	227 3 0
St. Mary's Hospital for Sick Children, Plaistow	120	421 19 9	3 10 3		
Victoria Hospital for Children	150	1,172 1 0 ²	7 16 3	2 6 6	348 15 0
Totals	1,521	8,351 12 9	Average: 5 9 9		714 17 8

The small figures refer to notes on page 30.

TABLE XVII.
SPECIAL HOSPITALS.

DOMESTIC.¹ Total expenditure in each of four Consumption and eight Children's Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic	Cost per bed occupied	Excess over average	Total value of excess over average
<i>Four Consumption Hospitals:—</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	124	1,807 1 11	14 11 5		
Hospital for Consumption, Brompton...	294	5,901 3 1 ²	20 1 5	2 9 5	726 8 6
Mount Vernon Hospital for Consumption	142	1,843 5 9	12 19 7		
Royal Hospital for Diseases of the Chest	58	1,326 19 9	22 17 6	5 5 6	305 19 0
Totals	618	10,878 10 6	Average 17 12 0		1,032 7 6
<i>Eight Children's Hospitals:—</i>					
Belgrave	17	758 4 2	44 12 0	19 4 0	326 8 0
East London Hospital for Children	96	2,023 3 8	21 1 5		
Evelina	62	1,220 2 0	19 13 6		
Hospital for Sick Children	160	4,128 15 7 ²	25 16 1	0 8 1	64 13 4
North-Eastern Hospital for Children	95	2,665 14 8	28 1 2	2 13 2	252 10 10
Paddington Green Children's	37	888 9 8	24 0 3		
St. Mary's Hospital for Sick Children, Plaistow	29	825 19 11	28 9 7	3 1 7	89 5 11
Victoria Hospital for Children	47	1,283 15 8 ²	27 6 3	1 18 3	89 17 9
Totals	543	13,794 5 4	Average: 25 8 0		822 15 10

The small figures refer to notes on page 30.

TABLE XVIII.

SPECIAL HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).¹ Total expenditure in each of four Consumption and eight Children's Hospitals for the year 1904, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per bed occupied	Excess over average	Total value of excess over average
<i>Four Consumption Hospitals:—</i>					
City of London Hospital for Diseases of the Chest	124	£ s. d. 2,617 18 2	£ s. d. 21 2 2	£ s. d. 3 11 8	£ s. d. 1,053 10 0
Hospital for Consumption, Brompton ...	294	7,484 8 11 ²	25 9 1		
Mount Vernon Hospital for Consumption ...	142	1,810 11 7	12 15 0		
Royal Hospital for Diseases of the Chest ...	58	1,603 4 10	27 12 10	5 15 5	334 14 2
Totals ...	618	13,516 3 6	Average: 21 17 5		1,388 4 2
<i>Eight Children's Hospitals:—</i>					
Belgrave ...	17	480 14 10 ²	28 5 6		
East London Hospital for Children ...	96	2,547 7 3	26 10 8		
Evelina ...	62	1,998 7 5 ²	32 4 7	3 12 11	226 0 10
Hospital for Sick Children ...	160	4,208 19 9 ²	26 6 1		
North-Eastern Hospital for Children ...	95	2,942 9 3 ²	30 19 5	2 7 9	226 16 3
Paddington Green Children's ...	37	1,051 2 7	28 8 2		
St. Mary's Hospital for Sick Children, Plaistow	29	734 0 9	25 6 2		
Victoria Hospital for Children ...	47	1,558 4 9 ²	33 3 0	4 11 4	214 12 8
Totals ...	543	15,521 6 7	Average: 28 11 8		667 9 9

The small figures refer to notes on page 30.

TABLE XIX.
SPECIAL HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).^{*} Total expenditure in each of four Consumption and seven Children's Hospitals for the year 1904, showing the cost per occupied bed of "other management expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses	Cost per Bed for other Management Expenses	Excess over Average	Total Value of Excess over Average
<i>Four Consumption Hospitals :—</i>							
City of London Hospital for Diseases of the Chest	124	£ s. d. 55 9 1	£ s. d. 807 10 0	£ s. d. 415 1 8	£ s. d. 3 6 11	£ s. d. 1 0 2	£ s. d. 125 0 8
Hospital for Consumption, Brompton ...	294	nil	1,186 14 10	583 4 5	1 19 8		
Mount Vernon Hospital for Consumption ...	142	nil	623 6 8	174 11 7	1 4 7		
Royal Hospital for Diseases of the Chest ...	58	19 6 3	256 2 6	273 7 10	4 14 3	2 7 6	137 15 0
Totals	618	74 15 4	2,873 14 0	1,446 5 6	Average : 2 6 9	—	262 15 8
<i>Seven Children's Hospitals⁴ :—</i>							
Belgrave	17	13 11 9	113 6 8	5 5 0	0 6 2		
East London Hospital for Children	96	66 9 6	549 11 8	161 5 0	1 13 7		
Evelina	62	63 4 4	250 0 0	89 8 2	1 8 10		
Hospital for Sick Children, Great Ormond Street	160	6 5 7	538 18 0	341 16 0	2 2 8	0 3 1	24 13 4
North-Eastern Hospital for Children	95	29 11 9	609 14 5	198 5 3	2 1 8	0 2 1	9 17 11
Paddington Green Children's	37	72 11 1	250 0 0	99 5 11	2 13 8	0 14 1	26 1 1
St. Mary's Hospital for Sick Children, Plaistow	29	nil	310 0 0	86 13 11	2 19 9	1 0 2	29 4 10
Totals	496	251 14 0	2,621 10 9	981 19 3	Average : 1 19 7		89 17 2

The small figures refer to notes on page 30.

* See Note 12, page 6.

PRICES (SPECIAL HOSPITALS).

NOTE.—It has been found practically impossible to include in these Tables the dates and periods of the various contracts, weight per 100 yards of gauzes, length and width per lb. of lint, &c., all of which are considerations affecting the prices. In order to supply this information a Table for each Hospital would be necessary. The Tables are available for reference by authorised persons at the offices of King Edward's Hospital Fund. In Appendix IV. will be found a list of the lowest prices paid for each class of goods, with particulars as to dates of contracts. No conclusions are drawn from the prices given, which are simply extracted from the returns. The circumstances under which the various goods were bought, the quantities taken, and other considerations will occur to experts in Hospital management, for whom the Tables are intended.

**TABLE
SPECIAL**

PROVISIONS (PRICES). Lowest prices being paid on December 31, 1904,

Name of Hospital	Topsides of Beef per lb.	Leg of Mutton per lb.	Fish per lb.	Fowls each	Butter per lb.	Eggs per 120
	<i>Pence</i>	<i>Pence</i>	<i>Pence</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>
City of London	7	7	4	2 6	1 0	8 6
Hospital for Consumption ...	7	6	8	2 6	0 11 $\frac{3}{4}$	9 6
Mount Vernon... ..	7 $\frac{3}{4}$	7 $\frac{3}{4}$	4	2 6	0 11	9 6
Royal Hospital for Diseases of the Chest	7 $\frac{1}{2}$	7 $\frac{1}{2}$	3	2 6	0 10	8 9
Belgrave	8	6	3	1 9	1 0	14 0
East London	5 $\frac{1}{2}$	5	3	2 9	1 0 $\frac{1}{4}$	10 0
Evelina	7 $\frac{1}{2}$	7	4	2 6	1 1	10 10
Hospital for Sick Children, Great Ormond Street	6	5 §	3	1 6 per lb.	1 1	10 6
North-Eastern Hospital ..	6	5 $\frac{1}{2}$	3	2 9	0 11 $\frac{1}{2}$	8 6
Paddington Green Children's	7	7	5	2 3	0 11 $\frac{1}{2}$	8 0
St. Mary's Hospital for Sick Children, Plaistow	7	5 $\frac{1}{2}$	5	3 0	0 11	8 6
Victoria Hospital for Children	6	5	3	1 0 per lb.	1 0	8 0

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were should be made to the observations of the various Hospital authorities, pages 44-47.

§ 4d. if taken with whole carcass.

XX.

HOSPITALS.

for various provisions by four Consumption and eight Children's Hospitals.

Milk per gallon	Bread per 4 lbs.	Tea per lb.	Sugar per cwt.	Rice per cwt.	Potatoes per cwt.	Ale per barrel	Name of Hospital
<i>s. d.</i>	<i>Pence</i>	<i>s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>s. d.</i>	<i>£ s. d.</i>	
0 9 $\frac{1}{4}$	4 $\frac{1}{4}$	1 6	0 16 9	0 11 3	6 6	1 16 0 less 12 $\frac{1}{2}$ per cent.	City of London.
0 9 $\frac{3}{4}$	4	1 5	0 19 6	0 11 9	7 0	1 14 0	Hospital for Consumption.
0 11	4	1 4	0 16 4	0 14 0	5 0	very little used	Mount Vernon.
0 8 $\frac{1}{2}$	4	1 6	1 4 9	0 10 9	6 0	1 16 0	Royal Hospital for Diseases of the Chest.
0 11	5	1 4	0 17 0	0 11 0	5 0	1/3 per doz. half-pints	Belgrave.
0 11	3 $\frac{1}{8}$	1 3	0 18 8	0 18 8	4 6	1/11 per doz. pints	East London.
0 11	4 $\frac{3}{4}$	1 3	1 2 8	0 13 4 $\frac{1}{2}$	4 6	1/9 per doz. pints	Evelina.
0 9 $\frac{1}{4}$	4 $\frac{1}{2}$	1 0 $\frac{3}{4}$	1 3 6	0 10 6	5 6	1 16 0	Hospital for Sick Children, Great Ormond Street.
1 0	4 $\frac{1}{4}$	1 4	1 5 0	0 14 0	5 0	not used	North-Eastern Hospital.
0 11	4 $\frac{1}{2}$	1 5	1 0 4	1 3 4	7 0	not used	Paddington Green Children's.
0 10	4 $\frac{1}{4}$	1 5	0 18 0	0 16 0	7 0	2/3 per doz.	St. Mary's Hospital for Sick Children, Plaistow.
0 9 $\frac{1}{4}$	4 $\frac{1}{4}$	1 4 $\frac{1}{2}$	0 19 0	0 19 6	6 0	1 16 0	Victoria Hospital for Children.

paid on, or last before December 31, 1904. Before drawing any conclusions from these prices as they stand, reference

**TABLE
SPECIAL**

SURGERY AND DISPENSARY (PRICES). Lowest prices being paid

Name of Hospital	Bromide of Potassium per lb.	Carbolic Acid per lb.	Chloroform per lb.	Cod Liver Oil per gallon	Iodide of Potassium per lb.	Quinine per oz.
	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>
City of London	1 9	1 0	1 2	5 9	14 0 <i>less 17½ per cent.</i>	1 6 <i>less 17½ per cent.</i>
Hospital for Consumption ...	1 9	0 7½	1 2	5 0	12 0	0 11½
Mount Vernon	1 8	0 10	4 11	5 6	14 9	1 2
Royal Hospital for Diseases of the Chest	1 9	0 7½	1 7	6 0	9 3	1 0
Belgrave	1 9	1 1	5 8	6 6	16 0	2 3
East London	1 8	0 6½	1 8½	3 9	9 11	1 3
Evelina... ..	1 3	0 8	4 10	3 7	10 0	1 0
Hospital for Sick Children, Great Ormond Street	1 10	0 7½	1 10	8 4	8 2	1 0
North-Eastern	1 8	0 8½	5 0	7 0	18 6 <i>less 17 per cent.</i>	1 0½
Paddington Green Children's	1 4½	1 8	5 4	5 0	13 0	1 2½
St. Mary's Hospital for Sick Children, Plaistow	1 4 <i>less 27½ per cent.</i>	0 8½ <i>less 27½ per cent.</i>	4 2 <i>less 27½ per cent.</i>	5 9½ <i>less 27½ per cent.</i>	12 0 <i>less 27½ per cent.</i>	1 0 <i>less 27½ per cent.</i>
Victoria Hospital for Children	1 5	0 8½	2 2	11 4	11 0	1 3

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were should be made to the observations of the various Hospital authorities, pages 44-47.

XXI.

HOSPITALS.

on December 31, 1904, by four Consumption and eight Children's Hospitals.

Gauze (plain) per 100 yards	Gauze (cyanide) per 100 yards	Lint per lb.	Wool (absorbent) per lb.	Wool (grey) per lb.	Ice per cwt.	Mineral Waters per doz. syphons	Name of Hospital
s. d. not used	s. d. 12 6 <i>less 17½ per cent.</i>	s. d. 1 6 <i>less 17½ per cent.</i>	s. d. 1 5 <i>less 17½ per cent.</i>	s. d. not used	s. d. 1 9	s. d. 1 9	City of London.
5 4 $\frac{7}{12}$	6 7 $\frac{1}{8}$	1 0	0 6 $\frac{1}{2}$	0 4 $\frac{1}{2}$	1 6	made on premises	Hospital for Consumption.
very little used	very little used	very little used	very little used	very little used	2 6	1 9	Mount Vernon.
not used	12 4	1 2	0 8	not used	2 4	2 0	Royal Hospital for Diseases of the Chest.
8 11	9 11	1 2	0 7 $\frac{1}{4}$	0 7 $\frac{3}{4}$	1 6	made on premises	Belgrave.
6 10 $\frac{1}{2}$	8 4 $\frac{1}{2}$	1 2 $\frac{1}{2}$	0 7 $\frac{1}{2}$	0 5 $\frac{1}{2}$	1 2	1 11	East London.
6 6	7 6	1 2	0 7	0 5	1 6	1 9	Evelina.
6 3	8 6	1 1 $\frac{1}{2}$	0 8 $\frac{1}{2}$	0 6 $\frac{1}{4}$	2 0	given	Hospital for Sick Children, Great Ormond Street.
5 9	7 0	1 0 $\frac{1}{2}$	0 7 $\frac{1}{8}$	0 4 $\frac{1}{2}$	1 4	1 9	North-Eastern.
7 0 <i>less 5 per cent.</i>	7 6 <i>less 5 per cent.</i>	1 0 <i>less 5 per cent.</i>	0 11 <i>less 5 per cent.</i>	0 7 $\frac{1}{2}$ <i>less 5 per cent.</i>	2 6	3 0	Paddington Green Children's.
6 9	7 9	1 0	0 6 $\frac{3}{4}$	0 5 $\frac{3}{4}$	4 0	0 9 per doz. bottles	St. Mary's Hospital for Sick Children, Plaistow.
6 0	7 9	1 3	0 7 $\frac{1}{2}$	0 6 $\frac{1}{2}$	1 4	1 9	Victoria Hospital for Children.

paid on, or last before December 31, 1904. Before drawing any conclusions from these prices as they stand, reference

TABLE
SPECIAL

DOMESTIC (PRICES). Lowest prices being paid on

Name of Hospital	Blankets each	Sheets		Towels	
		each	per yard	each	per yard
	<i>s. d.</i>	<i>s. d.</i>	<i>s. d.</i>	<i>Pence</i>	<i>Pence</i>
City of London	5 3	5 4½	—	8½	—
Hospital for Consumption, Brompton...	6 3	5 7½	—	10½	—
Mount Vernon	6 9½	4 0	—	7	—
Royal Hospital for Diseases of the Chest ...	4 6	3 6	1 0	9	8
Belgrave	3 11½	2 3	—	8½	—
East London	4 3	—	1 1	1/3	7½
Evelina	{ 5s. for cots 2s. 9d. for basinets }		2 0	0 10½	7
Hospital for Sick Children, Great Ormond Street	4 2	3 6½	—	8½	—
North-Eastern	2 11½	2 8½	—	4½	9
Paddington Green Children's	none bought	2 0	0 10½	7	7
St. Mary's Hospital for Sick Children, Plaistow	2 6	3 9	1 3	8	6½
Victoria Hospital for Children	3 7½	—	0 10½	—	10

NOTE.—The lowest prices returned on Form B are those given in all cases. The prices are those which were should be made to the observations of the various Hospital authorities, pages 44-47.

XXII.

HOSPITALS.

December 31, 1904, by four Consumption and eight Children's Hospitals.

Cups and Saucers per doz.	Hair Brooms per doz.	Scrubbing Brushes per doz.	Coal		Name of Hospital
			steam	house	
<i>s. d.</i>	<i>£ s. d.</i>	<i>s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	
4 6	given	given	0 15 2	0 19 4	City of London.
4 3	2 6 0	10 0	1 1 0	1 0 0	Hospital for Consumption, Brompton.
2 9	2 8 0	8 6	1 2 2	0 18 9	Mount Vernon.
8 0	1 4 0	12 0	not used	0 18 0	Royal Hospital for Diseases of the Chest.
2 9	0 16 0	5 0	not used	0 19 9	Belgrave.
4 6	1 16 0	9 0	1 3 0	0 18 0	East London.
4 0	1 11 6	2 1 $\frac{1}{2}$	1 3 6	1 2 0	Evelina.
4 9	1 13 0	9 0	0 15 6	0 15 6	Hospital for Sick Children, Great Ormond Street.
3 6	1 16 0	15 0	not used	0 17 6	North Eastern.
4 9	2 8 0	8 0	not used	0 18 4	Paddington Green Children's.
3 6	2 2 0	6 0	0 18 0	0 19 6	St. Mary's Hospital for Sick Children, Plaistow.
2 3	1 8 0	8 6	{ 1 0 5 (coke) }	1 0 0	Victoria Hospital for Children.

paid on, or last before December 31, 1904. Before drawing any conclusions from these prices as they stand, reference

OBSERVATIONS BY THE HOSPITAL AUTHORITIES (SPECIAL HOSPITALS).*

HOSPITAL FOR CONSUMPTION, BROMPTON.

"The Hospital buildings, being in three separate blocks, cannot be so economically worked as if only one existed, since three kitchens entail a consequent increase in the domestic staff, and the expenditure on account of repairs, wear and tear, and general cleaning is unavoidably higher.

"*Rates.*—These represent a very heavy charge, a sum of over £1,200 having been paid last year.

"*Salaries and Wages.*—In considering these the following facts must be borne in mind.

"*Dispensing.*—There are over 60,000 attendances in the out-patient department annually.

"*Nursing.*—Over £700 should be allowed on 1904 figures as representing salaries paid to private nurses (the private nursing staff has now been disbanded). There are seventy wards in the Hospital, and a considerable nursing staff is required in consequence.

"*Other Salaries* include wages to electric lighting and disinfecting staff, amounting in the aggregate to over £500 per annum. The number of wardmaids and servants is necessarily large, owing to the construction of the Hospital and the new system of having large fires and open windows in the wards during the winter months. (The latter also causing a considerable expenditure in house coal.)

"It has always been understood that '*the average cost of each out-patient*' was intended to mean the estimated expenditure on account of drugs and dressings in this department, and the return has been made accordingly. A careful calculation, however, of the estimated expenditure under all headings in the out-patient department gives a total of over £4,000, and if a further allowance is made of at least £1,000 on account of the expenses of the private nursing staff the total chargeable to the in-patients is reduced from £29,000 to £24,000, which represents an average cost of just over £80 per occupied bed, which figure, taking into consideration the high standard of efficiency maintained, cannot be deemed otherwise than satisfactory."

MOUNT VERNON HOSPITAL FOR CONSUMPTION.

"Figures showing the income and expenditure at the Northwood Branch Hospital from September 19, the date of opening, have been included in this return. On September 19 five patients were admitted, and this number was steadily increased, as stated in the Annual Report. The cost per bed is consequently very high, but it is hoped that this will be considerably reduced on this year's working. It is, perhaps, needless to point out that there are many difficulties to be overcome in starting a new Hospital, difficulties which can only be overcome as the work progresses.

"In regard to the expenditure on provisions at both Hospitals it should be pointed out that high feeding is important here, and the Medical Staff strongly advise the Committee of Management that English or Scotch meat of the best quality only should be purchased. This, of course, costs considerably more than foreign, but the quality is exceedingly good, and everybody is satisfied with it.

"In explanation of the heavy charge for milk, it may be pointed out that each patient is allowed a very liberal milk diet."

* Observations relating to expenditure only have been included.

BELGRAVE HOSPITAL.

"At present, owing to want of funds, our staff is greatly under the requirements, and especially so in view of the increasing number of applicants in the Out-patients department and the general work thereby entailed.

"The Hospital was only opened for patients on December 1, 1903, and at that time one ward of fourteen beds was put into use. The second ward of fourteen beds was opened May 10, 1904, and a bed was added to each ward in the middle of December. The daily average of occupied beds is therefore low, being taken for the whole year."

EVELINA HOSPITAL.

"Out of seventeen servants twelve board and lodge in the Hospital, and two daily workers board.

"From the balance of £441. 17s. 9d. at the Bankers on December 31 the sum of £250 granted by King Edward's Hospital Fund in 1903, for the purpose of improving the Out-patient Department, has been transferred to another account, to be called 'Out-patient Building Fund.' The plans for enlarging and improving this department have been prepared, and it is hoped before long to commence the work."

HOSPITAL FOR SICK CHILDREN, GREAT ORMOND STREET.

"*Renewal of Furniture. Repairs. Annual Cleaning. Disinfecting Wards.*—Are performed by the Works Department of this Hospital, under the supervision of the Clerk of Works, and the expenditure under these headings is made up of the cost of material and the cost of men's time employed on the work.

"*Fuel and Lighting.*—Approximately £300; the cost of gas used for cooking should be deducted from Lighting and added to Fuel.

"The difficulty of heating the Hospital is very great, owing to the great area of outside walls, especially since the adjoining Hospital of St. John and St. Elizabeth was acquired for the nurses. The expenditure on fuel in consequence is heavy.

"*Provisions.*—£175, the cost of provisions supplied to the private nursing staff by the Hospital, has been deducted this year for the first time."

NORTH-EASTERN HOSPITAL FOR CHILDREN.

"The following causes of inflation of expenditure at this Hospital should be noted :—

"1. The structure and plan of the building.

"(a) On two levels, necessitating greater labour in general service.

"N.B.—This disadvantage is unavoidable, owing to the peculiarity of the construction of the old building.

- "(b) The division of the new building into small wards, each with its separate ward-kitchen. There are 116 beds in the Hospital (new and old buildings) distributed among nine wards. There are eight ward-kitchens, and eight wardmaids have to be employed.
- "2. The absence of accommodation for the nurses, adjoining the Hospital.
- "Thirty-eight of the nurses have to be housed in premises rented for the purpose, distant about a mile from the Hospital. Four servants are required at this home; total number of beds at the home, forty-two. A home sister has to be employed to take charge. Tram fares to and from the Hospital have to be allowed.
- "This arrangement altogether causes an expenditure of about £400 a year in excess of expenditure required when nurses' home adjoining and belonging to the Hospital can be built.
- "3. The absence of a Laundry.
- "Although the lowest possible prices are paid, the laundry expenditure for 1904 was £1,170. It should be noted that we send fewer articles to the wash than does another hospital of about the same size which has a laundry of its own and spends less than £600 a year under this heading.
- "4. From the fact of there being an unusually large number of separate wards in the Hospital in proportion to the number of beds, it follows that—
- "(a) A larger number of nurses and male and female servants must be employed than at hospitals about the same size with beds disposed in a few large wards;
- "(b) And that expenditure under the following heads is directly increased as compared with hospitals of the different construction referred to:
- "(i) *Fuel and Lighting*: Gas stove in each ward-kitchen; larger area to be heated in wards, &c.; greater number of lights per bed.
- "(ii) *Wages*, and (iii) *Provisions* (both owing to larger numbers).
- "(Other items, such as Bedding and Linen, Washing, and Uniforms, are of course also affected by the large numbers.)

"GENERAL INFORMATION.

"*Number of Nurses*.—For the service of the 116 beds a permanent staff of forty-six nurses is employed, and extra nurses not infrequently have to be engaged in cases of illness in the staff, special isolation work, &c., arising.

"*Provisions and Wages*.—All the men permanently employed are boarded. Wages, therefore, less; provisions more. This applies to six men and two boys, who are fully boarded, and one man (carpenter) partially boarded. (The six men include one stoker and one window cleaner and one night porter.)

"*Nurses' Home and Laundry*.—The Committee are about to undertake the building of a Nurses' Home and a Laundry at a total cost of £9,000, and it is hoped that both will be completed early in 1906. Towards this expenditure the Committee have in hand £5,500."

ST. MARY'S HOSPITAL FOR SICK CHILDREN, PLAISTOW.

"The following points, perhaps, call for special attention:—

"1. In comparing the average cost of each in-patient per week (22s. 5½d.) with that recorded at other children's hospitals, it should be borne in mind that of the 659 in-patients dealt with here during last year 77 were women, the cost of whose maintenance is greater than that of children.

"2. At present £86 per annum is paid for rent, owing to its being impossible to house all the officers and staff in the Hospital. This circumstance also entails the employment and maintenance of an extra maidservant, and increases the amount paid for rates and taxes.

"3. Particular attention is drawn to the fact that the audited Balance Sheet, printed and published in the Annual Report for 1904, is drawn up on the lines suggested by the Fund."

VICTORIA HOSPITAL FOR CHILDREN.

"The Committee desire to draw the Council's attention to the fact that, owing to the entire reconstruction and enlargement of the Hospital during 1904, it would be difficult to draw any correct conclusion as to the average cost of maintaining the enlarged Hospital until the new building has been in use for a whole year.

"The wards in the old Hospital were closed in March, and the new ones opened in succession during the following months, which will account for the average number of beds occupied being nearly the same as in 1903.

"During 1904 the Hospital was in a transition stage, and a full staff was required during the period of moving, though the patients were less."

APPENDIX I.

Reprinted, with corrections, from the Statistical Report for 1903.

THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTS.

As this Report deals only with Expenditure it is unnecessary to complicate it by discussing questions of Income. It may be mentioned in passing, however, that Income is dealt with in the Accounts under the two headings Ordinary and Extraordinary, with subdivisions. The subdivisions necessarily vary with the varying circumstances of the Hospitals. The principal subdivisions of Ordinary Income are—Subscriptions, Donations, King Edward's Hospital Fund, The Hospital Sunday Fund, The Hospital Saturday Fund, Congregational Collections, Entertainments, Invested Property, Nursing Institution, and Patients' Payments. The principal subdivisions of Extraordinary Income are—Legacies, Special Grants, Donations or Endowments for Special Purposes, Sale of Stock, Loans and Overdrafts.

Expenditure is dealt with as follows:—

ORDINARY EXPENDITURE:—

(A)—MAINTENANCE:—

PROVISIONS—

Meat.
Fish, Poultry, &c.
Butter, Cheese, &c.
Eggs.
Milk.
Bread, Flour, &c
Grocery.
Vegetables.
Malt Liquors.

SURGERY AND DISPENSARY—

Drugs, Chemicals, Disinfectants, &c.
Dressings, Bandages, &c.
Instruments and Appliances.
Ice and Mineral Waters.
Wine and Spirits.
Sundries.

(A)—MAINTENANCE—(cont.)

DOMESTIC—

Renewal of Furniture.
Bedding and Linen.
Hardware, Crockery, Brushes, &c.
Washing.
Cleaning and Chandlery.
Water.
Fuel and Lighting.
Uniforms.
Sundries.

ESTABLISHMENT CHARGES—

Rates and Taxes.
Insurances.
Garden.
Annual Cleaning
Repairs (Ordinary)
RENT.

(A)—MAINTENANCE (cont.)

SALARIES, WAGES, &c.—
 Medical.
 Dispensing.
 Nursing.
 Other Salaries and Wages.
 Pensions.

MISCELLANEOUS—

Printing, Stationery, Postage, and
 Advertisements.
 Museum.
 Sundries.

(B)—ADMINISTRATION:—

MANAGEMENT—

Official Salaries.
 Commission.
 Official Pensions.
 Official Printing and Stationery.

(B) ADMINISTRATION (cont.)

MANAGEMENT (cont.)—

Official Postage and Telegrams.
 Official Advertisements.
 Law Charges.
 Interest on Loan.
 Auditors' Fee.
 Sundries.

FINANCE—

Appeals.
 Festival.

EXTRAORDINARY EXPENDI-
TURE:—

REPAIRS (EXTRAORDINARY)

BUILDING IMPROVEMENTS.

OTHER EXTRAORDINARY EXPENDI-
TURE NOT PROPERLY CHARGEABLE
TO THE YEAR'S WORKING EX-
PENSES.

It does not appear to be certain under what heading contributions to Medical Schools should be charged.

The above is all the information which is likely to be necessary, in addition to the other contents of the present Report, in order to make the foregoing tables clear. But it would be doing an injustice to the Uniform System of Accounts, properly so called, not to add that those who have given attention to the subject do not pretend that the true position of any institution can be shown by a mere statement of receipts and expenditure alone. The necessity for a balance sheet has been fully discussed in a volume by Sir Henry Burdett, K.C.B., "The Uniform System of Accounts for Hospitals and Institutions," London, 1903; and King Edward's Hospital Fund last year supplied to the Hospitals a uniform balance sheet which was settled by a Committee of Chartered Accountants.

The whole question of the Uniform System of Hospital Accounts is at the present time being inquired into, on behalf of King Edward's Hospital Fund, by Mr. John G. Griffiths, F.C.A., with a view to providing considered advice for the benefit of those with whom any change in the system would rest.

APPENDIX II.

*Reprinted, with corrections and additions, from the Statistical
Report for 1903.*

THE AVERAGE COST OF EACH IN-PATIENT PER WEEK.

A calculation intended to produce a figure called, for the sake of convenience, the "Cost per In-patient per week" is one of several short ways by which the managers of a Hospital may ascertain, from a statement of the expenditure, whether the expenses per unit of their particular institution are increasing or diminishing. For the purpose of that inquiry only, it does not matter very much whether the figure resulting from the calculation is the actual cost or not—the only question being as to increase or diminution. The essential condition of the calculation therefore is that it shall be made on the same system each year.

But when the cost per unit in one Hospital is used for purposes of comparison with the expenditure of other Hospitals it is obvious that, if anything like accuracy is to be looked for, a common method of calculation, which will make allowances for the different circumstances of different establishments, must be devised. These circumstances cannot be dealt with in a simple statement of cash expenditure, because the actual ordinary expenditure of a Hospital, which includes wear and tear, is only partly paid in cash during any one year, and what part is so paid differs in different institutions. Yet it is by taking as the basis the Total Ordinary Expenditure, as shown in the Uniform System of Accounts for Hospitals, and making certain deductions for Out-patients, that the "Cost per In-patient per week" is arrived at. Consequently the various results shown are unreliable for purposes of comparison.*

The question of stocks in hand at the commencement or end of the year will alone show that the cash payments during any year

* It will be seen from what follows that the method of calculation varies. As far as can be ascertained no directions have ever been published by authority, but the amount to be deducted for each new out-patient has been agreed upon by the various classes of Hospitals, the sum being 2s. for general Hospitals. The definition of a "New Out-patient" varies in different Hospitals. Whether interest on loans and the cost of medical schools should be included in, or deducted from, ordinary expenditure appears to be the subject of doubt. The divisor is the average number of beds in daily occupation.

may mislead in either direction. But a better illustration is afforded by undisputed facts. The *Middlesex Hospital* paid last year £1,182. 0s. 3d. for rent, which was equal to £4. 5s. 4d. per occupied bed. Many other Hospitals do not pay any rent to an outside landlord, all the buildings being their own property. If the *Middlesex Hospital* purchased the buildings, etc., for which it pays £1,182. 0s. 3d. rent, its cost per bed would, in appearance, be considerably diminished, though the Hospital would, of course, in reality be paying as rent the interest on the purchase money—as, indeed, all Hospitals are doing year by year; because, as it is unnecessary to point out, by keeping instead of selling their property they forego whatever interest the saleable value of the property would produce. To make the item “Rent” correct, for purposes of comparison, the annual value of all occupied buildings and land, with a proper addition for depreciation of buildings, would have to be added.

The same observation applies to plant and machinery; repairs are charged, but depreciation and interest on the first cost do not appear in the cash accounts. Thus in the case of the *Royal Free Hospital*, the cost of repairing the laundry building and its machinery, together with wages and materials, are alone entered in the accounts. But a Hospital such as *Charing Cross*, which has no laundry, of course pays to someone else the proper proportion of interest on capital, rent (if any), and depreciation of machinery; and these appear in Ordinary Expenditure under the heading “Washing.” Consequently not only is a comparison of washing expenses between Hospitals with and those without laundries impossible, as far as the published accounts are concerned, but the comparative cost per in-patient, as between such Hospitals, is incorrect.

An item over which Hospitals have but slight control is that of Rates and Taxes, and this presents a double difficulty; because it is reasonable to expect that a Hospital maintained in an expensive neighbourhood, or perhaps originally constructed at needless cost, will show heavy expenses and be heavily assessed; whereas the difference in treatment by different assessment authorities is another matter. The costs per occupied bed in respect of Rates and Taxes showed variations in 1903 ranging from £6. 19s. 6d. per bed in the case of *St. Thomas's Hospital* to 13s. 8d. per bed in the case of *University College Hospital*. This year the calculations have not been made, as they seemed to be useless.

A serious difficulty in calculating the cost of In-patients arises in connection with the necessary deduction from the Total Ordinary Expenses of a Hospital in respect of Out-patients; but this question is separately discussed in Appendix III.

For these reasons alone no comparison has been made in the foregoing tables between the amounts returned by the Hospitals as representing the "Cost per In-patient per week."

But there is a further reason which may be mentioned—namely, that whatever may be the correct method of calculation, even on the figures available, the Hospitals are far from unanimous in applying that method, as was explained in this Appendix last year.

It will be seen, therefore, that the "Cost per In-patient per week," as returned, is, on more than one account, an insufficient guide to an examination into the respective expenditures of the Hospitals. Only very rough conclusions can be arrived at by means of this information; and, even where the items of expenditure are separately examined as in this Report, such a fact as that one Hospital requires its patients to provide certain groceries, while others supply all provisions, prevents the results shown being as exact as might be desired.

On the other hand, many of the objections to attempting to place the Hospitals in their order of economical management in respect of the great items of expenditure would be removed by confining the enquiry to the items—Provisions, Surgery and Dispensary, Domestic, Salaries and Wages (maintenance), and Management Expenses other than salaries and pensions. Salaries and wages (maintenance), it is true, do in some cases include the wages of workmen employed on repairs, which are outside the above-mentioned charges; yet whatever injustice this involves is probably less than would be that of treating repairs as a controllable charge and including it in all cases.

Applying this test, the following would be the result:—

Cost per Bed for Provisions, Surgery and Dispensary, Domestic, Salaries and Wages (maintenance), and Management (other than salaries and pensions).

FIFTEEN * GENERAL HOSPITALS WITH OVER 100 BEDS OCCUPIED DURING 1904.

	£	s.	d.		£	s.	d.
University College	111	4	9	St. Mary's	94	13	3
St. George's	108	4	0	Royal Free	94	6	11
St. Thomas's	104	4	6	Charing Cross	93	9	3
London	103	7	8	Guy's	85	4	2
Middlesex	97	7	6	Great Northern	75	19	8
Westminster	97	0	0	West London	67	2	9
St. Bartholomew's	96	4	6	German	61	0	10
King's College	95	6	3				

* As the management expenses of the *Dreadnought* and *Royal Victoria and Albert Docks* Hospitals are included in the total management expenses of the Seamen's Hospital Society, which includes two Hospitals and two dispensaries, these Hospitals have been omitted.

SEVEN* GENERAL HOSPITALS WITH UNDER 100 BEDS OCCUPIED DURING 1904.

	£	s.	d.		£	s.	d.
Metropolitan	107	14	3	Poplar	88	6	11
London Homœopathic	97	15	4	North-West London	74	11	3
London Temperance	97	14	0	Tottenham	69	16	1
West Ham	91	10	6				

FOUR CONSUMPTION HOSPITALS.

	£	s.	d.		£	s.	d.
Royal Hospital for Diseases of the Chest	88	18	0	Mount Vernon Hospital for Consump- tion	56	14	10
Hospital for Consumption, Brompton	81	17	9				
City of London Hospital for Diseases of the Chest	69	1	7				

SEVENT CHILDREN'S HOSPITALS.

	£	s.	d.		£	s.	d.
Belgrave	108	0	1	Hospital for Sick Children, Great Ormond Street	78	19	11
North-Eastern Hospital for Children	90	1	5	Evelina	77	19	5
Paddington Green Children's	85	9	8	East London Hospital for Children	70	19	10
St. Mary's Hospital for Sick Children, Plaistow	85	2	0				

* See note on page 52.

† See note 4 on page 30.

APPENDIX III.

THE RELATIVE COST OF IN- AND OUT-PATIENTS

In Appendix III. to the Statistical Report for the year 1903 it was pointed out that, unless separate accounts are kept for the Out-patient department of a Hospital, it is impossible to estimate satisfactorily what is the actual cost of an Out-patient. It may, indeed, be doubted whether even separate accounts would accomplish the desired object, and it is not improbable that it would be found necessary to establish a separate Dispensary. It was also pointed out that, in any calculations purporting to show the cost per bed in various Hospitals, to take a fixed sum as the cost of an Out-patient and to deduct the number of new Out-patients multiplied by that sum, resulted in considerable error, for the reason that the number of Out-patients to each bed differs in the different Hospitals, as does also the actual cost per Out-patient.

The difficulty has been dealt with in the Statistical Report by a method which requires some explanation, and which, it may be stated, does not pretend to be perfect, though it is hoped that it considerably reduces the margin of error as compared with the plan of treating everything from the standpoint of the occupied bed.

It may be true that the average number of Out-patients to a bed throughout the General Hospitals of London is rather above than below the number of Out-patients who ought properly to be received, as such, for treatment, and that consequently those Hospitals which exceed that number are indulging in a form of extravagance. On this question we can express no opinion. From a statistical point of view we have only to deal with facts as they exist. It therefore becomes necessary to arrive, if possible, at some number of Out-patients representing the equivalent of a bed.

It would be impossible to do this in connection with any account other than Surgery and Dispensary, and it is fortunately unnecessary, for purposes of rough comparison, to consider Out-patients in connection with the other accounts. The Out-patient Department of a Hospital, of course, involves the repairs of the Out-patients' building, probably additional rates and taxes, and a certain number of additional officers, together with the expenses of cleaning and so forth. An abnormal increase in the number of Out-patients would sooner or later

involve some increase in the fixed charges. But a few thousands one way or the other would involve little or no extra expense under these headings. On the other hand, speaking generally, every additional Out-patient involves the Surgery or Dispensary in some definite expense. It is, therefore, in the Surgery and Dispensary account that the difference in numbers makes itself felt.

The question then arises what number of Out-patients costs the Surgery and Dispensary a sum equivalent to the cost of a bed for one year in respect of the same account. It is obvious that the number of Out-patients treated to each occupied bed has nothing to do with the answer to this question, although it so happens that in the large General Hospitals the average number of Out-patients to each occupied bed does, as will be shown, cost about the same as an occupied bed. In 1903 the number was 203, in 1904 it was 212; and 200 has been taken this year as the unit, for the following reasons :—

In Appendix III. to last year's Report a statement was given showing the Out-patient expenditure at the Great Northern Hospital, from which it appeared that the cost per Out-patient for Surgery and Dispensary came to about 9*d.* per head out of a total cost of 1*s.* 8*s.* 16*d.* Deducting the cost of the Great Northern Hospital's Out-patients at 9*d.* per head from the total expenditure on the surgery and dispensary, it was found that the balance (which must have been expended on the beds), amounted to about £7 per bed. It has also been ascertained that the London Hospital, having made separate calculations as to the cost of a bed to Surgery and Dispensary, arrived at £7. 3*s.* 1*d.* per bed. It is probable, therefore, that the cost of an Out-patient for Surgery and Dispensary is about 9*d.* and the cost per bed something over £7. If we multiply 200 by 9*d.* we get £7. 10*s.*, which, under all the circumstances, is as near as we can expect to get with such imperfect information at our disposal. It may be added that these figures do not entirely depend on the estimates of the Great Northern Hospital and the London Hospital. Taking all the sixteen Hospitals together, there is indirect evidence to show that the same proportions probably prevail. Thus, taking all the new Out-patients at 9*d.* and all the beds at £7, we should expect to find a total charge against Surgery and Dispensary, for the sixteen large General Hospitals in 1904, of £66,543, whereas the actual charge was £68,279.

It seems probable, therefore, that, although the system adopted cannot give exact information as to the actual amount of the excess over the average expenditures, the margin of error is not so large as to deprive the calculations of all value for purposes of comparison between the different Hospitals.

In the case of the eight smaller General Hospitals it appears that there were actually 388 Out-patients treated to each occupied bed, and it is clear

that the cost either of beds, or of Out-patients, or both, to Surgery and Dispensary is much less than in the case of the larger Hospitals. For if we take the total number of Out-patients and the total number of occupied beds, multiplying them by 9*d.* and £7 respectively, we should get £11,423, whereas the actual amount expended by these eight Hospitals was only £8,441. We are, therefore, reduced to conjecture as to what the actual proportions are. This, of course, is the weak point, for we cannot say for certain whether both beds and Out-patients come to less, or whether beds come to very much more and Out-patients to very much less, or *vice versa*. We can, however, make use of what is common knowledge. It is admitted that the expenses of treatment in Hospitals with Medical Schools is greater, for various reasons, than in the case of those without; and as twelve of the sixteen large General Hospitals have schools, it is probable that the average cost throughout is higher in the sixteen Hospitals than in the eight smaller Hospitals. It seems probable that the saving of expenditure in the smaller Hospitals would be greater on Out-patients than on In-patients, in consequence of the expensive apparatus which some of the richer Hospitals maintain in their Out-patient department, and also because the more serious nature of an In-patient's illness would be less likely to afford scope for economy. From these insufficient premises, if they are admitted as premises at all, it seems that £6 per bed and 7*d.* per Out-patient are not improbable figures, and if we multiply the number of occupied beds in the eight smaller General Hospitals by £6 and the number of new Out-patients by 7*d.*, we should get a total expenditure of £9,179, as against £8,441, which is the actual figure for 1904. We have, therefore, in the case of these Hospitals also, taken 200 out-patients as the unit equivalent to an occupied bed, because 200 multiplied by 7*d.* comes nearer than other round number so multiplied to £6.

In regard to the four Consumption Hospitals, it is known that the cost per Out-patient is considerably more than in the case of General Hospitals. The Hospital Sunday Fund allows, as the average cost per Out-patient in consumption Hospitals, a deduction of 4*s.*, as against 2*s.* in the case of General Hospitals. If this is a correct figure it is possible that the average cost of an Out-patient to Surgery and Dispensary would be 1*s.* 6*d.* instead of 9*d.* Deducting the total number of Out-patients multiplied by 1*s.* 6*d.* from the total cost for the Surgery and Dispensary at the four consumption Hospitals, we should have a sum left which amounts to £6. 5*s.* 8*d.* per bed. In this case the test of applying the estimated average costs to the total figures yields close results, the total number of Out-patients multiplied by 1*s.* 6*d.* and the total number of occupied beds multiplied by £6. 5*s.* 8*d.* giving £6,050, whereas the actual cost of Surgery and Dispensary for the four Hospitals was £6,052. We

have, therefore, taken 80 Out-patients as the equivalent of a bed, because 80 multiplied by 1s. 6d. comes nearer than any other round number so multiplied to £6. 5s. 8d.

The Children's Hospitals seem to present much the same features as the eight smaller General Hospitals. Their average attendance of Out-patients to a bed is 361, and if we take the cost per bed at £6 and the cost per Out-patient is 7d., for the same reason we gave for adopting these amounts in the case of the eight smaller General Hospitals, we should expect to find the total for Surgery and Dispensary £8,989, whereas the actual total is £8,351. There again, therefore, we have taken 200 Out-patients as the equivalent of a bed on the ground that 200 multiplied by 7d. makes £5. 16s. 8d. or nearly £6.

We again draw attention to the difference in the method of recording the number of Out-patients. We have little doubt that the most satisfactory way of dealing with Out-patients is to take the number of attendances and not the number of cases. Some of the Hospitals, however, do not record the number of attendances. All keep a record of the number of patients, but there appears to be no rule as to what constitutes a new Out-patient. The result is that in some Hospitals a man is counted as one Out-patient, though he may come for a broken finger in January and a cut head in December, while in other Hospitals the same case of illness is treated as a new case at stated intervals. That this is recognised as being unsatisfactory by the Hospital authorities themselves is shown by a resolution, passed at the Conference of Hospital Representatives held last February, requesting that steps may be taken to settle a uniform system of enumerating the Out-patients and Casualty patients. Any change, of course, could only take effect at the commencement of a year.

APPENDIX IV.

PRICES.

Lowest Prices paid for the various Classes of Goods referred to in the Tables of Prices, with dates and periods of Contracts, if any.

Name of Hospital paying Lowest Price	Description of Goods	Price	Date and Period of Contract (if any)
PROVISIONS.			
London	Topsides of beef ... per lb. ...	0 0 4 $\frac{3}{4}$	Oct. 1, 1904, to March 31, 1905.
Great Northern Central	Legs of mutton	0 0 4 $\frac{1}{2}$	June 1, 1904, to May 31, 1905.
German... ..	Fish	0 0 2	No contract.
Great Northern Central	"	0 0 2	"
Seamen's (Dreadnought)	Fowls each ...	0 1 9*	April 1, 1904, to March 31, 1905.
Royal Hospital for Diseases of the Chest	Butter... .. per lb. ...	0 0 10	Dec. 10, 1904, to June 10, 1905.
St. George's	"	0 0 10	July 1, 1904, to Dec. 31, 1904.
St. Mary's	Eggs per 120 ...	0 7 9	Nov. 1, 1904, to April 30, 1905.
Guy's	Milk per gallon ...	0 0 8 $\frac{1}{4}$	Sept. 30, 1904, to Sept. 29, 1905.
London... ..	"	0 0 8 $\frac{1}{4}$	Oct. 1, 1904, to March 31, 1905.
Westminster	Bread per 4 lb. ...	0 0 3 $\frac{1}{4}$	Jan. 1, 1904, to Dec. 31, 1904.
Hospital for Sick Children, Great Ormond Street	Tea per lb. ...	0 1 0 $\frac{3}{4}$	No contract.
Westminster	Sugar per cwt. ...	0 15 11	Jan. 1, 1904, to Dec. 31, 1904.
King's College	Rice	0 9 6	July 1, 1904, to Dec. 31, 1904.
London... ..	Potatoes	0 3 9	Oct. 1, 1904, to March 31, 1905.
St. Thomas's	"	0 3 9	Oct. 31, 1904, to April 30, 1905.
Guy's	Ale per barrel ...	1 7 0	No contract.
SURGERY AND DISPENSARY.			
St. Mary's Hospital for Sick Children, Plaistow	Bromide of Potassium per lb. ...	0 1 4 less 27 $\frac{1}{2}$ %	No contract.
Middlesex	Carbolic acid	0 0 5 $\frac{1}{2}$	November 1904, for three months.
West London	" (for Domestic use), per lb. ...	0 0 2 $\frac{1}{2}$	Oct. 1, 1904, to Dec. 31, 1904.
Westminster	Chloroform per lb. ...	0 1 2 less 5%	Oct. 1, 1904, to March 31, 1905.
Evelina... ..	Cod liver oil per gallon ...	0 3 7	No contract.
West Ham	Iodide of Potassium ... per lb. ...	0 7 11	"
German... ..	Quinine per oz. ...	0 0 11	"

* The same price returned by the *Belgrave* Hospital related to a single fowl, as none are used for the patients.

APPENDIX IV.—*continued.*

Name of Hospital paying Lowest Price	Description of Goods	Price	Date and Period of Contract (if any)
SURGERY AND DISPENSARY— <i>cont.</i>			
Metropolitan	Quinine per oz.	0 0 11	January 1904, for six months.
St. Mary's	" "	0 0 11	Oct. 15, 1904, to April 14, 1905.
Guy's	Gauze (plain) per 100 yards (weight 2½ lbs.)	0 5 0	April 1, 1904, to March 31, 1905.
Guy's	" (cyanide) per 100 yards (weight 2½ lbs.)	0 6 5½	" "
Charing Cross	Lint per lb.	0 0 9½	July 1, 1904, to June 30, 1905.
Great Northern	" "	0 0 9½	Jan. 1, 1904, to Dec. 31, 1904.
Westminster	Wool (absorbent) "	0 0 6½	" "
Great Northern Central	" (grey) "	0 0 4¼	" "
Royal Free	" " "	0 0 4¼	" "
Westminster	" " "	0 0 4¼	" "
Guy's	Ice per cwt.	0 1 1½	Oct. 1, 1904, to March 31, 1905.
Royal Free	Mineral waters per doz. syphons	0 1 6 less 10%	April 1, 1904, to March 31, 1905.
Westminster	" " " "	0 1 6 less 10%	No contract.
DOMESTIC.			
West Ham	Blankets * each (weight 3 lbs. 14½ ozs.)	0 3 8	Oct. 4, 1904, to Oct. 3, 1905.
West Ham	Sheets * each	0 3 3	No contract.
Middlesex	" per yard	0 0 9¾	"
North-Eastern Hospital for Children	Towels each	0 0 4¾	"
Seamen's (Dreadnought)	" (round) per yard	0 0 4¾	"
Middlesex	Cups and saucers per doz.	0 2 3	"
Victoria Hospital for Children	" " "	0 2 3	"
St. George's	Mugs pints	0 2 8	"
St. George's	" half-pints	0 2 0	"
West London	Hair brooms per doz.	1 0 4	'Current price,' Oct. 3, 1904.
Evelina	Scrubbing brushes "	0 2 1½	No contract.
London Temperance	Steam coal per ton	0 14 9	Aug. 1, 1904, to July 31, 1905.
Royal Free	House " "	0 15 3	July 1, 1904, to June 30, 1905.
University College	" " "	0 15 3	July 1, 1904, to June 30, 1905.

* The prices paid by Children's Hospitals for blankets and sheets have not been taken into consideration in this table.

APPENDIX V.

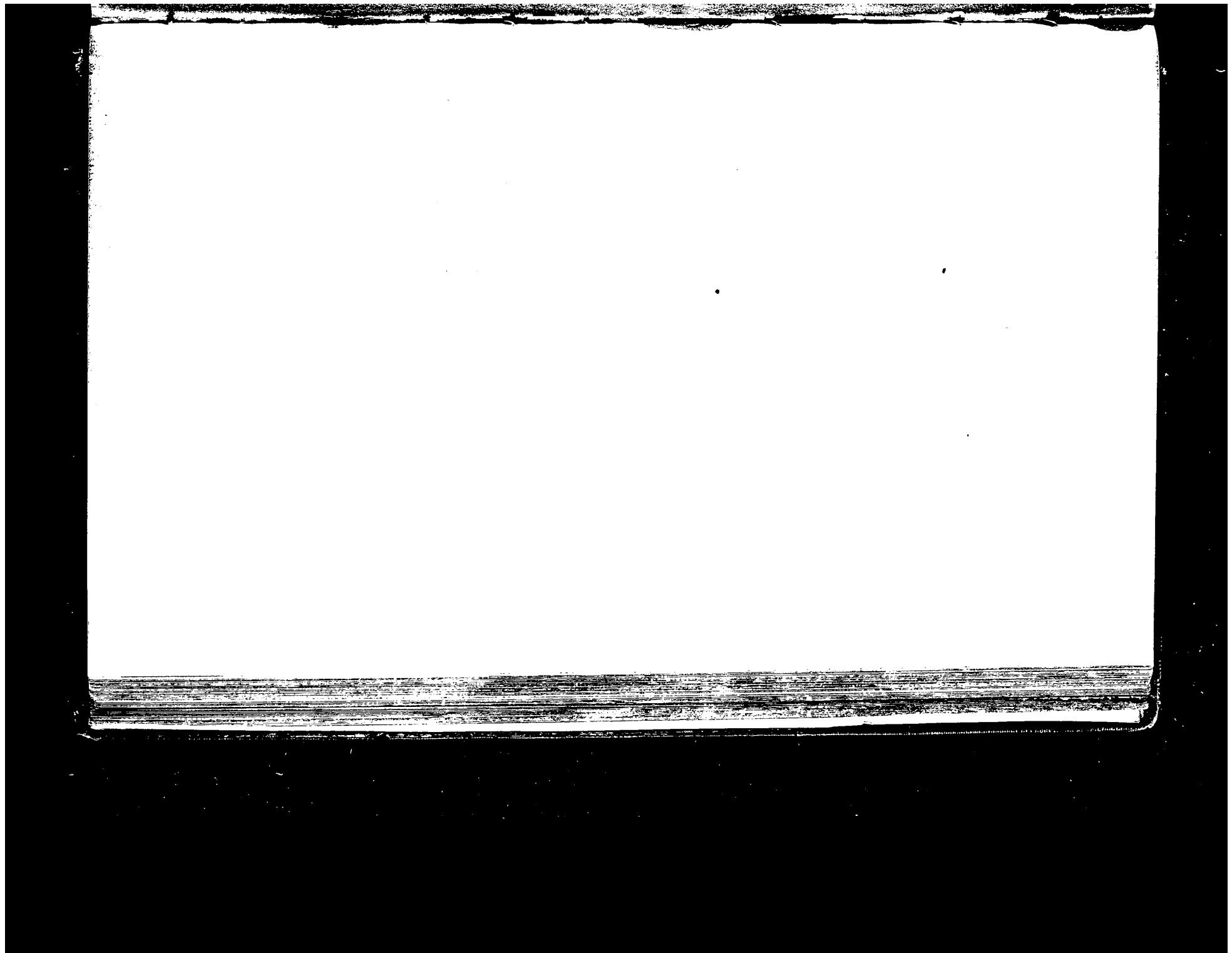
COAL. NAMES OF COLLIERIES SUPPLYING THE COAL REFERRED
TO IN TABLES XI. AND XXII.

In compliance with a suggestion made by the Conference of Hospital Authorities previously referred to, each of the thirty-six Hospitals was requested to state the name of the Colliery supplying the steam and house coal used. The following descriptions are extracted from Form B as they are there given by those of the Hospital Secretaries who were able to reply to the question. The information is in some cases doubtless unobtainable :—

Name of Hospital	Steam	House
Charing Cross	Wigan Coal and Iron Co. ...	Wigan Coal and Iron Co.
German	—	Best Silkstone
Great Northern Central	Hard Steam (Nottingham) ...	Brights (Derby)
Guy's	Ackton Hall "Washed Nuts" for mechanical stokers	Yorkshire Main
King's College	—	Ackton Hall Colliery
London	Bwlfa	Yorkshire Main, Ackton Hall
Middlesex	Ibstock	Coalville, South Leicestershire
Royal Free	Best Nottingham Steam ...	Best Nottingham House
St. Bartholomew's	Annesley	Birley Silkstone
St. George's	Gwaun Cae Gurwen Colliery ...	Bagworth Colliery
St. Thomas's	Antherithe Pea Nuts, Bwlfa, No. 1	Charlesworth Silkstone (New market Pit)
Seamen's (Dreadnought)	Welsh Steam Coal of best quality, double screened	East Hetton or Hetton Lyons
University College	Nottingham Hard Steam ...	Supplied by Facer & Co., Ltd., as "house" coal
West London	Coke for furnaces	Birley Collieries
Westminster	Anthracite	Birley
London Temperance	Ibstock Best Hard	Lofthouse Silkstone Yorkshire
Metropolitan	Rhevla Merthyr... ..	Wath Main
Poplar	Forrester's Navigation	—
Tottenham	—	Silkstone
West Ham	—	Caradoc

APPENDIX V.—*continued.*

Name of Hospital	Steam	House
<i>Special Hospitals.</i>		
City of London Hospital for Diseases of the Chest	Clay	Cross
Hospital for Consumption, Brompton	Best Welsh	Wallsend
Mount Vernon Hospital for Consumption	Wynant Navigation	Kitchen cobbles
East London Hospital for Children	Rhevla Merthyr... ..	Staffordshire Colliery
St. Mary's Hospital for Sick Children, Plaistow	—	Whitwood Silkstone







KING EDWARD'S HOSPITAL FUND FOR LONDON.

STATISTICAL REPORT

TO

THE FUND'S SUBSCRIBERS

ON THE

ORDINARY EXPENDITURE

OF

FORTY-EIGHT LONDON HOSPITALS

FOR THE YEAR

1905

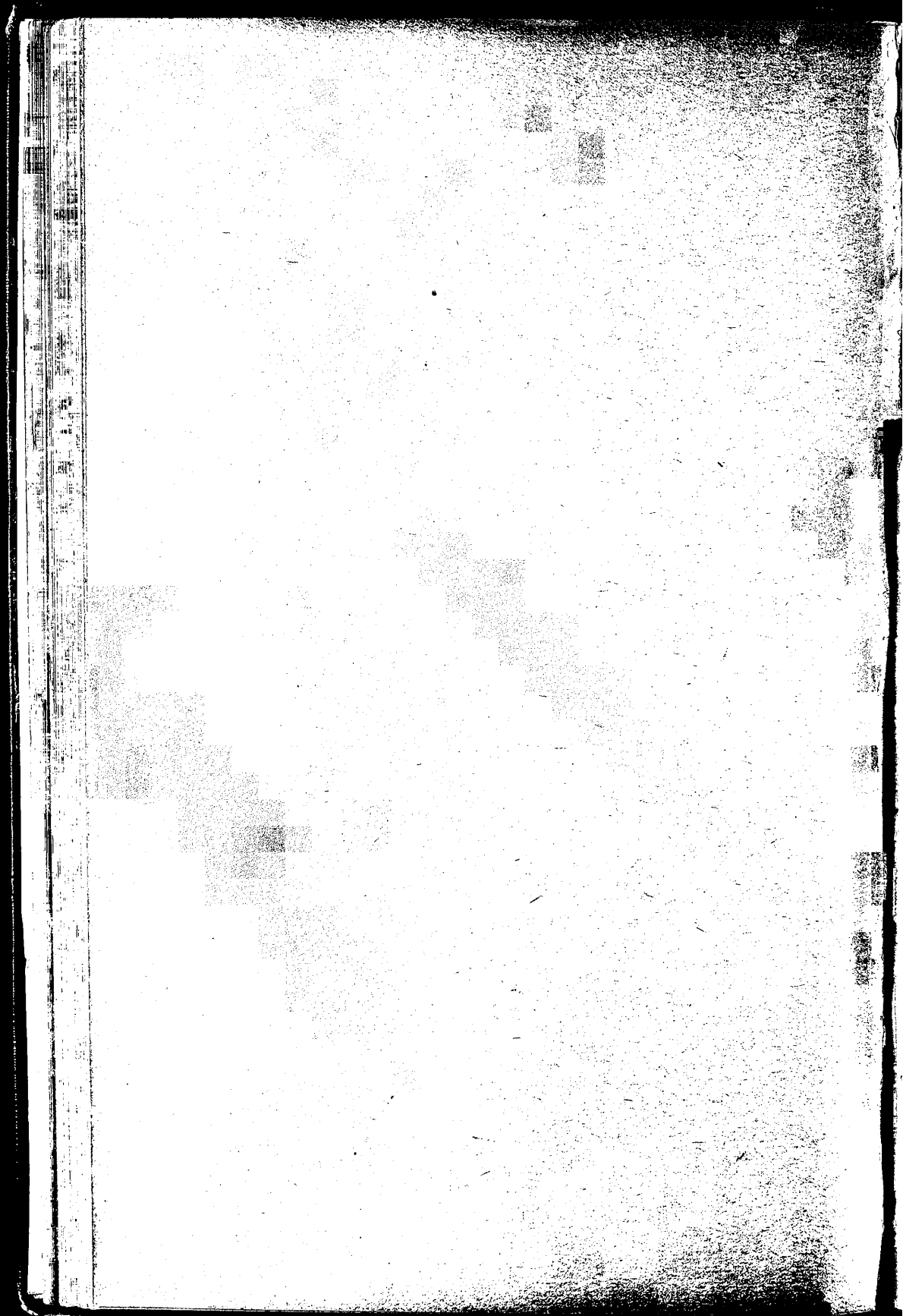
JULY 1906.



LONDON

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ENCLOSURE.

(For the use of Hospital Officials only.)

Lowest prices being paid on December 31, 1905, in each of forty Hospitals for thirty-three different articles.

PREFATORY NOTE.

*To HIS ROYAL HIGHNESS THE PRINCE OF WALES, K.G., President of
King Edward's Hospital Fund for London.*

SIR,

We have the honour humbly to submit the Third Annual Statistical Report prepared from the published accounts of forty-eight London Hospitals and from Returns made to King Edward's Hospital Fund.

The Hospitals dealt with in the Report are :—

- 17 General Hospitals which had an average of over 100 beds in daily occupation during 1905.
- 7 General Hospitals which had an average of under 100 beds in daily occupation during 1905.
- 4 Consumption Hospitals.
- 7 Children's Hospitals.
- 5 Ophthalmic Hospitals.
- 8 Cottage Hospitals.

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—

Of the £100,000 distributed to the London Hospitals by King Edward's Hospital Fund in the year 1905, those of these forty-eight Hospitals to which grants were made, received £74,650, so that nearly three-fourths of the total grants made by the Fund were made to Hospitals the expenditure accounts of which are examined in this Report.

We hope in the future, as in the past, to increase the number of Hospitals dealt with in the Statistical Report, and that ultimately the accounts of all the Hospitals which receive grants from the Fund will come under review.

Reduction of Expenditure since the 1903 Report.

The Report which we now have the honour to present to Your Royal Highness relates to the first complete year during the whole of which

the sixteen large General Hospitals,* which formed the subject of our first Statistical Report for the year 1903, had a fair opportunity of availing themselves of the information which that Report contained.

The Report for 1903 was not ready until the end of the summer of 1904, and therefore it was not possible for the expenditure in 1904 to be regulated to any considerable extent by the light of the first Report. But by January 1, 1905, the sixteen Hospitals in question had been in possession of the first Report for over fifteen months, during which time they had had opportunities of revising their contracts and comparing their expenditure with other similar institutions. The expenditure for the year 1905 as compared with the year 1903 shows a reduction which, whatever may be its cause, cannot be regarded as otherwise than satisfactory; because the prices which were *obtainable* in 1903 had not decreased on the whole in 1905. The knowledge of the lower prices which were obtainable has been taken advantage of, and greater economy in distribution has been exercised.

The following table shows the average cost per bed, and in the case of Surgery and Dispensary per unit, at these sixteen Hospitals in respect of the various items of expenditure over which Hospitals can be expected to exercise control,‡ for the three years 1903, 1904, and 1905:—

	1903			1904			1905		
	£	s.	d.	£	s.	d.	£	s.	d.
Provisions, per bed	28	18	9	28	1	6	25	13	3
Surgery and Dispensary, per unit (treating each bed as a unit and each 200 new Out-patients as a unit)	7	9	9	7	9	0	7	1	8
Domestic, per bed	24	1	5	23	19	6	23	1	5
Salaries and Wages (Maintenance), per bed ...	32	14	2	33	7	4	32	15	9
Management Expenses (other than Interest on Loans, Official Salaries and Pensions), per bed † ...	1	6	8	1	5	10	1	4	7
	£94	10	9	£94	3	2	£89	16	8

Thus it will be seen that the average cost on these accounts has gone down from £94. 10s. 9d. in 1903 to £89. 16s. 8d. in 1905, a reduction of £4. 14s. 1d. The number of occupied beds in the sixteen Hospitals in 1905 was 4,570, or 226 more than in 1903.

The effect has been a saving which, on any system of calculation, cannot amount to less than £21,000 on the last year's working of these sixteen Hospitals alone as compared with 1903.

* For the names of these Hospitals see the table on page 8.

‡ See Appendix II., page 46.

† Excluding Management Expenses of the *Dreadnought* in each year, as the Management Expenses of the Seamen's Hospital Society are accounted for in respect of the other Hospitals of the Society as well. See Note 9, page 49. Also excluding the Management Expenses of *Guy's Hospital*, which were not included in 1903, when they were borne partly by a "Sustentation Fund" outside the ordinary Hospital Accounts.

The greater part of this large reduction has been effected in the Provisions account, as the following comparative table shows :—

PROVISIONS.						
Name of Hospital	1903.			1905.		
	Beds occupied	Total expenditure on Provisions	Cost per occupied bed	Beds occupied	Total expenditure on Provisions	Cost per occupied bed
		£ s. d.	£ s. d.		£ s. d.	£ s. d.
Charing Cross ...	187	3,244 11 8	23 13 7	169	4,611 12 6	27 5 9*
German ...	114	3,060 9 4	26 16 11	108	3,100 4 3	28 14 1
Great Northern Central ...	144	2,977 6 11	20 13 6	147	3,239 13 6	22 0 9
Guy's ...	498	14,353 6 0	28 16 5	526	12,937 8 1	24 11 10
King's College ...	184	5,843 2 7	31 15 1	184	5,663 19 0	30 15 7
London ...	676	21,559 18 10	31 17 10	741	20,120 16 0	27 3 0
Middlesex ...	276	8,946 11 2	32 8 3	274	6,734 8 6	24 11 6
Royal Free ...	145	4,329 3 9	29 17 1	119	3,672 6 6	30 17 2§
St. Bartholomew's ...	536	14,136 9 11	26 17 5	549	12,954 10 4	23 11 11
St. George's ...	269	8,668 12 1	32 4 6	323	8,530 13 0	26 8 2
St. Mary's ...	255	7,579 1 2	29 14 5	254	6,320 2 10	24 17 7
St. Thomas's ...	442	11,457 5 7	25 18 5	459	11,141 19 11	24 5 5
Seamen's (Dreadnought) ...	200	5,625 8 8	28 2 6	207	4,941 7 7	23 17 5
University College ...	165	5,087 6 7	30 16 7	183	5,205 12 5	28 8 11†
West London ...	124	2,990 14 7	24 2 4	143	3,006 3 10	21 0 5
Westminster ...	179	5,847 7 11	32 13 4	184	5,101 19 9	27 14 6
—	4,344	125,706 16 9	Average : 28 18 9	4,570	117,282 18 0	Average : 25 13 3

From this table it will be seen that the total cost of Provisions in 1905 was £8,423. 18s. 9d. less than it was in 1903, although in 1905 there were 226 more beds to be supplied. After making allowance for these extra beds in 1905, the saving on Provisions will be found to be over £14,000.

Applying the same method, the saving on Surgery and Dispensary is over £3,500, on Domestic over £4,300. A slight increase in Salaries and Wages (Maintenance) is balanced by a somewhat larger decrease in Management Expenses (other than Interest on Loans, Official Salaries and Pensions, excluded for the reasons stated in Appendix II.).

Comparative Expenditure of Hospitals during the Year 1905.

The following table shows the cost per bed in 1905 for the items Provisions, Surgery and Dispensary, Domestic, Salaries and Wages (Maintenance), and Management Expenses (other than Interest on Loans and Official Salaries and Pensions) at 44 out of the 48 hospitals dealt with in this report :

SIXTEEN §§ GENERAL HOSPITALS WITH OVER 100 BEDS OCCUPIED DURING 1905.									
£ s. d.					£ s. d.				
University	105 10 1	Charing Cross	90 9 6
St. George's	101 0 7	Middlesex	88 13 6
St. Bartholomew's	99 6 8	St. Mary's	86 14 1
St. Thomas's	98 2 0	Westminster	86 9 5
Metropolitan	97 17 1	Guy's	82 5 5
King's College	96 1 10	Great Northern	80 13 2
Royal Free	94 4 7	German	68 14 10
London	94 4 3	West London	62 15 10

* 51 beds closed for 9 months in 1905.

§ 54 beds closed for 9 months in 1905.

† 86 beds vacant for 9 months in 1905.

§§ The Dreadnought is omitted from this table for the reason stated in Note 3, page 49.

SIX* GENERAL HOSPITALS WITH UNDER 100 BEDS OCCUPIED DURING 1905.

	£	s.	d.		£	s.	d.
London Temperance	98	3	0	West Ham	80	14	9
London Homoeopathic	89	17	5	North-West London	74	0	2
Poplar	84	17	8	Tottenham	71	4	1

FOUR CONSUMPTION HOSPITALS.

	£	s.	d.		£	s.	d.
Royal Hospital for Diseases of the Chest	87	5	5	Hospital for Consumption, Brompton... ..	70	15	2
City of London Hospital for Diseases of the Chest	73	15	4	Mount Vernon Hospital for Consumption	70	1	11

SEVEN CHILDREN'S HOSPITALS.

	£	s.	d.		£	s.	d.
Paddington Green Children's	85	13	11	Hospital for Sick Children, Great Ormond Street	79	3	8
Belgrave	82	14	10	Evelina	78	1	8
Victoria Hospital for Children	81	10	8	East London Hospital for Children	74	1	11
North-Eastern Hospital for Children... ..	79	8	6				

FOUR‡ OPTHALMIC HOSPITALS.

Division I.	£	s.	d.	Division II.	£	s.	d.
Royal London	70	9	3	Royal Eye	91	17	8
Royal Westminster	58	6	11	Central London	69	6	3

SEVEN† COTTAGE HOSPITALS.

	£	s.	d.		£	s.	d.
South Wimbledon and Merton	83	16	11	Passmore Edwards, Willesden... ..	70	6	3
Woolwich and Plumstead	72	18	8	Passmore Edwards, Acton	59	1	10
Eltham and Mottingham	71	14	0	Norwood	51	15	4
Blackheath and Charlton	70	9	5				

We should add that in the Tables from which these totals are compiled there are references to many explanatory notes on pages 49 to 54 accounting for variations in expenditure.

We may repeat what we have said before, namely that in the comparisons we have made in the following tables we have always taken the *average* expenditure as the model to be aimed at, and not the lowest. It may well be that some Hospitals spend less than they should, while others spend more. On this point we are not qualified to express an opinion, although we believe there is no question as to the general efficiency of London Hospitals as a whole.

We have to acknowledge the assistance we have received from the Hospital Secretaries and the accurate way in which the Forms have been made out. We also should like to add that we have received considerable encouragement from a number of Hospital officials who have testified voluntarily to the practical use of our previous Reports and to the sums they have been able to save in consequence.

We have the honour to be, Sir,

Your obedient, humble servants,

SAVILE CROSSLEY,
J. DANVERS POWER,

Honorary Secretaries.

July 20th, 1906.

* The Royal Victoria and Albert Docks Hospital is omitted from this table for the reason stated in Note 9, page 49.

‡ The Western Ophthalmic Hospital is left out in consequence of the Surgery and Dispensary expenses being omitted from Table XXV. for the reason stated in Note 24, page 51.

† The Memorial Cottage Hospital, Mildmay Park cannot be included in this table as the management expenses are accounted for in the general accounts of the Society to which it belongs.

TABLE

GENERAL

GENERAL PARTICULARS relating to the work and accommodation

IN-PATIENTS.

Name of Hospital	Beds					Average number in daily occupation 4 and 5	Average number of days each patient was resident
	Medical 1	Surgical 1	Special	Paying	Total		
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>							
Charing Cross	89	90	8	none	187 ^a	169	25
German	56	66	2	6	130	108	22
Great Northern Central	50	90	8	12	160	147	24·7
Guy's	236	306	37	23	602	526·8	23·6
King's College	101	90	33	none	224	184	27
London	461	424	48	"	933 ^a	741	21·05
Metropolitan	51	60	none	"	111	103	27·98
Middlesex	143	141	15	"	299	265 ^c	24·8
Royal Free	64	78	23	"	165 ^{2a}	119	18·5
St. Bartholomew's	231	335	104	"	670	549	27·5
St. George's	142	202	6	"	350	323·41	22·99
St. Mary's	115	134	32	"	281	254·1	21·5
St. Thomas's	180	232	149	42 ⁷	603 ⁷	459·7 ⁷	26·2
Seamen's (Dreadnought)	94	125	none	none	219	207	43·9
University College	148	118	11	"	277 ^a	183·6	23·14
West London	60	90	4	"	154	143·01	21·12
Westminster	89	93	31	"	213	184	26·5
Totals	2,310	2,674	511	83	5,578	4,666·12	Average: 24·69
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>							
London Homeopathic	71	29	none	none	100	76	24
London Temperance	54	42	6	"	118 ^a	84	24
North West London	25	25	none	"	50	45	26·2
Poplar	27	65	10	1	103	77	19·6
Seamen's (Royal Victoria and Albert Docks)	25	25	none	none	50	34	24·1
Tottenham	33	40	"	"	73	72	19
West Ham	none ¹⁰	60	"	"	60	56	36
Totals	235	286	16	1	554	444	Average: 24·17

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average or extracted from the published Reports.

The small figures refer to the notes on pages 49 to 54.

I.

HOSPITALS.

of twenty-four London General Hospitals for the year 1905.

OUT-PATIENTS.

Casualties ²	Lying-in ³	Others ²	Total new Out-patients	Total Attendances ³	Average number of Attendances per Out-patient	Name of Hospital
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905 :-</i>						
10,385	307	9,860	20,552	64,470	3.13	Charing Cross
2,501	none	22,924	25,425	73,719	2.89	German.
7,494	"	20,524	28,018	80,578	2.87	Great Northern Central
84,609	3,777	49,406	137,792	321,005	2.32	Guy's.
6,077	299	10,612	16,988	42,158	2.48	King's College.
137,301	3,944	68,027	209,272	571,667	2.73	London.
10,961	4	27,747	38,712	128,088	3.30	Metropolitan.
24,616	461	11,619	36,696	90,368	2.46	Middlesex.
25,586	431	13,855	39,872	112,078	2.81	Royal Free.
112,579	1,308	15,990	129,877	278,226	2.14	St. Bartholomew's.
26,559	883	12,536	39,478	103,024	2.60	St. George's.
23,063	1,120	24,456	48,639	127,516	2.62	St. Mary's.
56,331	1,941	19,846	78,118	192,238	2.46	St. Thomas's.
not recorded	none	not recorded	8,712	not recorded	—	Seamen's (Dreadnought).
47,916	1,618	13,320	62,854	219,989	3.50	University College.
23,908	none	19,291	43,199	108,967	2.52	West London.
11,139	216	12,590	23,945	62,257	2.60	Westminster.
—	15,809	—	988,149	—	Average of the 16 hospitals : 2.63	
<i>Seven general hospitals with an average of under 100 occupied beds during 1905 :-</i>						
1,387	none	6,678	8,065	44,438	5.50	London Homœopathic.
16,712	"	8,359	25,071	66,520	2.65	London Temperance.
7,052	"	16,272	23,324	44,699	1.91	North West London.
32,889	"	11,515	44,404	76,059	1.71	Poplar.
not recorded	"	not recorded	10,626	not recorded	—	Seamen's (Royal Victoria and Albert Docks).
11,177	"	10,654	21,831	71,328	3.26	Tottenham.
10,836	"	12,631	23,467	87,926	3.74	West Ham.
—	—	—	156,788	—	Average of the 6 hospitals : 2.67	

number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials

TABLE
GENERAL

TOTAL ORDINARY EXPENDITURE of twenty-four

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹⁹					
		Provisions 11 and 12	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment Charges ²¹	Rent	Salaries, Wages, &c. ²²
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>							
Charing Cross ^{8 and 25} ...	169	4,611 12 6	2,661 8 9	4,525 1 5	2,499 9 7	nil	4,267 7 2
German	108	3,100 4 3	2,250 16 11	1,207 10 4	533 8 8	nil	1,842 9 5
Great Northern Central ...	147	3,239 13 6	2,408 12 0	3,391 7 3	933 10 8	138 2 2	3,780 8 9
Guy's	526	12,937 8 1	7,077 1 6	11,192 6 9	9,570 8 8	260 10 0	14,380 16 10
King's College... ..	184	5,663 19 0	2,963 7 9	5,635 1 0	1,176 5 1	nil	4,128 7 6
London... ..	741	20,120 16 0	11,689 13 9	16,103 16 5	5,249 12 3	21 19 0	28,305 8 2
Metropolitan ^{8 and 26} ...	103	3,428 15 1	1,790 8 0	2,697 16 10	365 6 9	159 6 9	2,959 6 1
Middlesex	274 ⁶	6,734 8 6 ¹⁰	2,517 0 2	7,123 9 9	1,669 5 3	1,164 0 6	8,292 16 5 ¹⁰
Royal Free ²⁸	119	3,672 6 6	2,209 5 4 ¹⁷	2,857 7 5	413 5 10	nil	3,746 4 6
St. Bartholomew's ...	549	12,954 10 4	8,435 5 11	12,266 19 2	6,650 17 4	nil	25,090 9 10
St. George's	323	8,530 13 0 ²⁹	3,947 0 1	7,975 6 7	3,182 17 2	4 18 10	13,078 7 7
St. Mary's	254	6,320 2 10	3,929 14 4	4,873 2 5	1,597 11 9	303 7 6	8,471 2 0
St. Thomas's	459 ⁷	11,141 19 11	6,552 6 2	12,900 16 3	7,308 6 0	105 0 0	16,735 10 9
Seamen's (Dreadnought) ...	207	4,941 7 7	1,611 0 10	3,184 14 6	776 13 9	nil	3,114 0 5
University College ^{8 and 31} ...	183 ⁸	5,205 12 5	3,460 8 2	5,842 1 7	1,732 13 9	nil	6,690 19 8
West London	143	3,006 3 10	1,841 17 7	2,591 7 4	490 7 3	50 0 0	2,489 13 8
Westminster	184	5,101 19 9	2,430 3 11	3,765 11 4	1,362 11 3	6 0 0	5,439 9 4
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>							
London Homœopathic ³² ...	76	1,936 11 0	756 1 4	1,798 17 2	532 3 3	nil	2,523 2 2
London Temperance ⁸ ...	84	2,603 15 9	906 12 11	2,065 16 4	817 7 9	nil	2,856 13 9
North West London ³³ ...	45	1,401 19 9	856 17 0	705 15 10	172 5 5	293 0 0	884 19 1
Poplar	77	2,297 6 8	897 11 11	1,718 4 10	602 8 7	nil	2,270 1 7
Seamen's (Royal Victoria and Albert Docks) ...	34	1,048 13 6	414 15 10	897 8 10	53 11 7	nil	919 15 8
Tottenham	72 ⁴	1,602 12 7	1,158 14 5	1,101 17 1	159 4 7	13 15 6	1,639 10 1
West Ham	56	1,567 6 8	1,047 0 10	1,237 4 8	248 13 4	nil	1,246 4 5

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals, with which the to another, in which cases the figures given in this Report have been adhered to. Before drawing conclusions from

The small figures refer to the notes on pages 49 to 54.

II.

HOSPITALS.

London General Hospitals for the year 1905.

MAINTENANCE 13		ADMINISTRATION			Total Ordinary Expenditure	Beds occupied	Name of Hospital
Miscellaneous	Total Maintenance	Management	Finance	Total Administration			
£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>							
1,167 4 7 ¹⁷	19,732 4 0	964 0 5	284 3 10	1,248 4 3	20,980 8 3	169	Charing Cross.
168 9 1	9,102 18 8	683 5 3	276 15 10	960 1 1	10,062 19 9	108	German.
213 9 1	14,105 3 5	1,181 5 11	499 4 6	1,680 10 5	15,785 13 10	147	Great Northern Central.
995 15 0	56,414 6 10	3,634 8 11	1,290 19 11	4,925 8 10	61,339 15 8	526	Guy's.
348 12 2	19,915 12 6	1,209 17 5	362 1 7	1,571 19 0	21,487 11 6	184	King's College.
1,310 1 8	82,801 7 3	2,441 2 7	1,049 19 5	3,491 2 0	86,292 9 3	741	London.
203 1 10	11,604 1 4	1,583 19 11	822 12 9	2,406 12 8	14,010 14 0	103	Metropolitan.
880 11 4	28,381 11 11	1,635 12 2	178 1 6	1,813 13 8	30,195 5 7 ⁰	274	Middlesex.
340 13 3 ¹⁷	13,239 2 10	740 8 2	114 3 2	854 11 4	14,093 14 2	119	Royal Free.
912 16 0 ¹⁷	66,310 18 7 ¹⁷	1,721 10 0 ¹⁷	nil	1,721 10 0 ¹⁷	68,032 8 7 ¹⁷	549	St. Bartholomew's.
1,785 12 6 ¹⁷	38,504 15 9 ¹⁷	1,623 19 6	134 17 0	1,758 16 6	40,263 12 3 ¹⁷	323	St. George's.
289 4 6	25,784 5 4	1,511 3 11	340 5 11	1,851 9 10	27,635 15 2	254	St. Mary's.
528 3 11	55,272 3 0	1,889 8 10	108 5 2	1,997 14 0	57,269 17 0	459	St. Thomas's.
316 16 10	13,944 13 11	— 9	— 9	— 9	— 9	207	Seamen's (Dreadnought).
357 18 5	23,289 14 0	995 4 3	318 7 6	1,313 11 9	24,603 5 9	183	University.
141 14 8	10,611 4 4	964 3 0	163 18 2	1,128 1 2	11,739 5 6	143	West London.
972 4 3 ¹⁷	19,077 19 10 ¹⁷	974 15 3	80 17 6	1,055 12 9	20,133 12 7 ¹⁷	184	Westminster.
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>							
290 9 0	7,837 3 11	478 18 4	nil	478 18 4	8,316 2 3	76	London Homoeopathic.
166 11 0	9,416 17 6	646 11 11	nil	646 11 11	10,063 9 5	84	London Temperance.
65 14 10	4,380 11 11	348 10 3	18 4 7	366 14 10	4,747 6 9	45	North West London.
185 19 9	7,771 13 4	806 11 1	206 4 4 ¹⁷	1,012 15 5	8,784 8 9	77	Poplar.
65 19 4	3,400 4 9	— 9	— 9	— 9	— 9	34	Seamen's (Royal Victoria and Albert Docks).
211 13 4 ¹⁷	5,887 7 7 ¹⁷	884 10 5	86 19 0	971 9 5	6,858 17 0 ¹⁷	72	Tottenham.
78 16 1	5,425 6 0	385 15 5	15 9 6	401 4 11	5,826 10 11	56	West Ham.

totals in every case agree, but see Notes 6 and 18 on pages 49 and 50 relating to amounts transferred from one account any of the figures as they stand reference should be made to the notes on pages 49 to 54.

TABLE III.
GENERAL HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of twenty-four London General Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	169	4,611 12 6 ^a	27 5 9	1 9 2	246 9 2
German	108	3,100 4 3	28 14 1	2 17 6	310 10 0
Great Northern Central	147	3,239 13 6	22 0 9	—	—
Guy's	526	12,937 8 1	24 11 10	—	—
King's College	184	5,663 19 0	30 15 7	4 19 0	910 16 0
London	741	20,120 16 0	27 3 0	1 6 5	978 14 9
Metropolitan	103	3,428 15 1 ^a	33 5 9	7 9 2	768 4 2
Middlesex	274 ^c	6,734 8 6 ¹⁰	24 11 6	—	—
Royal Free	119	3,672 6 6 ²⁸	30 17 2	5 0 7	598 9 5
St. Bartholomew's	549	12,954 10 4	23 11 11 ¹⁴	—	—
St. George's	323	8,530 13 0 ²⁹	26 8 2	0 11 7	187 1 5
St. Mary's	254	6,320 2 10	24 17 7	—	—
St. Thomas's	459	11,141 19 11	24 5 5	—	—
Seamen's (Dreadnought)	207	4,941 7 7	23 17 5	—	—
University College	183 ^a	5,205 12 5 ^a	28 8 11	2 12 4	478 17 0
West London	143	3,006 3 10	21 0 5	—	—
Westminster	184	5,101 19 9	27 14 6	1 17 11	348 16 8
Totals	4,673	120,711 13 1	Average: 25 16 7	—	4,827 18 7
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>					
London Homoeopathic	76	1,936 11 0 ³²	25 9 7	—	—
London Temperance	84	2,603 15 9 ³	30 19 11	2 18 9	246 15 0
North West London	45	1,401 19 9 ³³	31 3 1	3 1 11	139 6 3
Poplar	77	2,297 6 8	29 16 8	1 15 6	136 13 6
Seamen's (Royal Victoria and Albert Docks)	34	1,048 13 6	30 16 10	2 15 8	94 12 8
Tottenham	72	1,602 12 7	22 5 2	—	—
West Ham	56	1,567 6 8	27 19 9	—	—
Totals	444	12,458 5 11	Average: 28 1 2	—	5,445 6 0

The small figures refer to notes on pages 49 to 54.

TABLE IV.

GENERAL HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of twenty-four London General Hospitals for the year 1905, treating each occupied bed as a unit, and each 200 new Out-patients as a unit, showing the cost per unit, the average cost per unit and the excesses over the average.

Name of Hospital	Units ¹⁹	Total Expenditure on Surgery and Dispensary ^{12 and 13}	Cost per Unit	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	271	2,661 8 9 ⁸	9 16 4	2 15 4	749 15 4
German	235	2,250 16 11	9 11 6	2 10 6	593 7 6
Great Northern Central	287	2,408 12 0	8 7 10	1 6 10	385 1 2
Guy's	1,215	7,077 1 6	5 16 5	—	—
King's College	269	2,963 7 9	11 0 3	3 19 3	1,065 18 3
London	1,787	11,689 13 9	6 10 9	—	—
Metropolitan	266	1,790 8 0 ⁸	6 0 11	—	—
Middlesex	457	2,517 0 2 ²⁷	5 10 1	—	—
Royal Free	318	2,209 5 4	6 18 11	—	—
St. Bartholomew's	1,198	8,485 5 11	7 0 9	—	—
St. George's	520	3,947 0 1	7 11 9	0 10 9	279 10 0
St. Mary's	497	3,929 14 4	7 18 1	0 17 1	424 10 5
St. Thomas's	849	6,552 6 2	7 14 4	0 13 4	566 0 0
Seamen's (Dreadnought)	250	1,611 0 10	6 8 10	—	—
University College	497 ⁸	3,460 8 2 ⁸	6 19 3	—	—
West London	359	1,841 17 7	5 2 7	—	—
Westminster	303	2,430 3 11	8 0 4	0 19 4	292 18 0
Totals	9,608	67,775 11 2	Average: 7 1 0	—	4,357 0 8
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>					
London Homoeopathic	116	756 1 4	6 10 4	1 11 11	185 2 4
London Temperance	209	906 12 11 ⁸	4 6 9	—	—
North West London	161	856 17 0	5 6 5	0 8 0	64 8 0
Poplar	299	897 11 11	3 0 0	—	—
Seamen's (Royal Victoria and Albert Docks)	87	414 15 10	4 15 4	—	—
Tottenham	181	1,158 14 5	6 8 0	1 9 7	267 14 7
West Ham	173	1,047 0 10	6 1 0	1 2 7	195 6 11
Totals	1,226	6,037 14 3	Average: 4 18 5	—	5,069 12 6

The small figures refer to notes on pages 49 to 54.

TABLE V.

GENERAL HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of twenty-four London General Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds Occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed Occupied	Excess over Average	Total value of Excess over Average.
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	169	4,525 1 5*	26 15 6	3 12 9	614 14 9
German	108	1,207 10 4	11 3 7	—	—
Great Northern Central	147	3,391 7 3	23 1 4	—	—
Guy's	526	11,192 6 9	21 5 6	—	—
King's College	184	5,635 1 0	30 12 6	7 9 9	1,377 14 0
London	741	16,103 16 5	21 14 7	—	—
Metropolitan	103	2,607 16 10*	26 3 10	3 1 1	314 11 7
Middlesex	274	7,123 9 9	25 19 11	2 17 2	783 3 8
Royal Free	119	2,857 7 5	24 0 2	0 17 5	103 12 7
St. Bartholomew's	549	12,266 19 2	22 6 10	—	—
St. George's	323	7,975 6 7	24 13 9	1 11 0	500 13 0
St. Mary's	254	4,873 2 5	19 3 8	—	—
St. Thomas's	459	12,900 16 3	28 2 1	4 19 4	2,279 14 0
Seamen's (Dreadnought)	207	3,184 14 6	15 7 8	—	—
University College	183*	5,842 1 7*	31 18 5	8 15 8	1,607 7 0
West London... ..	143	2,591 7 4	18 2 5	—	—
Westminster	184	3,765 11 4	20 9 3	—	—
Totals	4,673	108,133 16 4	Average: 23 2 9	—	7,581 10 7
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>					
London Homoeopathic	76	1,798 17 2	23 13 4	2 13 4	202 13 4
London Temperance	84	2,065 16 4*	24 11 10	3 11 10	301 14 0
North West London... ..	45	705 15 10	15 13 8	—	—
Poplar... ..	77	1,518 4 10	19 14 4	—	—
Seamen's (Royal Victoria and Albert Docks)	34	897 8 10	26 7 10	5 7 10	188 6 4
Tottenham	72	1,101 17 1	15 6 0	—	—
West Ham	56	1,237 4 8	22 1 10	1 1 10	61 2 8
Totals	444	9,325 4 9	Average: 21 0 0	—	8,330 6 11

The small figures refer to notes on pages 49 to 54.

TABLE VI.

GENERAL HOSPITALS.

SALARIES AND WAGES, &c. (MAINTENANCE).²² Total expenditure in each of twenty-four London General Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied ¹⁴	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1905:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	169	4,267 7 2 ^{8 and 25}	25 5 0	—	—
German	108	1,842 9 5	17 1 2	—	—
Great Northern Central	147	3,780 8 9	25 14 4	—	—
Guy's	526	14,380 16 10	27 6 9	—	—
King's College	184	4,128 7 6	22 8 8	—	—
London	741	28,305 8 2	38 3 11	5 9 11	4,072 8 3
Metropolitan	103	2,959 6 1 ^{8 and 26}	28 14 7	—	—
Middlesex	274 ⁶	8,292 16 5 ^{16 and 27}	30 5 3	—	—
Royal Free	119	3,746 4 6	31 9 7	—	—
St. Bartholomew's	549	25,090 9 10 ¹⁴	45 14 0	13 0 0	7,137 0 0
St. George's	323	13,078 7 7	40 9 9	7 15 9	2,515 7 3
St. Mary's	254	8,471 2 0	33 7 0	0 13 0	165 2 0
St. Thomas's	459	16,735 10 9	36 9 2	3 15 2	1,725 1 6
Seamen's (Dreadnought)	207	3,114 0 5	15 0 10	—	—
University College	183 ⁸	6,690 19 8 ^{8 and 31}	36 11 3	3 17 3	706 16 9
West London	143	2,489 13 8	17 8 2	—	—
Westminster	184	5,439 9 4	29 11 2	—	—
Totals	4,673	152,812 18 1	Average: 32 14 0	—	16,321 15 9
<i>Seven general hospitals with an average of under 100 occupied beds during 1905:—</i>					
London Homœopathic	76	2,523 2 2 ³²	33 3 11	5 8 1	410 14 4
London Temperance	84	2,856 13 9 ⁸	34 0 1	6 4 3	521 17 0
North West London	45	884 19 1	19 13 3	—	—
Poplar	77	2,270 1 7	29 9 7	1 13 9	129 18 9
Seamen's (Royal Victoria and Albert Docks)	34	919 15 8	27 1 0	—	—
Tottenham	72	1,639 10 1	22 15 5	—	—
West Ham	56	1,246 4 5	22 5 0	—	—
Totals	444	12,340 6 9	Average: 27 15 10	—	17,384 5 10

The small figures refer to notes on pages 49 to 54.

TABLE VII.
GENERAL HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of twenty-two London General Hospitals for the year 1905, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
<i>Sixteen * general hospitals with an average of over 100 occupied beds during 1905:—</i>							
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	169	63 2 7	673 2 2	227 15 8 ^a	1 6 11	—	—
German	108	95 6 2	347 5 0	240 14 1	2 4 6	0 14 1	76 1 0
Great Northern Central ...	147	236 19 0	731 8 9	212 18 2	1 8 11	—	—
Guy's	526	404 19 0	1,521 0 0	1,708 9 11	3 4 11	1 14 6	907 7 0
King's College	184	85 6 0	895 10 0	229 1 5	1 4 10	—	—
London	741	nil	1,994 14 9	446 7 10	0 12 0	—	—
Metropolitan	103	350 0 0	862 17 0	371 2 11 ^b	3 12 0	2 1 7	214 3 1
Middlesex	274 ^c	26 14 11	967 15 0	641 2 3	2 6 9	0 16 4	223 15 4
Royal Free	119	nil	628 7 6	112 0 8	0 18 9	—	—
St. Bartholomew's	549	5 1 4	1,354 8 9	361 19 11	0 13 2	—	—
St. George's	323	nil	1,023 11 6	600 8 0	1 17 2	0 6 9	109 0 3
St. Mary's	254	218 16 8	939 0 2	353 7 1	1 7 9	—	—
St. Thomas's	459	105 3 6	1,072 0 0	712 5 4	1 11 0	0 0 7	13 7 9
University College	183 ^d	nil	699 11 9	295 12 6 ^e	1 12 3	0 1 10	16 15 6
West London	143	111 4 1	693 10 4	159 8 7	1 2 3	—	—
Westminster	184	96 13 7	747 10 0	130 11 8	0 14 2	—	—
Totals	4,466	1,799 6 10	15,151 12 8	6,803 6 0	Average: 1 10 5	—	1,560 9 11
<i>Six * general hospitals with an average of under 100 occupied beds during 1905:—</i>							
London Homeopathic... ..	76	9 15 0	392 0 8	77 2 8	1 0 3	—	—
London Temperance	84	43 4 1	248 10 6	354 17 4 ^f	4 4 5	1 5 9	108 3 0
North West London	45	nil	250 0 0	98 10 3	2 3 9	—	—
Poplar	77	nil	588 6 8	218 4 5	2 16 8	—	—
Tottenham	72	186 0 9	376 5 0	322 4 8	4 9 6	1 10 10	111 0 0
West Ham	56	nil	253 11 0	132 4 5	2 7 2	—	—
Totals	410	238 19 10	2,108 13 10	1,203 3 9	Average: 2 18 8	—	1,779 12 11

* NOTE.—The Dreadnought and Royal Victoria and Albert Docks Hospitals have not been included in this table, as the Management expenses are included in the general Management expenses of the Seamen's Hospital Society.

The small figures refer to notes on pages 49 to 54.

TABLE VIII.
CONSUMPTION HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of four Consumption Hospitals
for the year 1905.

Name of Hospital	IN-PATIENTS.			OUT-PATIENTS.		
	Total	Average number in daily occupation ⁴ and ⁵	Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
City of London Hospital for Diseases of the Chest	164	115	54	9,818	67,062	6·83
Hospital for Consumption, Brompton ...	318	313	74·7	6,749	61,744	9·14
Mount Vernon Hospital for Consumption—						
Hampstead	250	144	48·4	5,270	16,810	3·18
Northwood						
Royal Hospital for Diseases of the Chest ...	80	59	33	6,397	25,922	4·05
Totals	812	631	Average: 61·02	28,234	171,538	Average: 6·07

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to notes on pages 49 to 54.

TABLE IX.
CONSUMPTION HOSPITALS.

TOTAL ORDINARY EXPENDITURE of four Consumption Hospitals for the year 1905.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE 13					
		Provisions 11 and 12	Surgery and Dispensary 20	Domestic 21	Establishment Charges 21	Rent	Salaries, Wages, &c. 22
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	115	2,930 7 10	1,346 3 6	1,867 15 11	1,224 15 4	Nil	2,651 5 2
Hospital for Consumption, Brompton	313	7,921 11 5	1,921 18 6	5,400 11 3	1,984 11 11	Nil	6,703 19 10
Mount Vernon Hospital for Consumption	144	3,916 2 7	849 1 8	2,735 1 7	1,629 5 3	95 0 0	2,684 14 3
Royal Hospital for Diseases of the Chest 25	59	1,612 6 3	911 0 2	1,218 18 4	279 19 0	Nil	1,667 15 0

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
City of London Hospital for Diseases of the Chest	115	373 1 8	10,393 9 5	1,273 19 3	1,080 17 11	2,354 17 2	12,748 6 7
Hospital for Consumption Brompton	313	450 14 1	24,383 7 0	1,850 1 2	239 1 2	2,089 2 4	26,472 9 4
Mount Vernon Hospital for Consumption	144	352 0 5 ¹⁷	12,261 5 9 ¹⁷	1,056 16 7	343 5 6	1,400 2 1	13,661 7 10 ¹⁷
Royal Hospital for Diseases of the Chest	59	96 18 0	5,786 16 9	538 4 1	61 13 2	599 17 3	6,386 14 0

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand reference should be made to the observations by the various hospital authorities, pages 49 to 54.

The small figures refer to notes on pages 49 to 50.

TABLE X.

CONSUMPTION HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of four Consumption Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 14 and 15	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	115	2,930 7 10	25 9 7	—	—
Hospital for Consumption, Brompton ...	313	7,921 11 5	25 6 2	—	—
Mount Vernon Hospital for Consumption ...	144	3,916 2 7	27 3 10	1 4 8	177 12 0
Royal Hospital for Diseases of the Chest ...	59	1,612 6 3 ³⁵	27 6 6	1 7 4	80 12 8
Totals ...	631	16,380 8 1	Average: 25 19 2	—	258 4 8

The small figures refer to notes on pages 49 to 54.

TABLE XI.

CONSUMPTION HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of four Consumption Hospitals for the year 1905, treating each occupied bed as a unit, and each 80 new Out-patients as a unit, showing the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units 19	Total Expenditure on Surgery and Dispensary 12 and 13	Cost per Unit	Excess over Average	Total Value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	237	1,346 3 6	5 13 7	0 11 4	134 6 0
Hospital for Consumption, Brompton ...	397	1,921 18 6	4 16 9	—	—
Mount Vernon Hospital for Consumption ...	210	849 1 8	4 0 10	—	—
Royal Hospital for Diseases of the Chest ...	139	911 0 2 ³⁵	6 11 0	1 8 9	199 16 3
Totals ...	983	5,028 3 10	Average: 5 2 3	—	334 2 3

The small figures refer to notes on pages 49 to 54.

TABLE XII.
CONSUMPTION HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of four Consumption Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	115	1,867 15 11	16 4 10	—	—
Hospital for Consumption, Brompton...	313	5,400 11 3	17 5 1	—	—
Mount Vernon Hospital for Consumption	144	2,735 1 7	18 19 10	1 4 2	174 0 0
Royal Hospital for Diseases of the Chest	59	1,218 18 4 ³⁵	20 13 2	2 17 6	169 12 6
Totals	631	11,222 7 1	Average: 17 15 8	—	343 12 6

The small figures refer to notes on pages 49 to 54.

TABLE XIII.
CONSUMPTION HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²² Total expenditure in each of four Consumption Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied 14	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	115	2,651 5 2	23 1 1	1 6 8	153 6 8
Hospital for Consumption, Brompton...	313	6,703 19 10	21 8 4	—	—
Mount Vernon Hospital for Consumption	144	2,684 14 3	18 12 10	—	—
Royal Hospital for Diseases of the Chest	59	1,667 15 0 ³⁵	28 5 4	6 10 11	386 4 1
Totals	631	13,707 14 3	Average: 21 14 6	—	539 10 9

The small figures refer to notes on pages 49 to 54.

TABLE XIV.

CONSUMPTION HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of four Consumption Hospitals for the year 1905, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	115	77 16 2	815 0 0	381 3 1	3 6 3	1 0 11	120 5 5
Hospital for Consumption, Brompton ...	313	2 7 1	1,298 19 3	608 14 10	1 18 10	—	—
Mount Vernon Hospital for Consumption ...	144	nil	879 8 4	177 8 3	1 4 7	—	—
Royal Hospital for Diseases of the Chest ...	59	16 11 8	257 16 3	263 16 2 ³⁶	4 9 5	2 4 1	130 0 11
Totals	631	96 14 11	3,191 3 10	1,431 2 4	Average : 2 5 4	—	250 6 4

The small figures refer to notes on pages 49 to 54.

TABLE XV.

CHILDREN'S HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of seven Children's Hospitals for the year 1905.

IN-PATIENTS.

OUT-PATIENTS.

Name of Hospital	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation 4.1905				
Belgrave	40	27.66	20.7	8,540	30,309	3.54
East London Hospital for Children	109	94.32	21.68	34,832	89,702	2.57
Evelina	76	60	22	38,589	58,095	1.50
Hospital for Sick Children, Great Ormond Street	200	167.6	21.29	37,743	109,776	2.90
North-Eastern Hospital for Children	116	107.5	23.3	27,733	75,637	2.72
Paddington Green Children's	46	35.4	17	17,650	58,037	3.28
Victoria Hospital for Children	104	68.20	26	19,749	64,418	3.26
Totals	691	560.48	Average: 22.08	184,836	485,974	Average 2.62

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to notes on pages 49 to 54.

TABLE XVI.

CHILDREN'S HOSPITALS.

TOTAL ORDINARY EXPENDITURE of seven Children's Hospitals for the year 1905.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE					
		Provisions 11 and 12	Surgery and Dispensary 20	Domestic 21	Establishment Charges 21	Rent	Salaries, Wages, &c. 22
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	535 3 1	479 6 2	896 14 9	206 10 8	121 5 0	602 2 1
East London Hospital for Children	94	1,692 12 9 ³⁰	991 10 1	2,108 9 4	712 0 6	50 1 0	2,652 8 6
Evelina	60	1,079 10 5	1,165 15 4	1,275 11 9	535 17 4	Nil	1,976 14 8
Hospital for Sick Children, Great Ormond Street	167	2,997 19 10	2,087 7 9	4,310 0 7	1,453 12 0	100 0 0	4,722 0 11
North Eastern Hospital for Children	107	2,140 3 6	941 18 5	2,619 6 7 ³⁷	497 16 8	180 0 0	3,092 14 11
Paddington Green Children's	35	734 13 0	969 19 11	803 13 4	321 19 2	35 10 0	1,084 12 10
Victoria Hospital for Children	68	1,363 1 5	1,107 6 5	1,699 18 5	341 17 3	Nil	1,773 3 7

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	217 11 4	3,058 13 1	607 13 7	Nil	607 13 7	3,666 6 8
East London Hospital for Children	94	287 8 6 ¹⁷	8,494 10 8	687 14 2	439 8 11	1,127 3 1	9,621 13 9
Evelina	60	185 16 9	6,219 6 3	393 15 7	100 16 1	494 11 8	6,713 17 11
Hospital for Sick Children, Great Ormond Street	167	462 18 5	16,133 19 6	826 1 4	516 5 2	1,342 6 6	17,476 6 0
North Eastern Hospital for Children	107	350 12 3	9,772 12 4	841 18 2	544 14 10	1,386 13 0	11,159 5 4
Paddington Green Children's	35	105 11 9	4,056 0 0	437 14 9	40 6 5	478 1 2	4,534 1 2
Victoria Hospital for Children	68	95 17 6	6,381 4 7	697 18 4 ¹⁷	58 9 10	756 8 2	7,137 12 9 ¹⁷

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand reference should be made to the observations by the various hospital authorities, pages 49 to 54.

The small figures refer to notes on pages 49 to 54.

TABLE XVII.

CHILDREN'S HOSPITALS.

PROVISIONS¹¹.—Total expenditure in each of seven Children's Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions ¹² 1905	Cost per Bed occupied ¹⁴ 1905	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	535 3 1	19 16 4	0 18 6	24 19 6
East London Hospital for Children	94	1,692 12 9 ³⁶	18 0 1	—	—
Evelina	60	1,079 10 5	17 19 10	—	—
Hospital for Sick Children, Great Ormond Street	167	2,997 19 10	17 19 0	—	—
North-Eastern Hospital for Children	107	2,140 3 6 ³⁷	20 0 0	1 2 2	118 11 10
Paddington Green Children's	35	734 13 0 ³⁸	20 19 9	2 1 11	73 7 1
Victoria Hospital for Children	68	1,363 1 5 ³⁹	20 0 10	1 3 0	78 4 0
Totals	558	10,543 4 0	Average: 18 17 10	—	295 2 5

The small figures refer to notes on pages 49 to 54.

TABLE XVIII.

CHILDREN'S HOSPITALS.

SURGERY AND DISPENSARY²⁰.—Total expenditure in each of seven Children's Hospitals for the year 1905, treating each occupied bed as a unit, and each 200 new Out-patients as a unit, showing the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units ¹⁰	Total Expenditure on Surgery and Dispensary <small>12.66 13</small>	Cost per Unit	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave... ..	69	479 6 2	6 18 11	1 14 3	118 3 3
East London Hospital for Children	268	991 10 1	3 13 11	—	—
Evelina	253	1,165 15 4	4 12 1	—	—
Hospital for Sick Children, Great Ormond Street	355	2,087 7 9	5 17 7	0 12 11	229 5 5
North-Eastern Hospital for Children	245	941 18 5	3 16 10	—	—
Paddington Green Children's	123	969 19 11	7 17 8	2 13 0	325 19 0
Victoria Hospital for Children	166	1,107 6 5 ³⁹	6 13 4	1 8 8	237 18 8
Totals	1,479	7,743 4 1	Average: 5 4 8	—	911 6 4

The small figures refer to notes on pages 49 to 54.

TABLE XIX.

CHILDREN'S HOSPITALS.

DOMESTIC.²¹—Total expenditure in each of seven Children's Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic 19 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	896 14 9	33 4 3	8 12 9	233 4 3
East London Hospital for Children	94	2,108 9 4 ³⁰	22 8 7	—	—
Evelina	60	1,275 11 9	21 5 2	—	—
Hospital for Sick Children, Great Ormond Street	167	4,310 0 7	25 16 2	1 4 8	205 19 4
North-Eastern Hospital for Children	107	2,619 6 7 ⁵⁷	24 9 7	—	—
Paddington Green Children's	35	803 13 4	22 19 2	—	—
Victoria Hospital for Children	68	1,699 18 5 ³⁰	24 19 11	0 8 5	28 12 4
Totals	558	13,713 14 9	Average: 24 11 6	—	467 15 11

The small figures refer to notes on pages 49 to 54.

TABLE XX.

CHILDREN'S HOSPITALS.

SALARIES, WAGES, ETC. (MAINTENANCE).²²—Total expenditure in each of seven Children's Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied 14	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	602 2 1	22 6 0	—	—
East London Hospital for Children	94	2,652 8 6 ²⁶	28 4 4	—	—
Evelina	60	1,976 14 8	32 18 10	4 8 10	266 10 0
Hospital for Sick Children, Great Ormond Street	167	4,723 0 11	28 5 6	—	—
North-Eastern Hospital for Children	107	3,092 14 11 ²⁷	28 18 1	0 8 1	43 4 11
Paddington Green Children's	35	1,084 12 10	30 19 9	2 9 9	87 1 3
Victoria Hospital for Children	68	1,773 3 7 ²⁸	26 1 6	—	—
Totals	558	15,963 17 6	Average: 28 10 0	—	396 16 2

The small figures refer to notes on pages 49 to 54.

TABLE XXI.

CHILDREN'S HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES, AND OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³—Total expenditure in each of seven Children's Hospitals for the year 1905, showing the total cost of interest on loans and official salaries and pensions, and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	385 1 7	260 0 0	12 12 0	0 9 4	—	—
East London Hospital for Children	94	53 16 8	469 0 4	164 17 2 ³⁰	1 15 0	—	—
Evelina	60	16 7 7	300 0 0	77 8 0	1 5 9	—	—
Hospital for Sick Children, Great Ormond Street	167	68 15 11	544 12 7	212 12 10	1 5 5	—	—
North-Eastern Hospital for Children	107	Nil	606 3 1	235 15 1	2 4 0	0 6 1	32 10 11
Paddington Green Children's	35	61 17 1	275 0 0	100 17 8	2 17 7	0 19 8	34 8 4
Victoria Hospital for Children	68	2 8 3	440 0 0 ³⁰	255 10 1 ³⁰	3 15 1	1 17 2	126 7 4
Totals	558	538 7 1	2,894 16 0	1,059 12 10	Average: 1 17 11	—	193 6 7

The small figures refer to notes on pages 49 to 54.

TABLE XXII.

OPHTHALMIC HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of five Ophthalmic Hospitals for the year 1905.

IN-PATIENTS.

OUT-PATIENTS.

Name of Hospital	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation				
Division I. ²⁴						
Royal London	138	102	18	42,336	127,873	3.02
Royal Westminster	40	27.57	13.9	10,747	37,000	3.44
Totals	178	129.57	Average : 17.12	53,083	164,873	Average : 3.10
Division II. ²⁴						
Central London	26	17	18	12,539	30,488	2.43
Royal Eye	42	28	15.8	25,036	71,008	2.83
Western	15	11	11.6	11,838	27,443	2.31
Totals	83	56	Average : 15.64	49,413	128,939	Average : 2.60

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to notes on pages 49 to 54.

TABLE XXIII.
OPHTHALMIC HOSPITALS.

TOTAL ORDINARY EXPENDITURE of five Ophthalmic Hospitals for the year 1905.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹³					
		Provisions 11 and 12	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment charges ²¹	Rent	Salaries, Wages, &c. ²²
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Royal London	102	2,230 19 10	1,482 18 6	1,608 5 11	1,586 0 4	1,210 0 0	2,797 14 6
Royal Westminster	27	532 12 3	235 11 5	338 1 2	244 6 7	Nil	637 11 2
Central London	17	408 11 8	183 0 5	311 9 9	116 6 5	Nil	378 18 0
Royal Eye	28	853 1 11	347 5 9	686 7 10	320 2 8	200 0 0	875 16 1
Western	11	271 17 9	32 2 5	174 0 4	141 15 9	128 11 4	210 15 4

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total ordinary expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Royal London	102	289 8 8	11,205 7 9	811 9 0	448 1 5	1,259 10 5	12,464 18 2
Royal Westminster	27	83 6 3	2,121 8 10	294 12 10	36 18 7	331 11 5	2,453 0 3
Central London	17	49 17 7	1,448 3 10	235 1 4	14 9 6	249 10 10	1,697 14 8
Royal Eye	28	131 9 9	3,414 4 0	235 11 0	Nil	235 11 0	3,649 15 0
Western	11	57 14 6	1,016 17 5	125 3 0	40 17 6	166 0 6	1,182 17 11

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand reference should be made to the observations by the various hospital authorities, pages 49 to 54.

The small figures refer to notes on pages 49 to 54.

TABLE XXIV.

OPHTHALMIC HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of five Ophthalmic Hospitals for the year 1905, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Royal London	102	2,230 19 10	21 17 5	0 9 0	45 18 0
Royal Westminster	27	532 12 3	19 14 6	—	—
Totals	129	2,763 12 1	Average : 21 8 5	—	45 18 0
<i>Division II.²⁴</i>					
Central London	17	408 11 8	24 0 8	—	—
Royal Eye	28	853 1 11	30 9 4	3 1 8	86 6 8
Western	11	271 17 9	24 14 4	—	—
Totals	56	1,533 11 4	Average : 27 7 8	—	132 4 8

The small figures refer to notes on pages 49 to 54.

TABLE XXV.

OPHTHALMIC HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of four Ophthalmic Hospitals for the year 1905, after deducting 6*d.* for every out-patient in the case of the Royal London and Royal Westminster Ophthalmic Hospitals, and 3*d.* for every out-patient in the case of the Central London and the Royal Eye Hospitals and omitting the Western Ophthalmic Hospital, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds	Total Expenditure on Surgery and Dispensary for In-patients only 12, 13, and 24	Cost per Bed	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>					
Royal London	102	£ s. d. 424 10 6	£ s. d. 4 3 2	£ s. d. 0 14 9	£ s. d. 75 4 6
Royal Westminster	27	16 17 11	0 12 6	—	—
Totals	129	441 8 5	Average 3 8 5	—	75 4 6
<i>Division II.²⁴</i>					
Central London	17	26 5 8	1 10 11	4	3 8 0
Royal Eye	28	34 6 9	1 4 6	—	—
Western ²¹	11	— ²⁴	—	—	—
Totals	45	60 12 5	Average : 1 6 11	—	78 12 6

NOTE.—This table is merely given in order to continue the series. For the reasons stated in Note 24, p. 51, the figures cannot be regarded as reliable.

The small figures refer to notes on pages 49 to 54.

TABLE XXVI.
OPHTHALMIC HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of five Ophthalmic Hospitals for the year 1905, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital.	Beds occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average.
<i>Division I.²⁴</i>		<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Royal London	102	1,608 5 11	15 15 4	0 13 7	69 5 6
Royal Westminster	27	338 1 2	12 10 4	—	—
Totals	129	1,946 7 1	Average : 15 1 9	—	69 5 6
<i>Division II.²⁴</i>					
Central London	17	311 9 9	18 6 5	—	—
Royal Eye	28	686 7 10	24 10 3	3 11 9	100 9 0
Western	11	174 0 4	15 16 4	—	—
Totals	56	1,171 17 11	Average : 20 18 6	—	169 14 6

The small figures refer to notes on pages 49 to 54.

TABLE XXVII.
OPHTHALMIC HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²² Total expenditure in each of five Ophthalmic Hospitals for the year 1905, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied 1 ^a	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>					
Royal London	102	£ s. d. 2,797 14 6	£ s. d. 27 8 6	£ s. d. 0 15 11	£ s. d. 81 3 6
Royal Westminster	27	637 11 2	23 12 3	—	—
Totals	129	3,435 5 8	Average: 26 12 7	—	81 3 6
<i>Division II.²⁴</i>					
Central London... ..	17	378 18 0	22 5 9	—	—
Royal Eye	28	875 16 1	31 5 6	5 2 2	143 0 8
Western	11	210 15 4	19 3 2	—	—
Totals	56	1,465 9 5	Average: 26 3 4	—	224 4 2

The small figures refer to notes on pages 49 to 54.

TABLE XXVIII.

OPHTHALMIC HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of five Ophthalmic Hospitals for the year 1905, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>		<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Royal London	102	Nil	684 13 4	126 15 8	1 4 10	—	—
Royal Westminster	27	Nil	244 3 4	50 9 6	1 17 4	0 9 11	13 7 9
Totals		—	928 16 8	177 5 2	1 7 5	—	13 7 9
<i>Division II.²⁴</i>							
Central London	17	Nil	181 18 0	53 3 4	3 2 6	—	—
Royal Eye	28	Nil	112 4 0	123 7 0	4 8 1	—	—
Western	11	Nil	40 15 0	84 8 0	7 13 5	3 0 3	33 2 9
Totals		—	334 17 0	260 18 4	4 13 2	—	46 10 6

The small figures refer to notes on pages 49 to 54.

TABLE XXIX.

COTTAGE HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of eight Cottage Hospitals for the year 1905.

Name of Hospital.	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation 4 and 5				
Blackheath and Charlton	20	15.1	30.4	906	4,204	4.64
Eltham and Mottingham	14	9.6	21.0	none	—	—
Memorial Cottage Hospital, Mildmay Park...	27	20.0	31.5	none	—	—
Norwood Cottage	30	21.65	25.19	none	—	—
Passmore Edwards, Acton	24	13.93*	23.32	1,339	4,725	3.52
Passmore Edwards, Willesden	25	16.0	21.76	200	not recorded	—
South Wimbledon and Merton	12	8.0	14.1	113	not recorded	—
Woolwich and Plumstead	10	8.45	30.32	43	not recorded	—
Totals	162	112.73	Average 25.56	2,601	—	Average of the 2 Hospitals 3.97

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to notes on pages 49 to 54.

* Treated as 14 in subsequent tables.

TABLE XXX.

COTTAGE HOSPITALS.

TOTAL ORDINARY EXPENDITURE of eight Cottage Hospitals for the year 1905.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹³					
		Provisions 11 and 12	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment Charges ²¹	Rent	Salaries, Wages, &c. ²²
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton ...	15	384 17 2	158 10 2	262 7 0	84 9 1	4 15 0	229 11 7
Eltham and Mottingham ...	9	269 6 6	61 1 7	138 17 10	54 12 8	8 0 0	151 14 2
Memorial Cottage Hospital, Mild- may Park	20	546 7 1	76 7 11	400 11 8	243 18 5	nil	415 19 0
Norwood Cottage ...	21	468 11 4	134 18 8	206 2 1	184 19 5	42 15 0	254 16 10
Passmore Edwards, Acton...	14	347 11 9 ¹⁸	70 4 4	209 6 7	79 13 11	nil	168 17 2
Passmore Edwards, Willesden ...	16	341 5 11	114 14 0	316 8 6	158 5 3	30 8 0	257 2 4
South Wimbledon and Merton ...	8	246 6 8	93 10 11	166 2 10	48 18 0	26 0 0	124 5 10
Woolwich and Plumstead ...	8	280 18 8	45 15 10	113 0 11	24 17 7	2 12 0	124 16 6

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Blackheath and Charlton ...	15	6 10 9	1,126 0 9	29 10 9	nil	29 10 9	1,155 11 6
Eltham and Mottingham ...	9	6 15 0 ¹⁷	690 7 9 ¹⁷	24 8 2 ¹⁷	nil	24 8 2 ¹⁷	714 15 11
Memorial Cottage Hospital, Mild- may Park	20	37 0 11	1,720 5 0	—	—	—	—
Norwood Cottage ...	21	5 11 2	1,297 14 6	22 16 0	nil	22 16 0	1,320 10 6
Passmore Edwards, Acton...	14	15 18 6	891 12 3 ¹⁸	52 8 10	6 10 10	58 19 8	950 11 11 ¹⁸
Passmore Edwards, Willesden ...	16	45 7 8	1,263 11 8	96 3 5	20 4 4	116 7 9	1,379 19 5
South Wimbledon and Merton ...	8	41 11 10 ¹⁷	746 16 1 ¹⁷	30 1 5 ¹⁷	nil	30 1 5 ¹⁷	776 17 6
Woolwich and Plumstead ...	8	nil	592 1 6	18 13 9	nil	18 13 9	611 0 3

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand reference should be made to the observations by the various hospital authorities, pages 49 to 54.

The small figures refer to notes on pages 49 to 54.

TABLE XXXI.
COTTAGE HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of eight Cottage Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	15	384 17 2	25 13 1	—	—
Eltham and Mottingham	9	269 6 6	29 18 6	3 18 8	35 8 0
Memorial Cottage Hospital, Mildmay Park	20	546 7 1	27 6 4	1 6 6	26 10 0
Norwood Cottage	21	468 11 4	22 6 3	—	—
Passmore Edwards, Acton	14	347 11 9 ¹⁸	24 16 6	—	—
Passmore Edwards, Willesden	16	341 5 11	21 6 7	—	—
South Wimbledon and Merton	8	246 6 8	30 15 10	4 16 0	38 8 0
Woolwich and Plumstead	8	280 18 8	35 2 4	9 2 6	78 0 0
Totals	111	2,885 5 1	Average 25 19 10	—	178 6 0

The small figures refer to notes on pages 49 to 54.

TABLE XXXII.
COTTAGE HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of eight Cottage Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds	Number of Out-patients per Bed ²⁴	Total Expenditure on Surgery and Dispensary 12 and 13	Cost per Bed ²⁴	Excess over Average	Total value of Excess over Average
			£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton... ..	15	60	153 10 2 ²⁴	10 4 8	3 9 7	52 3 9
Eltham and Mottingham	9	none	61 1 7	6 15 8	0 0 7	0 5 3
Memorial Cottage Hospital, Mildmay Park	20	„	76 7 11	3 16 4	—	—
Norwood Cottage	21	„	134 18 8	6 8 6	—	—
Passmore Edwards, Acton... ..	14	45	70 4 4	5 0 3	—	—
Passmore Edwards, Willesden	16	12	114 14 0	7 3 4	0 8 3	6 12 0
South Wimbledon and Merton	8	14	93 10 11 ²⁰	11 13 10	4 18 9	39 10 0
Woolwich and Plumstead	8	5	45 15 10	5 14 5	—	—
Totals	111	—	750 3 5	Average 6 15 1	—	98 11 0

The small figures refer to notes on pages 49 to 54.

TABLE XXXIII.
COTTAGE HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of eight Cottage Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	15	262 7 0	17 9 9	1 3 2	17 7 6
Eltham and Mottingham	9	138 17 10	15 8 7	—	—
Memorial Cottage Hospital, Mildmay Park	20	400 11 8	20 0 7	3 14 0	74 0 0
Norwood Cottage	21	206 2 1	9 16 3	—	—
Passmore Edwards, Acton	14	209 6 7	14 19 0	—	—
Passmore Edwards, Willesden	16	316 8 6	19 15 6	3 8 11	55 2 8
South Wimbledon and Merton	8	166 2 10	20 15 4	4 8 9	35 10 0
Woolwich and Plumstead	8	113 0 11	14 2 7	—	—
Totals	111	1,812 17 5	Average: 16 6 7	—	182 0 2

The small figures refer to notes on pages 49 to 54.

TABLE XXXIV.
COTTAGE HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²² Total expenditure in each of eight Cottage Hospitals for the year 1905, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied 14	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	15	229 11 7	15 6 1	—	—
Eltham and Mottingham	9	151 14 2	16 17 1	1 5 11	11 13 3
Memorial Cottage Hospital, Mildmay Park ...	20	415 19 0	20 15 11	5 4 9	104 15 0
Norwood Cottage	21	254 16 10	12 2 8	—	—
Passmore Edwards, Acton	14	168 17 2	12 1 2	—	—
Passmore Edwards, Willesden	16	257 2 4	16 1 4	0 10 2	8 2 8
South Wimbledon and Merton	8	124 5 10	15 10 8	—	—
Woolwich and Plumstead	8	124 16 6	15 12 0	0 0 10	0 6 8
Totals	111	1,727 3 5	Average: 15 11 2	—	124 17 7

The small figures refer to notes on pages 49 to 54.

TABLE XXXV.

COTTAGE HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of seven* Cottage Hospitals for the year 1905, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton ...	15	2 12 7	nil	26 18 2	1 15 10	—	—
Eltham and Mottingham ...	9	nil	nil	24 8 2	2 14 2	—	—
Norwood Cottage... ..	21	nil	nil	22 16 0	1 1 8	—	—
Passmore Edwards, Acton ...	14	nil	21 0 0	31 8 10	2 4 11	—	—
Passmore Edwards, Willesden ...	16	0 10 6	nil	95 12 11	5 19 6	3 2 3	49 16 0
South Wimbledon and Merton ...	8	25 0 8	nil	40 10 4	5 1 3	2 4 0	17 12 0
Woolwich and Plumstead ...	8	nil	nil	18 18 9	2 7 4	—	—
Totals	91	28 3 9	21 0 0	260 13 2	2 17 3	—	67 8 0

The small figures refer to notes on pages 49 to 54.

* The Memorial Cottage, Mildmay Park, has not been included in this table, as the Management expenses are included in the General Management Expenses of the Mildmay Institutions.

TABLE XXXVI.

TABLE showing the highest and lowest of the prices returned as the lowest which were being paid on December 31, 1905, for thirty-three different articles in use by the forty hospitals—namely, the hospitals dealt with in this Report, excluding the Cottage Hospitals.

Description	Highest	Lowest	Description	Highest	Lowest
<i>Provisions.</i>			<i>Surgery and Dispensary—cont.</i>		
	£ s. d.	£ s. d.		£ s. d.	£ s. d.
Topsides of beef... .. per lb.	0 0 9½	0 0 4	Gauze (plain) ... per 100 yards	0 11 1½ less 5 %	0 4 8½
Legs of Mutton "	0 0 9½	0 0 4½	Gauze (cyanide)... .. "	1 0 0 less 5 %	0 5 10
Fish "	0 0 7	0 0 2	Lint per lb.	0 1 6	0 0 8½ less 2½ %
Fowls each	0 3 0	0 1 6	Wool (absorbent) "	0 1 5 less 5 %	0 0 6
Butter per lb.	0 1 2	0 0 10	Wool (grey) "	0 0 10	0 0 3½
Eggs per 120	0 15 0	0 8 0	Ice per cwt.	0 2 4	0 0 10½
Milk per gallon	0 1 6½	0 0 8	Mineral Waters, per dozen syphons	0 4 0	0 1 6
Bread per 4 lbs.	0 0 5	0 0 3½			
Tea per lb.	0 1 8	0 1 0	<i>Domestic.</i>		
Sugar per cwt.	1 8 0	0 15 0	Blankets... .. each	0 9 0	0 2 11½
Rice "	1 8 0	0 9 6	Sheets "	0 5 11	0 2 3
Potatoes "	0 7 0	0 3 6	" per yard	0 2 9 less 2½ %	0 0 7½
Ale per barrel	1 16 0	1 7 0	Towels each	0 1 4	0 0 5 less 3¼ %
			" per yard	0 1 5½	0 0 4
<i>Surgery and Dispensary.</i>			Cups and Saucers ... per dozen	0 5 0	0 2 3
Bromide of Potassium ... per lb.	0 1 10	0 0 8	Mugs per dozen pints	0 6 0	0 1 9
Carbolic Acid "	0 2 6	0 0 6½	Hair brooms per dozen	2 10 0	0 13 2
Chloroform "	0 6 0	0 0 11½	Scrubbing-brushes "	0 12 0	0 4 0
Cod Liver Oil per gallon	0 5 5	0 2 3	Coal, steam per ton	1 2 2	0 10 6
Iodide of Potassium ... per lb.	0 16 0 less 17½ %	0 7 10½	" house "	1 3 0	0 14 2
Quinine per oz.	0 1 8	0 0 8½			

NOTE.—The circumstances under which goods are purchased, the quantities and qualities taken, the date and length of contract, and conditions of delivery would have to be taken into consideration before assuming that the lowest prices paid by a single Hospital in any year were obtainable by every institution.

APPENDIX I.

Reprinted, with corrections and additions, from the Statistical Report for 1904.

THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTS.

As this Report deals only with Expenditure it is unnecessary to complicate it by discussing questions of Income. It may be mentioned in passing, however, that Income is dealt with in the Accounts under the two headings Ordinary and Extraordinary, with subdivisions. The subdivisions necessarily vary with the varying circumstances of the Hospitals. The principal subdivisions of Ordinary Income are—Subscriptions, Donations, King Edward's Hospital Fund, The Hospital Sunday Fund, The Hospital Saturday Fund, Congregational Collections, Entertainments, Invested Property, Nursing Institution, and Patients' Payments. The principal subdivisions of Extraordinary Income are—Legacies, Special Grants, Donations or Endowments for Special Purposes, Sale of Stock, Loans and Overdrafts.

Expenditure is dealt with as follows :—

ORDINARY EXPENDITURE :—

(A)—MAINTENANCE :—

PROVISIONS—

Meat.
Fish, Poultry, &c.
Butter, Cheese, &c.
Eggs.
Milk.
Bread, Flour, &c.
Grocery.
Vegetables.
Malt Liquors.

SURGERY AND DISPENSARY—

Drugs, Chemicals, Disinfectants, &c.
Dressings, Bandages, &c.
Instruments and Appliances.
Ice and Mineral Waters.
Wine and Spirits.
Sundries.

DOMESTIC—

Renewal of Furniture.
Bedding and Linen.
Hardware, Crockery, Brushes, &c.

(A)—MAINTENANCE—(cont.)

DOMESTIC—(cont.)

Washing.
Cleaning and Chandlery.
Water.
Fuel and Lighting.
Uniforms.
Sundries.

ESTABLISHMENT CHARGES—

Rates and Taxes.
Insurances.
Garden.
Annual Cleaning.
Repairs (Ordinary).

RENT.

SALARIES, WAGES, &c.—

Medical.
Dispensing.
Nursing.
Other Salaries and Wages.
Pensions.

(A)—MAINTENANCE (cont.)

MISCELLANEOUS—

Printing, Stationery, Postage, and
Advertisements.
Museum.
Sundries.

(B) ADMINISTRATION (cont.)

MANAGEMENT (cont.)—

Auditors' Fee.
Sundries.

FINANCE—

Appeals.
Festival.

(B)—ADMINISTRATION :—

MANAGEMENT—

Official Salaries.
Commission.
Official Pensions.
Official Printing and Stationery.
Official Postage and Telegrams.
Official Advertisements.
Law Charges.
Interest on Loan.

EXTRAORDINARY EXPENDITURE :—

REPAIRS (EXTRAORDINARY).

BUILDING IMPROVEMENTS.

OTHER EXTRAORDINARY EXPENDITURE NOT PROPERLY CHARGEABLE TO THE YEAR'S WORKING EXPENSES.

It does not appear to be certain under what heading contributions to Medical Schools should be charged. In this Report they have been entered under the heading "Miscellaneous," where they come into the Expenditure Account of any Hospital. It will be remembered, however, that 1905 is the last year in which these charges will appear in the accounts of any Hospital which receives grants from King Edward's Hospital Fund.

The above is all the information which is likely to be necessary, in addition to the other contents of the present Report, in order to make the foregoing tables clear. But it would be doing an injustice to the Uniform System of Accounts, properly so called, not to add that those who have given attention to the subject do not pretend that the true position of any institution can be shown by a mere statement of receipts and expenditure alone. The necessity for a balance sheet has been fully discussed in a volume by Sir Henry Burdett, K.C.B., "The Uniform System of Accounts for Hospitals and Institutions," London, 1903; and King Edward's Hospital Fund has supplied to the Hospitals a uniform balance sheet which was settled by a Committee of Chartered Accountants.

The whole question of the Uniform System of Hospital Accounts was inquired into, on behalf of King Edward's Hospital Fund, by Mr. John G. Griffiths, F.C.A., in 1905, with a view to providing considered advice for the benefit of those with whom any change in the system would rest. A Committee of Hospital Secretaries and representatives of the King's Fund, the Hospital Sunday Fund, and the Hospital Saturday Fund are now taking Mr. Griffiths's recommendations into consideration, and it is hoped that the result will be a revised system at an early date.

APPENDIX II.

*Reprinted, with corrections and additions, from the Statistical
Report for 1904.*

THE AVERAGE COST OF EACH IN-PATIENT PER WEEK.

A calculation intended to produce a figure called, for the sake of convenience, the "Cost per In-patient per week" is one of several short ways by which the managers of a Hospital may ascertain, from a statement of the expenditure, whether the expenses per unit of their particular institution are increasing or diminishing. For the purpose of that inquiry only, it does not matter very much whether the figure resulting from the calculation is the actual cost or not—the only question being as to increase or diminution. The essential condition of the calculation therefore is that it shall be made on the same system each year.

But when the cost per unit in one Hospital is used for purposes of comparison with the expenditure of other Hospitals, it is obvious that, if anything like accuracy is to be looked for, a common method of calculation, which will make allowances for the different circumstances of different establishments, must be devised. These circumstances cannot be dealt with in a simple statement of cash expenditure, because the actual ordinary expenditure of a Hospital, which includes wear and tear, is only partly paid in cash during any one year, and what part is so paid differs in different institutions. Yet it is by taking as the basis the Total Ordinary Expenditure, as shown in the Uniform System of Accounts for Hospitals, and making certain deductions for Out-patients, that the "Cost per In-patient per week" is calculated. Consequently the various results shown are unreliable for purposes of comparison.*

The question of stocks in hand at the commencement or end of the year in itself shows that the cash payments during any year may mislead in either direction. But a better illustration is afforded by

* It will be seen from what follows that the method of calculation varies. As far as can be ascertained no directions have ever been published by authority, but the amount to be deducted for each new out-patient has been agreed upon by the various classes of Hospitals, the sum being 2s. for general Hospitals. The definition of a "New Out-patient" varies in different Hospitals. The divisor is the average number of beds in daily occupation.

undisputed facts. The *Middlesex Hospital* paid in 1905 £1,164. 0s. 6d. for rent, which was equal to £4. 4s. 11d. per occupied bed. Many other Hospitals do not pay any rent to an outside landlord, all the buildings being their own property. If the *Middlesex Hospital* purchased the buildings, etc., for which it pays £1,164. 0s. 6d. rent, its cost per bed, in appearance, would be considerably diminished, though the Hospital, of course, in reality would be paying as rent the interest on the purchase money—as, indeed, all Hospitals are doing year by year; because, as it is unnecessary to point out, by keeping instead of selling their property they forgo whatever interest the saleable value of the property would produce. To make the item “Rent” correct, for purposes of comparison, the annual value of all occupied buildings and land, with a proper addition for depreciation of buildings, would have to be added.

The same observation applies to plant and machinery; repairs are charged, but depreciation and interest on the first cost do not appear in the cash accounts. Thus in the case of the *Royal Free Hospital*, with 119 occupied beds, the cost of repairing the laundry building and its machinery, and wages and materials (£324. 16s. 4d.), are alone entered in the accounts. But a Hospital such as *Charing Cross*, with 169 occupied beds, which has no laundry, of course pays to someone else the proper proportion of interest on capital, rent (if any), and depreciation of machinery; and these appear in Ordinary Expenditure under the heading “Washing” in the case of *Charing Cross*, which pays £891. 19s. 7d. for washing. Consequently not only is a comparison of washing expenses between Hospitals with, and those without laundries at present impossible, as far as the published accounts are concerned, but the comparative cost per In-patient, as between such Hospitals, is incorrect.

An item over which Hospitals have but slight control is that of Rates and Taxes, and this presents a double difficulty; because it is reasonable to expect that a Hospital maintained in an expensive neighbourhood, or perhaps originally constructed at needless cost, will show heavy expenses and be heavily assessed; whereas the difference in treatment by different assessment authorities is another matter. The costs per occupied bed in respect of Rates and Taxes showed variations in 1903 ranging from £6. 19s. 6d. per bed in the case of *St. Thomas's Hospital* to 13s. 8d. per bed in the case of *University College Hospital*. The calculations have not since been made, as they seemed to be useless.

A serious difficulty in calculating the cost of In-patients arises in connection with the necessary deduction from the Total Ordinary Expenses of a Hospital in respect of Out-patients; but this question was discussed

at length in Appendix III. to last year's Report, and reference to it will be found in Notes 19 and 24, pages 50 and 51 of the present Report.

For these reasons alone no comparison has been made in the foregoing tables between the amounts returned by the Hospitals as representing the "Cost per In-patient per week."

But there is a further reason which may be mentioned—namely, that whatever may be the correct method of calculation, even on the figures available, the Hospitals are far from unanimous in applying that method, as was explained in Appendix II. last year.

It will be seen, therefore, that the "Cost per In-patient per week," as returned, is, on more than one account, an insufficient guide to an examination into the respective expenditures of the Hospitals. Only very rough conclusions can be arrived at by means of this information; and, even where the items of expenditure are separately examined as in this Report, such a fact as that some Hospitals require their patients to provide certain groceries, while others supply all provisions, prevents the results shown being as exact as might be desired.

On the other hand, many of the objections to attempting to place the Hospitals in their order of economical management in respect of the great items of expenditure would be removed by confining the enquiry to the items—Provisions, Surgery and Dispensary, Domestic, Salaries and Wages (maintenance), and Management Expenses (other than Interest on Loans, Official Salaries and Pensions.*) Salaries and wages (maintenance), it is true, do in some cases include the wages of workmen employed on repairs which are outside the above-mentioned charges; yet whatever injustice this involves is probably less than would be that of treating repairs as a controllable charge and including it in all cases.

If this test is applied, the result is as given in the Prefatory Note, pages 8 and 9.

* These are omitted, as the interest on a loan is, of course, an expenditure incidental to the want of available working capital, and the recipients of Official Salaries and Pensions cannot be dealt with from year to year on the same principles as those which affect ordinary market dealings.

NOTES.

(1) It will be seen that the total numbers of beds set apart for medical and surgical cases respectively, differ. The difference in numbers between different classes of beds is of some importance in considering the average expenditure per bed.

(2) An effort has been made to divide the total number of Out-patients in the General Hospitals into Casualties, Lying-in-cases, and Others; but the varying proportions of Casualties to Others suggest that the definition of a Casualty differs in different Hospitals.

(3) Lying-in-cases are included as one each among the total attendances of Out-patients in the General Hospitals.

(4) The basis of calculation in all the tables, excepting those relating to Surgery and Dispensary, is the average number of beds in daily occupation during the year 1905.

(5) In all Tables except those giving General Particulars, fractions of an occupied bed and of a penny are neglected.

(6) In the case of the *Middlesex Hospital* the average number of beds occupied is returned as 265; but the Cancer Charity, which is dealt with in separate accounts, sends nine additional patients into the general wards, for which it pays £1,000 a year, and this £1,000 is deducted as a lump sum from the total ordinary expenditure of the Hospital proper, to which, in these tables, it must consequently be added. In calculating the cost per bed of the various items of expenditure above this deduction, therefore, it is necessary to add nine beds, and accordingly the average number in daily occupation is entered as 274 in all tables except Table I. The result of this, and of the elimination of fractions of a bed, is that the total number of occupied beds in the seventeen large General Hospitals appears in Table I. as 4666.12 and in the other tables as 4673.

(7) In the case of *St. Thomas's Hospital* the forty-two paying beds, although included in the total number of beds in the Hospital, namely 603, are not included in the average number of beds in daily occupation, namely 459.7. Separate accounts are kept for these paying beds, which are in a wing of the hospital known as St. Thomas's Home, and consequently the accounts of the Hospital proper do not apply to them.

(8) *Charing Cross Hospital* returns the total number of beds as 238, 51 being empty; the *London Temperance Hospital* 118, 16 being empty; the *Metropolitan* utilises 36 ward beds for nurses at present; *University College Hospital* has 277 beds, of which, for the first nine months, 86 were empty. In the last-named Hospital there are fourteen Typhoid and eight Diphtheria beds, and the Typhoid wards are closed for two months each year for cleaning.

(9) The *Dreadnought* and the *Royal Victoria and Albert Docks* Hospitals are two out of four institutions belonging to the Seamen's Hospital Society, and as the management expenses of all four are treated in one account by the Society they have been left out of account in Tables II. and VII.

(10) The *West Ham Hospital* takes in a few urgent medical cases when accommodation permits.

(11) Provisions include all Food and Malt Liquors. Wines, Spirits, and Mineral Waters are included under the heading "Surgery and Dispensary." (See Appendix I.)

(12) The expenditure on Provisions, and on the other accounts which relate to the purchase of goods, is given without reference to stocks in hand, but taking one Hospital with another it is probable that the stocks do not vary very much from year to year. Were it otherwise, however, a considerable difference in the expenditure of different years might be expected.

(13) The accounts of the Hospitals are in some cases cash accounts, and it is to be supposed that, although these do not take note of debts remaining unpaid at the end of the year, they, on the other hand, include the debts of the previous year.

(14) Variations in the cost of Provisions may, in some cases, be partly accounted for by the arrangements made with officials who do not sleep on the premises or who provide their own board. Where such officials take meals in the Hospital the cost of Provisions would be increased and Salaries and Wages presumably diminished. In the case of *St. Bartholomew's Hospital*, for instance, practically only the nurses and female servants are boarded in the Hospital, the usual practice being to board medical officers, matron, and male servants.

(15) The cost of Provisions may be affected by the maintenance of private nursing establishments. The nurses, however, in some cases return to the wards after taking private cases, and during their attendance on such cases they of course do not board in the Hospital.

(16) In the case of the *Middlesex Hospital* sums of £944. 13s. 11d. for officers' board and £78. 11s. for servants' board are included under the heading Salaries and Wages in the printed accounts. Those sums have been entered under Provisions in this Report.

(17) In the case of the *Charing Cross Hospital* the expenses connected with the Medical School are entered under a separate heading in the Ordinary Expenditure Account, and at *St. Bartholomew's*, *St. George's*, and the *Westminster Hospitals* under Extraordinary Expenditure. The *Royal Free* enters Museum under the heading Surgery and Dispensary, the *Tottenham* enters its pathological and X-ray department as Extraordinary, *Mount Vernon* the library and pathological department as Extraordinary, the *Eltham* and *Mottingham* and *South Wimbledon Cottage Hospitals* enter Telephone under Management. As all these items and some others which need not be enumerated should go under Miscellaneous, according to the system of classification at present in force, all such amounts have this year been placed under that heading in this Report. Interest on Loans should be entered under Management.

(18) The *Passmore Edwards Cottage Hospital, Acton*, includes £24 17s. cost of Board of District Nurses in Provisions, deducting the amount from the total ordinary expenditure and charging to District Nursing Account.

(19) The system of units adopted in Tables IV., XI., and XVIII. is based on the fact that the numbers of Out-patients, in their relation to the beds in the various Hospitals, differ, some Hospitals returning a much larger proportion of out-patients to beds than others. The system of enumerating Out-patients is not uniform in all cases, and may account partly for variations; the locality of the Hospital, no doubt, is also a factor. It has been assumed that a few thousand Out-patients one way or the other will not appreciably affect any account except Surgery and Dispensary, as the cost of cleaning, heating, lighting, and salaries would be the same in either case. But every extra patient practically occasions some extra and definite expense to the Surgery or Dispensary, as he will be nearly certain to take away some medicine or bandage. An endeavour, therefore, has been made to ascertain what number of new Out-patients on the average costs Surgery and Dispensary as much as an occupied bed costs the same account for one year. In the case of the General Hospitals the number arrived at is 200; in the case of Consumption Hospitals eighty; in the case of Children's Hospitals, 200. The reasons for taking these figures were dealt with at length in an Appendix to last year's Report. The value of a unit, therefore, in the Surgery and Dispensary account for the purposes of this Report is either one bed or the number of out-patients considered to be the equal of one bed; thus in a General Hospital 200 occupied beds and 20,000 new out-patients would be stated as 300 units.

(20) In addition to drugs, dressings, instruments, &c., the Surgery and Dispensary account includes ice and mineral waters (which are largely used as ordinary provisions), as well as wines and spirits. (See Appendix I.)

(21) Domestic expenses include: Renewal of Furniture, Bedding and Linen, Hardware, Crockery, Brushes, &c., Washing, Cleaning and Chandlery, Water, Fuel and Lighting, Uniforms, and Sundries, such as fares and carriage of parcels (maintenance), ambulances, clothes for patients, flowers, entertainments and games for patients, analysis of food, Christmas boxes, &c.

Establishment charges include Rates and Taxes, Insurance, Annual Cleaning, Ordinary Repairs, and Expenses of Garden, if any (See Appendix I.)

(22) Salaries and Wages (Maintenance) include the Medical, Dispensary, and Nursing salaries, Servants' and Porters' wages and Pensions; but it must be remembered that they all refer only to the maintenance of the hospital and do not include the secretarial expenses, salaries, &c., which appear under Administration (management). (See Appendix I.)

(23) Tables VII., XIV., XX., XXVIII. and XXXV. show the total management expenses divided into Interest on Loans, Salaries and Pensions, and Other Management Expenses, which include commissions in this Report. The latter division only has been treated as an account which is controllable from year to year. Interest on loans is, of course, an expenditure incidental to the want of available cash capital. The recipients of Salaries and Pensions cannot be dealt with from year to year on the same principles as affect ordinary market dealings. (See Appendix I.)

(24) The five Ophthalmic Hospitals have been divided into two divisions for reasons connected with the Out-patient difficulty. These are best shown by the fact that the number of new Out-patients per bed at the *Royal London* and the *Royal Westminster* are 415 and 396 respectively, whereas at the *Central London* they are 737, at the *Royal Eye* 894, and at the *Western Ophthalmic* 1,076. The cost to Surgery and Dispensary at the *Royal London* is estimated to be 6d., and at the *Royal Westminster* 5s. 314d., which leaves the cost per bed for Surgery and Dispensary, allowing 6d. for each new Out-patient, at the *Royal London* £4. 3s. 2d., and at the *Royal Westminster* 12s. 6d. Unsatisfactory as this result is, showing, as it does, that the estimates or methods of enumerating new Out-patients must differ (for it seems impossible that the cost per bed for Surgery and Dispensary can be only 12s. 6d. in any case) the effect of treating the cost of an Out-patient as being 6d. in the Hospitals in Division II. would yield still more curious results. For in the case of the *Western Ophthalmic* if only 3d. per Out-patient is deducted there would be nothing at all left for the beds, and this Hospital has consequently been left out of the Surgery and Dispensary Account altogether. The *Central London* and *Royal Eye* have been treated as spending 3d. on each Out-patient. The method adopted has been to deduct the sums allowed for Out-patients from the Surgery and Dispensary Account, the remainder being presumably the cost per bed. Little reliance, however, should be placed on the Surgery and Dispensary accounts of the Ophthalmic Hospitals as rendered in this Report.

In the Cottage Hospitals the number of Out-patients is so small that they have been neglected, though in Table XXXII. the number per bed has been given for purposes of reference.

NOTES PRINTED IN COURTESY TO THE HOSPITAL OFFICIALS BY WHOM THEY WERE
KINDLY SUPPLIED.

(25) "The new surgical block was opened in March 1905, comprising six wards of ninety beds; and although three of the old wards (fifty-one beds) were closed because of their insanitary condition and the want of sufficient funds to put them in proper order and maintain them, this did not counterbalance the additional cost involved in heating, cleaning, and lighting.

"The Nursing Staff was increased by seven, the staff of male servants by four, and the female servants by five." (*Charing Cross*.)

(26) "As the new buildings, according to the original plans, have not yet been completed, sufficient sleeping accommodation for the Nurses has not yet been provided, and the consequence is that two wards for thirty-six patients have to be utilised as cubicles for the Sisters and Nurses, and additional rooms outside the Hospital have to be rented at a cost of £159 per annum.

"There has to be a large proportion of Nurses on the Staff, as they do the work (dressings &c.) generally done by the students in the larger Hospitals.

"The patients are provided with Tea, Butter, and Sugar, and special food has to be prepared for Jewish patients, which necessitates the employment of an extra cook and the expense of an additional kitchen.

"The storage accommodation is very limited, and we are therefore unable to purchase certain articles in large quantities and to better advantage.

"An efficient heating apparatus has not yet been installed, and open fireplaces have to be used, which causes a large consumption of coal and increased labour.

"All employees are boarded in the Hospital. These include ten officers, fifty-two Nurses, and twenty-eight Porters and Servants.

"As the Institution is situated in a very poor neighbourhood, a large amount has to be spent annually in appealing for and obtaining Funds from the more wealthy districts."

(*Metropolitan.*)

(27) "All pharmaceutical preparations are manufactured on the premises. . . . The cost of labour appears under the sub-heading of Other Salaries and Wages.

"Under the term 'Medical,' £650 is included for officers employed in Clinical Laboratories, also £150 for the officer in charge of the Electrical Department.

"The Special Electrical Department is responsible for 'Nursing Wages' being increased by £76 a year.

"The employment of a photographer adds to 'Other Salaries and Wages' an amount of £106.

"The wages paid to 'Engineering and Works' Department amounted to £639, and to scrubbers, £1,016.

"Scrubbers have now been abolished from the wards, and extra Wardmaids (provided with uniforms) have been employed in their place." (*Middlesex.*)

(28) "Owing to the closing of three wards, containing fifty-four beds, for nine months of the year 1905, the daily average number of patients under treatment during the year was considerably reduced; consequently, the average cost of maintenance was approximately increased as compared with previous years, when the whole of the beds were occupied.

"It may be stated that this Hospital provides its in-patients with every necessary article of diet, including Tea, Sugar, and Butter, and also provides for their washing."

(*Royal Free.*)

(29) "In connection with the subject of provisions, it must be remembered that Tea, Sugar, and Butter are supplied to all patients." (*St. George's.*)

(30) "The washing is done on the premises. Under the heading 'Washing' in Domestic Expenses are charged the wages of workers actually engaged in the laundry and the materials used in the washing of clothes. But no estimated proportion is charged of water, of fuel for driving laundry machinery, of salaries of officers for supervising, or of wages of engine-house staff and others, part of whose time is taken up by the laundry, and therefore those items of expenditure here will be higher than at Hospitals which send out their washing. On the other hand, the cost of washing in those cases will be in reality, and still more in appearance, heavier than at St. Mary's.

"Percentage of officers and servants victualled to patients is 72 per cent.—i.e., for every 100 occupied beds there are seventy-two workers provisioned in the Hospital, including Officers, Nurses, and Servants of all grades." (*St. Mary's.*)

(31) "Eighty-six additional beds were opened on September 29, 1905, which has necessitated an increase in the Nursing Staff and in Domestic Servants.

"By the opening of the new Out-patient Waiting Hall and Department on August 8 last the area of these Departments was much increased, and the cost both for cleaning and heating is consequently greater, particularly from the fact that the ventilation and heating is carried out on the Plenum system.

"Owing to the increase in the size of the Hospital and of the work in the Engineering Department, it was necessary to appoint two additional men in that Department at a cost of £130 per annum.

"In consequence of the large increase in the number of out-patients, the Committee have found it necessary to appoint two Special Casualty Officers—one Medical and the other Surgical—to deal with the Casualty Department, an arrangement which saves the patients considerable delay. This entails an additional expenditure of £200 per annum.

"An Enquiry Officer is engaged to investigate the circumstances of out-patients attending the Hospital in order to prevent abuse, whose services are also utilised for in-patients if ordered by the medical staff, matron, or resident medical officer."

(*University College.*)

(32) "There has to be a larger number of Nurses on the Staff than in Hospitals with Medical Schools. The Nurses of the Hospital do the work (dressings &c.) done by students in Hospitals with schools.

"The Hospital does not employ Ward Maids, the work being done by Scrubbers. The amount is included under Domestic Wages, instead of Nursing, making Domestic Expenses higher.

"The wages of Scrubbers living out are greater than those paid to Ward Maids living in.

"Domestic Wages include Scrubbers' Wages.

"All the male servants are *not* boarded at the Hospital, but are paid extra wages in lieu of food; therefore, Domestic Wages are more, Provisions less." (*London Homœopathic.*)

(33) "In addition to Medical Officers, Nurses, Porters, and Servants, there are four (sometimes five) Laundry Women, who have full board. The Dispenser has dinner and meat tea." (*North West London.*)

(34) "The Committee would like to point out that the cost of 'Dressings' may appear somewhat heavy. This is accounted for by the fact that the majority of patients treated are surgical cases.

"The item of expenditure 'Annual Cleaning' may also appear heavy, but the Hospital was completely done up, painted inside and out, and thoroughly overhauled, at a cost of £1,000, from funds of the *Daily News* Unemployed Relief Fund and the Relief Fund of the West Ham Unemployed Relief Committee, the total cost to the Hospital being just over £180, so that the Committee trust that it will not require such extensive treatment for several years.

"The Committee still continue to pay Probationers £10 for the second and £12 for the third year, which seems to work most satisfactorily." (*West Ham.*)

(35) "Under the heading 'Medical' (Salaries and Wages) is included an honorarium of twenty-five guineas received by each of the six out-patient Physicians, the Pathologist, and the Surgeon to cover their travelling and other expenses.

"The increase in 'Nursing' and 'Other Salaries and Wages' is mainly due to illness among the Nursing and Male Domestic Staff, which necessitated the engagement of extra nurses and servants.

"During the summer months each of the three wards was closed for one month for cleaning purposes, &c.

"The Council of Management desire to point out that the new Nurses' Home and Sanitary Tower, opened in October last, will entail increased cost of maintenance."

(*Royal Hospital for Diseases of the Chest.*)

(36) "It will be noticed that the cost per patient per week is somewhat higher than last year. This is due to the frequent closing of wards owing to outbreaks of infection, and also to the extra cost entailed in the starting of the new whooping-cough wards."

(*East London Hospital for Children.*)

(37) "The Committee are continuing to give special attention to the question of reducing the expenditure, but they find it practically impossible to do anything further in the matter until the Nurses' Home and Laundry, which are now being built, are ready for use.

"As explained in the last Return, the Nurses are at present housed in premises rented for the purpose in King Edward Road, South Hackney. This is an arrangement which, besides being inconvenient and uncomfortable for the Nurses, is very expensive.

"Travelling expenses of Nurses between the temporary Home and the Hospital last year amounted to £97. 6s. 1d. (paid by the Hospital).

"The rent of the two houses is £130 a year.

"These sums will be saved when the new Home is in use."

(*North Eastern Hospital for Children.*)

(38) "The Medical Committee of this Hospital being of opinion that it is of the utmost importance to use pure fresh milk from the cow untreated or altered in any way by heat or preservatives, have decided that milk for the patients in the wards be obtained from the Walker-Gordon Laboratories, Ltd., in sterilised glass stoppered and sealed bottles, at a cost of 4d. per litre. This makes a yearly addition to the cost of milk of about £37."

(*Paddington Green Children's Hospital.*)

(39) "The average number of beds is small in proportion to number, 104, put down as available; this is due to the fact that on January 1, 1905, thirty-two beds were closed from want of funds. Sixteen of these were opened in April and the remaining sixteen in October, and several of the wards were closed because of infectious outbreaks in the early part of the year.

"The Hospital being constructed in three separate buildings necessitates greater expenditure for heating, lighting, and cleaning than an institution arranged in one or two blocks.

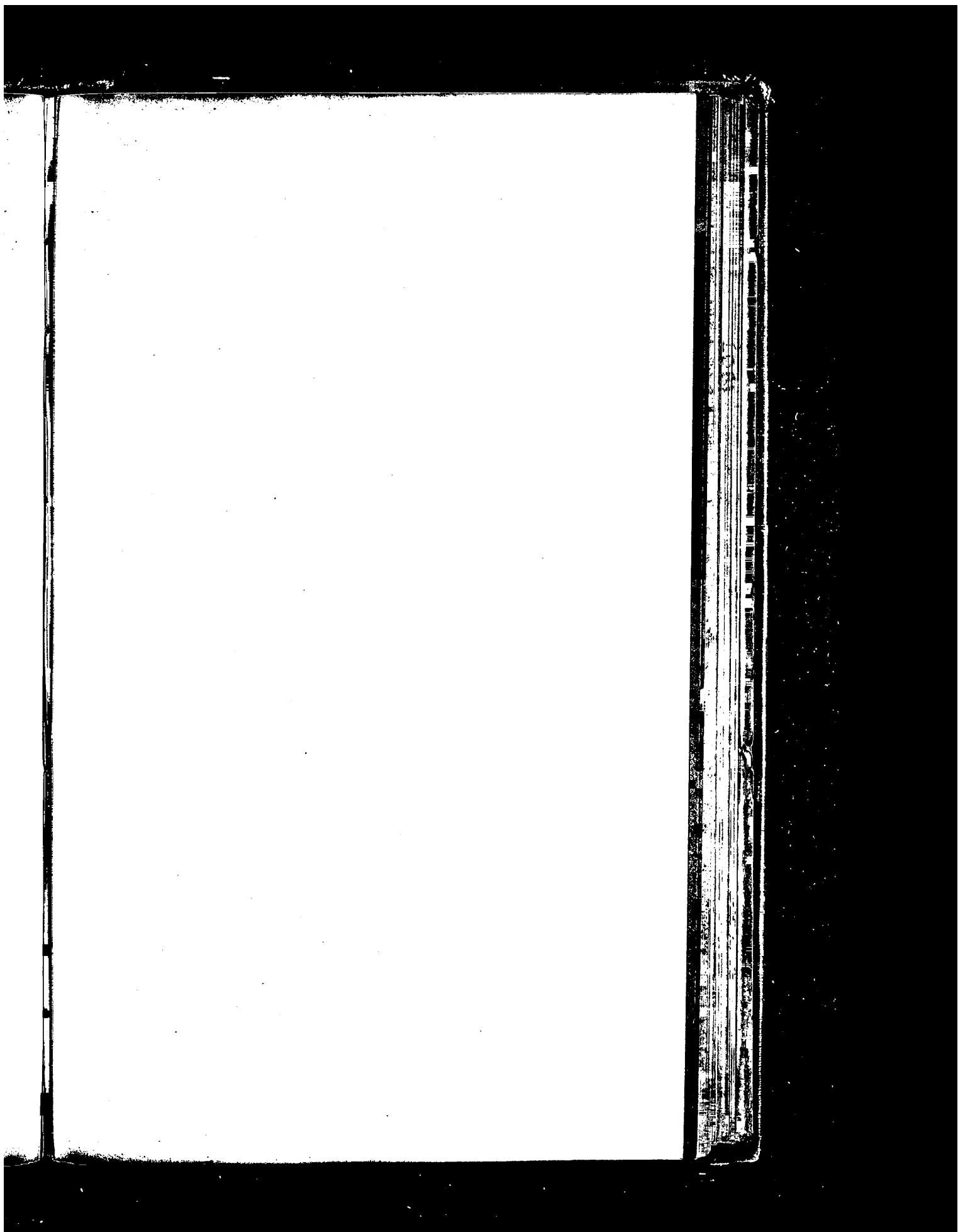
"The cooking is done by gas, and a gas-stove is fixed in each ward kitchen; these materially increase the cost of fuel.

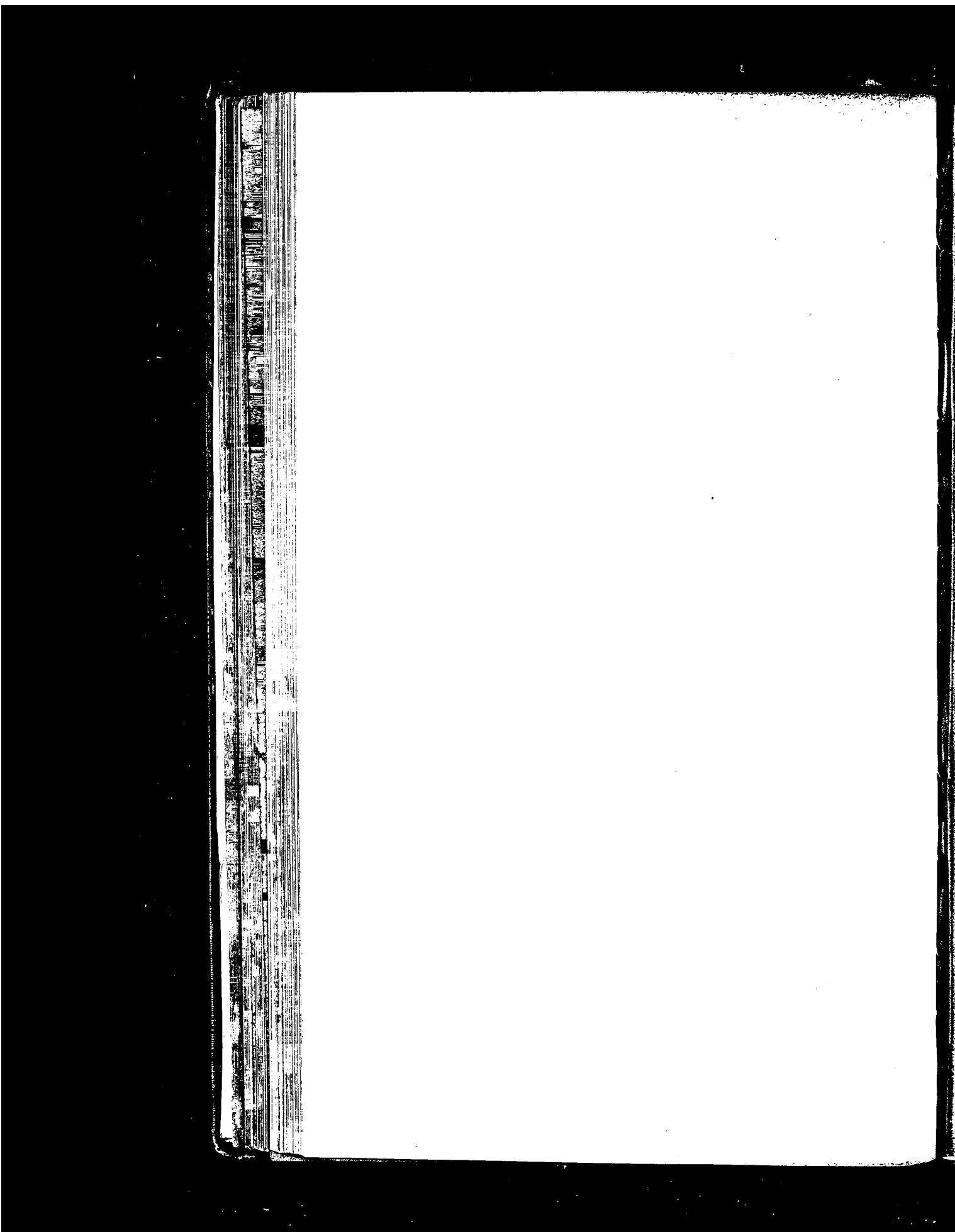
"The number of operations performed in 1905 was 447 on the in-patients, 2,106 on out-patients, thus accounting for large expenditure on dressings."

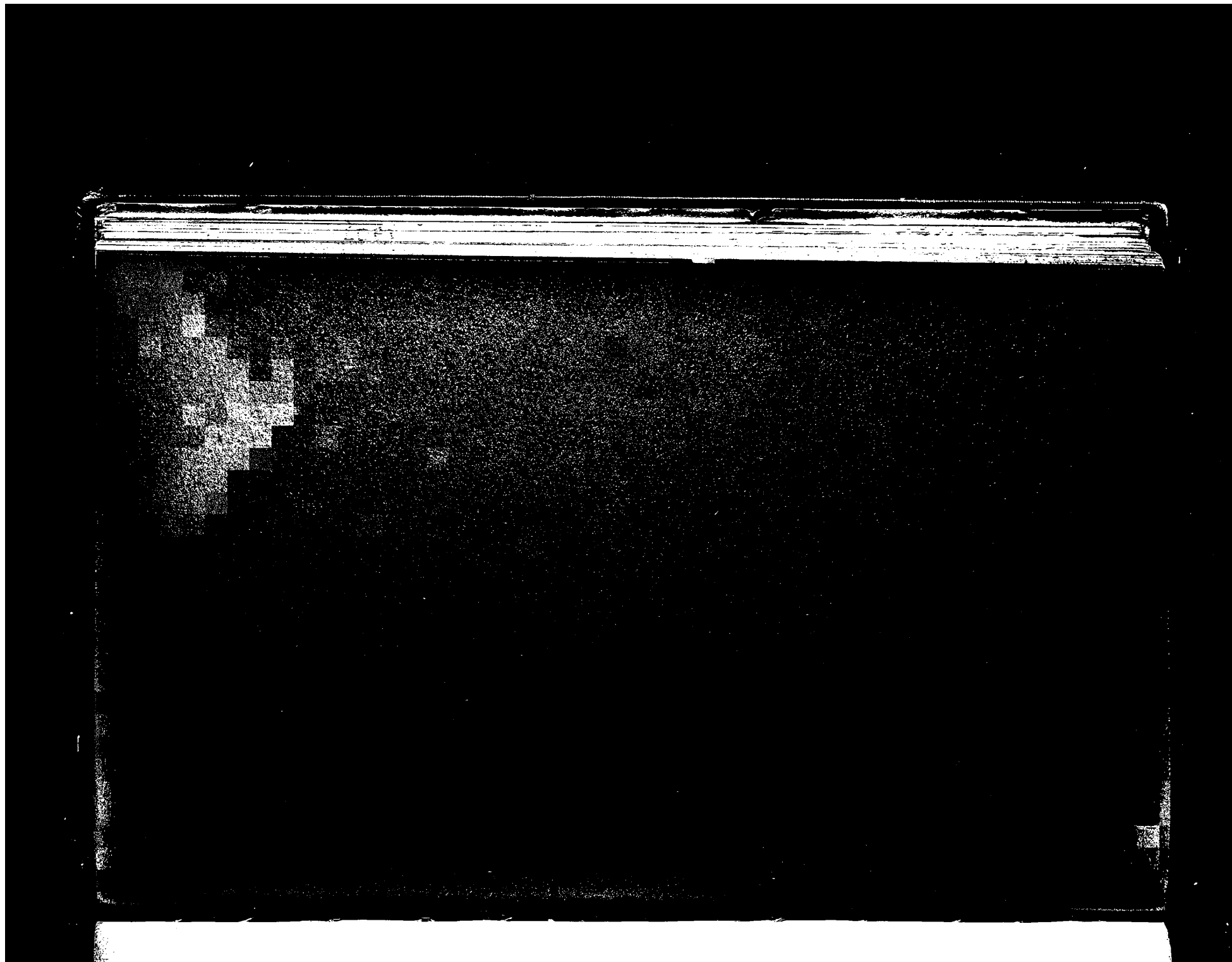
(Victoria Hospital for Children.)

(40) "75 per cent. of our cases in 1905 had operations performed."

(South Wimbledon and Merton Cottage Hospital.)









KING EDWARD'S HOSPITAL FUND FOR LONDON.

STATISTICAL REPORT

TO

THE FUND'S SUBSCRIBERS

ON THE

ORDINARY EXPENDITURE

OF

FORTY-EIGHT LONDON HOSPITALS

FOR THE YEAR

1906

JULY 1907.



LONDON

PRINTED FOR KING EDWARD'S HOSPITAL FUND FOR LONDON
BY SPOTTISWOODE & CO. LTD., 5 NEW-STREET SQUARE, E.C.

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ENCLOSURE.

(For the use of Hospital Officials only.)

Lowest prices being paid on December 31, 1906, in each of forty Hospitals for thirty-three different articles.

PREFATORY NOTE.

*To HIS ROYAL HIGHNESS THE PRINCE OF WALES, K.G., President of
King Edward's Hospital Fund for London.*

SIR,

We have the honour humbly to submit the Fourth Annual Statistical Report prepared from the published accounts of forty-eight London Hospitals and from Returns made to King Edward's Hospital Fund.

The Hospitals dealt with in the Report are :—

- 17 General Hospitals which had an average of over 100 beds in daily occupation during 1906.
- 7 General Hospitals which had an average of under 100 beds in daily occupation during 1906.
- 4 Consumption Hospitals.
- 7 Children's Hospitals.
- 5 Ophthalmic Hospitals.
- 8 Cottage Hospitals.

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Of the £110,000 distributed to the London Hospitals by King Edward's Hospital Fund in the year 1906, those of these forty-eight Hospitals to which grants were made received £80,425, so that nearly three-fourths of the total grants made by the Fund were given to Hospitals the expenditure accounts of which are examined in this Report.

We have not increased the number of Hospitals dealt with this year, because 1906 will have been the last year in which the London Hospitals employed the old system of Uniform Hospital Accounts. As your Royal Highness is aware, one of the results of our first Report was a Conference of Hospital Representatives who recommended a revision of the existing system of accounts in order that more accurate comparisons of expenditure might be made. Mr. J. G. Griffiths's Report on the subject was presented in October 1905, and during last year a Committee of Hospital Secretaries and others drafted a new system which has been adopted and which came into force on January 1, 1907. The present

Statistical Report will consequently be the last based on the old system of accounts, and it would be useless to bring in fresh Hospitals as the figures in the next Report will not be comparable with those in the series which we now bring to a conclusion.

Reduction of Expenditure since 1903.

At the sixteen largest General Hospitals* the cost per occupied bed, and in the case of Surgery and Dispensary per unit, has fallen in respect of the items dealt with in these Reports† as follows:—

	£	s.	d.
1903	94	10	9
1904	94	3	2
1905	90	0	2½
1906	89	7	8

It will be noticed that the decrease was small in 1904 and great in 1905, while in 1906 the decrease on the previous year is again small. As we pointed out last year, the figures for 1903 were not available until too late in the year 1904 to make them of much use for that year. But the contracts and other arrangements for the year 1905 were made with the statistical information for 1903 before the Hospital Managers, and in 1905 the large decrease in the average expenditure per occupied bed took place. It is satisfactory to notice that this decrease was more than maintained in 1906.

Passing on to the other Hospitals which were brought into the second Report, namely that for the year 1904, the following Tables show what has occurred:—

<i>Eight* General Hospitals which in 1904 had an average of under 100 occupied beds.</i>	1904	1905	1906
	£ s. d.	£ s. d.	£ s. d.
Provisions, per bed	31 17 4	29 0 10	27 17 2
Surgery and Dispensary, per unit (treating each bed as a unit and each 200 new Out-patients as a unit)	5 8 6	5 2 10	5 0 11
Domestic, per bed	23 10 6	21 19 7	21 10 4
Salaries and Wages (Maintenance), per bed ...	28 4 5	27 19 4	28 15 1
Management Expenses (other than Interest on Loans, Official Salaries, and Pensions), per bed, excluding Management Expenses of Seamen's (Royal Victoria, Albert Docks) ...	2 12 5	3 1 4	2 16 4
	<u>£91 13 2</u>	<u>£87 3 11</u>	<u>£85 19 10</u>

* In 1903 and 1904 there were only sixteen General Hospitals with an average of over 100 beds in daily occupation. The increase in the number of occupied beds at the *Metropolitan* now brings the number up to seventeen, but for the purposes of these comparisons the *Metropolitan* has been left out of consideration among the large General Hospitals and added to the seven smaller General Hospitals.

† Excluding Management Expenses of the *Dreadnought* in each year, as the Management Expenses of the Seamen's Hospital Society were, until 1906, accounted for in respect of the other Hospitals of the Society as well. Also excluding the Management Expenses of *Guy's Hospital*, which were not included in 1903, when they were borne partly by a "Sustentation Fund" outside the ordinary Hospital Accounts.

‡ This figure was given in last year's Report as £89 16s. 8d.; but, as it has since been ascertained that one of the Hospitals had wrongly calculated the average number of occupied beds, the correct sum is here inserted.

	1904	1905	1906
	£ s. d.	£ s. d.	£ s. d.
<i>Four Consumption Hospitals.</i>			
Provisions, per bed	26 16 0	25 19 2	25 5 3
Surgery and Dispensary, per unit (treating each bed as a unit and each 80 new Out-patients as a unit)	6 3 10	5 2 3	4 10 10
Domestic, per bed	17 12 0	17 15 8	16 5 4
Salaries and Wages (Maintenance), per bed ...	21 17 5	21 14 5	21 13 2
Management Expenses (other than Interest on Loans, Official Salaries, and Pensions), per bed	2 6 9	2 5 4	2 4 1
	<u>£74 16 0</u>	<u>£72 16 10</u>	<u>£69 18 8</u>
<i>Seven Children's Hospitals.</i>			
	1904	1905	1906
	£ s. d.	£ s. d.	£ s. d.
Provisions, per bed	20 13 0	18 17 10	18 1 0
Surgery and Dispensary, per unit (treating each bed as a unit and each 200 new Out-patients as a unit)	5 13 2	5 4 8	4 14 11
Domestic, per bed	25 4 7	24 11 6	23 9 4
Salaries and Wages (Maintenance), per bed ...	28 15 4	28 10 0	27 5 10
Management Expenses (other than Interest on Loans, Official Salaries, and Pensions), per bed *	1 18 4	1 12 9	1 10 8
	<u>£82 4 5</u>	<u>£78 16 9</u>	<u>£75 1 9</u>

Thus it will be seen that the cost per bed for the above items of expenditure—which, in the interests of justice to the Hospitals, take no account of charges such as Rates and Taxes, Rent, and other outgoings over which little or no control can be exercised—has in the case of the sixteen large General Hospitals, with 4,730 occupied beds, fallen £5. 3s. 1d. per bed; in the eight smaller General Hospitals, with 543 beds, £5. 13s. 4d. per bed; in the four Consumption Hospitals, with 635 beds, £4. 17s. 4d. per bed; and in the seven Children's Hospitals, with 622 beds, £7. 2s. 8d. per bed.

What the actual cash saving has been cannot be stated with complete accuracy. By simply multiplying the number of beds and Surgery units in 1906 by the saving per bed and per unit a sum of £39,000 on the year would be obtained. On the other hand, the total number of beds has increased since 1903 and 1904, and the question arises as to the exact point at which an increase in the average number of occupied beds commences or ceases to reduce the average expenditure. A single extra patient throughout the year would not necessarily cause an increase in the cost of servants' food and wages and consequently might tend to diminish the average cost of provisions and wages per bed throughout the Hospital. It is obvious, however, that there must be a limit to the capacity of any institution to reduce average expenses by increasing the number of

* Excluding Management Expenses of the *Victoria Hospital for Children* in each year, as a deduction from the Total Management Expenses was made in the 1904 accounts in respect of the management of the Convalescent Home.

individuals in respect of whom the expenditure is incurred. Nevertheless, if it is the case that some part of the saving in average expenditure is due to the additional beds which were occupied in 1906 not having incurred, on the whole, the same charges per bed as those forming the original number, then it is clear that the scope for economy was even greater than was supposed. Because, whatever a bed costs in money, the value of the work it does remains at least the same; and, therefore, if by the direct saving of any given sum we have been able to obtain with the proceeds additional and necessary accommodation for the sick poor at a lower cost than that at which it was obtainable before the additional accommodation was provided, then every penny saved has produced a greater increment of value than a penny would have produced had there been no necessity for increasing the number of beds. The point is not worth elaborating, as the only consideration which will interest your Royal Highness is the general reduction in the average cost of patients which has undoubtedly been effected by the Hospitals.

Apart from the number of patients treated, the question of the lowest prices paid for the principal articles used in the Hospitals has been an important feature in these Reports. A comparison between the lowest prices paid in 1903 and 1906 shows that in many instances considerable reductions have been effected. Some of these, especially in the case of one or two drugs, are to be accounted for by variations in the market price; and quality, of course, is an important consideration. But neither can account for some of the reductions in the great articles of consumption which must have yielded the largest results. The following Table shows what has taken place in this respect at the sixteen large General Hospitals. It will be seen that in some cases both the highest and the lowest of the various prices returned as the lowest being paid on December 31 in the respective years have decreased, as in the case of beef. In other cases, as in that of mutton, the highest of the lowest prices has gone down 1*d.* a pound, while the lowest has increased a farthing a pound:—

Description	Highest of the prices returned as the Lowest being paid on December 31 for each description of goods by sixteen General Hospitals		Lowest of the prices returned as the Lowest being paid on December 31 for each description of goods by sixteen General Hospitals	
	1903	1906	1903	1906
<i>Provisions</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Topsides of beef per lb.	0 0 8	0 0 7½	0 0 4½	0 0 4½
Legs of Mutton "	0 0 7½	0 0 6½	0 0 4	0 0 4½
Fish "	0 0 5	0 0 4	0 0 2½	0 0 2
Fowls each	0 3 6	0 3 0	0 1 11	0 1 9
Butter per lb.	0 1 1½	0 1 2½	0 0 10½	0 0 10
Eggs per 120	0 13 4	0 11 9	0 7 6	0 8 3
Milk per gallon	0 0 11	0 0 10½	0 0 8½	0 0 8
Bread per 4 lbs.	0 0 4½	0 0 4½	0 0 3½	0 0 2½
Tea per lb.	0 1 8	0 1 4	0 1 1	0 0 11½
Sugar per cwt.	0 18 8	0 19 8	0 14 3	0 15 0
Rice "	1 2 0	1 2 0	0 9 6	0 9 10½
Potatoes "	0 5 6	0 5 6	0 3 9	0 3 0
Ale per barrel	1 16 0	1 16 0	1 10 0	1 7 0

Description	Highest of the prices returned as the Lowest being paid on December 31 for each description of goods by sixteen General Hospitals		Lowest of the prices returned as the Lowest being paid on December 31 for each description of goods by sixteen General Hospitals	
	1903	1906	1903	1906
<i>Surgery and Dispensary</i>				
Bromide of Potassium ... per lb.	£ s. d. { 0 2 6 } less 10 %	£ s. d. 0 1 0½	£ s. d. 0 1 7½	£ s. d. 0 0 8½
Carbolic Acid	* 0 2 6	0 0 8½	0 0 5½	0 0 2½
Chloroform	0 5 8	0 5 3	0 1 8½	0 1 1
Cod Liver Oil per gallon	1 4 6	0 5 0	0 6 6	0 2 4
Iodide of Potassium ... per lb.	0 10 6	0 8 6	0 7 9	0 7 9
Quinine per oz.	0 1 4	0 1 0½	0 0 10½	0 0 7½
Gauze (plain) per 100 yards	0 14 7	0 8 3	0 4 9½	0 4 7
Gauze (cyanide)	0 12 6	0 10 3	0 6 8	0 6 5½
Lint per lb.	0 1 3	0 1 2½	0 0 10½	0 0 9½
Wool (absorbent)	0 0 11	0 0 8	0 0 4	0 0 6½
Wool (grey)	0 0 7½	0 0 7	0 0 3¾	0 0 4½
Ice per cwt.	0 3 0	0 1 3	0 1 3	0 1 0
Mineral Waters ... per dozen syphons	{ 0 3 0 } less 15 %	0 1 9	{ 0 1 6 } less 10 %	0 1 2
<i>Domestic</i>				
Blankets each	0 11 4½	0 8 9	0 3 9	0 3 11½
Sheets	0 7 11	0 6 11	0 2 9½	0 1 2
" per yard	{ 0 3 4 } 70 in. wide	0 2 1	0 0 8½	0 0 8½
Towels each	0 0 9½	0 0 10½	0 0 4½	0 0 5½
" per yard	{ 0 1 6½ } double width	0 1 2½	0 0 7½	0 0 4
Cups and Saucers ... per dozen	0 18 0	0 6 6	0 2 3	0 2 6
Hair brooms	2 14 0	2 14 0	1 1 0	1 0 0
Scrubbing-brushes	1 9 0	0 9 0	0 6 0	0 4 6
Coal (steam) per ton	1 2 9	1 5 6	0 15 11	0 15 0
" (house)	1 1 3	0 18 0	0 16 0	0 14 4

While the results obtained have been, we trust, fairly satisfactory, much still remains to be done. The average expenditure, which is what we have always taken as the object to be aimed at by Hospitals exceeding it, is still largely exceeded in some cases, though the excesses tend to diminish. In 1903 the highest excess over the average expenditure on Provisions in the sixteen general Hospitals was £1,997, in 1906 only £1,537. The total value of the excesses over the average cost of Provisions at the same Hospitals in 1903 was £5,671, in 1906 £4,432. We, however, regret to observe that the tendency of Salaries and Wages (Maintenance) is to increase, the average expenditure having gone up from £32. 14s. 2d. per bed in 1903 to £33. 4s. 10d. in 1906. This account, which in several Hospitals is assuming serious proportions, will probably call for special analysis in the future.

Comparative Expenditure of Hospitals during the Year 1906.

The following Tables show the cost per bed in 1906 of the items Provisions, Domestic, Salaries and Wages (Maintenance), Management Expenses (other than Interest on Loans and Official Salaries and Pensions), and per unit for Surgery and Dispensary.†

* Calvert's No. 2, used for surgical purposes only.

† The Ophthalmic Hospitals are omitted for the reasons stated in Note 24.

SEVENTEEN GENERAL HOSPITALS WITH OVER 100 BEDS OCCUPIED
DURING 1906.

	£	s.	d.		£	s.	d.
St. Thomas's	105	19	4	Middlesex	87	8	10
St. George's	101	3	4	Royal Free	84	10	6
St. Bartholomew's	99	4	4	Great Northern... ..	84	3	6
King's College	96	19	10	St. Mary's	83	14	9
London	94	7	8	Guy's	77	8	0
University College	91	13	7	German	66	1	10
Charing Cross	91	0	9	West London	65	6	10
Metropolitan	90	7	10	Seamen's (Dreadnought)	64	7	9
Westminster	87	15	2				

SEVEN GENERAL HOSPITALS WITH UNDER 100 BEDS OCCUPIED
DURING 1906.

	£	s.	d.		£	s.	d.
London Temperance	94	17	2	Poplar	85	17	3
Seamen's (Royal Victoria and Albert Docks)	94	17	1	London Homœopathic	83	16	5
West Ham	93	1	4	Tottenham	74	2	7
				North-West London	73	2	0

FOUR CONSUMPTION HOSPITALS.

	£	s.	d.		£	s.	d.
Royal Hospital for Diseases of the Chest	97	2	10	Hospital for Consumption, Brompton	69	4	11
City of London... ..	72	14	8	Mount Vernon	60	10	1

SEVEN CHILDREN'S HOSPITALS.

	£	s.	d.		£	s.	d.
Belgrave... ..	87	11	1	Victoria	76	4	6
Evelina	80	7	3	North-Eastern	73	12	8
Paddington Green	78	16	0	East London	64	13	3
Hospital for Sick Children, Great Ormond Street	77	7	7				

SEVEN * COTTAGE HOSPITALS.

	£	s.	d.		£	s.	d.
Woolwich and Plumstead	88	12	11	Passmore Edwards, Acton	65	4	9
Blackheath and Charlton	68	14	8	Eltham and Mottingham	59	7	1
South Wimbledon	67	0	5	Norwood	57	19	9
Passmore Edwards, Willesden	65	11	9				

In thanking the Hospital Secretaries for the assistance we have again received from them we should like to point out that the value of

* The Memorial Cottage Hospital, Mildmay Park, is omitted for the reason stated on page 45.

these Reports must always largely depend on their being brought out as early as possible. The work involved cannot be done in less than two months, nor can it be taken in hand to the best advantage until all the necessary material is available. It is hoped that in future it may be found possible for all Hospitals to have their Reports and Accounts for the previous year ready during the first quarter of the next year so that they may all be in the hands of the King's Fund by April 15.

In conclusion, we desire to acknowledge the accurate work of Mr. Walter Nicholls, the member of the Office Staff who has been entrusted with the duty of taking out the figures from the various Hospital Accounts and checking the calculations in the Tables.

We have the honour to be, Sir,

Your obedient, humble servants,

SAVILE CROSSLEY,

J. DANVERS POWER,

July 25th, 1907.

Honorary Secretaries.

TABLES

TABLE
GENERAL

GENERAL PARTICULARS relating to the work and accommodation

IN-PATIENTS.

Name of Hospital	Beds					Average number in daily occupation 4 and 5	Average number of days each patient was resident
	Medical 1	Surgical 1	Special	Paying	Total		
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>							
Charing Cross	77	90	20	none	187 ⁸ ₂₅	161	23
German	56	66	2	6	130	118	26
Great Northern Central	48	90	12	12	162	145	23
Guy's	236	304	37	23	600	520·3	23·9
King's College	101	90	33	none	224	188	24
London	373	491	50	„	914	790	21·56
Metropolitan	53	60	none	„	113 ⁸	106	25
Middlesex	143	141	12	„	296	266·5 ⁸	25
Royal Free	64	78	23	„	165	149	22
St. Bartholomew's	231	335	104	„	670 ⁸	556	26·6
St. George's	142	202	6	„	350	328·76	23·27
St. Mary's	115	134	32	„	281	253·2	21·7
St. Thomas's	180	232	149	42 ⁷	603 ⁷	475 ⁷	26·2
Seamen's (Dreadnought)	105	102	34	none	241	214	46·5
University College	150	118	11	„	279	242	25·25
West London	60	82	4	„	146	140·61	22·28
Westminster	89	93	31	„	213	176	24·96
Totals	2,223	2,708	560	83	5,574	4,829·37	Average: 24·98
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>							
London Homœopathic	75	29	none	none	104	81	23·25
London Temperance	54	42	6	„	102 ⁸	82	23
North West London	25	25	none	„	50	46	23·1
Poplar	27	65	10	1	103	77·7	17·2
Seamen's (Royal Victoria and Albert Docks)	25	25	none	none	50	36	22·9
Tottenham	33	40	„	„	73	67	21·75
West Ham	none ¹⁰	60	„	„	60	48	31
Totals	239	286	16	1	542	437·7	Average: 22·70

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average or extracted from the published Reports.

The small figures refer to the notes on pages 47 to 53.

I.

HOSPITALS.

of twenty-four London General Hospitals for the year 1906.

OUT-PATIENTS.

Casualties ²	Lying-in ³	Others ²	Total new Out-patients	Total Attendances ³	Average number of Attendances per Out-patient	Name of Hospital
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906 :-</i>						
10,390	271	11,481	22,142	70,186	3.16	Charing Cross.
3,409	none	21,796	25,205	67,580	2.68	German.
9,328	"	20,400	29,728	76,753	2.58	Great Northern Central.
91,062	3,766	52,693	147,521	341,043	2.31	Guy's.
5,969	341	9,768	16,078	40,601	2.52	King's College.
157,931	5,028	66,449	229,408	597,253	2.60	London.
13,336	none	28,806	41,642	123,214	2.95	Metropolitan.
31,039	495	16,346	47,880	123,740	2.68	Middlesex.
27,623	417	13,028	41,068	110,353	2.68	Royal Free.
124,906	1,115	—	126,021	287,231	2.27	St. Bartholomew's.
33,418	307	14,348	48,073	121,958	2.53	St. George's.
23,356	1,045	25,041	49,942	135,084	2.70	St. Mary's.
58,332	1,742	22,566	82,640	201,924	2.44	St. Thomas's.
not recorded	none	not recorded	16,954	not recorded	—	Seamen's (Dreadnought).
51,216	1,616	14,049	66,881	234,084	3.50	University College.
25,419	none	16,120	41,539	115,335	2.77	West London.
10,933	204	12,333	23,470	72,205	3.07	Westminster.
—	16,347	—	1,056,192	—	Average of the 16 hospitals : 2.62	
<i>Seven general hospitals with an average of under 100 occupied beds during 1906 :-</i>						
1,251	none	8,283	9,534	46,741	4.90	London Homoeopathic.
16,787	"	8,429	25,216	68,466	2.71	London Temperance.
7,254	"	17,046	24,300	46,541	1.91	North West London.
43,227	"	10,207	53,434	85,499	1.60	Poplar.
not recorded	"	not recorded	7,555	not recorded	—	Seamen's (Royal Victoria and Albert Docks).
14,405	"	9,302	23,707	76,381	3.22	Tottenham.
11,871	"	13,704	25,575	95,805	3.74	West Ham.
—	—	—	169,321	—	Average of the 6 hospitals : 2.59	

number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials

TABLE
GENERAL

TOTAL ORDINARY EXPENDITURE of twenty-four

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE 13					
		Provisions 11 and 12	Surgery and Dispensary 20	Domestic 21	Establishment Charges 21	Rent	Salaries, Wages, &c. 22
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>							
Charing Cross	161 ^{8, and 25}	4,318 13 9	2,046 2 8	4,534 0 8	1,907 1 10	nil	4,385 5 2
German	118	3,340 6 9	2,383 18 9	1,201 15 2	525 9 0	nil	1,871 16 5
Great Northern Central ...	145	3,416 14 3	2,165 4 8	3,389 8 6	916 9 5	127 2 2	4,115 0 5
Guy's	520	12,335 12 2	6,537 1 5	9,852 2 8	10,127 16 9	260 10 0	14,238 12 1
King's College	188	5,504 0 10	2,768 6 2	4,707 7 11	1,625 0 11	nil	5,835 9 9
London	790	21,458 8 7	12,696 2 0	17,802 15 3 ¹⁷	6,723 11 11 ¹⁷	21 19 0	29,713 10 1 ¹⁷
Metropolitan	106	3,051 4 7	1,756 7 6	2,531 2 7	446 18 2	173 11 9	2,954 6 8
Middlesex	275 ⁶	7,109 14 10 ¹⁶	2,606 4 2	6,267 2 9	1,604 16 4	887 8 0	8,682 5 8 ¹⁶
Royal Free	149	4,431 1 4	2,219 9 6 ¹⁷	3,123 7 6	500 17 2	nil	3,981 12 11
St. Bartholomew's	556	13,183 0 2	7,513 19 9	12,171 14 7	6,656 0 2	nil	25,701 3 9
St. George's	328	8,450 17 11 ¹⁷	4,353 10 0 ¹⁷	8,175 18 7	2,463 2 10 ¹⁷	4 18 10 ¹⁷	13,506 17 7
St. Mary's	253	5,897 17 2	3,708 10 7	4,621 12 2	1,564 17 8	102 12 8	8,409 12 1
St. Thomas's	475 ⁷	12,048 15 10	7,728 0 10	15,476 6 10	7,095 16 3	131 5 0	17,621 17 6
Seamen's (Dreadnought) ...	214	4,238 1 5	2,182 5 3	3,361 15 1	722 8 0	nil	3,427 15 3
University College	242	5,862 16 7	3,840 11 6	6,905 13 8	1,707 16 4	nil	7,480 19 1
West London	140	2,846 1 0	1,888 19 0	2,641 9 7	674 12 1	137 6 4	2,735 14 6
Westminster	176	4,852 3 5	2,373 9 8	3,514 17 3	1,189 18 8	50 0 0	5,527 13 11
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>							
London Homœopathic ...	81	1,931 4 5	762 17 2	1,628 6 8	620 16 8	nil	2,678 11 8
London Temperance... ..	82	2,490 12 8	986 14 5	2,011 4 9	861 18 8	nil	2,610 0 8
North West London	46	1,367 3 0	935 13 9	700 17 10	293 12 9	293 0 0	949 18 2
Poplar	77	2,297 19 10	992 19 3	1,516 14 10	602 12 6	nil	2,487 11 3
Seamen's (Royal Victoria and Albert Docks) ...	36	1,024 18 2	435 8 11	960 19 9	63 13 6	nil	949 6 6
Tottenham	67	1,440 8 8	1,156 10 10	1,096 9 2	257 15 5	6 16 6	1,751 0 10
West Ham	48	1,523 19 2	1,018 18 0	1,238 1 8	183 0 0	nil	1,284 7 1

NOTE.—The figures in this Table have been compiled from the published accounts of the hospitals, with which the Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on

The small figures refer to the notes on pages 47 to 53.

II

HOSPITALS.

London General Hospitals for the year 1906.

MAINTENANCE 18		ADMINISTRATION			Total Ordinary Expenditure	Beds occupied	Name of Hospital
Miscellaneous	Total Maintenance	Management	Finance	Total Administration			
£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
449 14 7	17,700 18 8	855 13 10	214 4 6	1,069 18 4	18,770 17 0	161	Charing Cross.
180 4 5	9,503 10 6	741 16 6	275 5 9	1,017 2 3	10,520 12 9	118	German.
254 12 8	14,384 12 1	1,436 3 10 ¹⁷	416 12 4 ¹⁷	1,852 16 2	16,237 8 3	145	Great Northern Central.
1,061 18 0	54,413 18 1	2,764 17 9	197 3 8	2,962 1 5	57,375 14 6	520	Guy's.
329 9 10	20,769 15 5	1,144 6 1	401 6 4	1,545 12 5	22,315 7 10	188	King's College.
1,225 6 11 ¹⁷	89,641 18 9	2,416 12 11	1,232 16 2	3,649 9 1	93,291 2 10	790	London.
274 13 3	11,188 4 6	1,634 15 11 ¹⁷	758 0 0 ¹⁷	2,392 15 11	13,581 0 5	106	Metropolitan.
809 13 0	27,967 4 9	1,748 19 0	646 8 0	2,395 7 0	30,362 11 9	275	Middlesex.
314 19 6 ¹⁷	14,571 7 11	778 13 0	519 9 7	1,293 2 7	15,864 10 6	149	Royal Free.
1,073 8 1 ¹⁷	66,299 6 6 ¹⁷	2,242 11 10 ¹⁷	nil	2,242 11 10 ¹⁷	68,541 18 4 ¹⁷	556	St. Bartholomew's.
866 18 3	37,822 4 0 ¹⁷	1,725 10 2	137 19 6	1,863 9 8	39,685 13 8	328	St. George's.
274 2 11	24,579 5 3	1,333 4 4	499 12 6	1,832 16 10	26,412 2 1	253	St. Mary's.
623 14 2	60,725 16 5	2,032 1 6	141 1 6	2,173 3 0	62,898 19 5	475	St. Thomas's.
363 7 4	14,295 12 4	2,000 4 5	228 4 7	2,228 9 0	16,524 1 4	214	Seamen's (Dreadnought).
609 3 10	26,407 1 0	1,019 14 4	322 16 3	1,342 10 7	27,749 11 7	242	University College.
197 14 3	11,121 16 9	1,104 13 2	215 10 6	1,320 3 8	12,442 0 5	140	West London.
460 15 2	17,968 18 1	954 16 2	127 1 11	1,081 18 1	19,050 16 2	176	Westminster.
Seven general hospitals with an average of under 100 occupied beds during 1906:—							
271 17 6	7,893 14 1	615 6 10	nil	615 6 10	8,509 0 11	81	London Homœopathic.
158 18 3	9,119 9 5	744 0 4	nil	744 0 4	9,863 9 9	82	London Temperance.
56 0 7	4,506 6 1	837 8 5	6 12 0	344 0 5	4,940 6 6	46	North West London.
110 17 4	7,958 15 0	775 13 11	191 4 7	966 18 6	8,925 13 6	77	Poplar.
46 7 1	3,480 13 11	451 14 10	58 17 3	510 12 1	3,991 6 0	36	Seamen's (Royal Victoria and Albert Docks).
2 15 4	5,711 16 9	931 1 7	35 17 3	966 18 10	6,678 15 7	67	Tottenham.
76 17 9	5,825 3 8	447 15 5	96 6 3	544 1 8	5,869 5 4	48	West Ham.

totals in every case agree, but see Notes on page 49 relating to amounts transferred from one account to another. pages 47 to 53.

TABLE III.
GENERAL HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of twenty-four London General Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	161	4,318 13 9 ⁸	26 16 5	1 10 6	245 10 6
German	118	3,340 6 9	28 6 1	3 0 2	354 19 8
Great Northern Central	145	3,416 14 3	23 11 3	—	—
Guy's	520	12,335 12 2	23 14 5	—	—
King's College	188	5,504 0 10	29 5 6	3 19 7	748 1 8
London	790	21,458 8 7	27 3 3	1 17 4	1,474 13 4
Metropolitan	106	3,051 4 7 ²⁷	28 15 8	3 9 9	369 13 6
Middlesex	275 ⁶	7,109 14 10 ¹⁵	25 17 0	0 11 1	152 7 11
Royal Free	149	4,431 1 4 ²⁹	29 14 9	4 8 10	661 16 2
St. Bartholomew's	556	13,183 0 2 ¹⁴	23 14 2	—	—
St. George's	328	8,450 17 11 ¹⁷	25 15 3	0 9 4	153 1 4
St. Mary's	253	5,897 17 2 ³¹	23 6 2	—	—
St. Thomas's... ..	475	12,048 15 10	25 7 3	0 1 4	31 13 4
Seamen's (Dreadnought)	214	4,238 1 5	19 16 0	—	—
University College	242	5,862 16 7	24 4 6	—	—
West London... ..	140	2,846 1 0	20 6 6	—	—
Westminster	176	4,852 3 5	27 11 4	2 5 5	399 13 4
Totals	4,836	122,345 10 7	Average: 25 5 11	—	4,591 10 9
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>					
London Homoeopathic	81	1,931 4 5 ³⁰	23 16 10	—	—
London Temperance... ..	82	2,490 12 8 ⁸	30 7 5	2 14 9	224 9 6
North West London	46	1,367 3 0	29 14 4	2 1 8	95 16 8
Poplar	77	2,297 19 10	29 16 10	2 4 2	170 0 10
Seamen's (Royal Victoria and Albert Docks)	36	1,024 18 2	28 9 4	0 16 8	30 0 0
Tottenham	67	1,440 8 8	21 9 11	—	—
West Ham	48	1,523 19 2	31 14 11	4 2 3	197 8 0
Totals	437	12,076 5 11	Average: 27 12 8	—	5,309 5 9

The small figures refer to notes on pages 47 to 53.

TABLE IV.

GENERAL HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of twenty-four London General Hospitals for the year 1906, treating each occupied bed as a unit, and each 200 new Out-patients as a unit, showing the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units ¹⁹	Total Expenditure on Surgery and Dispensary ^{12 and 13}	Cost per Unit	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	271	2,046 2 8 ⁸	7 11 0	0 15 0	208 5 0
German	244	2,388 18 9	9 15 4	2 19 4	723 17 4
Great Northern Central	293	2,165 4 8	7 7 9	0 11 9	172 2 9
Guy's	1,257	6,537 1 5	5 4 0	—	—
King's College	268	2,768 6 2	10 6 7	3 10 7	945 16 4
London	1,937	12,696 2 0	6 11 1	—	—
Metropolitan	314	1,756 7 6 ⁸	5 11 10	—	—
Middlesex	514	2,606 4 2 ²⁸	5 1 4	—	—
Royal Free	354	2,219 9 6 ¹⁷	6 5 4	—	—
St. Bartholomew's	1,186	7,513 19 9	6 6 8	—	—
St. George's	568	4,353 10 0 ¹⁷	7 13 3	0 17 3	489 18 0
St. Mary's	502	3,708 10 7	7 7 9	0 11 9	294 18 6
St. Thomas's	888	7,728 0 10	8 14 0	1 18 0	1,687 4 0
Seamen's (Dreadnought)	298	2,182 5 3	7 6 5	0 10 5	155 4 2
University College	576	3,840 11 6	6 13 4	—	—
West London	347	1,888 19 0	5 8 10	—	—
Westminster	293	2,373 9 8	8 2 0	1 6 0	380 18 0
Totals	10,110	68,768 3 5	Average: 6 16 0	—	5,053 4 1
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>					
London Homœopathic	128	762 17 2	5 19 2	1 0 11	133 17 4
London Temperance	208	986 14 5 ⁸ ₃₃	4 14 10	—	—
North West London	167	935 13 9	5 12 0	0 13 9	114 16 3
Poplar	344	992 19 3	2 17 8	—	—
Seamen's (Royal Victoria and Albert Docks)	73	435 8 11	5 19 3	1 1 0	76 13 0
Tottenham	185	1,156 10 10	6 5 0	1 6 9	247 8 9
West Ham	175	1,018 18 0	5 16 5	0 18 2	158 19 2
Totals	1,280	6,289 2 4	Average: 4 18 3	—	5,784 18 7

The small figures refer to notes on pages 47 to 53.

TABLE V.
GENERAL HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of twenty-four London General Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds Occupied	Total Expenditure on Domestic 1 st and 1 st	Cost per Bed Occupied	Excess over Average	Total value of Excess over Average.
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	161	4,534 0 8 ⁸ / ₁₀₀	28 3 2	5 7 2	862 13 10
German	118	1,201 15 2	10 3 8	—	—
Great Northern Central	145	3,389 8 6	23 7 6	0 11 6	83 7 6
Guy's	520	9,852 2 8	18 18 11	—	—
King's College	188	4,707 7 11	25 0 9	2 4 9	420 13 0
London	790	17,802 15 3	22 10 8	—	—
Metropolitan	106	2,531 2 7 ⁸ / ₁₀₀	23 17 6	1 1 6	113 19 0
Middlesex	275 ⁶ / ₁₀₀	6,267 2 9 ²⁸ / ₁₀₀	22 15 9	—	—
Royal Free	149	3,123 7 6 ²⁰ / ₁₀₀	20 19 2	—	—
St. Bartholomew's	556	12,171 14 7	21 17 9	—	—
St. George's	328	8,175 18 7	24 18 6	2 2 6	697 0 0
St. Mary's	253	4,621 12 2 ²¹ / ₁₀₀	18 5 4	—	—
St. Thomas's	475	15,476 6 10	32 11 7	9 15 7	4,645 2 1
Seamen's (Dreadnought)	214	3,361 15 1	15 14 2	—	—
University College	242	6,905 13 8	28 10 8	5 14 8	1,397 9 4
West London	140	2,641 9 7	18 17 4	—	—
Westminster	176	3,514 17 3	19 19 4	—	—
Totals	4,836	110,278 10 9	Average: 22 16 0	—	8,210 4 9
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
London Homoeopathic	81	1,628 6 8	20 2 0	—	—
London Temperance	82	2,011 4 9 ⁸ / ₁₀₀	24 10 6	3 11 8	293 16 8
North West London	46	700 17 10	15 4 8	—	—
Poplar	77	1,516 14 10	19 13 11	—	—
Seamen's (Royal Victoria and Albert Docks)	36	960 19 9	26 13 10	5 15 0	207 0 0
Tottenham	67	1,096 9 2	16 7 3	—	—
West Ham	48	1,238 1 8	25 15 10	4 17 0	232 16 0
Totals	437	9,152 14 8	Average: 20 18 10	—	8,943 17 5

The small figures refer to notes on pages 47 to 53.

TABLE VI.

GENERAL HOSPITALS.

SALARIES AND WAGES, &c. (MAINTENANCE).²² Total expenditure in each of twenty-four London General Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied ¹⁴	Excess over Average	Total value of Excess over Average
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>					
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	161	4,385 5 2 ^{8 25}	27 4 9	—	—
German	118	1,871 16 5	15 17 3	—	—
Great Northern Central	145	4,115 0 5	28 7 7	—	—
Guy's	520	14,238 12 1	27 7 7	—	—
King's College	188	5,835 9 9	31 0 9	—	—
London	790	29,713 10 1	37 12 2	4 9 9	3,545 2 6
Metropolitan	106	2,954 6 8 ^{8 27}	27 17 5	—	—
Middlesex	275 ^o	8,682 5 8 ^{16 28}	31 11 5	—	—
Royal Free	149	3,981 12 11	26 14 5	—	—
St. Bartholomew's	556	25,701 3 9 ¹¹	46 4 6	13 2 1	7,285 18 4
St. George's	328	13,506 17 7	41 3 7	8 1 2	2,643 2 8
St. Mary's	253	8,409 12 1 ³¹	33 4 9	0 2 4	29 10 4
St. Thomas's	475	17,621 17 6	37 1 11	3 19 6	1,888 2 6
Seamen's (Dreadnought)	214	3,427 15 3	16 0 4	—	—
University College	242	7,480 19 1	30 18 3	—	—
West London	140	2,735 14 6	19 10 9	—	—
Westminster	176	5,527 13 11	31 8 1	—	—
Totals	4,836	160,189 12 10	Average: 35 2 5	—	15,391 16 4
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>					
London Homœopathic	81	2,678 11 8 ³²	33 1 4	4 1 11	331 15 3
London Temperance	82	2,610 0 8 ⁸	31 16 7	2 17 2	234 7 8
North West London	46	949 18 2	20 13 0	—	—
Poplar	77	2,437 11 3	31 13 1	2 13 8	206 12 4
Seamen's (Royal Victoria and Albert Docks)	36	949 6 6	26 7 4	—	—
Tottenham	67	1,751 0 10	26 2 8	—	—
West Ham	48	1,284 7 1	26 15 1	—	—
Totals	437	12,660 16 2	Average: 28 19 5	—	16,164 11 7

The small figures refer to notes on pages 47 to 53.

TABLE VII.
GENERAL HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of twenty-four London General Hospitals for the year 1906, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
<i>Seventeen general hospitals with an average of over 100 occupied beds during 1906:—</i>							
Charing Cross	161	112 3 4	538 15 9	204 14 9 ²⁵	1 5 5	—	—
German	118	152 5 6	356 6 0	233 5 0	1 19 6	0 6 6	38 7 0
Great Northern Central ...	145	386 1 0 ¹⁷	836 17 0	213 5 10	1 9 5	—	—
Guy's	520	47 5 0	1,596 10 0	1,121 2 9	2 3 1	0 10 1	262 3 4
King's College	188	60 9 5	836 15 10	247 0 10	1 6 3	—	—
London	790	nil	1,999 14 10	416 18 1	0 10 6	—	—
Metropolitan	106	354 7 1 ¹¹	827 12 0	452 16 10 ⁸	4 5 5	2 12 5	277 16 2
Middlesex	275 ⁶	182 17 0	969 9 0	596 13 0	2 3 4	0 10 4	142 1 8
Royal Free	149	23 19 10	623 13 0	126 0 2	0 16 10	—	—
St. Bartholomew's	556	42 16 8	1,607 19 2	591 16 0	1 1 3	—	—
St. George's	328	nil	1,188 1 8	537 8 6	1 12 9	—	—
St. Mary's	253	3 9 8	940 3 2	389 11 6	1 10 9	—	—
St. Thomas's	475	69 11 9	902 3 6	1,060 6 3	2 4 7	0 11 7	275 2 1
Seamen's (Dreadnought) ...	214	63 7 0 ⁸	750 16 5 ⁸	1,186 1 0 ⁸	5 10 10	3 17 10	832 16 4
University College	242	nil	694 11 8	325 2 8	1 6 10	—	—
West London	140	95 8 4	845 0 0	164 4 10	1 3 5	—	—
Westminster	176	80 4 7	747 0 10	127 10 9	0 14 5	—	—
Totals	4,836	1,674 6 2	16,261 9 10	7,993 18 9	Average: 1 13 0	—	1,828 6 7
<i>Seven general hospitals with an average of under 100 occupied beds during 1906:—</i>							
London Homœopathic	81	nil	546 1 0	69 5 10	0 17 1	—	—
London Temperance	82	62 10 7	403 3 0	278 6 9 ⁸	3 7 10	0 11 1	45 8 10
North West London	46	nil	250 0 0	87 8 5	1 18 0	—	—
Poplar	77	nil	637 17 8	137 16 3	1 15 9	—	—
Seamen's (Royal Victoria and Albert Docks) ...	36	14 8 8 ⁹	172 1 1 ⁹	265 5 1 ⁹	7 7 4	4 10 7	163 1 0
Tottenham	67	324 13 6	345 16 8	260 11 5	3 17 9	1 1 0	70 7 0
West Ham	48	nil	305 15 8	141 19 9	2 19 1	0 2 4	5 12 0
Totals	437	401 12 9	2,660 15 1	1,240 13 6	Average: 2 16 9	—	2,112 15 5

The small figures refer to notes on pages 47 to 53.

TABLE VIII.

CONSUMPTION HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of four Consumption Hospitals for the year 1906.

Name of Hospital	Beds		Average number of days each patient was resident	OUT-PATIENTS.		Average number of Attendances per Out-patient
	Total	Average number in daily occupation ⁴ beds		Total new Out-patients	Total Attendances	
City of London Hospital for Diseases of the Chest	176	118	48	9,725	62,050	6.38
Hospital for Consumption, Brompton ...	318	303	76	7,177	61,168	8.52
Mount Vernon Hospital for Consumption—						
Hampstead	120	102.5	46	5,800	15,250	2.62
Northwood	110	62.5	47.7			
Royal Hospital for Diseases of the Chest ...	80	49.2 ⁴	34	6,038 ^{3,4}	24,412	4.04
Totals	804	635.0	Average: 59.92	28,740	162,880	Average: 5.66

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to notes on pages 47 to 53.

TABLE IX.
CONSUMPTION HOSPITALS.

TOTAL ORDINARY EXPENDITURE of four Consumption Hospitals for the year 1906.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹³					
		Provisions 11 and 12	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment Charges ²¹	Rent	Salaries, Wages, &c. ²²
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	118	3,141 15 4	1,174 13 6	1,715 2 6	963 5 10	nil	2,753 11 1
Hospital for Consumption, Brompton	303	7,565 8 3	1,746 16 5	4,854 16 3	2,661 18 10	nil	6,639 3 9
Mount Vernon Hospital for Consumption	165	3,969 3 8	747 0 6	2,588 9 3	2,076 4 7	95 0 0	2,745 9 7
Royal Hospital for Diseases of the Chest	49 ²⁴	1,367 3 8	840 15 8	1,172 16 3	398 3 11	nil	1,616 6 4

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
City of London Hospital for Diseases of the Chest	118	493 9 11	10,241 18 2	1,235 5 4	1,050 4 8	2,285 10 0	12,527 8 2
Hospital for Consumption, Brompton	303	408 11 0	23,876 14 6	1,848 5 11	322 8 5	2,170 14 4	26,047 8 10
Mount Vernon Hospital for Consumption	165	273 1 5	12,494 9 0	1,032 9 5	223 17 9	1,255 18 2	13,750 7 2
Royal Hospital for Diseases of the Chest	49 ²⁴	124 15 2	5,520 1 0	550 1 7	84 19 11	635 1 6	6,155 2 6

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 47 to 53. The small figures refer to notes on pages 47 to 53.

TABLE X.

CONSUMPTION HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of four Consumption Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	118	3,141 15 4	26 12 6	1 7 3	160 15 6
Hospital for Consumption, Brompton...	303	7,565 8 3	24 19 4	—	—
Mount Vernon Hospital for Consumption	165	3,969 3 8	24 1 1	—	—
Royal Hospital for Diseases of the Chest	49	1,367 3 8 ³⁴	27 18 0	2 12 9	129 4 9
Totals	635	16,043 10 11	Average: 25 5 3	—	290 0 3

The small figures refer to notes on pages 47 to 53.

TABLE XI.

CONSUMPTION HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of four Consumption Hospitals for the year 1906, treating each occupied bed as a unit, and each 80 new Out-patients as a unit, showing the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units ¹⁹	Total Expenditure on Surgery and Dispensary 12 and 13	Cost per Unit	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	239	1,174 13 6	4 18 3	0 7 5	88 12 7
Hospital for Consumption, Brompton...	392	1,746 16 5	4 9 1	—	—
Mount Vernon Hospital for Consumption	237	747 0 6	3 3 0	—	—
Royal Hospital for Diseases of the Chest	124	840 15 8 ³⁴	6 15 7	2 4 9	277 9 0
Totals	992	4,509 6 1	Average: 4 10 10	—	366 1 7

The small figures refer to notes on pages 47 to 53.

TABLE XII.
CONSUMPTION HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of four Consumption Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic ^{12 and 13}	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	118	1,715 2 6	14 10 8	—	—
Hospital for Consumption, Brompton...	303	4,854 16 3	16 0 5	—	—
Mount Vernon Hospital for Consumption	165	2,568 9 3	15 13 9	—	—
Royal Hospital for Diseases of the Chest	49	1,172 16 3 ³⁴	23 18 8	7 13 4	375 13 4
Totals	635	10,331 4 3	Average : 16 5 4	—	375 13 4

The small figures refer to notes on pages 47 to 53.

TABLE XIII.
CONSUMPTION HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²² Total expenditure in each of four Consumption Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied ¹⁴	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	118	2,753 11 1	23 6 8	1 13 6	197 13 0
Hospital for Consumption, Brompton...	303	6,639 3 9	21 18 2	0 5 0	75 15 0
Mount Vernon Hospital for Consumption	165	2,745 9 7	16 12 9	—	—
Royal Hospital for Diseases of the Chest	49	1,616 6 4 ³⁴	32 19 8	11 6 6	554 18 6
Totals	635	13,754 10 9	Average : 21 13 2	—	828 6 6

The small figures refer to notes on pages 47 to 53.

TABLE XIV.

CONSUMPTION HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of four Consumption Hospitals for the year 1906, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	118	22 5 5	819 16 0	393 3 11	3 6 7	1 2 6	132 15 0
Hospital for Consumption, Brompton ...	303	41 16 5	1,231 14 4	574 15 2	1 17 11	—	—
Mount Vernon Hospital for Consumption ...	165	nil	870 10 0	161 10 5	0 19 6	—	—
Royal Hospital for Diseases of the Chest ...	49	26 1 2	252 2 0	271 18 5 ²⁴	5 10 11	3 6 10	163 14 10
Totals	635	90 3 0	3,174 2 4	1,401 7 11	Average: 2 4 1	—	296 9 10

The small figures refer to notes on pages 47 to 53.

TABLE XV.

CHILDREN'S HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of seven Children's Hospitals for the year 1906.

Name of Hospital	IN-PATIENTS.		OUT-PATIENTS.			
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation *.				
Belgrave	40	29.99*	17.4	10,739	35,669	3.32
East London Hospital for Children	120	113.34	20.14	36,223	98,835	2.72
Evelina	76	60	21	37,292	53,715	1.44
Hospital for Sick Children, Great Ormond Street	222	187.9†	22.35	37,317	104,593	2.80
North-Eastern Hospital for Children	125	115.5	24.7	29,864	76,247	2.55
Paddington Green Children's	46	36.36	20.2	18,218	58,934	3.23
Victoria Hospital for Children	104	80.37	28.5	21,636	64,624	2.98
Totals	733	622.73	Average: 22.68	191,289	492,617	Average 2.57

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to notes on pages 47 to 53.

* Treated as 30 in subsequent Tables.

† Treated as 188 in subsequent Tables.

TABLE XVI.

CHILDREN'S HOSPITALS.

TOTAL ORDINARY EXPENDITURE of seven Children's Hospitals for the year 1906.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE					
		Provisions 11 and 12	Surgery and Dispensary 20	Domestic 21	Establishment Charges 21	Rent	Salaries, Wages, &c. 22
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	30	635 7 11	551 4 0	1,034 14 5	273 5 4	100 0 0	745 0 0
East London Hospital for Children	113	1,753 3 4	1,048 18 8 ¹⁷	2,229 13 9	636 2 4	50 0 0	2,770 5 11
Evelina	60	1,180 6 8	1,057 13 9	1,329 15 9	487 4 11	50 0 0	1,928 17 1
Hospital for Sick Children, Great Ormond Street	188	3,621 12 8	2,153 12 2	4,540 5 4	1,555 10 6	100 0 0	5,073 15 6
North Eastern Hospital for Children	115 ²⁵	1,927 11 2	846 18 5	2,604 0 5	596 9 2	69 15 0	3,345 7 4
Paddington Green Children's	36 ²⁶	646 10 1 ¹⁷	810 18 5 ¹⁷	764 10 11	332 12 1 ¹⁷	35 15 0 ¹⁷	1,107 17 6
Victoria Hospital for Children	80	1,464 19 9 ¹⁷	1,013 8 11 ¹⁷	2,094 7 8	487 13 5 ¹⁷	nil	2,004 9 5

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Belgrave	30	275 12 3	3,615 3 11	664 8 10	nil	664 8 10	4,279 12 9
East London Hospital for Children	113	309 1 4 ¹⁷	8,797 5 4	640 9 3 ¹⁷	233 10 2 ¹⁷	873 19 5	9,671 4 9
Evelina	60	302 3 7	6,336 1 9	434 19 8	72 3 7	507 3 3	6,843 5 0
Hospital for Sick Children, Great Ormond Street	188	517 8 5	17,562 4 7	770 19 7	420 5 3	1,191 4 10	18,753 9 5
North Eastern Hospital for Children	115 ²⁵	221 12 9	9,611 14 3	842 19 1	465 14 6	1,308 13 7	10,920 7 10
Paddington Green Children's	36 ²⁶	118 12 6	3,816 11 6 ¹⁷	391 15 10 ¹⁷	180 14 11	572 10 9 ¹⁷	4,389 2 3 ¹⁷
Victoria Hospital for Children	80	160 2 3	7,225 1 5 ¹⁷	548 16 5 ¹⁷	31 4 3	580 0 8 ¹⁷	7,805 2 1 ¹⁷

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 47 to 53.

The small figures refer to notes on pages 47 to 53.

TABLE XVII.

CHILDREN'S HOSPITALS.

PROVISIONS¹¹.—Total expenditure in each of seven Children's Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 nd to 13 th	Cost per Bed occupied 14 th to 15 th	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	30	635 7 11	21 3 7	3 2 7	93 17 6
East London Hospital for Children	113	1,753 3 4	15 10 3	—	—
Evelina	60	1,180 6 8	19 13 5	1 12 5	97 5 0
Hospital for Sick Children, Great Ormond Street	188	3,621 12 8	19 5 3	1 4 3	227 19 0
North-Eastern Hospital for Children	115	1,927 11 2 ³⁵	16 15 2	—	—
Paddington Green Children's	36	646 10 1 ¹⁷ ₃₆	17 19 2	—	—
Victoria Hospital for Children	80	1,464 19 9 ¹⁷ ₂₇	18 6 2	0 5 2	20 13 4
Totals	622	11,229 11 7	Average: 18 1 0	—	439 14 10

The small figures refer to notes on pages 47 to 53

TABLE XVIII.

CHILDREN'S HOSPITALS.

SURGERY AND DISPENSARY²⁰.—Total expenditure in each of seven Children's Hospitals for the year 1906, treating each occupied bed as a unit, and each 200 new Out-patients as a unit, showing the cost per unit, the average cost per unit, and the excesses over the average.

Name of Hospital	Units 19	Total Expenditure on Surgery and Dispensary 12 and 13	Cost per Unit	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave... ..	83	551 4 0	6 12 9	1 17 10	157 0 2
East London Hospital for Children	294	1,048 18 8 ¹⁷	3 11 4	—	—
Evelina	246	1,057 13 9	4 5 11	—	—
Hospital for Sick Children, Great Ormond Street	374	2,153 12 2	5 15 1	1 0 2	377 2 4
North-Eastern Hospital for Children	264	846 18 5	3 4 1	—	—
Paddington Green Children's	127	810 13 5 ¹⁷	6 7 7	1 12 8	207 8 8
Victoria Hospital for Children	188	1,013 8 11 ¹⁷ ₃₇	5 7 9	0 12 10	120 12 8
Totals	1,576	7,482 9 4	Average: 4 14 11	—	862 3 10

The small figures refer to notes on pages 47 to 53.

TABLE XIX.

CHILDREN'S HOSPITALS.

DOMESTIC.²¹—Total expenditure in each of seven Children's Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	30	1,034 14 5	34 9 9	11 0 5	330 12 6
East London Hospital for Children	113	2,229 13 9	19 14 7	—	—
Evelina	60	1,329 15 9	22 3 3	—	—
Hospital for Sick Children, Great Ormond Street	188	4,540 5 4	24 3 0	0 13 8	128 9 4
North-Eastern Hospital for Children	115	2,604 0 5 ²⁵	22 12 10	—	—
Paddington Green Children's	38	764 10 11	21 4 8	—	—
Victoria Hospital for Children	80	2,094 7 8 ²⁷	26 3 7	2 14 3	217 0 0
Totals	622	14,597 8 3	Average: 23 9 4	—	676 1 10

The small figures refer to notes on pages 47 to 53.

TABLE XX.

CHILDREN'S HOSPITALS.

SALARIES, WAGES, ETC. (MAINTENANCE).²²—Total expenditure in each of seven Children's Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied ¹⁴	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	30	745 0 0	24 16 8	—	—
East London Hospital for Children	113	2,770 5 11	24 10 3	—	—
Evelina	60	1,928 17 1	32 2 11	4 17 1	291 5 0
Hospital for Sick Children, Great Ormond Street	188	5,073 15 6	26 19 9	—	—
North-Eastern Hospital for Children	115	3,345 7 4	29 1 9	1 15 11	206 10 5
Paddington Green Children's	36	1,107 17 6 ¹⁷	30 15 5	3 9 7	125 5 0
Victoria Hospital for Children	80	2,004 9 5 ¹⁷ ₃₇	25 1 1	—	—
Totals	622	16,975 12 9	Average: 27 5 10	—	623 0 5

The small figures refer to notes on pages 47 to 53.

TABLE XXI.

CHILDREN'S HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES, AND OTHER MANAGEMENT EXPENSES
(ADMINISTRATION).²³—Total expenditure in each of seven Children's Hospitals for the year 1906, showing the total cost of interest on loans and official salaries and pensions, and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	30	350 16 10	301 0 0	12 12 0	0 8 4	—	—
East London Hospital for Children ...	113	23 1 0	465 15 2	151 13 1	1 6 10	—	—
Evelina	60	22 0 3	287 10 0	125 9 5	2 1 9	0 11 8	35 0 0
Hospital for Sick Children, Great Ormond Street	188	17 12 1	522 8 11	230 18 7	1 4 6	—	—
North-Eastern Hospital for Children ...	115	9 13 4	609 17 0	223 8 9	1 18 10	0 8 9	50 6 3
Paddington Green Children's	36	48 5 6	255 0 0	88 10 4	2 9 2	0 19 1	34 7 0
Victoria Hospital for Children	30	0 2 2	445 0 0 ²⁴	103 14 3 ²⁵	1 5 11	—	—
Totals	622	471 11 2	2,886 11 1	936 6 5	Average: 1 10 1	—	119 13 3

The small figures refer to notes on pages 47 to 53.

TABLE XXII.

OPHTHALMIC HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of five Ophthalmic Hospitals for the year 1906.

IN-PATIENTS.				OUT-PATIENTS.		
Name of Hospital	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation				
<i>Division I.²⁴</i>						
Royal London	118 ^a	105	18	45,638	123,355	2.70
Royal Westminster	40	27.6	12.5	11,360	38,500	3.38
Totals	158	132.6	Average : 16.85	56,998	161,855	Average : 2.83
<i>Division II.²⁴</i>						
Central London	26	19	19	12,910	31,230	2.41
Royal Eye	42	31	16.3	26,150	78,990	3.02
Western	15	12	11.74	13,862	29,358	2.11
Totals	83	62	Average : 16.24	52,922	139,578	Average : 2.63

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to notes on pages 47 to 53.

TABLE XXIII.
OPHTHALMIC HOSPITALS.

TOTAL ORDINARY EXPENDITURE of five Ophthalmic Hospitals for the year 1906.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹³					
		Provisions ^{11 and 12}	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment Charges ²¹	Rent	Salaries, Wages, &c. ²²
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Royal London	105	2,067 18 4	1,852 12 8 ²⁴	1,604 5 3	1,555 17 11	1,210 0 0	2,697 19 9
Royal Westminster	27	494 0 3	290 8 3 ²⁴	369 9 4	298 1 3	nil	459 13 4
Central London	19	463 14 3	221 13 10 ²⁴	322 10 7	82 11 3 ¹⁷	40 0 0 ¹⁷	895 0 2
Royal Eye	31	839 16 6	313 0 6 ²⁴	644 12 8	373 12 8	261 8 0	907 8 0
Western	12	313 11 11	154 8 3 ²⁴	200 7 11	194 15 9	409 12 9	215 17 8

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Royal London	105	294 5 3	10,782 19 2	830 17 2	328 17 8	1,159 14 10	11,942 14 0
Royal Westminster	27	93 5 3	2,024 17 8	356 17 5	56 13 5	413 10 10	2,438 8 6
Central London	19	36 11 4	1,562 1 5	230 14 11	21 0 11	251 15 10	1,813 17 3
Royal Eye	31	80 19 1	3,420 17 5	194 5 3	nil	194 5 3	3,615 2 8
Western	12	31 0 0	1,519 14 3	129 6 0 ¹⁷	15 12 6 ¹⁷	144 18 6	1,664 12 9

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 47 to 53.

The small figures refer to notes on pages 47 to 53.

TABLE XXIV.

OPHTHALMIC HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of five Ophthalmic Hospitals for the year 1906, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>		<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Royal London	105	2,067 18 4	19 13 10	0 5 8	29 15 0
Royal Westminster	27	404 0 3	18 5 11	—	—
Totals	132	2,561 18 7	Average: 19 8 2	—	29 15 0
<i>Division II.²⁴</i>					
Central London	19	463 14 3	24 8 1	—	—
Royal Eye	31	839 16 6	27 1 9	1 0 2	31 5 2
Western	12	313 11 11	26 2 7	0 1 0	0 12 0
Totals	62	1,617 2 8	Average: 26 1 7	—	61 12 2

The small figures refer to notes on pages 47 to 53.

TABLE XXV.

OPHTHALMIC HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of five Ophthalmic Hospitals for the year 1906, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital.	Beds occupied	Total Expenditure on Domestic 12 and 13	Cost per Bed occupied	Excess over Average	Total value of Excess over Average.
<i>Division I.²⁴</i>					
Royal London	105	£ s. d. 1,604 5 3	£ s. d. 15 5 6	£ s. d. 0 3 6	£ s. d. 18 7 6
Royal Westminster	27	389 9 4	14 8 5	—	—
Totals	132	1,993 14 7	Average : 15 2 0	—	18 7 6
<i>Division II.²⁴</i>					
Central London	19	322 10 7	16 19 6	—	—
Royal Eye	31	644 12 8	20 15 10	1 19 3	60 16 9
Western	12	200 7 11	16 13 11	—	—
Totals	62	1,167 11 2	Average : 18 16 7	—	79 4 3

The small figures refer to notes on pages 47 to 53.

TABLE XXVI.

OPHTHALMIC HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²². Total expenditure in each of five Ophthalmic Hospitals for the year 1906, showing the cost per occupied bed, the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied ¹⁴	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>					
Royal London	105	£ s. d. 2,697 19 9	£ s. d. 25 18 10	£ s. d. 1 15 5	£ s. d. 185 18 9
Royal Westminster	27	459 13 4	17 0 5	—	—
Totals	132	3,157 13 1	Average: 23 18 5	—	185 18 9
<i>Division II.²⁴</i>					
Central London... ..	19	395 0 2	20 15 9	—	—
Royal Eye	31	907 8 0	29 5 5	4 15 8	148 5 8
Western	12	215 17 8	17 19 9	—	—
Totals	62	1,518 5 10	Average: 24 9 9	—	334 4 5

The small figures refer to notes on pages 47 to 53.

TABLE XXVII.

OPHTHALMIC HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of five Ophthalmic Hospitals for the year 1906, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost in each of two divisions, and the excesses over the averages.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
<i>Division I.²⁴</i>		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Royal London	105	27 13 4	684 13 4	118 10 6	1 2 6	—	—
Royal Westminster	27	nil	290 14 8	66 2 9	2 8 11	1 1 0	28 7 0
Totals	132	27 13 4	975 8 0	184 13 3	1 7 11	—	28 7 0
<i>Division II.²⁴</i>							
Central London	19	nil	185 5 8	45 9 3	2 7 10	—	—
Royal Eye	31	nil	112 7 0	81 18 3	2 12 10	—	—
Western	12	nil	41 10 0	87 16 0	7 6 4	3 17 0	46 4 0
Totals	62	—	339 2 8	215 3 6	3 9 4	—	74 11 0

The small figures refer to notes on pages 47 to 53.

TABLE XXVIII.
COTTAGE HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of eight Cottage Hospitals
for the year 1906.

Name of Hospital.	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation 4 and 5				
Blackheath and Charlton	20	14.7	26.2	1,017	4,929	4.84
Eltham and Mottingham	22 ³⁸	14.5	20.8	none	—	—
Memorial Cottage Hospital, Mildmay Park...	29	18.0	28.0	none	—	—
Norwood Cottage	30	23.41*	22.37	none	—	—
Passmore Edwards, Acton	24	14.15	24.59	1,410	5,618	3.98
Passmore Edwards, Willesden	25	17.44 ⁴⁰	22.68	300	not recorded	—
South Wimbledon and Merton	12	9.83	13.0	199	not recorded	—
Woolwich and Plumstead	10	7.84	27.0	56	not recorded	—
Totals	172	119.37	Average 23.38	2,982	—	Average of the 2 Hospitals 4.34

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to notes on pages 47 to 53.

* The published accounts of this Hospital relate to the period April 1 to December 31, and this average refers to the same period; there is, however, no reason to suppose that the average differed during the first three months of the year. The expenditure for the first quarter has been supplied to the Fund and added to the published figures.

TABLE XXIX.
COTTAGE HOSPITALS.

TOTAL ORDINARY EXPENDITURE of eight Cottage Hospitals for the year 1906.

Name of Hospital	Beds occupied 4 and 5	MAINTENANCE ¹³						
		Provisions 11 and 12	Surgery and Dispensary ²⁰	Domestic ²¹	Establishment Charges ²¹	Rent	Salaries, Wages, &c. ²²	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Blackheath and Charlton	14	327 3 1	139 13 10	245 4 6	82 5 3	4 15 0	226 10 6	
Eltham and Mottingham	14 ³⁸	352 12 5	89 8 4	190 1 5	114 17 10	11 12 0	178 17 2	
Memorial Cottage Hospital, Mild- may Park	18 ³⁹	511 2 5	101 0 7	348 13 4	178 7 11	nil	445 6 1	
Norwood Cottage	23†	485 12 10	175 15 1 ¹⁷	376 5 8	232 4 9 ¹⁷	42 15 0 ¹⁷	265 14 4	
Passmore Edwards, Acton... ..	14	358 5 10 ¹⁸	74 9 6	253 5 7	110 0 7 ¹⁷	nil	198 15 2	
Passmore Edwards, Willesden ...	17 ⁴⁰	378 16 4	140 4 4	281 8 0	97 19 4	23 9 4	254 18 4	
South Wimbledon and Merton ...	9	234 12 7	91 16 1	116 19 4	51 7 1	32 7 0	126 1 5	
Woolwich and Plumstead	7	293 13 7	40 14 7	115 7 7 ¹⁷	35 15 1 ¹⁷	2 12 0 ¹⁷	156 16 0 ¹⁷	

Name of Hospital	Beds occupied	MAINTENANCE—(contd.)		ADMINISTRATION			Total Ordinary Expenditure
		Miscellaneous	Total Maintenance	Management	Finance	Total Administration	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton ...	14	16 11 2 ¹⁷	1,042 3 4 ¹⁷	25 15 5 ¹⁷	nil	25 15 5 ¹⁷	1,067 18 9
Eltham and Mottingham ...	14 ³⁸	7 15 6 ¹⁷	945 4 8 ¹⁷	20 3 3 ¹⁷	nil	20 3 3 ¹⁷	965 7 11
Memorial Cottage Hospital, Mildmay Park	18 ³⁹	35 7 10	1,619 18 2	—*	—*	—*	—*
Norwood Cottage ...	23†	10 9 10 ¹⁷	1,588 17 6 ¹⁷	30 12 2	nil	30 12 2	1,619 9 8
Passmore Edwards, Acton...	14	18 8 5	1,013 5 1 ¹⁷ ₁₈	54 3 0 ¹⁷	12 12 9 ¹⁷	66 15 9 ¹⁷	1,080 0 10 ¹⁷ ₁₈
Passmore Edwards, Willesden ...	17 ⁴⁰	49 5 8	1,226 1 4	71 16 10	22 5 0	94 1 10	1,320 3 2
South Wimbledon and Merton ...	9	5 10 0 ¹⁷	658 13 6 ¹⁷	58 13 1 ¹⁷	nil	58 13 1 ¹⁷	717 6 7
Woolwich and Plumstead ...	7	nil ¹⁷	644 18 10	15 3 4 ¹⁷	nil	15 3 4 ¹⁷	660 2 2

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 47 to 53.

The small figures refer to notes on pages 47 to 53.

* The administration expenses of the *Memorial Cottage Hospital, Mildmay Park*, cannot be included in this table as they are accounted for in the General Administration Expenses of the Mildmay Institutions.

† See note on page 41.

TABLE XXX.
COTTAGE HOSPITALS.

PROVISIONS.¹¹ Total expenditure in each of eight Cottage Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Provisions 12 and 13	Cost per Bed occupied 14 and 15	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	14	327 3 1	23 7 4	—	—
Eltham and Mottingham	14	352 12 5	25 3 8	—	—
Memorial Cottage Hospital, Mildmay Park	18	511 2 5	28 7 10	3 0 8	54 12 0
Norwood Cottage	23*	485 12 10	21 2 3	—	—
Passmore Edwards, Acton	14	358 5 10 ¹²	25 11 10	0 4 8	3 5 4
Passmore Edwards, Willesden	17	378 16 4	22 5 8	—	—
South Wimbledon and Merton	9	234 12 7	26 1 4	0 14 2	6 7 6
Woolwich and Plumstead	7	203 13 7	41 19 1	16 11 11	116 3 5
Totals	116	2,941 19 1	Average 25 7 2	—	180 8 3

The small figures refer to notes on pages 47 to 53.

TABLE XXXI.
COTTAGE HOSPITALS.

SURGERY AND DISPENSARY.²⁰ Total expenditure in each of eight Cottage Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds	Number of Out-patients per Bed 24	Total Expenditure on Surgery and Dispensary 12 and 13	Cost per Bed 24	Excess over Average	Total value of Excess over Average
			£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton... ..	14	72	139 13 10	9 19 6	2 12 5	36 13 10
Eltham and Mottingham	14	none	89 8 4	6 7 8	—	—
Memorial Cottage Hospital, Mildmay Park	18	"	101 0 7	5 12 8	—	—
Norwood Cottage	23*	"	175 15 1 ¹⁷	7 12 9	0 5 8	6 10 4
Passmore Edwards, Acton... ..	14	100	74 9 6	5 6 4	—	—
Passmore Edwards, Willesden	17	17	140 4 4	8 4 11	0 17 10	15 3 2
South Wimbledon and Merton	9	22	91 16 1	10 4 0	2 16 11	25 12 3
Woolwich and Plumstead	7	8	40 14 7	5 16 4	—	—
Totals	116	—	853 2 4	Average 7 7 1	—	83 19 7

The small figures refer to notes on pages 47 to 53.

* See note on page 41.

TABLE XXXII.
COTTAGE HOSPITALS.

DOMESTIC.²¹ Total expenditure in each of eight Cottage Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Domestic 12 and 13.	Cost per Bed occupied	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	14	245 4 6	17 10 3	0 18 0	12 12 0
Eltham and Mottingham	14	190 1 5	13 11 6	—	—
Memorial Cottage Hospital, Mildmay Park	18	348 13 4	19 7 4	2 15 1	49 11 6
Norwood Cottage	23*	376 5 8	16 7 2	—	—
Passmore Edwards, Acton	14	253 5 7	18 1 9	1 9 6	20 13 0
Passmore Edwards, Willesden	17	281 8 0	16 11 0	—	—
South Wimbledon and Merton	9	116 19 4	12 19 11	—	—
Woolwich and Plumstead	7	115 7 7 ¹⁷	16 9 7	—	—
Totals	116	1,927 5 5	Average: 16 12 3	—	82 16 6

The small figures refer to notes on pages 47 to 53.

TABLE XXXIII.
COTTAGE HOSPITALS.

SALARIES, WAGES, &c. (MAINTENANCE).²² Total expenditure in each of eight Cottage Hospitals for the year 1906, showing the cost per occupied bed, the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Total Expenditure on Salaries, Wages, &c. (Maintenance)	Cost per Bed occupied 14	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	14	226 10 6	16 3 7	0 4 2	2 18 4
Eltham and Mottingham	14	178 17 2	12 15 6	—	—
Memorial Cottage Hospital, Mildmay Park ...	18	445 6 1	24 14 9	8 15 4	157 16 0
Norwood Cottage	23*	265 14 4	11 11 0	—	—
Passmore Edwards, Acton	14	198 15 2	14 3 11	—	—
Passmore Edwards, Willesden	17	254 18 4	14 19 10	—	—
South Wimbledon and Merton	9	126 1 5	14 0 1	—	—
Woolwich and Plumstead	7	156 16 0 ¹⁷	22 8 0	6 8 7	45 0 1
Totals	116	1,852 19 0	Average: 16 19 5	—	205 14 5

The small figures refer to notes on pages 47 to 53.

* See note on page 41.

TABLE XXXIV.

COTTAGE HOSPITALS.

INTEREST ON LOANS, OFFICIAL SALARIES AND PENSIONS, and OTHER MANAGEMENT EXPENSES (ADMINISTRATION).²³ Total expenditure in each of seven* Cottage Hospitals for the year 1906, showing the total cost of interest on loans and official salaries and pensions; and the cost per occupied bed of "Other Management Expenses," the average cost, and the excesses over the average.

Name of Hospital	Beds occupied	Interest on Loans	Official Salaries and Pensions	Other Management Expenses ²³	Cost per Bed occupied for Other Management Expenses	Excess over Average	Total value of Excess over Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton ...	14	1 19 5	nil	23 16 0 ¹⁷	1 14 0	—	—
Eltham and Mottingham ...	14	nil	nil	20 3 3 ¹⁷	1 8 9	—	—
Norwood Cottage ...	23†	nil	nil	30 12 2	1 6 7	—	—
Passmore Edwards, Acton ...	14	nil	25 10 0	28 13 0 ¹⁷	2 0 11	—	—
Passmore Edwards, Willesden ...	17	1 14 8	10 5 6	59 16 8	3 10 4	1 7 4	23 4 8
South Wimbledon and Merton ...	9	24 16 11	nil	33 16 2 ¹⁷	3 15 1	1 12 1	14 8 9
Woolwich and Plumstead ...	7	1 3 8	nil	13 19 8 ¹⁷	1 19 11	—	—
Totals ...	98	29 14 8	35 15 6	210 16 11	Average: 2 3 0	—	37 13 5

The small figures refer to notes on pages 47 to 53.

* The *Memorial Cottage Hospital, Mildmay Park*, has not been included in this table, as the Management expenses are included in the General Management Expenses of the Mildmay Institutions.

† See note on page 41.

TABLE XXXV.

TABLE showing the highest and lowest of the prices returned as the lowest which were being paid on December 31, 1906, for thirty-three different articles in use by the forty hospitals—namely, the hospitals dealt with in this Report, excluding the Cottage Hospitals.

Description	Highest	Lowest	Description	Highest	Lowest
<i>Provisions.</i>			<i>Surgery and Dispensary—cont.</i>		
	£ s. d.	£ s. d.		£ s. d.	£ s. d.
Topsides of beef... .. per lb.	0 0 9½	0 0 4½	Quinine per oz.	0 1 8	0 0 7½
Legs of Mutton "	0 0 9½	0 0 4½	Gauze (plain) ... per 100 yards	0 9 6	0 4 6¾
Fish "	0 0 6	0 0 2	Gauze (cyanide) .. "	0 14 0 less 5 %	0 6 5
Fowls each	0 3 0	0 1 6	Lint per lb.	0 1 6 less 5 %	0 0 9½
Butter per lb.	0 1 2½	0 0 10	Wool (absorbent) ... "	0 1 5 less 5 %	0 0 6
Eggs per 120	0 15 0	0 8 0	Wool (grey) "	0 0 7½	0 0 4½
Milk per gallon	0 1 4	0 0 8	Ice per cwt.	0 2 4	0 1 0
Bread per 4 lbs.	0 0 5	0 0 3	Mineral Waters, per dozen syphons	0 3 0	0 1 2
Tea per lb.	0 1 11½	0 0 11½			
Sugar per cwt.	1 1 1	0 14 0	<i>Domestic.</i>		
Rice "	1 8 0	0 9 10½	Blankets each	0 8 9	0 1 11½ less 3¼ %
Potatoes "	0 6 0	0 3 0	Sheets "	0 6 11	0 1 2
Ale per barrel	1 16 0	0 17 0	" per yard	0 2 1	0 0 8½
			Towels each	0 1 3½	0 0 5 less 3½ %
<i>Surgery and Dispensary.</i>			" per yard	0 1 2½	0 0 4
Bromide of Potassium ... per lb.	0 1 10	0 0 8¾	Cups and Saucers ... per dozen	0 6 6	0 2 3
Carbolic Acid "	0 1 8 less 10 %	0 0 2½	Hair brooms per dozen	2 14 0	0 12 0
Chloroform "	0 6 0	0 1 1	Scrubbing-brushes ... "	0 10 0	0 4 0
Cod Liver Oil per gallon	0 6 0	0 2 4	Coal, steam per ton	1 5 6	0 10 6
Iodide of Potassium ... per lb.	0 14 6	0 7 4½	" house "	1 5 0	0 14 4

NOTE.—The circumstances under which goods are purchased, the quantities and qualities, the date and length of contract, and conditions of delivery would have to be taken into consideration before assuming that the lowest prices paid by a single Hospital in any year were obtainable by every institution.

NOTES.

(1) It will be seen that the total numbers of beds set apart for medical and surgical cases respectively, differ. The difference in numbers between different classes of beds is of some importance in considering the average expenditure per bed.

(2) An effort has been made to divide the total number of Out-patients in the General Hospitals into Casualties, Lying-in-cases, and Others; but the varying proportions of Casualties to Others suggest that the definition of a Casualty differs in different Hospitals.

(3) Lying-in-cases are included as one each among the total attendances of Out-patients in the General Hospitals.

(4) The basis of calculation in all the tables, excepting those relating to Surgery and Dispensary, is the average number of beds in daily occupation during the year 1906.

(5) In all Tables except those giving General Particulars, fractions of an occupied bed and of a penny are neglected, except in the case of the *Belgrave Hospital* and the *Hospital for Sick Children*, Great Ormond Street, where the fractions respectively .99 and .90 are taken as one bed in each case.

(6) In the case of the *Middlesex Hospital* the average number of beds occupied is returned as 286.5; but the Cancer Charity, which is dealt with in separate accounts, sends nine additional patients into the general wards, for which it pays £1,000 a year, and this £1,000 is deducted as a lump sum from the total ordinary expenditure of the Hospital proper, to which, in these tables, it must consequently be added. In calculating the cost per bed of the various items of expenditure above this deduction, therefore, it is necessary to add nine beds, and accordingly the average number in daily occupation is entered as 275 in all tables except Table I. The result of this, and of the elimination of fractions of a bed, is that the total number of occupied beds in the seventeen large General Hospitals appears in Table I. as 4829.37 and in the other tables as 4836.

(7) In the case of *St. Thomas's Hospital* the forty-two paying beds, although included in the total number of beds in the Hospital, namely 603, are not included in the average number of beds in daily occupation, namely 475. Separate accounts are kept for these paying beds, which are in a wing of the hospital known as St. Thomas's Home, and consequently the accounts of the Hospital proper do not apply to them.

(8) *Charing Cross Hospital* returns the total number of beds as 237, 50 being empty; the *London Temperance Hospital* 118, 16 being empty; the *Royal London Ophthalmic Hospital* 138, 20 being empty; the *Metropolitan* utilises 36 ward beds for nurses at present. The total number of beds in *St. Bartholomew's Hospital* is 670, but of these 198 were not available for a period of nine weeks, owing to the closing of the East Wing for sanitary alterations and other improvements.

(9) The *Dreadnought* and the *Royal Victoria and Albert Docks Hospitals* are two out of four institutions belonging to the Seamen's Hospital Society, and as the separate Administration expenses for 1906 have been obtained from the Society they have now been included in Tables II. and VII.

(10) The *West Ham Hospital* takes in a few urgent medical cases when accommodation permits.

(11) Provisions include all Food and Malt Liquors. Wines, Spirits, and Mineral Waters are at present included under the heading "Surgery and Dispensary."

(12) The expenditure on Provisions, and on the other accounts which relate to the purchase of goods, is given without reference to stocks in hand, but taking one Hospital with

another it is probable that the stocks do not vary very much from year to year. Were it otherwise, however, a considerable difference in the expenditure of different years might be expected.

(13) The accounts of the Hospitals are in some cases cash accounts, and it is to be supposed that, although these do not take note of debts remaining unpaid at the end of the year, they, on the other hand, include the debts of the previous year.

(14) Variations in the cost of Provisions may, in some cases, be partly accounted for by the arrangements made with officials who do not sleep on the premises or who provide their own board. Where such officials take meals in the Hospital the cost of Provisions would be increased and Salaries and Wages presumably diminished. In the case of *St. Bartholomew's Hospital*, for instance, practically only the nurses and female servants are boarded in the Hospital, the usual practice being to board medical officers, matron, and male servants.

(15) The cost of Provisions may be affected by the maintenance of private nursing establishments. The nurses, however, in some cases return to the wards after taking private cases, and during their attendance on such cases they of course do not board in the Hospital.

(16) In the case of the *Middlesex Hospital* the accounts show that sums of £200 for officers' board and £53. 5s. for servants' board are still included under the heading Salaries and Wages in the printed accounts. Those sums have been entered under Provisions in this Report.

(17) *St. Bartholomew's Hospital* enters Collegiate Establishment under the heading of Extraordinary Expenditure; the *Royal Free Hospital* enters Museum under the heading of Surgery and Dispensary; the *East London Hospital* enters its Pathological and Electrical Departments under Surgery and Dispensary; the *Blackheath* and *Charlton, Eltham and Mottingham*, and *South Wimbledon Cottage Hospitals* enter Telephone under Management; and the *Norwood Cottage Hospital* enters Telephone under the heading of Surgery. As all these items, and some others which need not be enumerated, should go under Miscellaneous, according to the system of classification in force in 1906, all such amounts have been placed under that heading in this Report. The *London Hospital* enters the following items under the heading Extraordinary Expenditure: "Extraordinary Repairs, £5,244 7s. 3d.; Tredegar House, £1,334 8s. 6d.; Phototherapy—Light cure of Lupus—(Balance) £1,096 19s. 9d.," with a note against them as follows: "Though under this heading of Extraordinary Expenditure these recur every year." These sums have not been included in the figures given in the Report. The *Central London Ophthalmic Hospital* enters Rent (Ground) under Establishment Charges. Cheques, Commission and Interest on Loans should be entered under Management, Rates and Taxes under Establishment Charges, and Travelling expenses (other than secretary, clerks, and collectors) under Domestic. The items under Miscellaneous in the accounts of the *Woolwich* and *Plumstead Cottage Hospital* are Management expenses, and are treated as such in this Report. As the new system of uniform accounts did not come into force until January 1, 1907, slight transfers have been made in the accounts of the following Hospitals, viz. *St. George's*, *Paddington Green Children's*, *Victoria* and *Passmore Edwards Acton Cottage Hospitals*, which appear to have adopted the new system for the 1906 accounts.

(18) The *Passmore Edwards Cottage Hospital, Acton*, includes £33. 16s. cost of Board of District Nurses in Provisions, deducting the amount from the total ordinary expenditure and charging to District Nursing Account.

(19) The system of units adopted in Tables IV., XI., and XVIII. is based on the fact that the numbers of Out-patients, in their relation to the beds in the various Hospitals, differ, some Hospitals returning a much larger proportion of out-patients to beds than others. The system of enumerating Out-patients is not uniform in all cases, which may account partly for variations; the locality of the Hospital, no doubt, is also a factor. It has been assumed that a few thousand Out-patients one way or the other will not appreciably affect any account except Surgery and Dispensary, as the cost of cleaning, heating,

lighting, and salaries would be the same in either case. But every extra patient practically occasions some extra and definite expense to the Surgery or Dispensary, as he will be nearly certain to take away some medicine or bandage. An endeavour, therefore, has been made to ascertain what number of new Out-patients on the average costs Surgery and Dispensary as much as an occupied bed costs the same account for one year. In the case of the General Hospitals the number arrived at is 200; in the case of Consumption Hospitals 80; in the case of Children's Hospitals, 200. The reasons for taking these figures were dealt with at length in an Appendix to the Report for 1904. The value of a unit, therefore, in the Surgery and Dispensary account for the purposes of this Report is either one bed or the number of out-patients considered to be the equal of one bed; thus in a General Hospital 200 occupied beds and 20,000 new out-patients would be stated as 300 units.

(20) In addition to drugs, dressings, instruments, &c., the Surgery and Dispensary account includes at present Ice and Mineral Waters (which are largely used as ordinary provisions), as well as Wines and Spirits.

(21) Domestic expenses include: Renewal of Furniture, Bedding and Linen, Hardware, Crockery, Brushes, &c., Washing, Cleaning and Chandlery, Water, Fuel and Lighting, Uniforms, and Sundries, such as fares and carriage of parcels (maintenance), ambulances, clothes for patients, flowers, entertainments and games for patients, analysis of food, Christmas boxes, &c.

Establishment charges include Rates and Taxes, Insurance, Annual Cleaning, Ordinary Repairs, and Expenses of Garden, if any.

(22) Salaries and Wages (Maintenance) include the Medical, Dispensary, and Nursing salaries, Servants' and Porters' wages and Pensions; but it must be remembered that they all refer only to the maintenance of the hospital and do not include the Secretarial Expenses, Salaries, &c., which appear under Administration (management).

(23) Tables VII., XIV., XXI., XXVII. and XXXIV. show the total management expenses divided into Interest on Loans, Salaries and Pensions, and Other Management Expenses, which include Commissions in this Report. The latter division only has been treated as an account which is controllable from year to year. Interest on loans is, of course, an expenditure incidental to the want of available cash capital. The recipients of Salaries and Pensions cannot be dealt with from year to year on the same principles as affect ordinary market dealings.

(24) The five Ophthalmic Hospitals have been returned in two divisions for reasons connected with the Out-patient difficulty. These are best explained by stating the fact that the number of new Out-patients per bed at the *Royal London* and the *Royal Westminster* are 434 and 420 respectively, whereas at the *Central London* they are 679, at the *Royal Eye* 843, and at the *Western Ophthalmic* 1,155. With such divergencies in the relative sizes of the In- and Out-patient departments it is reasonable to assume that the expenses of the In-patient departments are not affected in the same degree by the Out-patients in all cases, as is assumed throughout the Statistical Report, and therefore the division has been made. Nevertheless the Table of Surgery and Dispensary expenses has been omitted this year in the case of the *Ophthalmic Hospitals*, as it has been found impossible to ascertain even approximately the cost of an Out-patient. In the case of the *Royal London*, with 105 occupied beds and 45,638 new Out-patients in 1906 the sum expended on Surgery and Dispensary was equal to 6*d.* per Out-patient (which in 1905 they estimated to be the cost) and £2. 0*s.* 3*d.* per bed. But the entire Surgery and Dispensary expenditure at the *Western* would provide less than 3*d.* per new Out-patient without leaving anything whatever for the In-patients. It is hoped that the new system of Hospital Accounts will throw some light on this question.

In the Cottage Hospitals the number of Out-patients is so small that they have been neglected, though in Table XXXI. the number per bed has been given for purposes of reference.

NOTES PRINTED IN COURTESY TO THE HOSPITAL OFFICIALS BY WHOM THEY WERE
KINDLY SUPPLIED.

(25) "Thirty-seven beds were closed in August last, and this, while decreasing the Total Expenditure, makes the cost per occupied bed in 1906 higher than it would otherwise have been on every sub-head except Provisions and Surgery and Dispensary.

"The increase on Washing is due chiefly to a change of Laundry. The price now paid is 60s. per 1,000 instead of 45s., as formerly.

"Salaries and Wages have been increased by £83 for a Post Mortem Porter, and Miscellaneous Expenses by £150 for Post Mortem Examinations. The Expenditure in respect of these formerly appeared in the Medical School Account." (*Charing Cross.*)

(26) "Provisions :—Although certain changes made during the year in the housekeeping arrangements, including the appointment of a skilled housekeeper, have caused some reduction under this heading, the full benefits are not apparent in the present accounts.

"Establishment Charges :—Rates and Taxes show an increase of £216 over the previous year, owing to the assessment of the Hospital being raised.

"Salaries and Wages :—The item 'Pensions' contains a special grant of £600 made to the late Sister Matron in lieu of pension." (*King's College.*)

(27) "In connection with Provisions the Committee desire to point out that the patients are provided with Tea, Butter, and Sugar, and that special food has to be prepared for Jewish patients, which necessitates the employment of an extra cook and the expense of an additional kitchen.

"All employees are boarded at the Hospital. These include ten Officers, fifty-two Nurses, and twenty-eight Porters and Servants.

"As the new buildings, according to the original plans, have not yet been completed, sufficient sleeping accommodation for the Nurses has not yet been provided, and the consequence is that two wards for thirty-six patients have to be utilised as cubicles for the Sisters and Nurses, and additional rooms outside the Hospital have to be rented at a cost of £173 per annum.

"There has to be a large proportion of Nurses on the Staff, as they do the work (dressings, &c.) generally done by the students in the larger Hospitals.

"As the Hospital is situated in a very poor neighbourhood, a large amount has to be spent annually in appealing for and obtaining funds from the more wealthy districts." (*Metropolitan.*)

(28) "Provisions :—This item includes the cost of feeding Officers, Patients, Nurses, and Servants; formerly the cost of 'Officers' Board' was shown under the heading of 'Salaries and Wages.' This transfer accounts for an increase of £744. 13s. 11d.* in Provisions and a corresponding reduction under Salaries.

"Surgery and Dispensary :—All pharmaceutical preparations are manufactured on the premises, e.g. Infusions, Decoctions, Tinctures, Liquid Extracts, Pills and Ointments, Plaster (strapping), Emulsion (Cod Liver Oil and Iron, &c.), Ice, and Mineral Waters. The cost of labour appears under the sub-heading 'Other Salaries and Wages.'

"Domestic :—Comparison of the items under this heading shows a substantial decrease.

	1905.			1906.		
	£	s.	d.	£	s.	d.
"Renewal of Furniture ...	461	0	5	...	166	11 9
Bedding and Linen... ..	849	4	4	...	309	8 4
Washing	1,982	15	11	...	1,761	15 3
Cleaning and Chandlery ...	456	13	9	...	427	19 11
Uniforms	450	1	11	...	261	10 10

"The item, however, for Lighting is heavier, the cost for Electricity being

	1905.			1906.		
	£	s.	d.	£	s.	d.
"Establishment Charges :—Rates and Taxes amounted to :—	£950	2s.	4d.	...	£981	1s. 2d.

	£	s.	d.
"Hospital	745	17	4
Laundry	128	14	0

874 11 4 = £3 5s. 7d. per occupied bed.
"Rent 887 8 0 = £3 6s. 7d. " "

* See also note 16.

"*Salaries and Wages* :—Under the item 'Medical' £650 is included for officers employed in Clinical Laboratories; also £150 for the officer in charge of the Electrical Department.

"The Special Electrical Department is responsible for Nursing Wages being increased by £76 per year.

"The employment of a Photographer adds to 'Other Salaries and Wages' £104.

"*Generally* :—The Economic Committee established last year have continued their labours, and succeeded in effecting considerable savings in the expenditure without impairing the efficiency of the work." (*Middlesex*.)

(29) "*Provisions* :—The expenditure upon Provisions at this Hospital is large, because the whole of the Male and Female Staff, including Engineers, Porters, Laundry Hands, Ward Maids, &c., are all provided with meals, the cost of which is included under this heading.

"It may also be stated that this Hospital provides its patients with every necessary article of diet, including Tea, Butter, and Sugar, and also provides for their washing.

"*Washing* :—The Hospital has its own Laundry, and this accounts for the small amount shown under Washing, only such items as Wages and Materials being included under that heading.

"*Building Improvements* :—The Hospital building and its equipment are of considerable age, and this has necessitated the expenditure of very large sums during recent years upon structural alterations, additions, and improvements. The Wards, Nurses' Quarters, and other Departments have been thoroughly renovated, and, at the present time, the work of erecting much needed new Operating Theatres, alterations to the Mortuary, and other minor improvements are being carried out at a cost of about £10,000." (*Royal Free*.)

(30) "Strict supervision has been exercised over the expenditure of each department, and the Board are happy to state that, chiefly owing to lower contract prices, there has been a reduction in the cost of Meat, Fish, Bread, Flour, and Eggs.

"The cost per occupied bed, which in 1904 was £116. 9s. 4d., in 1905 £109. 6s. 4d., is now reduced to £105. 14s. 3d., and the cost per week for each In-patient from £2. 4s. 4d. in 1904 to £2. 2s. in 1905 and £2. 0s. 6d. for 1906.

"In connection with the subject of provisions it must be remembered that Tea, Sugar, and Butter are supplied free to all patients." (*St. George's*.)

(31) "The washing is done on the premises. Under the heading 'Washing' in Domestic Expenses are charged the wages of workers actually engaged in the laundry and the materials used in the washing of clothes. But no estimated proportion is charged of water, of fuel for driving laundry machinery, of salaries of officers for supervising, or of wages of engine-house staff and others, part of whose time is taken up by the laundry, and therefore those items of expenditure here will be higher than at Hospitals which send out their washing. On the other hand, the cost of washing in those cases will be in reality, and still more in appearance, heavier than St. Mary's.

"Percentage of officers and servants victualled to patients is 70 per cent.—i.e. for every 100 occupied beds there are seventy workers provisioned in the Hospital, including Officers, Nurses, and Servants of all grades.

"Electric light is used, which is considered more expensive than gas." (*St. Mary's*.)

(32) "No alcoholic beverages are used by either Patients, Nurses, or Staff.

"There are 104 Beds in the Hospital, distributed among nine Wards, each with its separate Ward Kitchen, &c. This entails a larger number of skilled Nurses, Porters, and Scrubbers.

"*Nursing* :—We have no paying Probationers, therefore no 'fees' to reduce Nursing cost.

"There has to be a larger number of Nurses on the Staff than in Hospitals with Medical Schools. The Nurses of the Hospital do the work (dressings, &c.) done by students in Hospitals with schools.

"The Hospital does not employ Ward Maids, the work being done by Scrubbers. The amount is included under Domestic Wages, instead of Nursing, making Domestic Expenses higher.

"The wages of Scrubbers living out are greater than those paid to Ward Maids living in.

"*Domestic Wages* :—Include Scrubbers' Wages. All the male servants are *not* boarded at the Hospital, but are paid extra wages in lieu of food; therefore Domestic Wages are more, Provisions less.

"*Provisions* :—The Patients' and Nurses' Fare is of the best, and on a most liberal scale, there being no limit to the amount of food that they may consume." (*London Homœopathic.*)

(33) "During the year new bedsteads were supplied and the bedding adapted in two wards.

"In the matter of Drugs, Dressings, Instruments, Furniture, Bedding and Linen, Hardware, Cleaning and Chandlery, Fuel, Uniforms, Repairs, Printing, &c., thirteen months' accounts are included in the Year's Statement, in order to adjust same to the new requirements of the King's Hospital Fund." (*London Temperance.*)

(34) "*Closing of Wards* :—During the year it was found necessary to keep a Ward closed for a period of eight months, to enable the various alterations to the Wards and Corridors to be carried out, and also to make temporary arrangements for seeing Out-patients during the enlargement of the Dispensary and Dispensary Waiting Hall. This accounts for the diminution in the number of In- and Out-patients treated, and reduces the daily average number of beds to forty-nine.

"*Salaries and Wages* :—Under this heading is included an amount of £239. 13s. 3d., being honoraria to the Medical Staff to cover their travelling and other expenses.

"*New Buildings and Alterations and Improvements* :—The Council of Management desires to point out that the new buildings and alterations and improvements recently carried out, including the provision of a Röntgen Rays Department, will entail increased cost of maintenance." (*The Royal Hospital for Diseases of the Chest.*)

(35) "It will be seen that the cost per in-patient per week has been reduced from 29s. 11d. in 1905 to 26s. 4d. in 1906, these calculations being made on the basis of deducting 2s. for each new out-patient case.

"The Nurses' Home, reported in the last return as being under construction, was completed and brought into use in June 1906.

"The laundry also referred to in the last return was completed at the end of June, brought partly into use in July and August and fully into use on 1st September.

"Since 1st September the whole of the washing has been done in the Hospital laundry.

"The saving in the washing bill is about £8 per week, including rates, but excluding depreciation and interest on capital.

"Capital outlay on laundry alone was about £3,500. Taking this at 4 per cent. interest a charge of £140 a year should be made against the laundry.

"A saving of about £6 per week has been effected in the general expenditure by means of the new Nurses' Home.

"It is anticipated that a further reduction in the cost per in-patient per week will be shown by the figures of the present year, the new Home and laundry only having been in use for part of the year in 1906." (*North-Eastern Hospital for Children.*)

(36) "*Re Milk* :—The Medical Committee of this Hospital being of opinion that it is of the utmost importance to use pure, fresh milk from the cow, untreated or altered in any way by heat or preservatives, have decided that milk for the patients in the wards be obtained from the Walker Gordon Laboratories, Ltd., in sterilised glass, stoppered and sealed bottles, at a cost of 4½d. per litre. The extra cost of milk due to this fact in 1906 was £36.

"*Re In-Patients* :—Owing to an outbreak of typhoid in the wards in October 1906, and an outbreak of scarlet fever in December, the number of admissions were forty-three less during the last three months of the year than in 1905, as below :—

	1906	1905
Admissions—October	40	66
November	53	59
December	52	63
	<u>145</u>	<u>188</u>

(*Paddington Green Children's Hospital.*)

(37) "The Committee would draw the Council's attention to the fact that all the new wards have been in occupation during 1906, and the increased number of beds occupied has enabled them to show a reduction in the cost per bed occupied.

"Owing to the position of the Hospital and the long distance from the markets contractors will not supply goods at the same prices quoted to other institutions more centrally situated.

"The Hospital being constructed in three separate blocks the expenditure for heating, lighting, and cleaning is proportionately higher than in other institutions contained in one or two blocks." (*Victoria Hospital for Children.*)

(38) "The expenses of the Hospital were considerably increased during 1906, on account of the Children's Ward." (*Eltham and Mottingham Cottage Hospital.*)

(39) "The Management welcome the invitation to call attention to any item regarding the accounts, and do so with regard to the payment of rates and taxes.

"The Hospital exists solely for the relief of the sick poor, and yet its funds are mulcted to the extent of £105 for rates and taxes—one-sixteenth of the total ordinary expenditure.

"The King Edward's Hospital Fund would nobly be using its weighty influence if it could obtain relief for the hospitals of the Metropolis from this twentieth-century anomaly." (*Memorial Cottage Hospital.*)

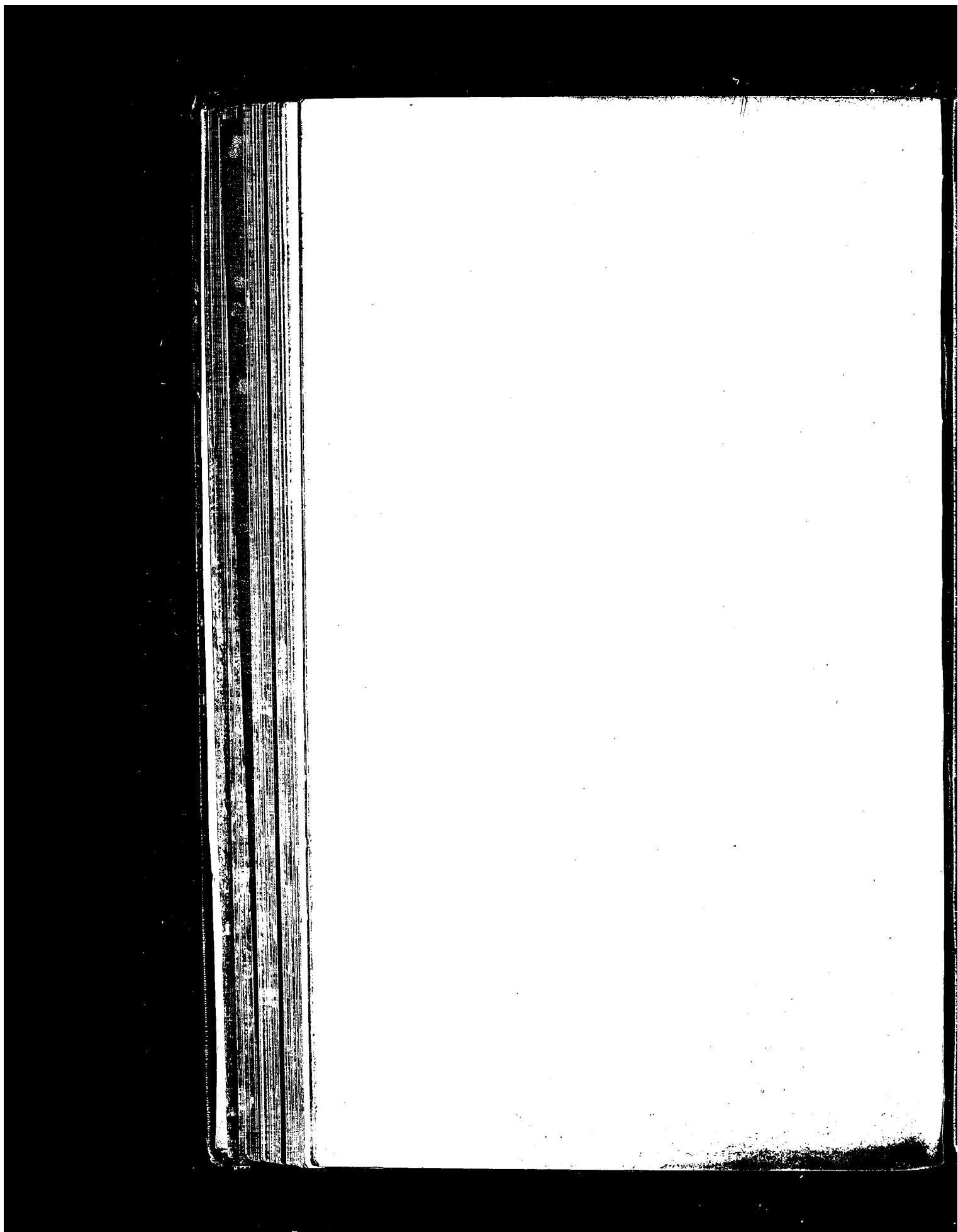
(40) "The Council desire me to call the attention of the direction to the footnote on page 18 of the 1906 Report,* and to add that in addition the Children's Ward was closed for several weeks early in 1906, on account of an outbreak of Scarlet Fever.

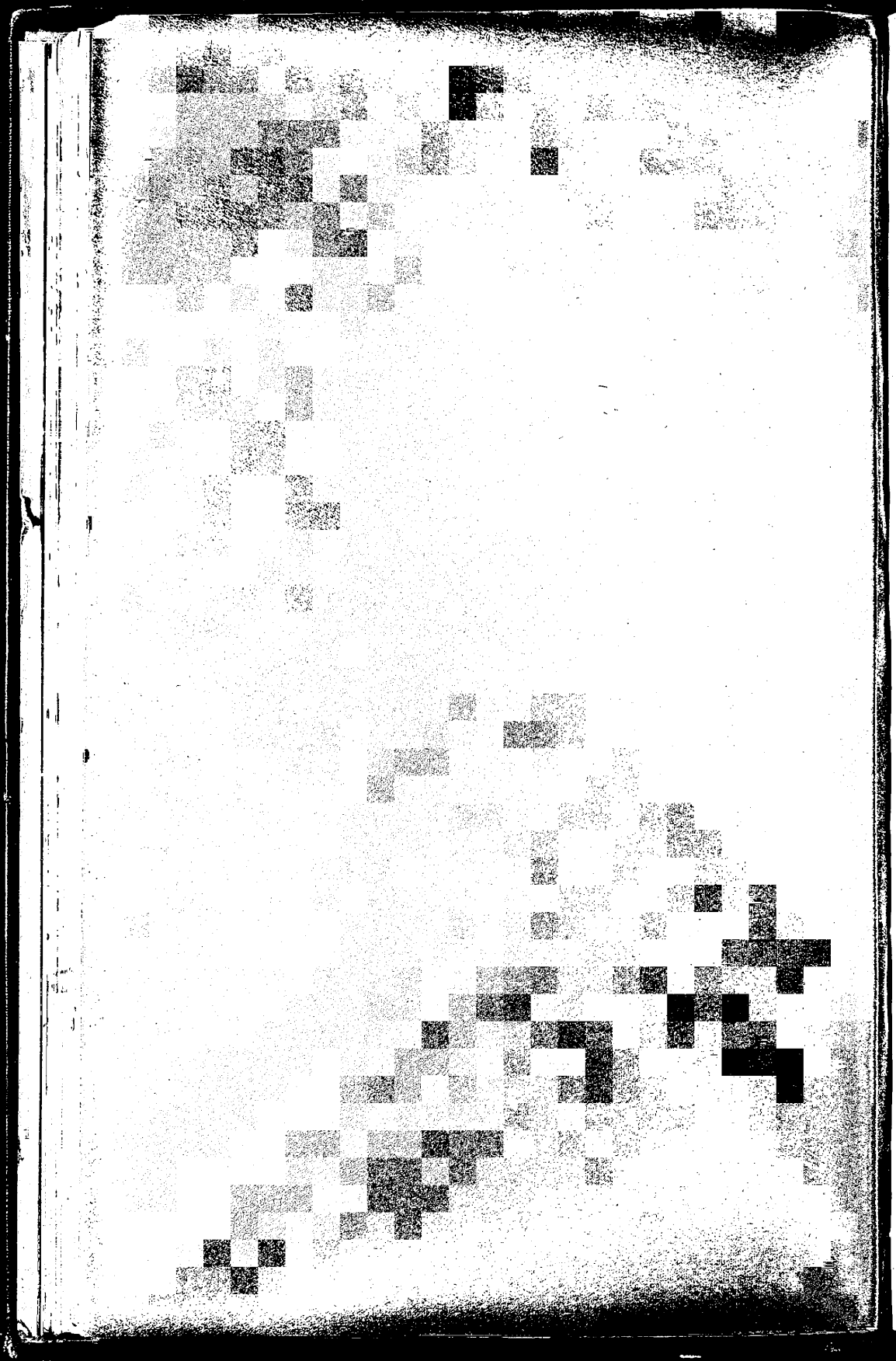
"They also desire me to note that the large number of minor casualties dealt with (300 in 1906) would account for a considerable proportion of the item of £49. 2s. 3d. dressings and bandages (on page 27*), and the item of £62. 10s. 4d. for drugs, &c. No payments are received from these patients.

"Also that the payment of £10. 5s. 6d. for clerical assistance (under the heading of 'Official Salaries') was recouped by a special donation of £10. 10s.

"There are a few other cases in which special donations have been received for purchase of apparatus, &c., which are included in the general receipts and payments." (*Passmore Edwards, Willesden.*)

* This refers to the Annual Report of the Hospital.







KING EDWARD'S HOSPITAL FUND FOR LONDON.

STATISTICAL REPORT
TO
THE FUND'S SUBSCRIBERS
ON THE
ORDINARY EXPENDITURE
OF
SIXTY-SIX LONDON HOSPITALS
FOR THE YEAR
1907

AUGUST, 1908.



LONDON
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To HIS ROYAL HIGHNESS THE PRINCE OF WALES, K.G., *President of
King Edward's Hospital Fund for London.*

SIR,

We have the honour humbly to submit the Fifth Annual Statistical Report, prepared by Mr. Maynard from the published accounts of sixty-six London Hospitals and from Returns made to the Fund.

The Hospitals consist of:—

- 16 General Hospitals which had an average of over 100 beds in daily occupation during 1907.
- 14 General Hospitals which had an average of under 100 beds in daily occupation during 1907.
- 4 Consumption Hospitals.
- 4 Hospitals for Women.
- 3 Hospitals for Women and Children.
- 7 Hospitals for Children.
- 5 Ophthalmic Hospitals.
- 3 Hospitals for Epilepsy and Paralysis.
- 10 Cottage Hospitals.

66

The total number dealt with is thus eighteen in excess of those included in the 1907 Report.

It will be seen that for the first time the expenditure on In-patients has been given separately from that on Out-patients. This course, as is pointed out in the Prefatory Note, has been rendered possible by the Revised System of Uniform Accounts which came into operation in 1907. The present Report, therefore, must be regarded as the beginning of a new series, and it does not under these circumstances seem desirable to attempt to make any general comparisons, either as between the various hospitals, or as between the results for 1907 and those of previous years. This Report, however, will probably form the starting-point for valuable comparisons in the future.

The revision of the Uniform System was itself the result of the first Statistical Report, and the new series, which is the outcome of the

Revised System, may therefore be regarded as a development of, rather than a departure from, the work originated by Mr. Danvers Power, which has proved so fruitful in the promotion of economy.

The changes referred to have considerably increased the amount of material which had to be classified and analysed, and the issue of the Report has been to some extent delayed in consequence. Your Royal Highness will recognise that the preparation of the material before it comes into the hands of the Staff of the Fund, in the form of the published reports and other returns, must have involved a considerable amount of extra work on the part of the Officials of the various Hospitals who were responsible for the task of applying the Revised System, and of making the apportionments of expenditure between In- and Out-patients. Without their co-operation the improvement in the basis of the statistical comparison would not have been possible. We are glad to think that their efforts will be rewarded by a greater power of control over expenditure, which should result in further economies in working and receive recognition from the public in the form of increased support.

We have the honour to be, Sir,

Your obedient, humble servants,

SAVILE CROSSLEY,
FREDERICK M. FRY,

Honorary Secretaries.

August 13, 1908.

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ENCLOSURE.

(For the use of Hospital Officials only.)

Lowest prices being paid on December 31, 1907, in each of sixty-five Hospitals for
thirty-three different articles.

PREFATORY NOTE

As indicated in the prefatory note to the Statistical Report for 1906, that report was the last one based upon the old system of hospital accounts, and the present Report, being the first one based upon the Revised System, begins a new series.

The Revised Uniform System of Hospital Accounts, as adopted by the King's Fund, the Metropolitan Hospital Sunday Fund, and the Hospital Saturday Fund, was mainly the result of the issue of the first statistical report, and of the difficulties discussed at length in that and subsequent reports in the way of making accurate statistical comparisons between different hospitals. A Conference of Hospital Representatives was held in 1904, which recommended a revision of the existing system of accounts. A Report on the subject was presented by Mr. J. G. Griffiths in October, 1905. This Report was taken into consideration by a Committee of Hospital Secretaries and Representatives of the three Funds, and in November, 1906, a Revised System was drafted which came into force on January 1, 1907.*

The improvements introduced by the new system, so far as they affect statistical comparisons, are of three kinds. In the first place, certain new regulations relating to the Income and Expenditure Account have been made and changes of classification introduced, with the object of ensuring that the figures of expenditure at each Hospital under each heading cover the same class of expenditure for the same period, and that the totals of maintenance and administration include all the items really comparable and no others.† For the purposes of the Statistical Reports of the King's Fund this process of selection has been carried a step further by the omission (as heretofore) of various items of expenditure which it would not be within the power of the managing bodies of the Hospitals to alter except under special circumstances at long intervals.

In the second place, the Revised System contains regulations for the computation of the average number of beds in daily occupation, and lays down a statistical definition of "an out-patient," designed to secure that the figures of "work done" at the various hospitals shall be arrived at on

* See Note 20 on page 107.

† For form of Income and Expenditure Account see Appendix I.

a uniform system and represent really comparable units.* Since the object is to compare the cost per unit of one kind and another, uniformity in this respect is as important as uniformity in the subdivision of total expenditure.

But the principal difference between the old system and the new which affects the Statistical Report, is that for the first time a division is made of the total expenditure at each hospital as between in-patients and out-patients. In the absence of information on this point the statistical comparisons in the former reports were based almost wholly upon the number of occupied beds, although it was fully recognised that the comparison was liable to be affected to some extent by differences in the number of out-patients per occupied bed. In the case of Surgery and Dispensary expenditure, where the error from this cause would have been more serious than in other departments, a certain amount of allowance for the number of out-patients was made, a combination of the number of beds and the number of new out-patients being adopted, based upon the best available estimates of their relative cost. But it has been recognised from the first that for the purpose of accurate comparisons an actual separation of the total expenditure on in-patients from that on out-patients at each hospital was essential.

As the result of the consideration of this question by Mr. Griffiths and by the Committee of Hospital Secretaries, every hospital applying for grants from either of the three Funds is now required to publish in its annual report statistical tables showing the apportionment between the In-patients' department and the Out-patients' department, of the total expenditure on Maintenance and Administration. Upon these totals are based calculations of the cost per in-patient and per out-patient, and also per in-patient (or per occupied bed) per week, and per out-patient attendance.* For the purpose of the present Report the basis adopted is that of the cost per occupied bed for the year, and the cost per out-patient attendance.

The Reports of Mr. Griffiths and of the Hospital Secretaries fully recognise the difficulty, especially at first, of making this separation accurately. In some hospitals, and in some branches of expenditure, as for instance where there is a separate dispensary, it is possible to keep the details of expenditure actually distinct. Where this is impossible the division has to be made by means of estimates and apportionments.

It has been recognised on the other hand that these difficulties, akin as they are to those with which industrial enterprises are faced in calculating the working expenses of separate departments, are not

* For the Rules for the enumeration of patients, &c., and the form of the Statistical Tables based thereon, see Appendix II.

insuperable, and that the increased control of expenditure rendered possible by improved comparative statistics may be expected to repay the Hospitals for the additional trouble involved.

The method of effecting the separation has been left to the authorities of the individual hospitals, and the figures from which the averages in the following tables have been calculated are in all cases supplied by the hospitals themselves, or extracted from the published reports. Great as has been the amount of time and care willingly devoted by the officials of the various hospitals to this important task, it cannot be expected that in the first year in which an operation of this complexity has been attempted by so many different institutions, close uniformity of principle or strict accuracy of result should be at all generally attained. But it is hoped that the publication in detail of the figures arrived at by the separate institutions, and the comparison of methods and results thus rendered possible, will lead by a series of approximations to a degree of uniformity and accuracy sufficient for the purposes of statistical comparison.

In the meantime it is only just to point out that while the total expenditure of each hospital on both in- and out-patients taken together, in the following tables, is an absolutely reliable figure, being based on the audited Income and Expenditure Accounts, the figures for the cost of each department separately may be to some extent affected by variations or even accidental errors resulting from the difficulties already mentioned. Where, for instance, the expenditure at a given hospital is above the average in its in-patient department and below the average in its out-patient department, this may indicate a real difference in the economy of administration, or in the justifiable or unavoidable expense of treatment, in the two departments, or it may be due in part to some accidental difference in the method of apportionment, and to that extent have no real basis in fact. Serious errors of this kind might even appreciably affect the average itself. Here, again, comparison of one hospital with another, and of each with the average, will doubtless tend to the gradual achievement of a uniformity of principle which will ensure that divergences from the average represent real individual differences. With this end in view the efforts of each institution towards a correct result will be of assistance to all the rest.

It would be premature, therefore, in many instances to endeavour to decide whether or not commendation or criticism can be legitimately applied to the results of these comparisons. Where a hospital shows a marked excess in both departments, undoubtedly there is occasion for serious consideration on the part of the management as to the causes. Where there appears an excess in one department and a saving in the

other, the case is more complex. Even assuming the accuracy of the figures, it is not easy to say how far economy in one department may fairly be taken as a set off against want of economy in the other. In no institution can uniformity of excellence be attained throughout, and it is true that while differences between the in-patient and the out-patient departments will be revealed, equally important differences between (say) two wings of the in-patient department may cancel each other. Yet where want of economy is revealed opportunity is given for improvement, and the primary object of these Statistical Reports is in fact not to award praise and blame but to facilitate and promote the control of expenditure.

It has, therefore, been thought better at the beginning of this series of Reports, as at the beginning of the first, not to attempt to place the hospitals in any order of merit as regards the cost either of each department separately or of the two combined.

With the beginning of a new series the number of hospitals dealt with has been increased and now amounts to sixty-six. Of the £120,000 distributed to the London Hospitals by King Edward's Hospital Fund in the year 1907, those of the sixty-six Hospitals to which grants were made received £109,325, so that over nine-tenths of the total grants made by the Fund were given to Hospitals the expenditure accounts of which are examined in this Report.

The policy of arranging the hospitals in groups designed to be as homogeneous as possible has been adhered to. In the case of each group the cost per bed and per out-patient attendance has been given in each branch of expenditure; the average cost for the whole group is stated; the divergences in the cost at each hospital from the averages are calculated, and the amount of money represented by these divergences; and finally the total money value of the net excesses above the average is set forth. This last figure is given for what it may be worth as a rough indication of the net result. It cannot be taken as an accurate measure of the scope for economy, for on the one hand part of the excess may be inevitable, and on the other hand part of the gross excess in one department or the other may, as has been pointed out, be avoidable even where it is balanced by a saving; while finally the amount of the net figure depends to some extent on the degree of accuracy of the apportionments made by the various hospitals.

A new table has been added, giving a comparison of the cost of washing at the various hospitals dealt with in the report. In the revision of the system of accounts the question of the best method of securing an accurate comparison between the cost of washing at hospital

laundries and by outside contract received prolonged consideration, and in the end it was decided that hospitals with private laundries should publish in their annual reports a Return of the cost of their washing for the year. This Return includes not only the actual expenditure during the year but also an estimate of the proper charges in respect of depreciation and interest on capital.* The resulting total represents the real cost of the year's washing to the hospital as calculated on the basis of the entire life of the laundry and gives a figure comparable with the cost of the same washing if done by a trading company whose estimates of cost would necessarily include these items.

The table compares the cost of washing, both per occupied bed and per dozen articles, and to that extent affords assistance towards an estimate of the comparative financial advantages of the two systems. No attempt is here made to discuss whether or not differences in the cost at different hospitals or under different systems are compensated for by differences which cannot be expressed in terms of laundry finance.

The whole of the figures in the various tables of this report are given as showing in comparative form the results of the first year's application of the Revised Uniform System of Accounts. They do not in themselves express any final judgment upon the economy or efficiency of the various institutions, but are submitted for the consideration of those interested in the subject and the assistance of those concerned in the management of the hospitals.

H. R. MAYNARD,
Secretary.

August 13, 1908.

* For the form of Return see Appendix III.

TABLE

LARGER GENERAL

GENERAL PARTICULARS relating to the work and accommodation of sixteen London

IN-PATIENTS.

HOSPITAL	Beds						Average number of days each patient was resident
	Medical 1	Surgical 2	Special	Paying	Total	Average number in daily occupation *	
Charing Cross	60	72	18	none	150	140	25.2
German	56	66	2	6	130	114.5	28.33
Great Northern Central	48	90	12	17	167	147.5	25.2
Guy's	222	274	88	24	608	515	22.8
King's College	101	90	33	none	224	189	27
London	373	491	58	none	922	792	21.34
Metropolitan	53	60	none	none	113 5	106	21
Middlesex	141	143	13	none	297	269.58	27.02
Royal Free	64	78	23	none	165	138 74	25.8
St. George's	142	202	6	none	350	319.32 25	26.17
St. Mary's	121	140	20	none	281	257.3	24.3
St. Thomas's	180	232	149	42 3	603 3	480.1 3	25.95
Seamen's (<i>Dreadnought</i>)	114	114	22	none	250	215	47
University College	150	118	11	none	279	243.6	26.84
West London	64	90	3	none	157	144.38	22.51
Westminster	89	93	31	none	213	180	26.75
Totals	1,978	2,353	489	89	4,909	4,251.28	Average: 25.65

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average or extracted from the published Reports.

The small figures refer to the notes on pages 106 to 111.

I.

HOSPITALS.

General Hospitals, with an average of over 100 occupied beds, for the year 1907.

OUT-PATIENTS.

Casualties ^c	Lying-in ^c	Others ^c	Total new Out-patients	Total Attendances ³	Average number of Attendances per Out-patient	HOSPITAL
9,668	267	11,712	21,647	75,080	3.46	Charing Cross.
3,530	none	23,034	26,564	74,221	2.79	German.
7,089	none	20,274	27,363	75,744	2.76	Great Northern Central.
76,721	3,799	50,618	131,138	425,541	3.24	Guy's.
6,681	312	9,385	16,378	48,364	2.95	King's College.
138,199	5,388	84,692	228,279	570,375	2.49	London.
14,086	none	23,654	37,740	88,927	2.35	Metropolitan.
31,460	465	15,672	47,597	134,445	2.82	Middlesex.
25,355	838	10,428	36,621	103,068	2.81	Royal Free.
30,462	230	13,297	43,989	108,795	2.47	St. George's.
23,902	1,084	23,691	48,677	133,207	2.73	St. Mary's.
58,507	1,433	21,521	81,461	217,967	2.67	St. Thomas's.
10,138	none	5,069	15,207	62,376	4.10	Seamen's (<i>Dreadnought</i>).
36,556	2,033	12,389	50,978	135,925	2.66	University College.
19,646	none	15,006	34,652	125,157	3.61	West London.
9,710	390	11,075	21,175	75,552	3.56	Westminster.
501,710	16,239	351,517	869,466	2,454,744	Average: 2.82	

number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials

TABLE

LARGER GENERAL

TOTAL ORDINARY EXPENDITURE of sixteen London General Hospitals,

HOSPITAL	Beds occupied	MAINTENANCE ¹⁰							
		Provisions ^{14 and 18}	Surgery and Dispensary ¹⁶	Domestic ^{14 and 16}	Establishment Charges ^{14 and 16}	Salaries, Wages, &c. ^{14 and 16}	Miscellaneous ¹⁶	Total Maintenance	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Charing Cross ...	140	3,630 10 0	1,921 2 3	4,656 14 1	1,070 8 4 ²¹	4,609 17 10	513 8 5	16,402 0 11	
German	114	3,436 13 8 ¹⁴	2,355 1 9	1,571 10 10 ¹⁴	583 0 5 ¹⁴	1,944 19 6 ¹⁴	146 8 8	10,037 14 10	
Great Northern Central	147	3,490 13 2	2,030 17 11	3,510 7 4	1,345 19 8	4,745 1 9	325 15 5	15,448 15 3	
Guy's	515	12,277 10 4 ¹⁴	7,715 8 2	12,113 4 3 ¹⁴	2,837 16 4 ¹⁴	22,766 8 7 ¹⁴	1,011 13 1	58,722 0 9	
King's College ...	189	5,099 18 10	2,290 13 0	4,856 12 6	1,063 16 9	5,569 0 9	325 17 5	19,205 14 3	
London	792	19,974 19 6 ¹⁴	12,588 17 1	18,366 13 3 ¹⁴	3,833 15 11 ¹⁴	38,304 18 8 ¹⁴	1,714 15 5	94,783 19 10	
Metropolitan ...	106	2,849 8 1	1,826 15 1	2,611 2 1	353 4 5	3,715 2 9	255 10 8	11,611 3 1	
Middlesex ...	269	6,608 8 11 ¹⁴	2,872 4 9	6,748 13 11 ¹⁴	886 10 8 ¹⁴	8,804 6 2 ¹⁴	543 9 11	26,458 14 4	
Royal Free ...	138	4,050 14 2 ¹⁴	2,108 14 2	3,801 0 5 ¹⁴	284 5 4 ¹⁴	4,649 10 5 ¹⁴	205 3 2	15,099 7 8	
St. George's ...	319	8,885 4 9	4,548 2 9	8,450 12 0	2,488 8 7	13,648 18 2	720 2 6	38,741 8 9	
St. Mary's ...	257	5,631 10 9 ¹⁴	3,585 15 0	5,590 6 6 ¹⁴	1,965 6 0 ¹⁴	8,871 4 3 ¹⁴	306 0 1	25,950 2 7	
St. Thomas's ...	480	10,709 2 0	6,137 9 3	15,356 17 10	6,478 8 1	20,867 9 8	578 1 11	60,127 8 9	
Seamen's (<i>Dread- nought</i>)	215	3,788 3 4 ¹⁴	1,951 17 10	3,170 19 11 ¹⁴	668 10 7 ¹⁴	3,943 16 0 ¹⁴	375 12 1	13,898 19 5	
University College	243	5,696 19 8 ¹⁴	3,435 14 6	6,922 0 9 ¹⁴	1,956 17 1 ¹⁴	7,855 12 6 ¹⁴	695 3 5	26,562 7 11	
West London ...	144	2,841 16 7	2,200 9 4	3,180 18 11	227 5 1	3,569 3 11	188 14 5	12,208 8 3	
Westminster ...	180	4,905 17 11	2,366 8 11	3,913 2 10	910 10 8	5,808 8 11	380 15 0	18,285 4 3	

NOTE.—The figures in this Table have been compiled from the published accounts of the Hospitals, with which the Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on

The small figures refer to the notes on pages 106 to 111.

II.

HOSPITALS—(continued).

with an average of over 100 occupied beds, for the year 1907.

ADMINISTRATION ¹⁰			Rent, Rates, and Taxes	Total Ordinary Expenditure	Beds occupied	HOSPITAL
Management ¹⁰	Finance ¹⁰	Total Administration				
£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
752 0 5	663 18 7	1,415 19 0	590 13 2	18,408 13 1	140	Charing Cross.
545 10 5	374 7 8	919 18 1	179 8 0	11,137 0 11	114	German.
852 15 0	979 17 9	1,832 12 9	476 18 10	17,758 6 10	147	Great Northern Central.
2,202 18 3	1,118 1 9	3,321 0 0	2,911 17 9	64,954 18 6	515	Guy's.
697 11 7	274 1 7	971 13 2	474 11 6	20,651 18 11	189	King's College.
2,692 15 1	1,378 0 0	4,070 15 1	1,650 7 0	100,505 1 11	792	London.
1,056 7 1	979 17 1	2,036 4 2	404 8 5	14,051 15 8	106	Metropolitan.
1,300 10 11	947 4 1	2,247 15 0	1,800 16 8	30,507 6 0	269	Middlesex.
741 9 11	129 9 3	870 19 2	136 16 0	16,107 2 10	138	Royal Free.
1,927 12 10	140 14 6	2,068 7 4	931 15 2	41,741 11 3	319	St. George's.
1,146 2 0	624 13 6	1,770 15 6	530 5 0	28,251 3 1	257	St. Mary's.
1,672 15 8	57 16 6	1,730 12 2	3,079 10 10	64,937 11 9	480	St. Thomas's.
1,045 1 11	810 4 5	1,855 6 4	379 6 5	16,133 12 6	215	Seamen's (<i>Dread-</i> <i>nought</i>).
1,111 10 6	321 11 11	1,433 2 5	531 5 0	28,526 15 4	243	University College.
735 8 4	325 14 0	1,061 2 4	455 15 10	13,725 6 5	144	West London.
864 5 10	213 4 9	1,077 10 7	424 19 3	19,787 14 1	180	Westminster.

totals in every case agree, but see Note 14 on page 107 relating to amounts transferred from one account to another. pages 106 to 111.

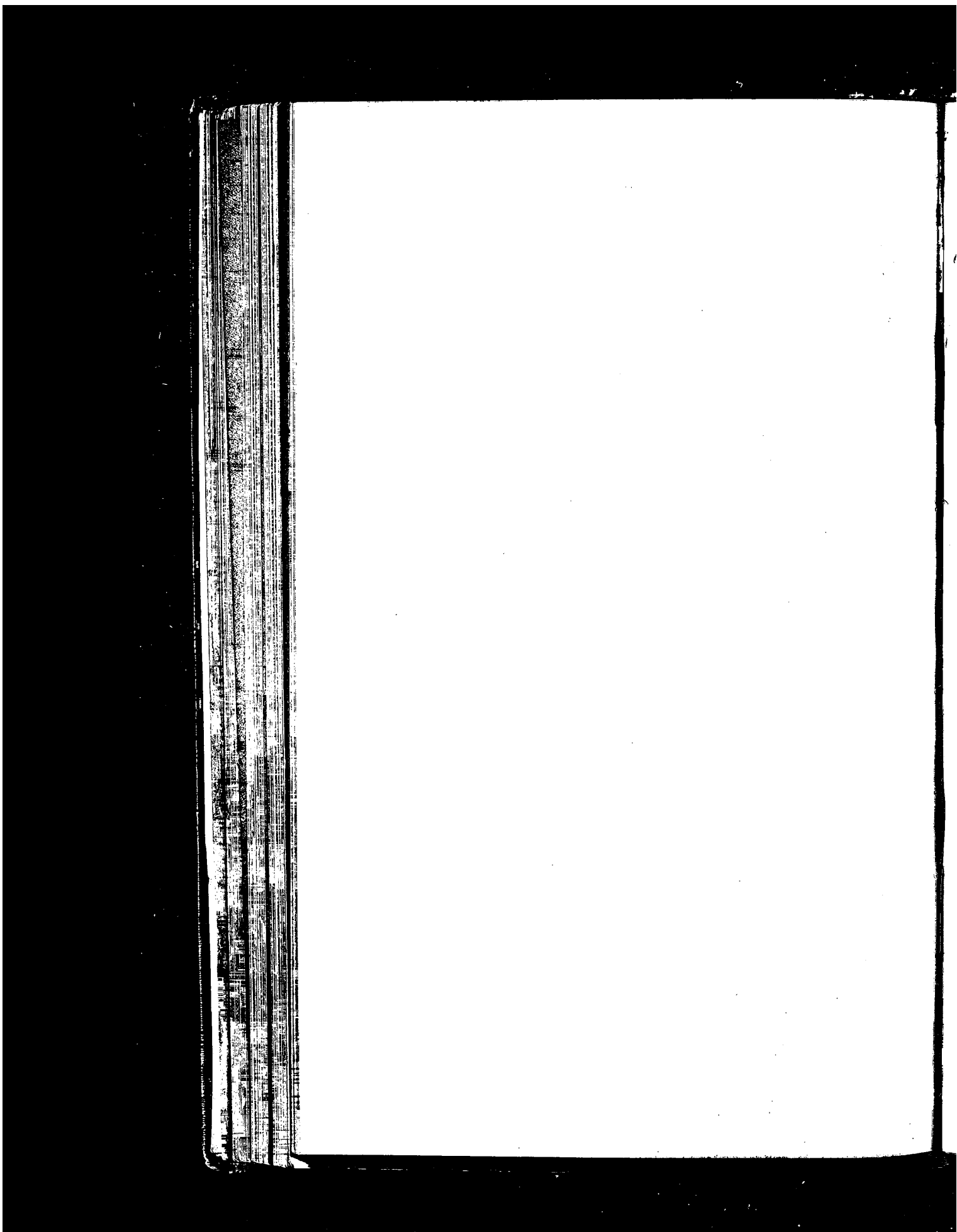


TABLE III.

LARGER GENERAL HOSPITALS—(continued).

WITH AN AVERAGE OF OVER 100 OCCUPIED BEDS DURING THE YEAR 1907.

PROVISIONS.¹⁶ Analysis of Expenditure in each of sixteen London General Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	140	3,630 10 0	25 18 7	+1 9 7	207 1 8
German	114	3,436 13 8 ¹⁴	30 2 11	+5 13 11	649 6 6
Great Northern Central	147	3,490 13 2	23 14 11	-0 14 1	
Guy's	515	12,277 10 4 ¹⁴	23 16 9	-0 12 3	
King's College	189	5,099 13 10	26 19 7	+2 10 7	478 0 3
London	792	19,974 19 6 ¹⁴	25 4 5	+0 15 5	610 10 0
Metropolitan	106	2,849 8 1 ²²	26 17 7	+2 8 7	257 9 10
Middlesex	269	6,603 8 11 ¹⁴	24 10 11	+0 1 11	25 15 7
Royal Free	138	4,050 14 2 ¹⁴	29 7 0	+4 18 0	676 4 0
St. George's	319	8,885 4 9 ²⁵	27 17 0	+3 8 0	1,084 12 0
St. Mary's	257	5,631 10 9 ^{14 and 26}	21 18 3	-2 10 9	
St. Thomas's	480	10,709 2 0	22 6 2	-2 2 10	
Seamen's (<i>Dreadnought</i>)	215	3,788 3 4 ¹⁴	17 12 4	-6 16 8	
University College	243	5,696 19 8 ¹⁴	23 8 10	-1 0 2	
West London	144	2,841 16 7	19 14 8	-4 14 4	
Westminster	180	4,905 17 11 ²⁰	27 5 1	+2 16 1	504 15 0
Totals	4,248	103,872 6 8	Average: 24 9 0	—	4,493 14 10

The small figures refer to the notes on pages 106 to 111.

TABLE
LARGER GENERAL

WITH AN AVERAGE OF OVER 100

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Charing Cross	140	857 12 5	6 2 6	-1 17 3
German	114	1,105 19 8	9 14 0	+1 14 3
Great Northern Central	147	1,314 1 5	8 18 9	+0 19 0
Guy's	515	4,692 2 11	9 2 2	+1 2 5
King's College	189	1,520 17 4	8 0 11	+0 1 2
London	792	6,380 10 2	8 1 1	+0 1 4
Metropolitan	106	913 7 7	8 12 4	+0 12 7
Middlesex	269	917 17 11	3 8 2	-4 11 7
Royal Free	138	526 14 2	3 16 4	-4 3 5
St. George's	319	3,332 18 1	10 8 11	+2 9 2
St. Mary's	257	2,301 4 4	8 19 1	+0 19 4
St. Thomas's	480	4,278 1 0	8 18 3	+0 18 6
Seamen's (<i>Dreadnought</i>)	215	1,571 14 4	7 6 2	-0 13 7
University College	243	1,706 3 4	7 0 5	-0 19 4
West London	144	1,024 8 8	7 2 3	-0 17 6
Westminster	180	1,496 6 2	8 6 3	+0 6 6
Totals	4,248	33,939 19 6	Average: 7 19 9	—

The small figures refer to the notes on pages 106 to 111.

IV.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

in each of sixteen London General Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
75,080	1,063 9 10	3.39	+ .85	-260 15 0	+268 8 2	7 13 2	Charing Cross.
74,221	1,249 2 1	4.03	+1.49	+195 4 6	+463 2 1	658 6 7	German.
75,744	716 16 6	2.27	- .27	+139 13 0	- 85 5 6	54 7 6	Great Northern Central.
425,541	3,023 5 3	1.70	- .84	+577 4 7	-1,483 3 9		Guy's.
48,364	769 15 8	3.81	+1.27	+ 11 0 6	+257 12 4	268 12 10	King's College.
570,375	6,208 6 11	2.61	+ .07	+ 52 16 0	+168 5 2	221 1 2	London.
88,927	913 7 6	2.46	- .08	+ 66 13 10	- 28 6 10	38 7 0	Metropolitan.
134,445	1,954 6 10	3.48	+ .94	-1,231 15 11	+530 12 2		Middlesex.
103,068	1,592 0 0	3.68	+1.14	-575 11 6	+490 10 4		Royal Free.
108,795	1,215 4 8	2.68	+ .14	+784 4 2	+ 63 2 0	847 6 2	St. George's.
133,207	1,284 10 8	2.31	- .23	+248 8 8	-126 2 0	122 6 8	St. Mary's.
217,967	1,859 8 3	2.04	- .50	+444 0 0	-448 16 7		St. Thomas's.
62,376	380 3 6	1.46	-1.08	-146 0 5	-280 7 7		Seamen's (Dreadnought).
135,925	1,729 11 2	3.05	+ .51	-234 18 0	+290 2 10	55 4 10	University College.
125,187	1,176 0 8	2.25	- .29	-126 0 0	-149 7 0		West London.
75,552	870 2 9	2.76	+ .22	+ 58 10 0	+ 70 0 10	128 10 10	Westminster.
2,454,744	25,995 12 3	Average: 2.54	—	—	—	2,401 16 9	—

TABLE

LARGER GENERAL

WITH AN AVERAGE OF OVER 100

DOMESTIC.¹⁶ Analysis of Expenditure in each of

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Charing Cross	140	4,211 10 1	30 1 7	+7 9 10
German	114	1,440 9 10 ¹⁴	12 12 8	-9 19 1
Great Northern Central	147	3,256 7 10	22 3 0	-0 8 9
Guy's	515	11,800 1 4 ¹⁴	22 18 3	+0 6 6
King's College	189	4,639 7 1	24 10 11	+1 19 2
London	792	16,209 13 3 ¹⁴	20 9 4	-2 2 5
Metropolitan	106	2,284 14 7	21 11 0	-1 0 9
Middlesex	269	6,348 8 7 ¹⁴	23 12 0	+1 0 3
Royal Free	138	2,935 0 5 ¹⁴	21 5 4	-1 6 5
St. George's	319	8,169 3 4	25 12 2	+3 0 5
St. Mary's	257	5,086 2 10 ¹⁴	19 15 9	-2 16 0
St. Thomas's... ..	480	14,006 10 6	29 3 7	+6 11 10
Seamen's (<i>Dreadnought</i>)	215	3,011 14 4 ¹⁴	14 0 1	-8 11 8
University College	243	5,965 6 11 ¹⁴	24 10 11	+1 19 2
West London	144	2,951 1 8	20 9 10	-2 1 11
Westminster	180	3,644 6 8	20 4 11	-2 6 10
Totals	4,248	95,959 19 3	Average: 22 11 9	-

The small figures refer to the notes on pages 106 to 111.

V.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

sixteen London General Hospitals for the year 1907.¹⁴

Out-Patient Attendances	OUT-PATIENTS			Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Domestic ¹⁴	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
75,080	445 4 0	1.42	+ .56	+1,048 16 8	+ 174 3 8	1,223 0 4	Charing Cross.
74,221	131 1 0 ¹⁴	.42	- .44	-1,134 13 6	- 136 17 6		German.
75,744	253 19 6	.80	- .06	- 64 6 3	- 19 8 9		Great Northern Central.
425,541	313 2 11 ¹⁴	.17	- .69	+ 167 7 6	-1,222 17 11		Guy's.
48,364	217 5 5	1.07	+ .21	+ 370 2 6	+ 42 13 7	412 16 1	King's College.
570,375	2,157 0 0 ¹⁴	.90	+ .04	-1,679 14 0	+ 98 3 0		London.
88,927	326 7 6	.88	+ .02	- 109 19 6	+ 5 7 5		Metropolitan.
134,445	400 5 4 ¹⁴	.71	- .15	+ 272 7 3	- 83 0 8	187 6 7	Middlesex.
103,068	866 0 0 ¹⁴	2.01	+1.15	- 182 5 6	+ 493 19 0	311 13 6	Royal Free.
108,795	281 8 8	.62	- .24	+ 963 12 11	- 111 5 9	852 7 2	St. George's.
133,207	504 3 8 ¹⁴	.90	+ .04	- 719 12 0	+ 23 6 2		St. Mary's.
217,967	1,350 7 4	1.48	+ .62	+3,164 0 0	+ 563 10 8	3,727 10 8	St. Thomas's.
62,376	159 5 7 ¹⁴	.61	- .25	-1,545 8 4	- 63 17 8		Seamen's (<i>Dread-</i> <i>nought</i>).
135,925	956 13 10 ¹⁴	1.68	+ .82	+ 475 17 6	+ 466 1 0	941 13 6	University College.
125,157	229 17 3	.44	- .12	- 301 16 0	- 221 18 10		West London.
75,552	268 16 2	.85	- .01	- 421 10 0	- 3 18 0		Westminster.
2,454,744	8,860 18 2	Average: .86	—	—	—	7,656 12 10	—

TABLE

LARGER GENERAL

WITH AN AVERAGE OF OVER 100

SALARIES AND WAGES (Maintenance).¹⁶ Analysis of

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages (Maintenance) ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Charing Cross	140	3,720 2 2	26 11 5	-3 2 0
German	114	1,259 19 6 ¹⁴	11 1 0	-18 12 5
Great Northern Central	147	3,832 19 7	26 1 5	-3 12 0
Guy's	515	19,554 8 11 ¹⁴	37 19 4	+8 5 11
King's College	189	4,554 3 8	24 1 11	-5 11 6
London	792	28,819 17 0 ¹⁴	36 7 9	+6 14 4
Metropolitan	106	2,305 7 9	20 16 1	-8 17 4
Middlesex	269	7,395 14 0 ¹⁴	27 9 10	-2 3 7
Royal Free	138	3,316 10 5 ¹⁴	24 0 7	-5 12 10
St. George's	319	12,600 5 11	39 9 11	+9 16 6
St. Mary's	257	6,747 3 1 ¹⁴	26 5 0	-3 8 5
St. Thomas's	480	16,660 7 7	34 14 2	+5 0 9
Seamen's (<i>Dreadnought</i>)	215	2,947 3 11 ¹⁴	13 14 1	-15 19 4
University College	243	5,324 3 1 ¹⁴	21 18 2	-7 13 3
West London... ..	144	2,547 11 7	17 13 9	-11 19 8
Westminster	180	4,566 4 5	25 7 4	-4 6 1
Totals	4,248	126,052 2 7	Average : 29 13 5	—

The small figures refer to the notes on pages 106 to 111.

VI.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

Expenditure in each of sixteen London General Hospitals for the year 1907.

Out-Patient Attendances	OUT-PATIENTS			Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Salaries and Wages ^{1,4} (Maintenance)	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
75,080	889 15 8	2.84	- .44	- 434 0 0	- 138 11 8		Charing Cross.
74,221	685 0 0 ^{1,4}	2.21	- 1.07	- 2,122 15 6	- 331 11 7		German.
75,744	912 2 2	2.89	- .39	- 529 4 0	- 125 7 1		Great Northern Central.
425,541	3,211 19 8 ^{1,4}	1.81	- 1.47	+ 4,272 7 1	- 2,616 10 10	1,655 16 3	Guy's.
48,364	1,014 17 1	5.03	+ 1.75	- 1,053 13 6	+ 352 8 3		King's College.
570,375	9,485 1 8 ^{1,4}	3.99	+ .71	+ 5,319 12 0	+ 1,672 12 6	6,992 4 6	London.
88,927	1,509 15 0	4.07	+ .79	- 939 17 4	+ 291 14 4		Metropolitan.
134,445	1,408 12 2 ^{1,4}	2.51	- .77	- 586 3 11	- 432 17 1		Middlesex.
103,068	1,333 0 0 ^{1,4}	3.10	- .18	- 778 11 0	- 78 14 4		Royal Free.
108,795	1,048 12 3	2.31	- .97	+ 3,134 3 6	- 441 10 6	2,692 13 0	St. George's.
133,207	2,124 1 2 ^{1,4}	3.82	+ .54	- 879 3 1	+ 299 10 11		St. Mary's.
217,967	4,207 2 1 ^{2,7}	4.63	+ 1.35	+ 2,418 0 0	+ 1,221 12 3	3,639 12 3	St. Thomas's.
62,376	996 12 1 ^{1,4}	3.83	+ .55	- 3,432 16 8	+ 142 4 10		Seamen's (<i>Dread-</i> <i>nought</i>).
136,925	2,531 9 5 ^{1,4}	4.46	+ 1.18	- 1,856 5 9	+ 669 14 3		University College.
125,137	1,021 12 4	1.95	- 1.33	- 1,725 12 0	- 692 12 9		West London.
75,552	1,242 4 6	3.94	+ .66	- 774 15 0	+ 207 7 9		Westminster.
2,454,744	33,621 17 8	Average: 3.28	—	—	—	14,980 6 0	

TABLE

LARGER GENERAL

WITH AN AVERAGE OF OVER 100

MANAGEMENT ^{16 and 19} (Administration). Analysis of Expenditure on Management (other

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Charing Cross	140	386 7 10	261 18 1	1 17 5	+0 16 11
German	114	378 8 0	142 2 5	1 4 11	+0 4 5
Great Northern Central	147	613 14 7	167 19 2	1 2 10	+0 2 4
Guy's	515	1,635 8 6	481 8 3	0 18 8	-0 1 10
King's College	189	564 0 0	56 1 5	0 5 11	-0 14 7
London	792	1,818 8 7	335 15 6	0 8 5	-0 12 1
Metropolitan	106	659 6 1	132 19 3	1 5 1	+0 4 7
Middlesex	269	838 17 0	396 13 11	1 9 5	+0 8 11
Royal Free... ..	138	424 10 10	125 19 1	0 18 3	-0 2 3
St. George's	319	1,363 5 11	514 6 11	1 12 3	+0 11 9
St. Mary's	257	876 1 10	190 0 2	0 14 9	-0 5 9
St. Thomas's	480	1,018 5 0	654 10 8	1 7 3	+0 6 9
Seamen's (<i>Dreadnought</i>)... ..	215	641 0 0	362 5 11	1 13 8	+0 13 2
University College	243	617 15 0	283 4 0	1 3 3	+0 2 9
West London	144	459 0 0	126 11 4	0 17 7	-0 2 11
Westminster	180	663 8 4	128 17 6	0 14 3	-0 6 3
Totals	4,248	12,957 17 6	4,360 13 7	Average: 1 0 6	—

The small figures refer to the notes on pages 106 to 111.

VII.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

than Official Salaries and Pensions) in each of sixteen London General Hospitals for the year 1907.

OUT-PATIENTS					Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
75,080	100 0 0	3 14 6	·01	·01	+118 8 4	— 5 11 4	112 17 0	Charing Cross.
74,221	25 0 0	nil	·00	·02	+ 25 3 6	— 9 3 8	15 19 10	German.
75,744	55 15 11	15 5 4	·04	+02	+ 17 3 0	+ 5 17 4	23 0 4	Great Northern Central.
425,541	86 1 6	nil	·00	·02	— 47 4 2	—52 13 2		Guy's.
48,364	11 0 0	66 10 2	·33	+·31	—137 16 3	+60 10 3		King's College.
570,375	454 12 2	83 18 10	·03	+·01	—478 10 0	+13 6 2		London.
88,927	219 15 4	44 6 5	·11	+·09	+ 24 5 10	+33 6 2	57 12 0	Metropolitan.
134,445	44 3 0	20 17 0	·03	+·01	+119 18 7	+ 4 4 0	124 2 7	Middlesex.
103,068	191 0 0	nil	·00	·02	— 15 10 6	—12 15 1		Royal Free.
108,795	50 0 0	nil	·00	·02	+187 8 3	—13 9 3	173 19 0	St. George's.
133,207	80 0 0	nil	·00	·02	— 73 17 9	—16 9 8		St. Mary's.
217,967	nil ²⁷	nil ²⁷	·00	·02	+162 0 0	—26 19 5	135 0 7	St. Thomas's.
62,376	26 13 8	15 2 4	·05	+·03	+141 10 10	+ 7 7 7	148 18 5	Seamen's (Dreadnought).
135,925	189 7 6	21 4 0	·03	+·01	+ 33 8 3	+ 4 7 2	37 15 5	University College.
125,157	117 0 0	32 17 0	·06	+·04	— 21 0 0	+17 6 3		West London.
75,552	72 0 0	nil	·00	·02	— 56 5 0	— 9 6 11		Westminster.
2,454,744	1,722 9 1	303 15 7	Average: ·02	—	—	—	829 5 2	—

TABLE
SMALLER GENERAL

GENERAL PARTICULARS relating to the work and accommodation of fourteen

IN-PATIENTS.

HOSPITAL	Beds					Average number in daily occupation ⁴	Average number of days each patient was resident
	Medical ¹	Surgical ¹	Special	Paying	Total		
Bolingbroke	none	21	none	11	32	29.5	17
French	37	27	6	none	70	52	21.5
Hampstead	— ³	45 ²	4	11	60	46.4	25.3
Italian	34	16	none	none	50	47	20
London Homœopathic	75	29	none	none	104	83	29.5
London Temperance	54	42	4	none	100	87	24
Medical Mission (Plaistow)	11	10	none	none	21	19	22
Mildmay Mission... ..	— ²	50 ²	none	none	50	34	20.75
Miller General Hospital for S.E. London	— ²	24 ²	1	none	25	22.15	21.16
Poplar	27	65	10	1	103	77.9 ⁴	20.7
Prince of Wales's General Hospital (formerly Tottenham Hospital)	38	50	37 ²	none	125	81.3 ⁵	22
St. John's (Lewisham)	17	17	none	6	40	27 ⁸	36
Seamen's (Royal Victoria and Albert Docks)... ..	13	25	10	2	50	32	21
West Ham	none ⁷	60	none	none	60	48	33
Totals	306	481	72	31	890	685.95	24.03

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average or extracted from the published Reports.

The small figures refer to the notes on pages 106 to 111.

VIII.

HOSPITALS.

London General Hospitals, with an average of under 100 occupied beds, for the year 1907.

OUT-PATIENTS.

Casualties ^a	Lying-in ^a	Others ^a	Total new Out-patients	Total Attendances ^a	Average number of Attendances per Out-patient	HOSPITAL
5,758	none	1,695	7,453	30,866	4.14	Bolingbroke.
1,173	55	4,304	5,532	14,305	2.58	French.
4,115	none	599	4,714	12,074	2.56	Hampstead.
not recorded	not recorded	12,679	12,679	38,037	3.00	Italian.
1,592	none	8,575	10,167	51,520	5.06	London Homoeopathic.
19,355	none	8,198	27,553	73,484	2.66	London Temperance.
none	none	4,351	4,351	17,571	4.03	Medical Mission (Plaistow).
8,402	none	5,179	13,581	47,699	3.51	Mildmay Mission.
9,603	623	6,373	16,599	63,938	3.85	Miller General Hospital for S.E. London.
37,902	none	9,140	47,042	77,992	1.65	Poplar.
16,921	none	10,281	27,202	81,346	2.99	Prince of Wales's General Hospital (formerly Tottenham Hospital).
288	none	none	288 ^a	1,786	6.20	St. John's (Lewisham).
5,694	none	2,848	8,542	28,463	3.33	Seamen's (Royal Victoria and Albert Docks).
12,016	none	15,364	27,380	104,033	3.79	West Ham.
122,819	678	89,586	213,083	643,114	Average: 3.01	

number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials

TABLE

SMALLER GENERAL

TOTAL ORDINARY EXPENDITURE of fourteen London General

HOSPITAL	Beds occupied	MAINTENANCE							
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 16	Total Maintenance	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
Bolingbroke	29	1,076 9 11	416 17 5	920 6 10	150 10 7	986 9 4	44 10 8	3,595 4 9	
French	52	1,208 17 11	386 1 7	756 0 1	294 2 5	1,068 16 2	207 18 10	3,921 17 0	
Hampstead	46	1,443 17 2	442 8 5	1,020 9 8	52 6 4	1,158 18 5	77 6 3	4,195 6 3	
Italian	47	1,015 19 4	251 17 10	565 6 2	94 18 8	355 0 6 ¹¹	61 18 10	2,345 1 4	
London Homœopathic	83	1,885 4 5	701 15 0	1,719 6 0	307 13 0	2,789 8 11	219 1 11	7,622 9 3	
London Temperance	87	2,503 19 3	851 19 3	1,979 13 10	471 3 3	2,970 13 6	152 3 6	8,929 12 7	
Medical Mission (Plaistow)	19	431 9 7 ¹⁴	285 8 7	341 10 10 ¹⁴	88 13 6 ¹⁴	513 16 5 ¹⁴	25 19 0	1,686 17 11	
Mildmay Mission ...	34	939 1 2	386 8 2	868 12 9	94 1 9	1,216 19 7	38 10 1	3,543 13 6	
Miller General Hos- pital for S.E. London	22	782 6 3	874 4 7	665 13 11	48 9 6	1,311 4 7	107 8 0	3,789 6 10	
Poplar	78 ¹	2,196 7 7 ¹⁴	924 3 10	1,684 9 7 ¹⁴	755 13 4 ¹⁴	2,550 7 0 ¹⁴	115 1 6	8,226 2 10	
Prince of Wales's General Hospital (formerly Totten- ham Hospital)	81	1,630 1 3	1,264 4 3	1,224 1 1	195 19 4	1,919 11 5	135 1 10	6,368 19 2	
St John's (Lewisham)	27	1,087 10 5	157 5 9	606 19 5	204 14 11	508 6 11	33 7 0	2,598 4 5	
Seamen's (Royal Vic- toria and Albert Docks)	32	825 9 9 ¹⁴	386 14 0	789 2 7 ¹⁴	108 9 4 ¹⁴	1,003 19 2 ¹⁴	84 17 8	3,198 12 6	
West Ham	48	1,319 5 4	1,013 18 6	1,215 19 10	84 6 9	1,474 12 5	72 9 2	5,180 12 0	

NOTE.—The figures in this Table have been compiled from the published accounts of the hospitals, with which the Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on

The small figures refer to the notes on pages 106 to 111.

IX.

HOSPITALS—(continued).

Hospitals, with an average of under 100 occupied beds, for the year 1907.

ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure	Beds occupied	HOSPITAL
Management ¹⁰	Finance ¹⁰	Total Administration				
£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
116 8 9	3 11 0	119 19 9	117 0 3	3,882 4 9	29	Bolingbroke.
269 14 3	287 7 10	557 2 1	349 3 9	4,828 2 10	52	French.
446 17 1	90 8 7	537 5 8	186 5 9	4,918 17 8	46	Hampstead.
169 2 8	44 14 0	213 16 8	232 3 4	2,791 1 4	47	Italian.
654 17 6	nil	654 17 6	412 13 9	8,690 0 6	83	London Homœopathic.
593 19 3	91 12 2	685 11 5	229 18 10	9,845 2 10	87	London Temperance.
15 7 5	nil	15 7 5	9 10 0	1,711 15 4	19	Medical Mission (Plaistow).
202 0 11	nil	202 0 11	205 2 0	3,950 16 5	34	Mildmay Mission.
435 3 1	277 18 7	713 1 8	28 14 7	4,531 3 1	22	Miller General Hos- pital for S.E. Lon- don.
760 13 2	236 12 3	997 5 5	33 1 6	9,256 9 9	78	Poplar.
405 8 6	239 19 11	645 8 5	77 7 8	7,091 15 3	81	Prince of Wales's General Hospital (formerly Totten- ham Hospital).
20 17 5	1 14 0	22 11 5	88 14 4	2,709 10 2	27	St. John's (Lewisham).
270 8 5	202 11 2	472 19 7	45 1 0	3,716 13 1	32	Seamen's (Royal Vic- toria and Albert Docks).
397 11 0	297 14 4	695 5 4	28 15 0	5,904 12 4	48	West Ham.

totals in every case agree, but see Note 14 on page 107 relating to amounts transferred from one account to another. pages 106 to 111.

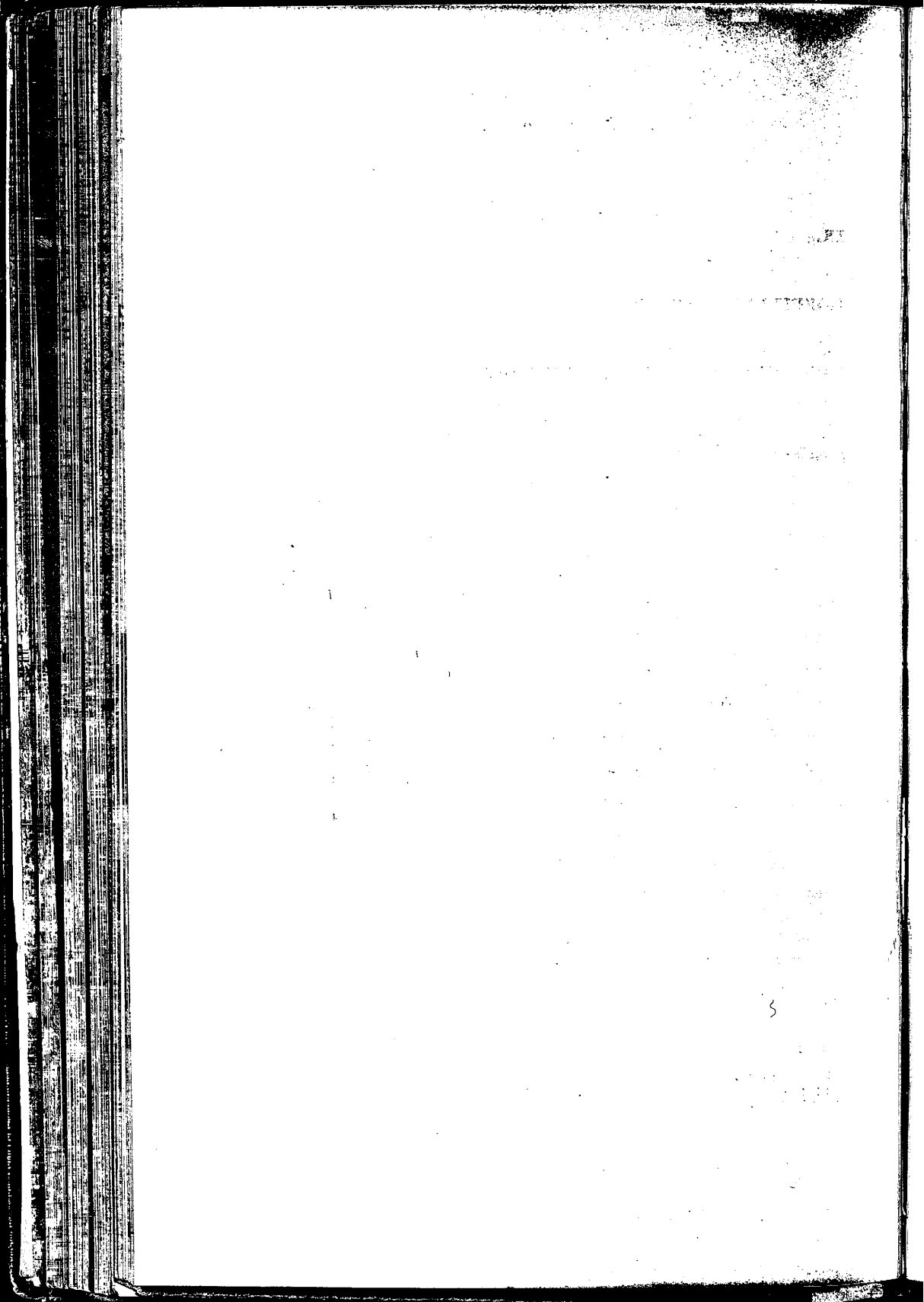


TABLE X.

SMALLER GENERAL HOSPITALS—(continued).

WITH AN AVERAGE OF UNDER 100 OCCUPIED BEDS DURING THE YEAR 1907.

PROVISIONS.¹⁶ Analysis of Expenditure in each of fourteen London General Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Bolingbroke	29	1,076 9 11	37 2 5	+10 6 10	299 18 2
French	52	1,208 17 11 ¹⁰	23 4 11	-3 10 8	
Hampstead	46	1,443 17 2	31 7 9	+4 12 2	211 19 8
Italian... ..	47	1,015 19 4	21 12 3	-5 3 4	
London Homœopathic	88	1,885 4 5 ³¹	22 14 3	-4 1 4	
London Temperance... ..	87	2,503 19 3	28 15 7	+2 0 0	174 0 0
Medical Mission (Plaistow)... ..	19	431 9 7 ¹⁴	22 14 2	-4 1 5	
Mildmay Mission	34	939 1 2	27 12 4	+0 16 9	28 9 6
Miller General Hospital for S.E. London	22	782 6 3	35 11 2	+8 15 7	193 2 10
Poplar	78 ⁴	2,196 7 7 ¹⁵	28 3 2	+1 7 7	107 11 6
Prince of Wales's General Hospital (formerly Tottenham Hospital)	81	1,630 1 3	20 2 5	-6 13 2	
St. John's (Lewisham)	27	1,087 10 5	40 5 6	+13 9 11	364 7 9
Seamen's (Royal Victoria and Albert Docks)	32	825 9 9 ¹⁴	25 15 11	-0 19 8	
West Ham	48	1,319 5 4	27 9 8	+0 14 1	33 16 0
Totals	685	18,345 19 4	Average: 26 15 7	—	1,413 5 5

The small-figures refer to the notes on pages 106 to 111.

TABLE

SMALLER GENERAL

WITH AN AVERAGE OF UNDER 100

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Bolingbroke	29	186 13 9	6 8 9	+1 3 6
French	52	252 1 2	4 16 11	-0 8 4
Hampstead	46	346 9 5	7 10 7	+2 5 4
Italian	47	101 17 10	2 3 4	-3 1 11
London Homoeopathic	83	293 15 0	3 10 9	-1 14 6
London Temperance	87	344 4 9	3 19 1	-1 6 2
Medical Mission (Plaistow)... ..	19	120 4 11	6 6 6	+1 1 3
Mildmay Mission	34	140 1 2	4 2 4	-1 2 11
Miller General Hospital for S.E. London...	22	145 0 5	6 11 10	+1 6 7
Poplar... ..	78 ⁴	605 6 10	7 15 2	+2 9 11
Prince of Wales's General Hospital (formerly Tottenham Hospital)	81	401 15 10	4 19 2	-0 6 1
St. John's (Lewisham)	27	148 10 9	5 10 0	+0 4 9
Seamen's (Royal Victoria and Albert Docks)	32	183 3 0	5 14 5	+0 9 2
West Ham	48	337 18 10	7 0 9	+1 15 6
Totals	685	3,607 3 8	Average: 5 5 3	—

The small figures refer to the notes on pages 106 to 111.

XI.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

in each of fourteen London General Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery & Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
30,866	230 3 8	1.78	+ .02	+ 34 1 6	+ 2 17 7	36 19 1	Bolingbroke.
14,305	134 0 5	2.24	+ .48	- 21 13 4	+ 28 13 6	7 0 2	French.
12,074	95 19 0	1.90	+ .14	+104 5 4	+ 7 0 8	111 6 0	Hampstead.
38,037	150 0 0	.94	- .82	-145 10 1	-130 2 4		Italian.
51,520	408 0 0	1.90	+ .14	-143 3 6	+ 28 11 10		London Homœopathic.
73,484	507 14 6	1.65	- .11	-113 16 6	- 33 8 8		London Temperance.
17,571	165 3 8	2.25	+ .49	+ 20 3 9	+ 35 15 8	55 19 5	Medical Mission (Plaistow).
47,699	246 7 0	1.23	- .53	- 38 19 2	-104 18 4		Mildmay Mission.
63,938	729 4 2	2.73	+ .97	+ 29 4 10	+258 6 8	287 11 6	Miller General Hospital for S.E. London.
77,992	318 17 0	.98	- .78	+194 13 6	-235 10 5		Poplar.
81,346	862 8 5	2.54	+ .78	- 24 12 9	+263 7 1	238 14 4	Prince of Wales's General Hospital (formerly Tottenham Hospital).
1,786	8 15 0	1.17	- .59	+ 6 8 3	- 4 8 0	2 0 3	St. John's (Lewisham).
28,463	203 11 0	1.71	- .05	+ 14 13 4	- 6 1 2	8 12 2	Seamen's (Royal Victoria and Albert Docks).
104,033	675 19 8	1.55	- .21	+ 85 4 0	- 90 3 2		West Ham.
643,114	4,736 3 6	Average: 1.76	—	—	—	748 2 11	—

TABLE
SMALLER GENERAL

WITH AN AVERAGE OF UNDER 100
DOMESTIC.¹⁶ Analysis of Expenditure in each of

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed Occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Bolingbroke	29	805 6 0	27 15 4	+8 17 8
French	52	714 9 1	13 14 9	-5 2 11
Hampstead	46	1,007 4 4	21 17 11	+3 0 3
Italian	47	425 6 2	9 0 11	-9 16 9
London Homœopathic	83	1,400 1 4 ¹³	16 17 4	-2 0 4
London Temperance	87	1,840 18 6	21 3 2	+2 5 6
Medical Mission (Plaistow)	19	325 5 10 ¹⁴	17 2 5	-7 13 3
Mildmay Mission	34	740 14 0	21 15 8	+2 18 0
Miller General Hospital for S.E. London...	22	546 16 6	24 17 1	+5 19 5
Poplar... ..	78 ⁴	1,560 7 7 ¹⁴	20 0 1	+1 2 5
Prince of Wales's General Hospital (formerly Tottenham Hospital)	81	1,124 14 1	13 17 8	-5 0 0
St. John's (Lewisham)	27	604 4 5	22 7 6	+3 9 10
Seamen's (Royal Victoria and Albert Docks)	32	755 6 9 ¹⁴	23 12 1	+4 14 5
West Ham	48	1,085 18 0	22 12 5	+3 14 9
Totals	685	12,936 12 7	Average: 18 17 8	—

The small figures refer to the notes on pages 106 to 111.

XII.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

fourteen London General Hospitals for the year 1907.

Out-Patient attendance	OUT-PATIENTS			Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Domestic ¹⁴	Cost per attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
30,866	115 0 10	89	+36	+257 12 4	+46 17 0	304 9 4	Bolingbroke.
14,305	41 11 0	69	+16	-267 11 8	+9 18 11		French.
12,074	13 5 4	26	-27	+138 11 6	-13 8 1	125 3 5	Hampstead.
38,037	140 0 0	88	+35	-462 7 3	+55 19 2		Italian.
51,520	319 4 8 ¹¹	148	+95	-167 7 8	+205 8 8	38 0 7	London Homœopathic.
73,484	138 15 4	45	-05	+197 18 6	-23 11 6	174 7 0	London Temperance.
17,571	16 5 0 ¹¹	22	-31	-33 9 9	-22 11 5		Medical Mission (Plaistow).
47,699	127 18 9	44	+11	+98 12 0	+22 11 1	121 3 1	Mildmay Mission.
63,938	118 17 5	44	-09	+131 7 2	-22 8 1	108 19 1	Miller General Hospital for S.E. London.
77,992	124 2 0 ¹⁴	38	-15	+87 8 6	-48 4 6	39 4 0	Poplar.
81,346	99 7 0	29	-24	-405 0 0	-50 7 3		Prince of Wales's General Hospital (formerly Tottenham Hospital).
1,786	2 15 0	36	-17	+94 5 6	-1 3 11	93 1 7	St. John's (Lewis-ham).
28,463	33 15 10 ¹⁴	28	-25	+151 1 4	-29 1 10	121 19 6	Seamen's (Royal Victoria and Albert Docks).
104,033	130 1 10	30	-23	+179 8 0	-99 14 10	79 13 2	West Ham.
643,114	1,421 0 0	Average: 58	—	—	—	1206 0 9	

TABLE
SMALLER GENERAL

WITH AN AVERAGE OF UNDER 100

SALARIES AND WAGES (Maintenance).¹⁶ Analysis of

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Bolingbroke	29	765 12 8	26 8 0	+5 0 9
French	52	763 12 2	14 13 8	-6 13 7
Hampstead	46	1,046 12 2	22 15 0	+1 7 9
Italian	47	265 0 6 ¹¹	5 12 9	— ¹¹
London Homoeopathic	83	2,212 4 11	26 13 0	+5 5 9
London Temperance	87	2,174 1 3	24 19 9	+3 12 6
Medical Mission (Plaistow)... ..	19	327 2 8 ¹⁴	17 4 4	-4 2 11
Mildmay Mission	34	681 2 11	20 0 8	-1 6 7
Miller General Hospital for S.E. London...	22	640 8 8	29 2 2	+7 14 11
Poplar... ..	78 ⁴	1,766 17 6 ¹⁴	22 13 0	+1 5 9
Prince of Wales's General Hospital (formerly Tottenham Hospital)	81	1,335 10 1	16 9 9	-4 17 6
St. John's (Lewisham)	27	500 11 11	18 10 9	-2 16 6
Seamen's (Royal Victoria and Albert Docks)	32	629 3 8 ¹⁴	19 13 3	-1 14 0
West Ham	48	788 2 5	16 8 4	-4 18 11
Totals	685	14,035 0 0	Average of 13 Hospitals ¹¹ 21 7 3	—

The small figures refer to the notes on pages 106 to 111.

XIII.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

Expenditure in each of fourteen London General Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
30,966	220 16 8	1.71	— .60	+146 1 9	— 77 3 6	68 18 3	Bolingbroke.
14,305	305 4 0	5.12	+2.81	— 347 6 4	+167 1 7		French.
12,074	112 6 3	2.23	— .08	+ 63 16 6	— 4 5 3	59 11 3	Hampstead.
38,037	90 0 0 ¹¹	.56	— .11	— .11	— .11		Italian.
51,520	577 4 0	2.68	+ .37	+438 17 3	+ 79 15 4	518 12 7	London Homoeopathic.
73,484	796 12 3	2.60	+ .29	+315 7 6	+ 87 2 2	402 9 8	London Temperance.
17,571	186 13 9 ¹⁴	2.54	+ .23	— 78 15 5	+ 17 0 8		Medical Mission (Plaistow).
47,699	535 16 8	2.69	+ .38	— 45 3 10	+ 75 5 8	30 1 10	Mildmay Mission.
63,938	670 15 11	2.51	+ .20	+170 8 2	+ 53 9 4	223 17 6	Miller General Hospital for S.E. London.
77,992	783 9 6 ¹⁴	2.41	+ .10	+100 8 6	+ 30 8 11	130 17 5	Poplar.
81,346	584 1 4	1.72	— .39	— 394 17 6	— 201 6 7		Prince of Wales's General Hospital (formerly Tottenham Hospital).
1,786	7 15 0	1.04	— 1.27	— 76 5 6	— 9 9 10		St. John's (Lewis-ham).
28,463	374 15 6 ¹⁴	3.16	+ .85	— 54 8 0	+ 99 19 3	45 11 3	Seamen's (Royal Victoria and Albert Docks).
104,033	686 10 0	1.58	— .73	— 237 8 0	— 317 19 0		West Ham.
643,114	5,932 0 10	Average of 13 Hospitals 2.31	—	—	—	1479 19 9	

TABLE

SMALLER GENERAL

WITH AN AVERAGE OF UNDER 100

MANAGEMENT ^{16 and 19} (Administration). Analysis of Expenditure on Management (other

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Bolingbroke	29	57 8 6	51 10 3	1 15 6	+0 10 5
French	52	173 13 8	61 0 7	1 3 5	-0 1 8
Hampstead	46	324 10 0	101 8 3	2 4 1	+0 19 0
Italian	47	52 10 0	36 12 8	0 15 7	-0 9 6
London Homœopathic	83	571 17 8	77 19 10	0 18 9	-0 6 4
London Temperance	87	253 5 11	117 18 7	1 7 1	+0 2 0
Medical Mission (Plaistow)... ..	19	nil	15 7 5	0 16 2	-0 8 11
Mildmay Mission	34	89 4 6	52 0 11	1 10 7	+0 5 6
Miller General Hospital for S.E. London...	22	140 4 0	77 7 6	3 10 4	+2 5 3
Poplar... ..	78 ⁴	541 15 0	83 18 2	1 1 6	-0 3 7
Prince of Wales's General Hospital (formerly Tottenham Hospital)	81	226 10 0	58 18 6	0 14 6	-0 10 7
St. John's (Lewisham)	27	nil	19 10 5	0 14 5	-0 10 8
Seamen's (Royal Victoria and Albert Docks)	32	160 5 0	99 7 5	3 2 1	+1 17 0
West Ham	48	199 19 0	8 13 0	0 3 7	-1 1 6
Totals... ..	685	2,791 3 3	861 13 6	Average: 1 5 1	—

The small figures refer to the notes on pages 106 to 111.

XIV.

HOSPITALS—(continued).

OCCUPIED BEDS DURING THE YEAR 1907.

than Official Salaries and Pensions) in each of fourteen London General Hospitals for the year 1907.

Out-Patient Attendances	OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Official Salaries and Pensions	Expenditure on other Manage- ment Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
30,866	nil	7 10 0	·05	··09	+ 15 2 1	- 10 16 0	4 6 1	Bolingbroke.
14,305	35 0 0	nil	·00	··14	- 4 6 8	- 8 9 7		French.
12,074	nil	20 18 10	·41	+·27	+43 14 0	+13 15 7	57 9 7	Hampstead.
38,037	50 0 0	30 0 0	·18	+·04	-22 6 6	+ 7 8 8		Italian.
51,520	5 0 0	nil	·00	··14	-26 3 8	-30 10 11		London Homœopathic.
73,484	151 19 7	70 15 2	·23	+·09	+ 8 14 0	+27 3 2	35 17 2	London Temperance.
17,571	nil	nil	·00	··14	- 8 9 3	-10 8 4		Medical Mission (Plaistow).
47,699	60 15 6	nil	·00	··14	+ 9 7 0	-28 3 7		Mildmay Mission.
63,938	140 4 0	77 7 7	·29	+·15	+49 15 6	+39 9 1	89 4 7	Miller General Hospital for S.E. London.
77,992	100 0 0	35 0 0	·10	··04	-13 19 6	-11 4 10		Poplar.
81,346	75 10 0	44 10 0	·13	··01	-42 17 3	- 3 13 3		Prince of Wales's General Hospital (formerly Tottenham Hospital).
1,786	nil	1 7 0	·18	+·04	-14 8 0	+ 0 5 9		St. John's (Lewisham).
28,463	6 13 6	4 2 6	·03	··11	+59 4 0	-12 13 2	46 8 10	Seamen's (Royal Vic- toria and Albert Docks).
104,033	99 0 0	89 19 0	·20	+·06	-31 12 0	+28 5 3		West Ham.
643,114	724 2 7	381 10 1	Average: ·14	—	—	—	233 6 3	

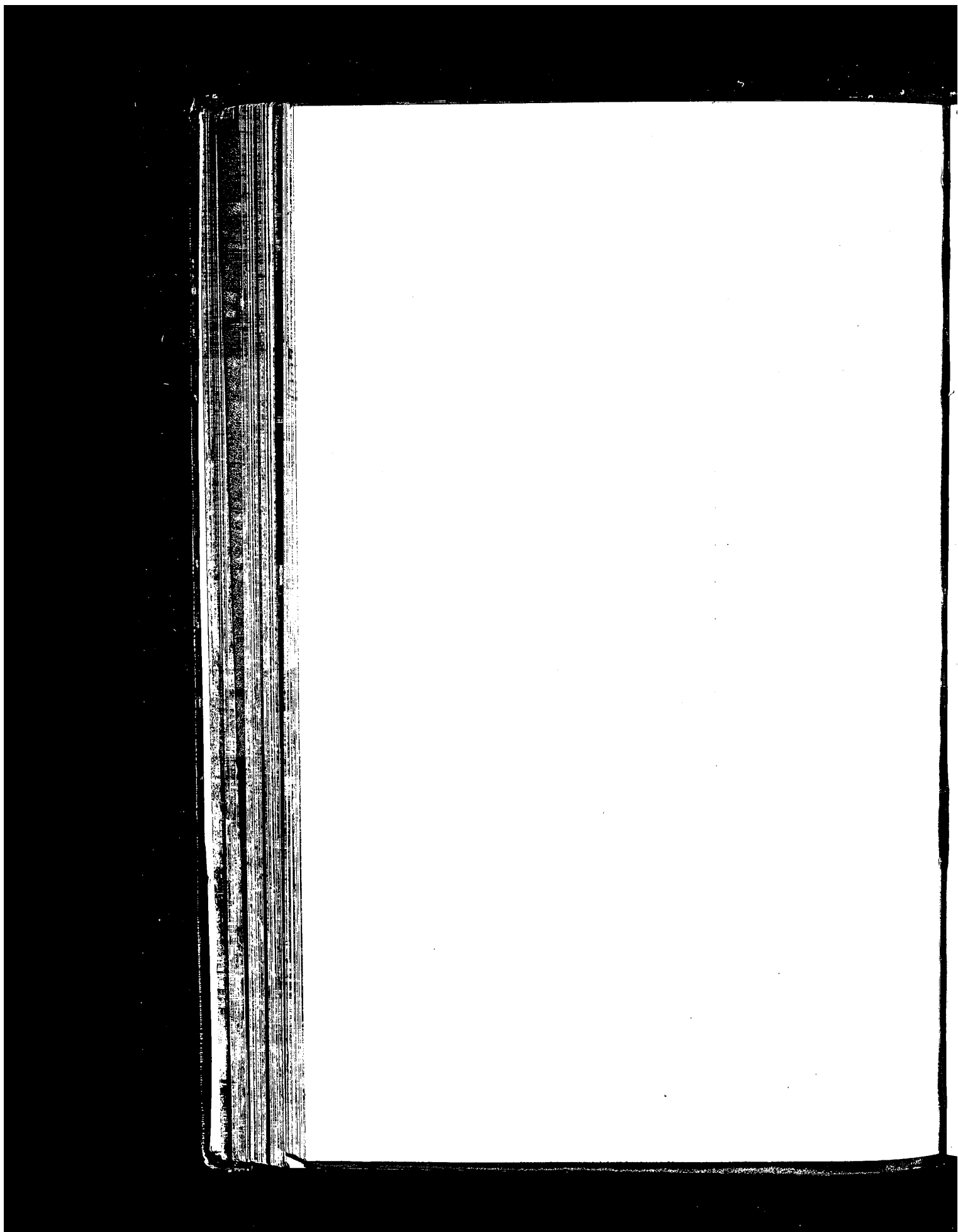


TABLE XV.

CONSUMPTION HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of four Consumption Hospitals for the year 1907,

HOSPITAL	IN-PATIENTS.		Average number of days each patient was resident	OUT-PATIENTS.		
	Total	Average number in daily occupation		Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
City of London Hospital for Diseases of the Chest	176	120	46	9,493	64,592	6.80
Hospital for Consumption, Brompton...	318	311	78	6,588	47,971	7.28
Mount Vernon Hospital for Consumption—						
Hampstead	120	107.5	46.9	3,002	14,171	4.72
Northwood	100	84.3	54.4			
Royal Hospital for Diseases of the Chest ...	80	59	30	6,502 ²⁴	26,046	4.00
Totals	794	681.8	Average : 60.39	25,585	152,780	Average : 5.97

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-Patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to the notes on pages 106 to 111.

TABLE XVI.
CONSUMPTION HOSPITALS—(continued).

TOTAL ORDINARY EXPENDITURE of four Consumption Hospitals for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 16
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	3,197 19 8	1,238 2 2	1,770 12 1	1,197 3 7	2,901 11 3	373 10 5
Hospital for Consumption, Brompton	311	7,503 2 3	1,537 1 8	4,392 12 1	1,255 15 4	7,000 0 9	387 0 1
Mount Vernon Hospital for Consumption	191	4,199 8 1 ¹⁴	736 10 1	3,448 6 6 ¹⁴	1,823 12 2 ¹⁴	2,886 5 3 ¹⁴	232 0 1
Royal Hospital for Diseases of the Chest	59	1,593 17 8	817 10 3	1,183 12 1	114 3 0	1,661 11 4	110 19 11

HOSPITAL	Beds occupied	MAINTEN- ANCE—(contd.)	ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management 16	Finance 16	Total Administration		
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	10,678 19 2	1,271 6 2	1,228 7 8	2,499 13 10	220 0 0	13,398 13 0
Hospital for Consumption, Brompton	311	22,075 12 2	1,614 13 0	563 2 9	2,177 15 9	1,156 4 9	25,409 12 8
Mount Vernon Hospital for Consumption	191	13,326 2 2	1,070 2 11	679 4 9	1,749 7 8	941 5 2	16,016 15 0
Royal Hospital for Diseases of the Chest	59	5,481 14 3	407 2 3	168 12 3	575 14 6	236 0 8	6,293 9 5

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE XVII.

CONSUMPTION HOSPITALS—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of four Consumption Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions ¹⁴⁻¹⁸	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	3,197 19 8	26 12 11	+2 8 6	291 0 0
Hospital for Consumption, Brompton...	311	7,503 2 3	24 2 6	-0 1 11	
Mount Vernon Hospital for Consumption	191	4,199 8 1 ¹⁴	21 19 8	-2 4 9	
Royal Hospital for Diseases of the Chest	59	1,593 17 8	27 0 3	+2 15 10	164 14 2
Totals	681	16,494 7 8	Average: 24 4 5	—	455 14 2

The small figures refer to the notes on pages 106 to 111.

TABLE
CONSUMPTION

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	410 17 2	3 8 5	+1 2 4
Hospital for Consumption, Brompton ...	311	556 10 4	1 15 9	-0 10 4
Mount Vernon Hospital for Consumption	191	387 0 9	2 0 6	-0 5 7
Royal Hospital for Diseases of the Chest...	59	216 1 10	3 13 3	+1 7 2
Totals... ..	681	1,570 10 1	Average: 2 6 1	—

The small figures refer to the notes on pages 106 to 111.

TABLE
CONSUMPTION

DOMESTIC.¹⁶ Analysis of Expenditure in

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	1,720 12 1	14 6 9	-1 0 3
Hospital for Consumption, Brompton ...	311	4,281 15 11	13 15 4	-1 11 8
Mount Vernon Hospital for Consumption	191	3,334 9 6 ¹⁴	17 9 1	+2 2 1
Royal Hospital for Diseases of the Chest...	59	1,117 12 1	18 18 10	+3 11 10
Totals... ..	681	10,454 9 7	Average: 15 7 0	—

The small figures refer to the notes on pages 106 to 111.

XVIII.

HOSPITALS—(continued).

in each of four Consumption Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
64,592	827 5 0	3·07	-1·26	+134 0 0	-339 2 1		City of London Hospital for Diseases of the Chest.
47,971	980 11 4	4·90	+·57	-160 13 8	+114 6 7		Hospital for Consumption, Brompton.
14,171	349 9 4	5·91	+1·58	-53 6 5	+93 11 9	40 5 4	Mount Vernon Hospital for Consumption.
26,046	601 8 5	5·54	+1·21	+80 2 10	+131 1 11	211 4 9	Royal Hospital for Diseases of the Chest.
152,780	2,758 14 1	Average : 4·33	—	—	—	251 10 1	

XIX.

HOSPITALS—(continued).

each of four Consumption Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Domestic ¹⁴	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
64,592	50 0 0	·18	-·35	-121 10 0	-94 3 11		City of London Hospital for Diseases of the Chest.
47,971	110 16 2	·55	+·02	-492 8 4	+3 15 11		Hospital for Consumption, Brompton.
14,171	113 17 0 ¹⁴	1·92	+1·39	+401 17 11	+82 5 0	484 2 11	Mount Vernon Hospital for Consumption.
26,046	66 0 0	·60	+·07	+211 18 2	+7 18 5	219 16 7	Royal Hospital for Diseases of the Chest.
152,780	340 13 2	Average : ·53	—	—	—	703 19 6	

TABLE
CONSUMPTION
SALARIES AND WAGES (Maintenance).¹⁶ Analysis of

HOSPITAL	Beds occupied	IN-PATIENTS		
		Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	2,140 11 3	17 16 9	+0 14 5
Hospital for Consumption, Brompton ...	311	5,673 10 10	18 4 10	+1 2 6
Mount Vernon Hospital	191	2,604 12 6 ¹⁴	13 12 8	-3 9 8
Royal Hospital for Diseases of the Chest...	59	1,239 11 4	21 0 2	+3 17 10
Totals	681	11,658 5 11	Average: 17 2 4	—

The small figures refer to the notes on pages 106 to 111.

TABLE
CONSUMPTION
MANAGEMENT ¹⁶ and ¹⁹ (Administration). Analysis of Expenditure on Management

HOSPITAL	Beds occupied	IN-PATIENTS			
		Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
City of London Hospital for Diseases of the Chest	120	776 9 0	286 11 0	2 7 9	+1 2 2
Hospital for Consumption	311	1,167 12 9	286 0 3	0 18 4	-0 7 3
Mount Vernon Hospital	191	830 13 1	177 11 5	0 18 7	-0 7 0
Royal Hospital for Diseases of the Chest...	59	204 6 0	121 16 3	2 1 3	+0 15 8
Totals... ..	681	2,979 0 10	871 18 11	Average: 1 5 7	—

The small figures refer to the notes on pages 106 to 111.

XX.**HOSPITALS**—(continued).

Expenditure in each of four Consumption Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
64,592	761 0 0	2.82	-1.56	+ 86 10 0	-419 0 9		City of London Hospital for Diseases of the Chest.
47,971	1,326 9 11	6.68	+2.25	+349 17 6	+450 2 6	800 0 0	Hospital for Consumption, Brompton.
14,171	281 12 9 ¹⁴	4.76	+ .38	-665 6 4	+ 22 14 7		Mount Vernon Hospital.
26,046	422 0 0	3.88	- .50	+229 12 2	- 53 16 6	175 15 8	Royal Hospital for Diseases of the Chest.
152,780	2,791 2 8	Average: 4.38	—	—	—	975 15 8	

XXI.**HOSPITALS** (continued).

other than Official Salaries and Pensions) in each of four Consumption Hospitals for the year 1907.

OUT-PATIENTS					Total Value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-patients	Out-patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
64,592	155 5 10	53 0 4	.19	.00	+133 0 0	—	133 0 0	City of London Hospital for Diseases of the Chest.
47,971	129 14 9	31 5 3	.15	-.04	-112 14 9	-8 7 10		Hospital for Consumption.
14,171	51 0 3	10 18 2	.18	-.01	- 66 17 0	-0 16 6		Mount Vernon Hospital.
26,046	50 0 0	31 0 0	.28	+ .09	+ 46 4 4	+9 8 10	55 13 2	Royal Hospital for Diseases of the Chest.
152,780	386 0 10	126 3 9	Average: .19	—	—	—	188 13 2	

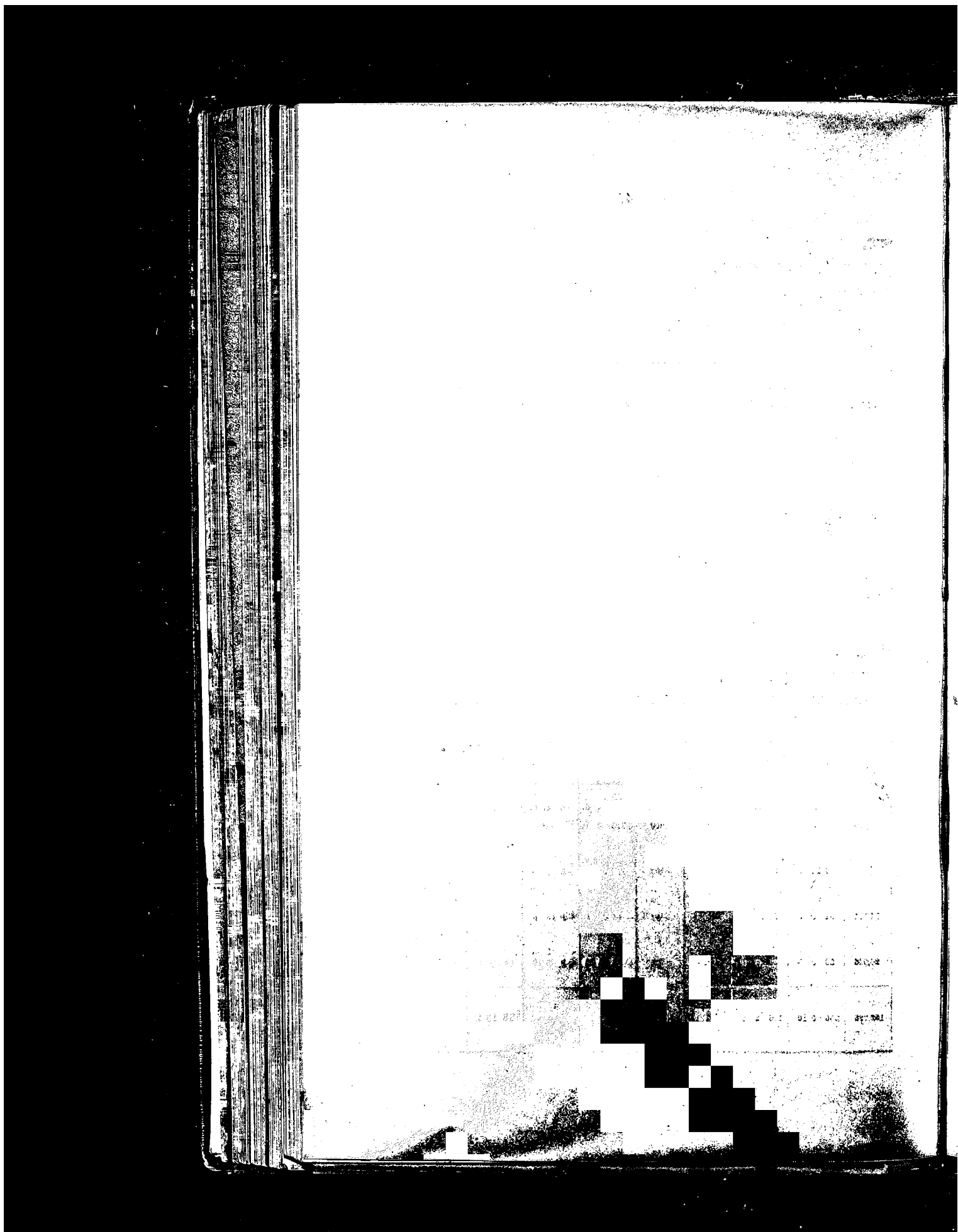


TABLE XXII.

HOSPITALS FOR WOMEN.

GENERAL PARTICULARS relating to the work and accommodation of four Hospitals for Women for the year 1907.

HOSPITAL	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation *				
Chelsea Hospital for Women	50	44	22.35	3,350	9,297	2.77
Hospital for Women (Soho Square)	60	57.8	22.96	3,700	14,927	4.03
New Hospital for Women (Euston Road)	60	54	25.5	7,621	34,037	4.46
Samaritan Free Hospital for Women (Marylebone Road)	51	44	24	4,501	15,822	3.51
Totals	221	199.8	Average: 23.74	19,172	74,083	Average: 3.86

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to the notes on pages 106 to 111.

TABLE XXIII.

HOSPITALS FOR WOMEN—(continued).

TOTAL ORDINARY EXPENDITURE of four Hospitals for Women for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 16
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women...	44	1,123 7 4	702 3 11	1,239 8 11	367 7 11	1,103 12 0	141 17 2
Hospital for Women, Soho ...	57	1,330 9 3	731 10 0	1,382 0 8	246 6 6	1,430 1 7	94 14 1
New Hospital for Women ...	54	1,743 18 0	860 13 3	1,669 6 10	461 3 4	1,380 19 5	90 16 7
Samaritan Free Hospital ...	44	859 8 7	731 3 9	946 13 10	407 0 11	1,094 6 5	90 0 6

HOSPITAL	Beds occupied	MAINTEN- ANCE— (contd.)	ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management 16	Finance 16	Total Administration		
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women...	44	4,677 17 3	458 8 1	189 8 4	647 16 5	212 19 9	5,538 13 5
Hospital for Women, Soho ...	57	5,215 2 1	450 9 8	111 12 0	562 1 8	93 2 6	5,870 6 3
New Hospital for Women ...	54	6,206 17 5	407 9 4	34 7 6	441 16 10	352 14 3	7,001 8 6
Samaritan Free Hospital ...	44	4,128 14 0	378 17 6	170 19 3	549 16 9	145 5 0	4,823 15 9

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE XXIV.

HOSPITALS FOR WOMEN—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of four Hospitals for Women for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of excess over Average
	Beds occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women . . .	44	1,123 7 4	25 10 7	+0 2 4	5 2 8
Hospital for Women (Soho Square)	57	1,330 9 3	23 6 9	-2 1 6	
New Hospital for Women (Euston Road)	54	1,743 18 0	32 5 10	+6 17 7	371 9 6
Samaritan Free Hospital for Women (Marylebone Road)	44	850 8 7	19 10 7	-5 17 8	
Totals	199	5,057 3 2	Average: 25 8 3	—	376 12 2

The small figures refer to the notes on pages 106 to 111.

TABLE
HOSPITALS FOR
SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women	44	507 10 9	11 10 8	+2 8 4
Hospital for Women	57	369 10 0	6 9 7	-2 12 9
New Hospital for Women	54	532 6 5	9 17 1	+0 14 9
Samaritan Free Hospital for Women ...	44	405 9 4	9 4 3	+0 1 11
Totals... ..	199	1,814 16 6	Average : 9 2 4	—

The small figures refer to the notes on pages 106 to 111.

TABLE
HOSPITALS FOR
DOMESTIC.¹⁶ Analysis of Expenditure in each

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women	44	1,205 0 8	27 7 8	+2 4 4
Hospital for Women	57	1,293 0 8	22 13 8	-2 9 8
New Hospital for Women	54	1,602 13 9	29 13 7	+4 10 3
Samaritan Free Hospital for Women ...	44	907 15 11	20 12 7	-4 10 9
Totals... ..	199	5,008 11 0	Average 25 3 4	—

The small figures refer to the notes on pages 106 to 111.

XXV.**WOMEN—(continued).**

in each of four Hospitals for Women during the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
9,297	194 13 2	5·02	+1·10	+106 6 8	+42 14 6	149 1 2	Chelsea Hospital for Women.
14,927	362 0 0	5·82	+1·90	-150 6 9	+118 0 11		Hospital for Women.
34,037	328 6 10	2·31	-1·61	+39 16 6	-237 18 1		New Hospital for Women.
15,822	325 14 5	4·94	+1·02	+4 4 4	+67 2 2	71 6 6	Samaritan Free Hospital for Women.
74,083	1,210 14 5	Average: 3·92	—	—	—	220 7 8	

XXVI.**WOMEN—(continued).**

of four Hospitals for Women during the year 1907.

OUT-PATIENTS				Total value of Divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Domestic ¹	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
9,297	34 8 3	·88	+·14	+97 10 8	+5 13 10	103 4 6	Chelsea Hospital for Women.
14,927	89 0 0	1·43	+·69	-141 11 0	+42 18 3		Hospital for Women.
34,037	66 13 1	·46	-·28	+243 13 6	-38 11 6	205 2 0	New Hospital for Women.
15,822	38 17 11	·59	-·15	-199 13 0	-9 19 1		Samaritan Free Hospital for Women.
74,083	228 19 3	Average: ·74	—	—	—	308 6 6	

TABLE

HOSPITALS FOR

SALARIES AND WAGES (Maintenance).¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages (Maintenance) ¹⁶	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women	44	927 4 0	21 1 5	+ 0 1 8
Hospital for Women	57	1,153 1 7	20 4 7	- 0 15 2
New Hospital for Women	54	1,119 3 5	20 14 6	- 0 5 3
Samaritan Free Hospital for Women ...	44	977 16 1	22 4 5	+ 1 4 8
Totals	199	4,177 5 1	Average : 20 19 9	—

The small figures refer to the notes on pages 106 to 111.

TABLE

HOSPITALS FOR

MANAGEMENT^{16 and 19} (Administration). Analysis of Expenditure on Management

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Chelsea Hospital for Women	44	339 10 2	73 16 9	1 13 6	- 0 3 10
Hospital for Women	57	341 0 6	86 19 2	1 10 6	- 0 6 10
New Hospital for Women	54	203 7 6	140 19 4	2 12 2	+ 0 14 10
Samaritan Free Hospital for Women ...	44	258 2 7	69 14 4	1 11 8	- 0 5 8
Totals... ..	199	1,142 0 9	371 9 7	Average : 1 17 4	—

The small figures refer to the notes on pages 106 to 111.

XXVII.

WOMEN—(continued).

in each of four Hospitals for Women during the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-patient Attendances	Expenditure on Salaries and Wages 1* (Maintenance)	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
9,297	176 8 0	4.55	+1.86	+ 3 13 4	+ 72 0 3	75 13 7	Chelsea Hospital for Women.
14,927	277 0 0	4.45	+1.76	-43 4 6	+109 8 0	66 3 6	Hospital for Women.
34,037	261 16 0	1.84	- .85	-14 3 6	-120 8 1		New Hospital for Women.
15,822	116 10 4	1.76	- .93	+54 5 4	- 61 2 3		Samaritan Free Hospital for Women.
74,083	831 14 4	Average : 2.69	—	—	—	141 17 1	—

XXVIII.

WOMEN—(continued).

(other than Official Salaries and Pensions) in each of four Hospitals for Women for the year 1907.

OUT-PATIENTS					Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
9,297	39 0 0	6 1 2	.15	+10	- 8 5 8	+ 3 15 1		Chelsea Hospital for Women.
14,927	22 10 0	nil	.00	-.05	-19 9 6	- 3 13 4		Hospital for Women.
34,037	63 2 6	nil	.00	-.05	+40 1 0	- 8 7 4	31 13 8	New Hospital for Women.
15,822	38 11 5	12 9 2	.18	+13	-12 9 4	+ 8 10 1		Samaritan Free Hospital for Women.
74,083	163 3 11	18 10 4	Average : .05	—	—	—	31 13 8	

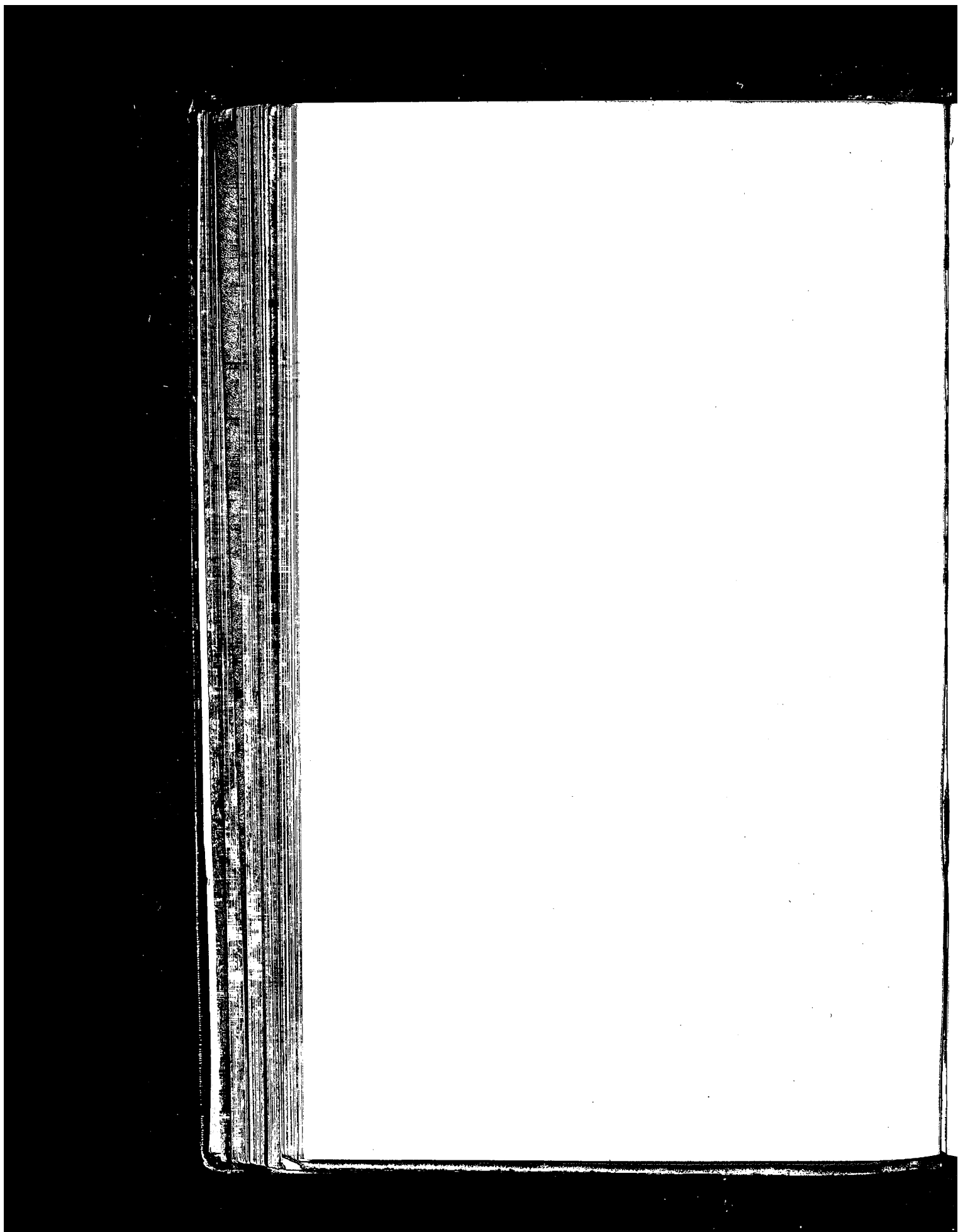


TABLE XXIX.

HOSPITALS FOR WOMEN AND CHILDREN.

GENERAL PARTICULARS relating to the work and accommodation of three Hospitals for Women and Children for the year 1907.¹³

HOSPITAL	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation ⁴				
Grosvenor Hospital for Women and Children	36	31.63	28.87	4,012	15,876	3.95
Royal Waterloo Hospital for Children and Women	46	39	31	7,679	38,072	4.95
St. Mary's Hospital for Women and Children	35	31.49	18.81	17,503	64,304	3.59
Totals	117	102.12	Average: 26.58	29,594	118,252	Average: 3.99

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to the notes on pages 106 to 111.

TABLE XXX.

HOSPITALS FOR WOMEN AND CHILDREN—(continued).

TOTAL ORDINARY EXPENDITURE of three Hospitals for Women and Children for the year 1907.¹³

HOSPITAL	Beds occupied	MAINTENANCE ¹³					
		Provisions ^{14 to 18}	Surgey and Dispensary ¹⁶	Domestic ^{14 and 16}	Establishment Charges ^{14 and 16}	Salaries, Wages, &c. ^{14 and 16}	Miscellaneous ¹
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	704 13 10	384 11 9	592 9 2	178 8 9	578 5 7	69 3 11
Royal Waterloo Hospital for Children and Women	39	521 10 10	755 8 2	887 18 6	228 1 3	1,310 17 10	106 6 7
St. Mary's Hospital for Women and Children	31	670 11 11	538 13 7	655 10 0	139 2 6	942 10 2	62 18 10

HOSPITAL	Beds occupied	MAINTEN- ANCE—(contd.)	ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management ¹⁶	Finance ¹⁶	Total Administration		
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	2,507 13 0	185 16 3	nil	185 16 3	265 16 8	2,959 5 11
Royal Waterloo Hospital for Children and Women	39	3,810 3 2	973 12 2	125 12 11	1,099 5 1	293 15 8	5,203 3 11
St. Mary's Hospital for Women and Children	31	3,009 7 0	367 14 1	90 9 0	458 3 1	132 0 0	3,599 10 1

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE XXXI.

HOSPITALS FOR WOMEN AND CHILDREN—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of three Hospitals for Women and Children for the year 1907.¹³

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	704 13 10	22 14 7	+3 19 0	122 9 0
Royal Waterloo Hospital for Chil- dren and Women	39	521 10 10	13 7 5	-5 5 2	
St. Mary's Hospital for Women and Children	31	670 11 11	21 12 7	+2 17 0	88 7 0
Totals	101	1,896 16 7	Average: 18 15 7	—	210 16 0

The small figures refer to the notes on pages 106 to 111.

TABLE
HOSPITALS FOR
SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	220 17 9	7 2 6	+1 2 11
Royal Waterloo Hospital for Children and Women	39	188 17 0	4 16 10	-1 2 9
St. Mary's Hospital for Women and Children	31	194 3 3	6 5 3	+0 5 8
Totals	101	603 18 0	Average: 5 19 7	—

The small figures refer to the notes on pages 106 to 111.

TABLE
HOSPITALS FOR
DOMESTIC.¹⁶ Analysis of Expenditure in each

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	528 18 2	17 1 2	+0 16 5
Royal Waterloo Hospital for Children and Women	39	591 19 0	15 3 6	-1 1 3
St. Mary's Hospital for Women and Children	31	519 6 1	16 15 0	+0 10 3
Totals	101	1,640 3 3	Average: 16 4 9	—

The small figures refer to the notes on pages 106 to 111.

XXXII.**WOMEN AND CHILDREN—(continued).**

in each of three Hospitals for Women and Children for the year 1907.¹³

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
15,876	163 14 0	2.47	+ .20	+35 10 5	+ 19 7 7	54 18 0	Grosvenor Hospital for Women and Children.
38,072	566 11 2	3.57	+ 1.39	-44 7 3	+220 10 0	176 2 9	Royal Waterloo Hospital for Children and Women.
64,304	344 10 4	1.28	- .90	+ 8 15 8	-240 1 4		St. Mary's Hospital for Women and Children.
118,252	1,074 15 6	Average: 2.15	—	—	—	231 0 9	—

XXXIII.**WOMEN AND CHILDREN—(continued).**

of three Hospitals for Women and Children for the year 1907.¹³

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Domestic	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
15,876	63 11 0	.96	- .04	+25 8 11	- 3 0 10	22 8 1	Grosvenor Hospital for Women and Children.
38,072	295 19 6	1.86	+ .86	-41 8 9	+136 5 3	94 16 6	Royal Waterloo Hospital for Children and Women.
64,304	136 3 11	.50	- .50	+ 15 17 9	-133 8 7		St. Mary's Hospital for Women and Children.
118,252	495 14 5	Average: 1.00	—	—	—	117 4 7	—

TABLE

HOSPITALS FOR WOMEN

SALARIES AND WAGES (Maintenance).¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	483 5 7	15 11 9	-3 16 11
Royal Waterloo Hospital for Children and Women	39	964 0 9	24 14 4	+5 5 8
St. Mary's Hospital for Women and Children	31	515 11 6	16 12 7	-2 16 4
Totals	101	1,962 17 10	Average: 19 8 8	—

The small figures refer to the notes on pages 106 to 111.

TABLE

HOSPITALS FOR WOMEN

MANAGEMENT^{16 and 19} (Administration). Analysis of Expenditure on Management (other

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Grosvenor Hospital for Women and Children	31	103 12 0	36 4 3	1 3 4	-4 11 6
Royal Waterloo Hospital for Children and Women	39	460 6 1	188 15 4	4 16 9	+2 1 11
St. Mary's Hospital for Women and Children	31	194 1 1	52 3 4	1 13 8	-4 1 2
Totals... ..	101	757 19 2	277 2 11	Average: 2 14 10	—

The small figures refer to the notes on pages 106 to 111.

XXXIV.

AND CHILDREN—(continued).

in each of three Hospitals for Women and Children for the year 1907.¹³

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
15,876	95 0 0	1.43	-0.33	-119 4 5	-21 12 7		Grosvenor Hospital for Women and Children.
38,072	346 17 1	2.18	+0.42	+206 1 0	+67 2 0	273 3 0	Royal Waterloo Hospital for Children and Women.
64,304	426 18 8	1.59	-0.17	-56 18 7	-45 10 11		St. Mary's Hospital for Women and Children.
118,252	868 15 9	Average: 1.76	—	—	—	273 3 0	

XXXV.

AND CHILDREN—(continued).

than Official Salaries and Pensions) in each of three Hospitals for Women and Children for the year 1907.¹³

OUT-PATIENTS					Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
15,876	42 8 0	3 12 0	.05	-0.20	-48 16 6	-12 19 3		Grosvenor Hospital for Women and Children.
38,072	230 3 0	94 7 9	.59	+0.34	+81 14 0	+54 14 6	136 9 3	Royal Waterloo Hospital for Children and Women.
64,304	95 18 11	25 10 9	.09	-0.16	-32 16 2	-41 10 7		St. Mary's Hospital for Women and Children.
118,252	368 9 11	123 10 6	Average: .25	—	—	—	136 9 3	

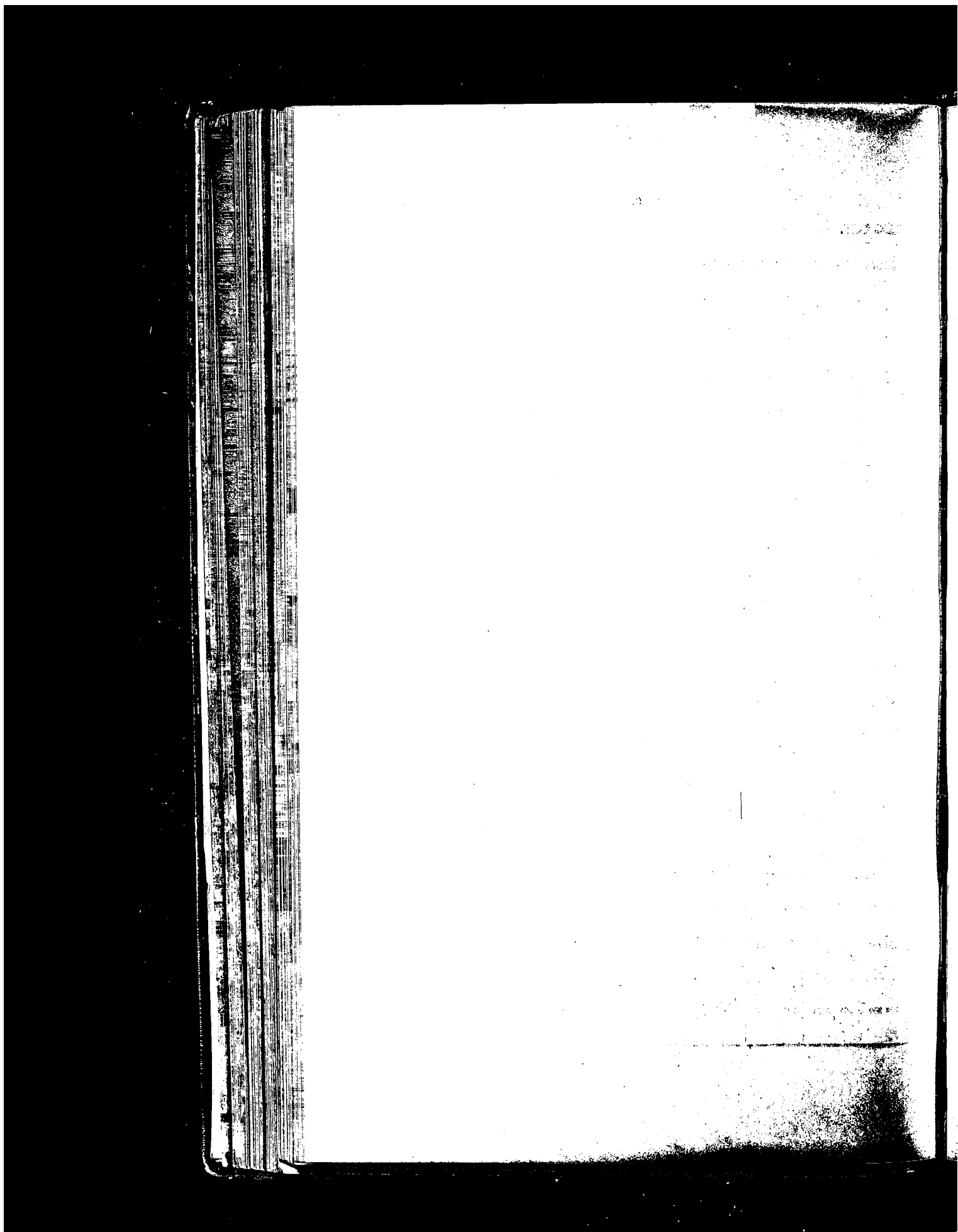


TABLE XXXVI.

CHILDREN'S HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of seven Children's Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation *				
Belgrave	40	27.6	16.3	12,638	35,131	2.77
East London Hospital for Children	120	107.74	20.38	33,342	91,748	2.75
Evelina	76	54*	23	13,587*	36,516	2.68
Hospital for Sick Children, Great Ormond Street	222	182.2	22.4	32,658	110,272	3.37
Paddington Green Children's	46	35	19	13,751	53,927	2.87
Queen's Hospital for Children, late North-Eastern Hospital for Children	130	123	30.4	26,525	70,924	2.67
Victoria Hospital for Children	104	82.0	26	17,638	66,711	3.78
Totals	738	611.54	Average: 23.71	155,139	465,229	Average: 2.99

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to the notes on pages 106 to 111.

TABLE XXXVII.

CHILDREN'S HOSPITALS—(continued).

TOTAL ORDINARY EXPENDITURE of seven Children's Hospitals for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 16
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	684 8 11	556 16 2	1,162 13 9	180 18 4	799 1 3	99 6 9
East London Hospital for Children	107	1,762 8 10 ¹⁴	1,048 4 11	2,087 9 5 ¹⁴	323 9 2 ¹⁴	3,337 13 11 ¹⁴	201 12 7
Evelina	54	808 9 9 ¹⁴	736 17 5	1,492 6 3 ¹⁴	490 14 1 ¹⁴	2,019 17 7 ¹⁴	186 3 6
Hospital for Sick Children, Great Ormond Street	182	3,670 11 4 ¹⁴	2,432 1 3	4,609 2 0 ¹⁴	375 11 5 ¹⁴	6,620 7 5 ¹⁴	595 13 1
Paddington Green Children's	35	564 14 7	719 15 3	847 14 2	210 10 3	1,189 6 10	130 4 2
Queen's Hospital for Children	123	1,688 9 11 ¹⁴	900 1 8	2,349 1 0 ¹⁴	428 4 4 ¹⁴	3,774 1 2 ¹⁴	252 13 11
Victoria Hospital for Children	82	1,295 10 3	948 4 6	2,204 1 9	325 13 6	2,213 9 4	206 8 3

HOSPITAL	Beds occupied	MAINTEN- ANCE— (contd.)	ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management 16	Finance 16	Total Administration		
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	3,483 5 2	405 15 2	42 0 0	447 15 2	239 4 7	4,170 4 11
East London Hospital for Children	107	8,760 18 10	543 7 1	366 3 7	909 10 8	296 1 8	9,966 11 2
Evelina	54	5,734 8 7	317 15 3	231 14 3	549 9 6	284 7 6	6,568 5 7
Hospital for Sick Children, Great Ormond Street	182	18,303 6 6	773 13 6	423 5 8	1,196 19 2	897 5 9	20,397 11 5
Paddington Green Children's	35	3,662 5 3	363 8 5	174 12 4	538 0 9	176 11 6	4,376 17 6
Queen's Hospital for Children	123	9,392 12 0	800 16 5	415 19 1	1,216 15 6	305 19 6	10,915 7 0
Victoria Hospital for Children	82	7,193 7 7	548 13 8	97 1 5	645 15 1	250 8 0	8,089 10 8

NOTE.—The figures in this Table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111. The small figures refer to the notes on pages 106 to 111.

TABLE XXXVIII.

CHILDREN'S HOSPITALS—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of seven Children's Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions	Cost per Bed occupied	Comparison with Average	
		14.10.18			
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Belgrave	27	684 8 11	25 7 0	+8 3 7	220 16 9
East London	107	1,762 8 10 ¹⁴	16 9 5	-0 4 0	
Evelina	54	808 9 9 ¹⁴	14 19 5	-2 4 0	
Hospital for Sick Children, Great Ormond Street	182	3,670 11 4 ¹⁴	20 3 4	+2 19 11	545 4 10
Paddington Green	35	564 14 7	16 2 8	-1 0 9	
Queen's Hospital for Children, late North-Eastern Hospital for Chil- dren	123	1,688 9 11 ¹⁴	13 14 6	-3 8 11	
Victoria	82	1,295 10 3	15 15 11	-1 7 6	
Totals	610	10,474 13 7	Average: 17 3 5	—	766 1 7

The small figures refer to the notes on pages 106 to 111.

TABLE
CHILDREN'S

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Belgrave	27	114 4 1	4 4 7	-2 6 3
East London... ..	107	643 1 11	6 0 2	-0 10 9
Evelina	54	386 17 5	7 3 3	+0 12 4
Hospital for Sick Children, Great Ormond Street	182	1,662 8 4	9 2 8	+2 11 9
Paddington Green	35	251 15 3	7 3 10	+0 12 11
Queen's Hospital for Children, late North-Eastern Hospital for Children	123	465 19 5	3 15 9	-2 15 2
Victoria	82	471 1 7	5 14 10	-0 16 1
Totals... ..	610	3,995 8 0	Average: 6 10 11	—

The small figures refer to the notes on pages 106 to 111.

TABLE
CHILDREN'S

DOMESTIC.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Belgrave	27	1,033 9 9	38 5 6	+16 18 1
East London... ..	107	1,856 1 3 ¹³	17 6 11	- 3 0 6
Evelina	54	1,505 12 1 ¹⁴	22 6 6	+0 19 1
Hospital for Sick Children, Great Ormond Street	182	4,129 9 1 ¹¹	22 13 9	+1 6 4
Paddington Green	35	709 7 11	20 5 4	- 1 2 1
Queen's Hospital for Children, late North-Eastern Hospital for Children	123	2,140 13 7 ¹⁴	17 8 1	- 3 19 4
Victoria	82	1,964 0 5	23 19 0	+2 11 7
Totals	610	13,038 14 1	Average: 21 7 5	—

The small figures refer to the notes on pages 106 to 111.

XXXIX.

HOSPITALS—(continued).

in each of seven Children's Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
35,131	442 12 1	3.02	+1.30	- 62 11 0	+189 17 0	127 6 0	Belgrave.
91,748	405 3 0	1.05	- .67	- 57 10 3	-234 19 7		East London.
26,516	350 0 0	2.30	+ .58	+ 33 6 0	+ 87 6 8	120 12 8	Evelina.
110,272	769 12 11	1.67	- .05	+470 18 6	- 23 8 7	447 9 11	Hospital for Sick Children, Great Ormond Street.
53,927	468 0 0	2.08	+ .36	+ 22 12 1	+ 79 19 10	102 11 11	Paddington Green.
70,924	434 2 3	1.46	- .46	-339 5 6	- 76 4 10		Queen's Hospital for Children, late North-Eastern Hospital for Children, Victoria.
66,711	477 2 11	1.71	- .01	- 65 18 10	- 2 15 7		
465,229	3,346 13 2	Average: 1.72	—	—	—	798 0 6	

XL.

HOSPITALS—(continued).

in each of seven Children's Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Domestic 1s	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
35,131	129 4 0	.88	.00	+456 8 3	—	456 8 3	Belgrave.
91,748	231 8 2 1/2	.60	- .28	- 39 13 6	-106 13 1		East London.
26,516	286 14 2 1/2	1.88	+1.00	+ 51 10 6	+132 3 0	203 13 6	Evelina.
110,272	479 12 11 1/2	1.04	+ .16	+239 12 8	+ 73 10 3	313 2 11	Hospital for Sick Children, Great Ormond Street.
53,927	138 6 3	.61	- .27	- 38 12 14	- 60 8 10		Paddington Green.
70,924	208 7 5 1/2	.70	- .18	- 87 15 0	- 32 17 11		Queen's Hospital for Children, late North-Eastern Hospital for Children, Victoria.
66,711	240 1 4	.86	- .02	+211 9 10	- 5 16 8	205 13 2	
465,229	1,713 14 3	Average: .88	—	—	—	1,178 17 10	

TABLE
CHILDREN'S

SALARIES AND WAGES (Maintenance).¹⁶ Analysis

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per bed occupied	Comparison with Average
Belgrave	27	£ s. d. 599 5 11	£ s. d. 22 3 11	£ s. d. -0 18 7
East London... ..	107	2,842 7 10 ¹⁴	21 17 10	-1 4 8
Evelina	54	1,408 19 2 ¹⁴	26 1 10	+2 19 4
Hospital for Sick Children, Great Ormond Street	182	5,333 15 7 ¹⁴	29 6 1	+6 3 7
Paddington Green	35	671 15 9	19 3 10	-3 18 8
Queen's Hospital for Children, late North-Eastern Hospital for Children	123	2,319 2 11 ¹⁴	18 17 1	-4 5 5
Victoria	82	1,433 0 11	17 9 6	-5 13 0
Totals... ..	610	14,108 8 1	Average: 23 2 6	—

The small figures refer to the notes on pages 106 to 111.

TABLE
CHILDREN'S

MANAGEMENT ^{16 and 19} (Administration). Analysis of Expenditure on Management

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied	Comparison with Average
Belgrave	27	£ s. d. 207 1 11	£ s. d. 96 14 6	£ s. d. 3 11 7	£ s. d. +2 4 4
East London... ..	107	305 7 2	147 19 11	1 7 8	+0 0 5
Evelina	54	115 18 4	94 6 8	1 14 11	+0 7 8
Hospital for Sick Children, Great Ormond Street	182	527 13 2	126 0 4	0 13 10	-0 13 5
Paddington Green	35	170 0 0	72 5 8	2 1 3	+0 14 0
Queen's Hospital for Children, late North-Eastern Hospital for Children	123	435 0 0	205 14 5	1 13 5	+0 6 2
Victoria	82	405 0 0	88 16 3	1 1 8	-0 5 7
Totals... ..	610	2,165 15 7	831 17 9	Average: 1 7 3	—

The small figures refer to the notes on pages 106 to 111.

XLI.**HOSPITALS—(continued).**

of Expenditure in each of seven Children's Hospitals for the year 1907.

OUT-PATIENTS					Total Value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Attendance	Comparison with Average		In-Patients	Out-Patients		
	£ s. d.	Pence	Pence		£ s. d.	£ s. d.	£ s. d.	
35,131	199 15 4	1-36	-1-65		-25 1 9	-241 43 5		Belgrave.
91,748	995 6 1 ¹⁴	2-60	-1-41		-131 49 4	-137 40 0		East London.
36,516	610 18 5 ¹⁴	4-01	+1-00		+160 4 0	+152 3 0	+812 7 0	Evelina.
110,272	1,286 11 10 ¹⁴	2-80	-2-1		+1,124 12 2	-98 45 8	+1,025 16 6	Hospital for Sick Children, Great Ormond Street.
53,927	517 11 1	2-30	-7-1		-137 43 4	-159 49 8		Paddington Green.
70,924	1,454 18 3 ¹⁴	4-92	+1-91		-525 6 3	+563 16 10	+38 10 7	Queen's Hospital for Children, late North-Eastern Hospital for Children.
66,711	780 8 5	2-80	-2-1		-463 6 0	-57 46 3		Victoria.
465,229	5,845 9 5	Average: 3-01	—		—	—	1,376 14 1	

XLII.**HOSPITALS—(continued).**

(other than Official Salaries and Pensions) in each of seven Children's Hospitals for the year 1907.

OUT-PATIENTS					Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
35,131	101 18 9	nil	-00	-09	+59 17 0	-13 48 1	45 18 11	Belgrave.
91,748	90 0 0	nil	-00	-09	+2 4 7	-36 6 4		East London.
36,516	90 0 0	17 15 3	-11	+02	+20 14 0	+3 3 10	23 17 10	Evelina.
110,272	50 0 0	70 0 0	-15	+06	-122 1 10	+26 3 9		Hospital for Sick Children, Great Ormond Street.
53,927	85 0 0	36 2 9	-16	+07	+24 10 0	+14 12 1	39 2 1	Paddington Green.
70,924	108 15 0	51 7 0	-17	+08	+37 18 6	+23 1 0	60 19 6	Queen's Hospital for Children, late North-Eastern Hospital for Children.
66,711	45 0 0	9 17 5	-03	-06	-22 47 10	-16 43 6		Victoria.
465,229	570 13 9	185 2 5	Average: -09	—	—	—	169 18 4	

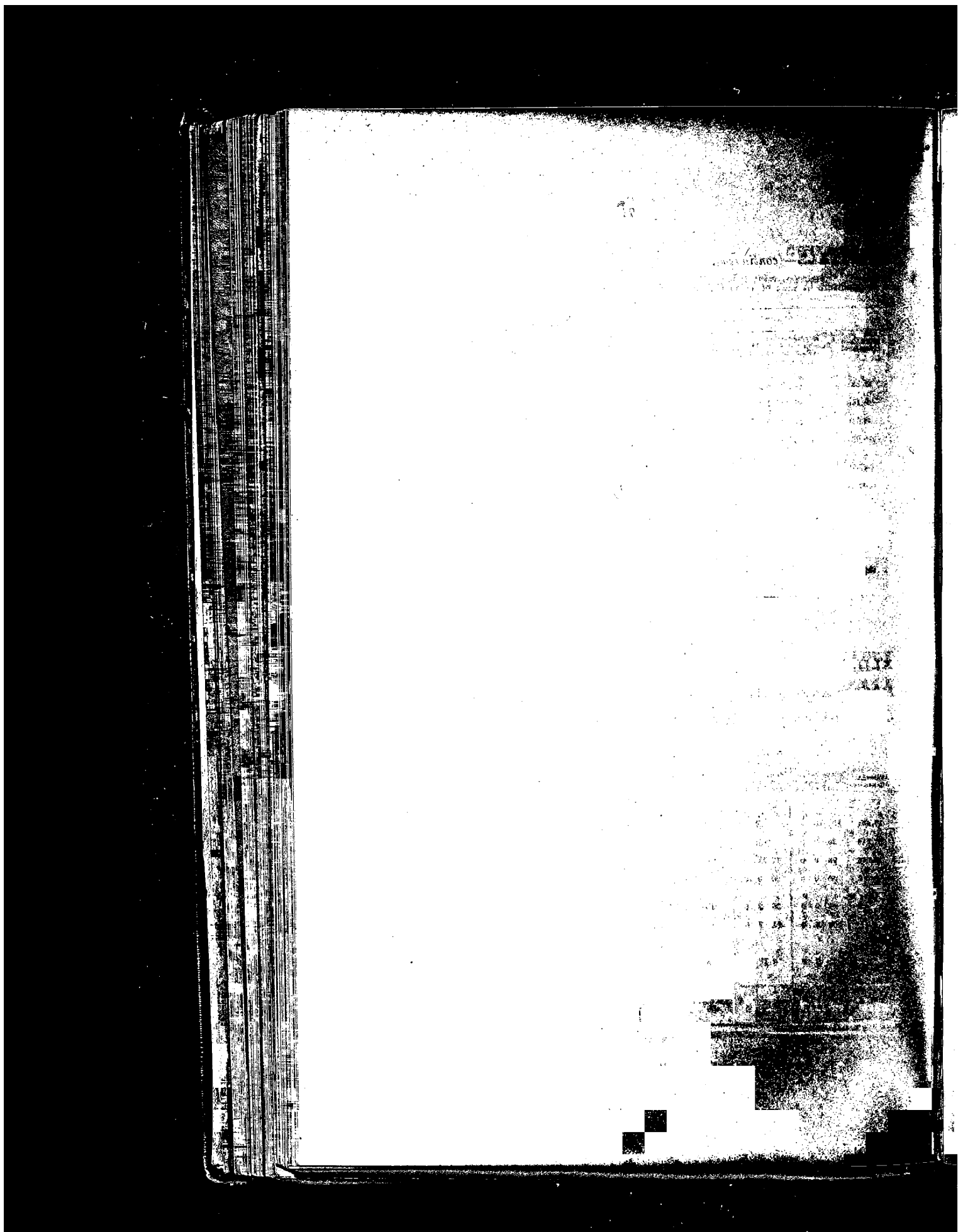


TABLE XLIII.

OPHTHALMIC HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of five Ophthalmic Hospitals for the year 1907.

IN-PATIENTS.

OUT-PATIENTS.

HOSPITAL	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation				
Central London	26	18	16	12,809	29,345	2.29
Royal Eye	42	29.3	17	27,517	84,108	3.05
Royal London	118 ^s	107	18	49,776	124,304	2.49
Royal Westminster	40	27.73	12.77	11,565	37,171	3.21
Western	15	11.7	11.9	11,040	26,410	2.39
Totals	241	193.73	Average: 16.54	112,707	301,338	Average: 2.67

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to the notes on pages 106 to 111.

TABLE XLIV.

OPHTHALMIC HOSPITALS—(continued).

TOTAL ORDINARY EXPENDITURE of five Ophthalmic Hospitals for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 18
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Central London	18	447 3 11	201 14 9	430 11 10	89 13 11	409 11 6	51 7 3
Royal Eye	29	700 0 0	370 14 3	713 9 10	302 5 11	1,039 17 0	84 5 3
Royal London	107	2,142 9 3	1,272 1 8	1,858 11 5	961 13 3	3,091 7 4	268 12 3
Royal Westminster	27	521 19 3	320 3 8	420 10 11	177 17 7	488 12 7	91 0 8
Western	11	321 9 5	131 18 0	189 4 11	115 11 6	250 7 3	52 12 8

HOSPITAL	Beds occupied	MAINTENANCE <i>—(cont'd.)—</i>				ADMINISTRATION		Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management ¹⁶	Finance ¹⁶	Total Administration				
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
Central London	18	1,630 3 2	207 8 2	33 17 4	241 5 6	81 16 1	1,953 4 9		
Royal Eye	29	3,210 12 3	200 7 0	nil	200 7 0	463 16 8	3,874 15 11		
Royal London	107	9,594 15 2	805 13 10	360 16 2	1,166 10 0	1,955 17 0	12,717 2 2		
Royal Westminster	27	2,020 4 8	261 6 4	72 16 1	334 2 5	102 4 0	2,456 11 1		
Western	11	1,061 3 9	157 17 9	38 1 0	195 18 9	101 17 2	1,358 19 8		

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE XLV.

OPHTHALMIC HOSPITALS—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of five Ophthalmic Hospitals for the year 1907

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds Occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Central London	18	447 3 11	24 16 10	+3 6 4	59 14 0
Royal Eye	29	700 0 0	24 2 9	+2 12 3	75 15 3
Royal London	107	2,142 9 3	20 0 5	-1 10 1	
Royal Westminster	27	521 19 3	19 6 7	-2 3 11	
Western	11	321 9 5	29 4 6	+7 14 0	84 14 0
Totals	192	4,138 1 10	Average: 21 10 6	—	220 3 3

The small figures refer to the notes on pages 106 to 111.

TABLE
OPHTHALMIC
SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Central London	18	33 12 6	1 17 4	-0 17 10
Royal Eye	29	10 0 0	0 6 10	-2 8 4
Royal London	107	422 10 6	3 18 11	+1 3 9
Royal Westminster	27	53 8 1	1 19 6	-0 15 8
Western	11	10 10 0	0 19 1	-1 16 1
Totals	192	530 1 1	Average : 2 15 2	—

The small figures refer to the notes on pages 106 to 111.

TABLE
OPHTHALMIC
DOMESTIC.¹⁶ Analysis of Expenditure in each

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Central London	18	344 9 5	19 2 9	+5 2 4
Royal Eye	29	350 0 0	12 1 4	-1 19 1
Royal London	107	1,508 11 5	14 1 11	+0 1 6
Royal Westminster	27	350 9 2	12 19 7	-1 0 10
Western	11	139 4 11	12 13 2	-1 7 3
Totals	192	2,692 14 11	Average : 14 0 5	—

The small figures refer to the notes on pages 106 to 111.

XLVI.**HOSPITALS—(continued).**

in each of five Ophthalmic Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery & Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
29,345	168 2 3	1.37	-.03	- 16 1 0	- 3 18 3		Central London.
84,108	360 14 3	1.02	-.38	- 70 1 8	- 132 2 4		Royal Eye.
124,304	849 11 2	1.64	+.24	+ 127 1 3	+ 121 3 11	248 5 2	Royal London.
37,171	266 15 7	1.72	+.32	- 21 3 0	+ 48 18 10	27 15 10	Royal Westminster.
26,410	121 8 0	1.10	-.30	- 19 16 11	- 33 6 10		Western.
301,338	1,766 11 3	Average: 1.40	—	—	—	276 1 0	—

XLVII.**HOSPITALS—(continued).**

of five Ophthalmic Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Domestic ¹⁴	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
29,345	86 2 5	.70	-.03	+ 92 2 0	- 3 8 5	88 13 7	Central London.
84,108	363 9 10	1.03	+.30	- 56 13 5	+ 106 17 9	50 4 4	Royal Eye.
124,304	350 0 0	.67	-.06	+ 8 0 6	- 29 10 5		Royal London.
37,171	70 1 9	.45	-.28	- 28 2 6	- 43 7 3		Royal Westminster.
26,410	50 0 0	.45	-.28	- 14 19 9	- 30 11 10		Western.
301,338	919 14 0	Average: .73	—	—	—	138 17 11	—

TABLE
OPHTHALMIC
SALARIES AND WAGES (Maintenance).¹⁰ Analysis of

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages ¹⁰ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Central London	18	245 14 11	13 13 0	-1 12 10
Royal Eye	29	485 0 0	16 14 5	+1 8 7
Royal London	107	1,761 18 4	16 9 3	+1 3 5
Royal Westminster	27	293 3 6	10 17 2	-4 8 8
Western	11	150 7 3	13 13 4	-1 12 6
Total	192	2,936 4 0	Average: 15 5 10	

The small figures refer to the notes on pages 106 to 111.

TABLE
OPHTHALMIC
MANAGEMENT ^{10 and 19} (Administration). Analysis of Expenditure on Management

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Central London	18	60 17 3	8 5 5	0 9 2	-0 6 0
Royal Eye	29	35 4 10	14 15 2	0 10 2	-0 5 0
Royal London	107	457 7 7	79 15 0	0 14 10	-0 0 4
Royal Westminster	27	64 15 0	22 7 2	0 16 7	+0 1 5
Western	11	62 5 0	20 19 2	1 18 1	+1 2 11
Totals	192	680 9 8	146 1 11	Average: 0 15 2	--

The small figures refer to the notes on pages 106 to 111.

XLVIII.**HOSPITALS**—(continued).

Expenditure in each of five Ophthalmic Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Salaries & Wages (Maintenance) 1s	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
29,345	163 16 7	1.33	-.53	- 29 11 0	- 64 8 8		Central London.
84,108	554 17 0	1.58	-.28	+ 41 8 11	- 99 3 6		Royal Eye.
124,304	1,329 9 0	2.56	+.70	+125 5 7	+362 11 0	487 16 7	Royal London.
37,171	195 9 1	1.26	-.60	-119 14 0	- 93 14 0		Royal Westminster.
26,410	100 0 0	.90	-.96	- 17 17 6	-105 8 4		Western.
301,338	2,343 11 8	Average : 1.86	—	—	—	487 16 7	

XLIX.**HOSPITALS**—(continued).

(other than Official Salaries and Pensions) in each of five Ophthalmic Hospitals for the year 1907.

OUT-PATIENTS					Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
29,345	121 14 4	16 11 2	.13	-.01	-5 8 0	-1 6 10		Central London.
84,108	70 9 8	79 17 4	.22	+.08	-7 5 0	+28 7 8	21 2 8	Royal Eye.
124,304	228 13 9	39 17 6	.07	-.07	-1 15 8	-36 5 1		Royal London.
37,171	139 0 0	35 4 2	.22	+.08	+1 18 3	+12 10 10	14 9 1	Royal Westminster.
26,410	62 5 0	12 8 7	.11	-.03	+12 12 1	-3 14 10	8 17 3	Western.
301,338	622 2 9	183 18 9	Average : .14	—	—	—	44 9 0	

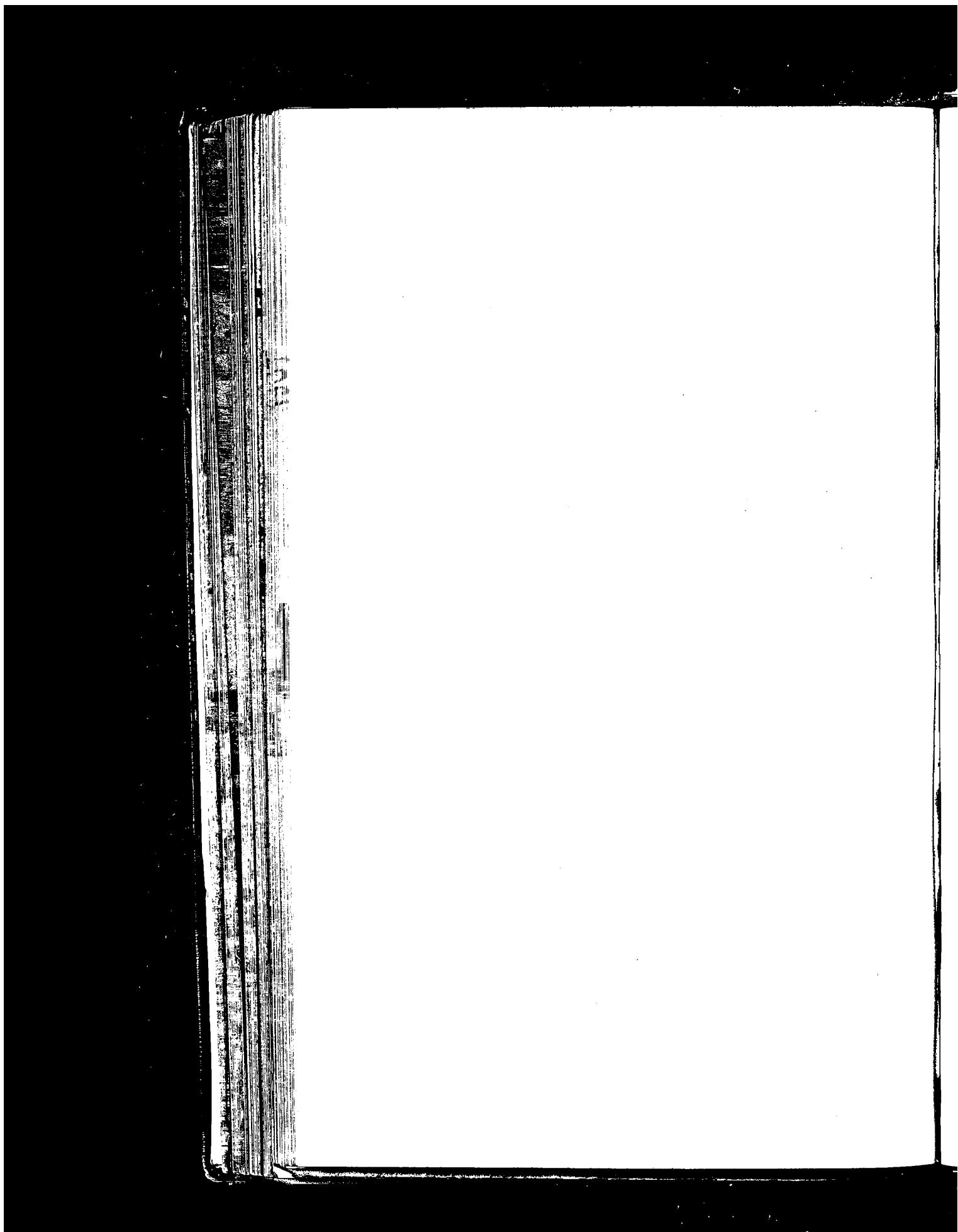


TABLE L.

HOSPITALS FOR EPILEPSY AND PARALYSIS.

GENERAL PARTICULARS relating to the work and accommodation of three Hospitals for Epilepsy and Paralysis for the year 1907.

HOSPITAL	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation *				
Hospital for Epilepsy and Paralysis ...	40	36	76	703	7,504	10·67
National Hospital for the Paralysed and Epileptic	160	148	62	7,060	44,728	6·33
West End Hospital for Diseases of the Nervous System	77	64	83	2,059	21,659	10·51
Totals	277	248	Average : 69·45	9,822	73,891	Average : 7·52

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published reports.

The small figures refer to the notes on pages 106 to 111.

TABLE LI.
HOSPITALS FOR EPILEPSY AND PARALYSIS—(continued).

TOTAL ORDINARY EXPENDITURE of three Hospitals for Epilepsy and Paralysis
for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 16	Domestic 14 and 16	Establishment Charges 14 and 16	Salaries, Wages, &c. 14 and 16	Miscellaneous 16
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Hospital for Epilepsy and Paralysis	36	957 0 0	311 7 1	637 13 3	299 19 4	671 13 2	70 8 11
National Hospital for the Paralysed and Epileptic	148	3,341 15 6 ¹⁴	1,817 10 8	2,890 3 6 ¹⁴	442 16 5 ¹⁴	3,900 19 8 ¹⁴	167 13 0
West End Hospital for Diseases of the Nervous System	64	1,325 10 5	673 10 6	1,077 13 6	404 6 10	1,361 4 1	160 12 9

HOSPITAL	Beds occupied	MAINTENANCE —(contd.)	ADMINISTRATION			Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management 16	Finance 16	Total Administration		
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Hospital for Epilepsy and Paralysis	36	2,948 1 9	723 18 0	119 5 1	843 3 1	250 16 4	4,042 1 2
National Hospital for the Paralysed and Epileptic	148	12,560 18 9	1,160 12 3	557 11 10	1,718 4 1	862 18 1	15,142 0 11
West End Hospital for Diseases of the Nervous System	64	5,202 18 1	575 5 5	420 5 11	995 11 4	1,036 4 6	7,234 13 11

NOTE.—The figures in this table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE LII.

HOSPITALS FOR EPILEPSY AND PARALYSIS—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of three Hospitals for Epilepsy and Paralysis for the year 1907.

HOSPITAL	IN-PATIENTS				Total value of Excess over Average
	Beds occupied	Expenditure on Provisions 14 to 18	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Hospital for Epilepsy and Paralysis	36	957 0 0	26 11 8	+8 18 2	140 14 0
National Hospital for the Paralysed and Epileptic	148	3,341 15 6 ¹⁴	22 11 7	-0 1 11	
West End Hospital for Diseases of the Nervous System	64	1,325 10 5	20 14 2	-1 19 4	
Totals	248	5,624 5 11	Average: 22 13 6	—	140 14 0

The small figures refer to the notes on pages 106 to 111.

TABLE

HOSPITALS FOR EPILEPSY

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Hospital for Epilepsy and Paralysis ...	36	106 10 7	2 19 2	-3 9 11
National Hospital for the Paralysed and Epileptic	148	839 9 7	5 13 5	-0 15 8
West-End Hospital for Diseases of the Nervous System	64	655 2 11	10 4 8	+3 15 7
	248	1,601 3 1	Average: 6 9 1	—

The small figures refer to the notes on pages 106 to 111.

TABLE

HOSPITALS FOR EPILEPSY

DOMESTIC.¹⁶ Analysis of Expenditure in each of three

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per Bed occupied	Comparison with Average
		<i>£ s. d.</i>	<i>£ s. d.</i>	<i>£ s. d.</i>
Hospital for Epilepsy and Paralysis ...	36	637 13 3	17 14 3	+0 11 0
National Hospital for the Paralysed and Epileptic	148	2,757 16 0 ¹⁴	18 12 8	+1 9 5
West-End Hospital for Diseases of the Nervous System	64	861 15 9	13 9 3	-3 14 0
	248	4,257 5 0	Average: 17 3 3	—

The small figures refer to the notes on pages 106 to 111.

LIII.

AND PARALYSIS—(continued).

in each of three Hospitals for Epilepsy and Paralysis for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
7,504	204 16 6	6·55	+ 2·00	- 125 17 0	+ 62 10 0		Hospital for Epilepsy and Paralysis.
44,728	978 1 1	5·24	+ ·69	- 115 18 8	+ 129 17 11	13 19 3	National Hospital for the Paralysed and Epileptic.
21,659	218 7 7	2·41	- 2·14	+ 241 17 4	- 192 8 1	49 9 3	West-End Hospital for Diseases of the Nervous System.
78,891	1,401 5 2	Average : 4·55	—	—	—	63 8 6	

LIV.

AND PARALYSIS—(continued).

Hospitals for Epilepsy and Paralysis for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient attendances	Expenditure on Domestic ¹⁴	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
7,504	nil	·00	- 4·13	+ 19 16 0	- 35 7 3		Hospital for Epilepsy and Paralysis.
44,728	132 7 6 ¹⁴	·71	- ·42	+ 217 13 8	- 78 9 2	139 4 6	National Hospital for the Paralysed and Epileptic.
21,659	215 17 9	2·39	+ 1·26	- 236 16 0	+ 113 16 0		West-End Hospital for Diseases of the Nervous System.
78,891	348 5 3	Average : 1·13	—	—	—	139 4 6	

TABLE

HOSPITALS FOR EPILEPSY

SALARIES AND WAGES (Maintenance).¹⁵ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Hospital for Epilepsy and Paralysis ...	36	601 17 9	16 14 4	-2 16 4
National Hospital for the Paralysed and Epileptic	148	3,136 3 2 ¹⁴	21 3 9	+1 13 1
West End Hospital for Diseases of the Nervous System	64	1,106 9 1	17 5 9	-2 4 11
Totals	248	4,844 10 0	Average: 19 10 8	—

The small figures refer to the notes on pages 106 to 111.

TABLE

HOSPITALS FOR EPILEPSY

MANAGEMENT^{10 and 19} (Administration). Analysis of Expenditure on Management (other than

HOSPITAL	IN-PATIENTS				
	Beds occupied	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Hospital for Epilepsy and Paralysis ...	36	612 14 1	111 3 11	3 1 9	+1 5 1
National Hospital for the Paralysed and Epileptic	148	805 10 4	212 18 11	1 8 9	-0 7 11
West End Hospital for Diseases of the Nervous System	64	444 2 0	131 3 5	2 0 11	+0 4 3
Totals	248	1,862 6 5	455 6 3	Average: 1 16 8	—

The small figures refer to the notes on pages 106 to 111.

LV.

AND PARALYSIS—(continued).

in each of three Hospitals for Epilepsy and Paralysis for the year 1907.

Out-Patient Attendances	OUT-PATIENTS			Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.		
7,504	69 15 5	2.23	- 1.30	- 101 8 0	- 40 17 3		Hospital for Epilepsy and Paralysis.
44,728	764 16 6 ¹⁴	4.10	+ .57	+ 244 16 4	+ 105 5 11	350 2 3	National Hospital for the Paralysed and Epileptic.
21,659	254 15 0	2.82	- .74	- 143 14 8	- 64 12 3		West End Hospital for Diseases of the Nervous System.
73,891	1,089 6 11	Average: 3.53	—	—	—	350 2 3	

LVI.

AND PARALYSIS—(continued).

Official Salaries and Pensions) in each of three Hospitals for Epilepsy and Paralysis for the year 1907.

Out-Patient Attendances	OUT-PATIENTS				Total Value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per Attendance for other Management Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
7,504	nil	* nil	—	—	+ 45 3 0	—	45 3 0	Hospital for Epilepsy and Paralysis.
44,728	142 3 0	* —	—	—	- 58 11 8	—		National Hospital for the Paralysed and Epileptic.
21,659	nil	* nil	—	—	+ 13 12 0	—	13 12 0	West End Hospital for Diseases of the Nervous System.
73,891	142 3 0	* —	—	—	—	—	58 15 0	—

* The Hospital for Epilepsy and Paralysis and the West End Hospital for Diseases of the Nervous System, not having returned any amount as having been expended on Management for their Out-Patients, and the National Hospital for the Paralysed and Epileptic returning only £2. 12s. 6d. as Other Management Expenses, the Out-Patients have been ignored in this Table.

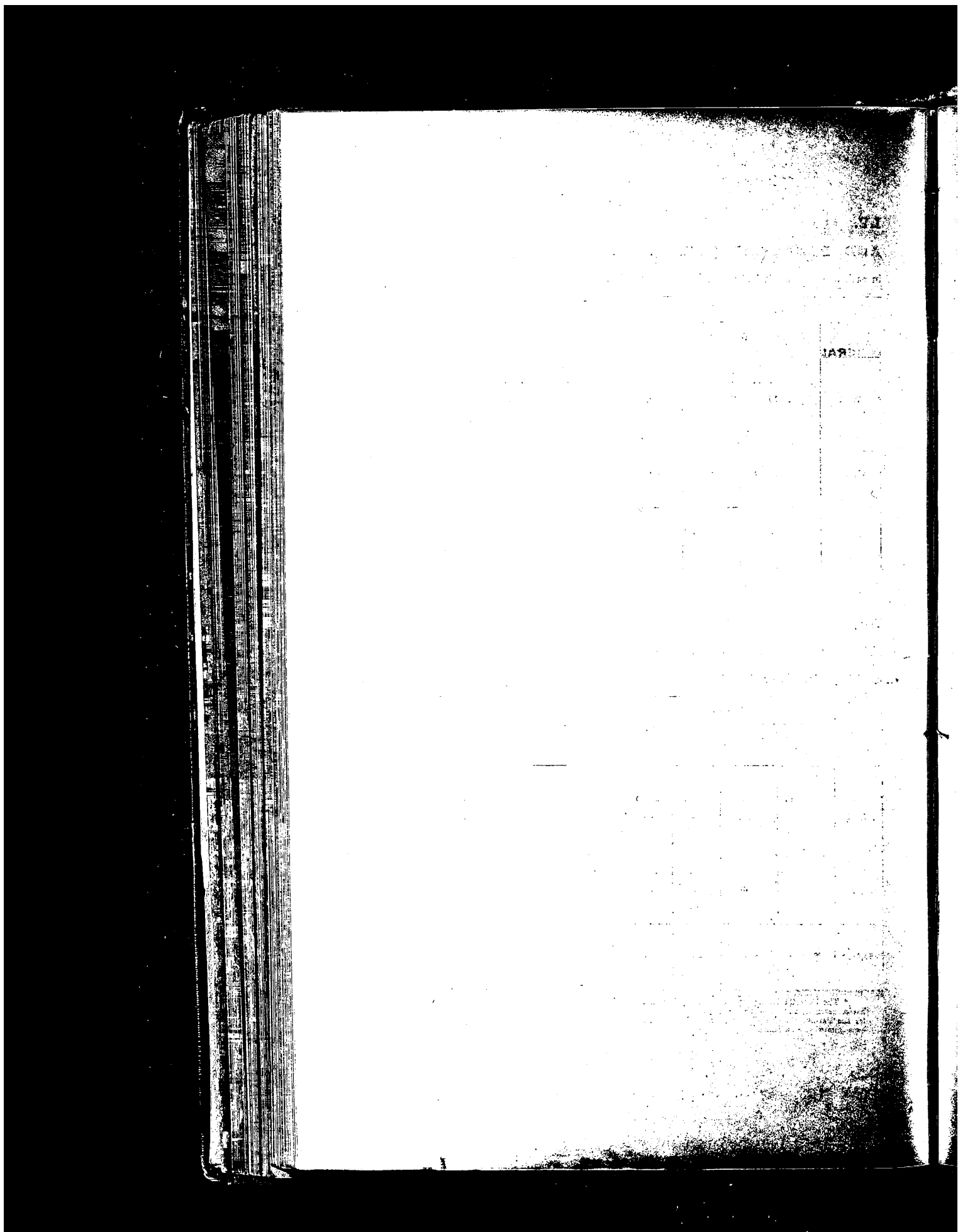


TABLE LVII.

COTTAGE HOSPITALS.

GENERAL PARTICULARS relating to the work and accommodation of ten Cottage Hospitals for the year 1907.

HOSPITAL	IN-PATIENTS.			OUT-PATIENTS.		
	Beds		Average number of days each patient was resident	Total new Out-patients	Total Attendances	Average number of Attendances per Out-patient
	Total	Average number in daily occupation †				
Blackheath and Charlton	20	12.5	25.3	2,029	5,073	2.50
Ealing	24	14	22	none	—	—
East Ham	19	12.3	26.5	2,933	15,338	5.29
Eltham and Mottingham	22 ²⁸	13.4	20.5	none	—	—
Memorial Cottage Hospital, Mildmay Park...	29	19	29.33	none	—	—
Norwood Cottage	30	20.4	19.4	none	—	—
Passmore Edwards, Acton	24	12.42	24.51	1,285	4,694	3.60
Passmore Edwards, Willesden	25	22.4	27	— ⁹	—	—
Passmore Edwards, Wood Green	25	15	24	— ⁹	—	—
Wimbledon	18	12.1	22.3	— ⁹	—	—
Totals	236	153.52	Average: 24.21	6,247	25,085	Average of 3 Hospitals: 4.13

NOTE.—Every figure given in this Table (with the exception of the totals, the calculations showing the average number of attendances per Out-patient, and the general averages) has been supplied by the Hospital Officials or extracted from the published Reports.

The small figures refer to the notes on pages 106 to 111.

TABLE LVIII.

COTTAGE HOSPITALS—(continued).

TOTAL ORDINARY EXPENDITURE of ten Cottage Hospitals for the year 1907.

HOSPITAL	Beds occupied	MAINTENANCE					
		Provisions 14 to 18	Surgery and Dispensary 10	Domestic 14 and 15	Establishment Charges 14 and 15	Salaries, Wages, &c. 14 and 15	Miscellaneous 10
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton ...	12	302 16 3	139 19 11	216 0 7	99 2 7	260 7 6	18 8 4
Ealing ...	14	319 16 3	84 6 1	248 11 2	30 19 2	254 3 5	7 10 0
East Ham ...	12	248 11 2	64 12 9	186 9 0	39 7 2	291 11 1	14 19 5
Eltham and Mottingham ...	13	341 18 7	93 11 9	233 11 8	160 8 2	158 3 0	14 2 10
Memorial Cottage Hospital, Mildmay Park	19	566 4 1	120 2 9	326 4 8	231 8 4	417 16 0	21 13 8
Norwood Cottage ...	20	499 18 2	183 0 11	341 1 1	147 12 10	274 2 6	27 7 5
Passmore Edwards, Acton...	12	265 15 1	72 9 2	164 1 9	58 14 11	225 16 4	20 8 5
Passmore Edwards, Willesden ...	22	425 0 0	179 8 8	343 18 5	124 6 4	285 8 2	43 15 7
Passmore Edwards, Wood Green ...	15	370 11 9	105 12 1	207 2 10	76 3 4	184 14 2	11 5 7
Wimbledon Cottage ...	12	273 0 0	51 1 3	198 10 3	19 11 2	200 6 2	8 14 7

HOSPITAL	Beds occupied	MAINTENANCE—(contd.)	ADMINISTRATION				Rent, Rates, and Taxes	Total Ordinary Expenditure
		Total Maintenance	Management 10	Finance 10	Total Administration			
		£ s. d.	£ s. d.	£ s. d.	£ s. d.	£ s. d.		
Blackheath and Charlton ...	12	1,036 15 2	27 6 11	nil	27 6 11	20 3 0	1,084 5 1	
Ealing ...	14	945 6 1	31 18 10	nil	31 18 10	7 12 0	984 16 11	
East Ham ...	12	845 10 7	19 19 0	6 1 5	26 0 5	0 11 0	872 2 0	
Eltham and Mottingham ...	13	1,001 16 0	21 10 1	nil	21 10 1	24 19 3	1,048 5 4	
Memorial Cottage Hospital, Mildmay Park	19	1,683 9 6	76 7 3	nil	76 7 3	102 9 2	1,862 5 11	
Norwood Cottage ...	20	1,473 2 11	19 11 8	nil	19 11 8	79 8 0	1,572 2 7	
Passmore Edwards, Acton...	12	807 5 8	66 9 7	7 0 8	73 10 3	26 7 0	907 2 11 ²	
Passmore Edwards, Willesden ...	22	1,401 17 2	82 3 1	7 12 7	89 15 8	17 7 6	1,509 0 4	
Passmore Edwards, Wood Green...	15	955 9 9	89 18 8	nil	89 18 8	3 8 8	1,048 17 1	
Wimbledon Cottage ...	12	751 3 5	38 7 10	11 19 9	50 7 7	30 10 3	832 1 3	

NOTE.—The figures in this Table have been compiled from the published accounts of the hospitals. Before drawing conclusions from any of the figures as they stand general reference should be made to the notes on pages 106 to 111.

The small figures refer to the notes on pages 106 to 111.

TABLE LIX.

COTTAGE HOSPITALS—(continued).

PROVISIONS.¹⁶ Analysis of Expenditure in each of ten Cottage Hospitals for the year 1907.

HOSPITAL	Beds occupied	IN-PATIENTS			Total value of Excess over Average
		Expenditure on Provisions ^{14 & 15}	Cost per Bed occupied	Comparison with Average	
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	12	302 16 3	25 4 8	+1 6 1	15 13 0
Ealing	14	319 16 3	22 16 10	-1 4 9	
East Ham	12	248 11 2	20 14 3	-3 4 4	
Eltham and Mottingham	13	341 13 7	26 6 0	+2 7 5	30 16 5
Memorial Cottage (Mildmay Park)	19	566 4 1	29 16 0	+5 17 5	111 10 11
Norwood Cottage	20	409 18 2	24 19 11	+1 1 4	21 6 8
Passmore Edwards (Acton)	12	265 15 1 ¹²	22 2 11	-1 15 8	
Passmore Edwards (Willesden)	22	425 0 0	19 6 4	-4 12 3	
Passmore Edwards (Wood Green)	15	370 11 9	24 14 1	+0 15 6	11 12 6
Wimbledon	12	273 0 0	22 15 0	-1 3 7	
Totals	151	3,613 11 4	Average: 23 18 7	—	190 19 4

The small figures refer to the notes on pages 106 to 111.

TABLE
COTTAGE

SURGERY AND DISPENSARY.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Surgery and Dispensary	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	12	91 14 10	7 12 11	+1 5 5
Ealing	14	84 6 1	6 0 5	-0 7 1
East Ham	12	19 12 9	1 12 8	-4 14 10
Eltham and Mottingham	13	93 11 9	7 3 11	+0 16 5
Memorial Cottage (Mildmay Park) ...	19	120 2 9	6 6 5	-0 1 1
Norwood	20	183 0 11	9 3 0	+2 15 6
Passmore Edwards (Acton)	12	34 10 2	2 17 6	-3 10 0
Passmore Edwards (Willesden)	22	179 8 8 ^o	8 3 1	+1 15 7
Passmore Edwards (Wood Green)	15	105 12 1 ^o	7 0 9	+0 13 3
Wimbledon	12	51 1 3 ^o	4 5 1	-2 2 5
Totals	151	963 1 3	Average: 6 7 6	—

The small figures refer to the notes on pages 106 to 111.

TABLE
COTTAGE

DOMESTIC.¹⁶ Analysis of Expenditure

HOSPITAL	IN-PATIENTS			
	Beds occupied	Expenditure on Domestic ¹⁴	Cost per bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	12	206 0 7	17 3 4	+1 2 6
Ealing	14	248 11 2	17 15 1	+1 14 3
East Ham	12	161 9 0	13 9 1	-5 11 9
Eltham and Mottingham	13	233 11 8	17 19 4	+1 18 6
Memorial Cottage (Mildmay Park) ...	19	326 4 8	17 3 4	+1 2 6
Norwood	20	341 1 1	17 1 0	+1 0 2
Passmore Edwards (Acton)	12	156 4 10 ¹²	13 0 4	-3 0 6
Passmore Edwards (Willesden)	22	343 18 5 ^o	15 12 8	-0 8 2
Passmore Edwards (Wood Green)	15	207 2 10 ^o	13 16 2	-2 4 8
Wimbledon	12	198 10 3 ^o	16 10 10	+0 10 0
Totals	151	2,422 14 6	Average: 16 0 10	—

The small figures refer to the notes on pages 106 to 111.

LX.

HOSPITALS—(continued).

in each of ten Cottage Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Surgery and Dispensary	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
5,073	48 5 1	2.28	+1.06	+15 5 0	+22 8 11	37 13 11	Blackheath and Charlton. Ealing.
15,838	45 0 0	.68	-.34	-56 18 0	-33 11 4		East Ham.
—	—	—	—	+10 13 5	—	10 13 5	Eltham and Mottingham.
—	—	—	—	-1 0 7	—		Memorial Cottage (Mildmay Park). Norwood.
—	—	—	—	+55 10 0	—	55 10 0	
4,894	87 19 0	1.86	+ .64	-42 0 0	+13 1 5		Passmore Edwards (Acton).
—	—	—	—	+39 2 10	—	39 2 10	Passmore Edwards (Willesden).
—	—	—	—	+ 9 18 9	—	9 18 9	Passmore Edwards (Wood Green). Wimbledon.
—	—	—	—	-25 9 0	—		
25,805	131 4 1	Average of 3 Hospitals: 1.22	—	—	—	152 13 11	

LXI.

HOSPITALS—(continued).

in each of ten Cottage Hospitals for the Year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Domestic ¹⁴	Cost per Attendance	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
5,073	10 0 0	.47	+ .08	+13 10 0	+1 11 8	15 1 8	Blackheath and Charlton. Ealing.
—	—	—	—	+23 19 6	—	23 19 6	
15,838	25 0 0	.87	-.02	-31 1 0	-1 6 4		East Ham.
—	—	—	—	+25 0 6	—	25 0 6	Eltham and Mottingham.
—	—	—	—	+21 7 6	—	21 7 6	Memorial Cottage (Mildmay Park). Norwood.
—	—	—	—	+20 3 4	—	20 3 4	
4,894	7 16 11	.38	-.01	-36 6 0	-0 3 8		Passmore Edwards (Acton).
—	—	—	—	-5 49 8	—		Passmore Edwards (Willesden).
—	—	—	—	-33 10 0	—		Passmore Edwards (Wood Green). Wimbledon.
—	—	—	—	+ 6 0 0	—	6 0 0	
25,805	42 16 11	Average of 3 Hospitals: .39	—	—	—	111 12 6	

TABLE
COTTAGE
SALARIES AND WAGES (Maintenance).¹⁶ Analysis of

HOSPITAL	Beds occupied	IN-PATIENTS		
		Expenditure on Salaries and Wages ¹⁴ (Maintenance)	Cost per Bed occupied	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	12	219 9 2	18 5 9	+2 19 2
Ealing	14	254 3 5	18 3 1	+2 16 6
East Ham	12	136 11 1	11 7 7	-3 19 0
Eltham and Mottingham	13	158 3 0	12 3 3	-3 3 4
Memorial Cottage (Mildmay Park) ...	19	417 16 0	21 19 9	+6 13 2
Norwood	20	274 2 6	13 14 1	-1 12 6
Passmore Edwards (Acton)	12	184 10 1	15 7 6	+0 0 11
Passmore Edwards (Willesden)	22	285 8 2 ⁹	12 19 5	-2 7 2
Passmore Edwards (Wood Green)	15	184 14 2 ⁹	12 6 3	-3 0 4
Wimbledon	12	200 6 2 ⁹	16 13 10	+1 7 3
Totals	151	2,315 3 9	Average: 15 6 7	—

The small figures refer to the notes on pages 106 to 111.

TABLE
COTTAGE
MANAGEMENT^{16 and 19} (Administration). Analysis of Expenditure on Management

HOSPITAL	Beds occupied	IN-PATIENTS			
		Expenditure on Official Salaries and Pensions	Expenditure on other Management Expenses	Cost per bed occupied for other Management Expenses	Comparison with Average
		£ s. d.	£ s. d.	£ s. d.	£ s. d.
Blackheath and Charlton	12	nil	13 2 6	1 1 10	-0 19 7
Ealing	14	nil	31 18 10	2 5 7	+0 4 2
East Ham	12	nil	19 19 0	1 13 3	-0 8 2
Eltham and Mottingham	13	nil	21 10 1	1 13 1	-0 8 4
Memorial Cottage (Mildmay Park) ...	19	60 0 0	16 7 3	0 17 2	-1 4 3
Norwood	20	nil	19 11 8	0 19 7	-1 1 10
Passmore Edwards (Acton)	12	34 4 0	28 19 2	2 8 3	+0 6 10
Passmore Edwards (Willesden)	22	8 16 6	73 6 7 ⁹	3 6 8	+1 5 3
Passmore Edwards (Wood Green)	15	40 0 0	49 18 8 ⁹	3 6 7	+1 5 2
Wimbledon	12	nil	38 7 10 ⁹	3 3 11	+1 2 6
	151	143 0 6	313 1 7	Average: 2 1 5	—

The small figures refer to the notes on pages 106 to 111.

LXII.

HOSPITALS—(continued).

Expenditure in each of ten Cottage Hospitals for the year 1907.

OUT-PATIENTS				Total value of divergences from Average		Total value of net excess over Average	HOSPITAL
Out-Patient Attendances	Expenditure on Salaries and Wages (Maintenance) ¹⁴	Cost per Attendances	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
5,073	40 18 4	1·93	-27	+35 10 0	-5 14 6	29 15 6	Blackheath and Charlton.
—	—	—	—	+39 11 0	—	39 11 0	Ealing.
15,888	155 0 0	2·34	+14	-47 8 0	+9 7 5		East Ham.
—	—	—	—	-41 3 4	—		Eltham and Mottingham.
—	—	—	—	+126 10 2	—	126 10 2	Memorial Cottage (Mildmay Park).
—	—	—	—	-32 10 0	—		Norwood.
4,894	41 6 3	2·02	-15	+0 11 0	-3 13 9		Passmore Edwards (Acton).
— ⁹	— ⁹	—	—	-51 17 8	—		Passmore Edwards (Willesden).
— ⁹	— ⁹	—	—	-45 5 0	—		Passmore Edwards (Wood Green).
— ⁹	— ⁹	—	—	+16 7 0	—	16 7 0	Wimbledon.
25,805	237 4 7	Average of 3 Hospitals: 2·20	—	—	—	212 3 8	

LXIII.

HOSPITALS—(continued).

(other than Official Salaries and Pensions) in each of ten Cottage Hospitals for the year 1907.

Out-Patient Attendances	OUT-PATIENTS				Total value of divergences from Average		Total value of net Excess over Average	HOSPITAL
	Expenditure on Official Salaries and Pensions	Expenditure on other Manage- ment Expenses	Cost per attendance for other Manage- ment Expenses	Comparison with Average	In-Patients	Out-Patients		
	£ s. d.	£ s. d.	Pence	Pence	£ s. d.	£ s. d.	£ s. d.	
5,073	nil	14 4 5	·67	+53	-11 15 0	+11 2 4		Blackheath and Charlton.
—	nil	—	—	—	+2 18 4	—	2 18 4	Ealing.
15,888	nil	nil	·00	-14	-4 18 0	-9 12 8		East Ham.
—	nil	—	—	—	-5 8 4	—		Eltham and Motting- ham.
—	nil	—	—	—	-23 0 9	—		Memorial Cottage (Mildmay Park).
—	nil	—	—	—	-21 16 8	—		Norwood.
4,894	1 16 0	1 10 5	·07	-07	+4 2 0	-1 9 4	2 12 8	Passmore Edwards (Acton).
— ⁹	nil	— ⁹	—	—	+27 15 6	—	27 15 6	Passmore Edwards (Willesden).
— ⁹	nil	— ⁹	—	—	+18 17 6	—	18 17 6	Passmore Edwards (Wood Green).
— ⁹	nil	— ⁹	—	—	+13 10 0	—	13 10 0	Wimbledon.
25,805	1 16 0	15 14 10	Average of 3 Hospitals ·14	—	—	—	65 14 0	

TABLE LXIV.
LAUNDRY EXPENSES.

ANALYSIS OF COST OF WASHING AT 66 HOSPITALS FOR THE YEAR 1907.

A.—WASHING DONE ON HOSPITAL PREMISES.*

HOSPITAL.	Beds occupied	Out-Patient Attendances	Average Weekly Number of Articles Washed	Total Cost of Washing			Average Cost per Dozen Articles	Cost per Bed occupied
				In-Patients	Out-Patients	Total		
				£ s. d.	£ s. d.	£ s. d.	Pence	£ s. d.
German	114	74,221	3,080 ^a	512 14 4	11 0 0	523 14 4 ^a	9-54	4 9 11
Guy's	515	425,541	20,688	4,603 3 8	143 15 0	4,746 18 8	12-67	8 18 9
London	792	570,375	50,839	5,972 10 4	515 0 4	6,487 10 8	7-04	7 10 9
Middlesex	269	134,445	14,704	2,591 4 9	173 16 11	2,765 1 8	10-34	9 12 8
Royal Free	138	102,068	4,500	972 0 0	88 0 0	1,060 0 0	13-01	7 0 10
Seamen's (<i>Dreadnought</i>)	215	62,376	6,900	1,181 0 9	40 14 6	1,221 15 3	9-78	5 9 10
Medical Mission (Plaistow)	19	17,571	700	213 6 6	nil	213 6 6	16-83	11 4 6
Poplar	78	77,992	3,071	751 14 10	9 2 0	760 16 10	13-68	9 12 9
Seamen's (<i>Branch</i>)	32	28,463	1,700	245 15 1	8 9 5	254 4 6	8-26	7 13 7
East London (Children's)	107	91,748	10,000	891 17 7	90 4 2	902 1 9	4-98	8 6 8
Evelina	54	36,516	4,820 ^b	753 2 8	82 2 1	835 4 9 ^b	9-57	13 18 11
Queen's Hospital for Children	123	70,924	11,761	988 7 2	87 4 0	1,075 11 2	5-05	8 0 8

^a Including 30 pieces per week washed off Hospital premises at a total cost of £10. 1s. 7d.

^b Including 30 pieces per week washed off Hospital premises at a total cost of £6. 6s. 3d.

B.—WASHING DONE PARTLY ON HOSPITAL PREMISES* AND PARTLY OFF.

HOSPITAL.	Beds occupied	Out-Patient Attendances	Average Weekly Number of Articles Washed	Total Cost of Washing			Average Cost per Dozen Articles	Cost per Bed occupied
				In-Patients	Out-Patients	Total		
				£ s. d.	£ s. d.	£ s. d.	Pence	£ s. d.
St. Mary's (Paddington)	257	133,207	8,000 ^a on	276 5 6	20 19 6	297 5 0	8-12	4 12 4
			714 ^a off	910 5 9	53 14 10	964 0 7		
			8,520 ^b off					
University College	243	135,925	8,575 ^c	1,186 11 3	74 14 4	1,261 5 7	12-52	6 11 0
			4,000 ^d on	567 18 2	63 2 0	631 0 2		
			3,800 off	1,024 7 7	113 16 5	1,138 4 0		
Mount Vernon (Consumption)	191	14,171	7,800	1,592 5 9	176 18 5	1,769 4 2	14-12	6 9 11
			3,473 on	1,002 5 6	nil	1,002 5 6		
			1,380 off	239 0 9	nil	239 0 9		
Hospital for Sick Children	182	110,272	4,853	1,241 6 3	nil	1,241 6 3	5-18	7 1 10
			7,700 ^e on	144 12 2	nil	144 12 2		
			7,500 off	1,146 3 4	135 8 4	1,281 11 8		
National Hospital for Paralyzed	148	44,728	15,200	1,290 15 6	135 8 4	1,426 3 10	11-39	5 11 10
			650 on	160 13 8	nil	160 13 8		
			3,458 off	667 2 9	20 0 0	687 2 9		
			4,108	827 16 5	20 0 0	847 16 5		

^a For 15 weeks.

^b For rest of year.

^c Average for whole year.

^d Small articles.

^e Almost wholly babies' napkins.

* See Appendix III.

LAUNDRY EXPENSES—(continued).

C.—WASHING DONE OFF HOSPITAL PREMISES.

HOSPITAL	Beds occupied	Out-Patient Attendances	Average Weekly Number of Articles Washed	Total Cost of Washing			Average Cost per Dozen Articles	Cost per Bed occupied
				In-Patients	Out-Patients	Total		
				£ s. d.	£ s. d.	£ s. d.	Pence	£ s. d.
Charing Cross	140	75,080	3,532	998 19 9	11 13 0	1,010 12 9	15-80	7 2 8
Great Northern Central	147	75,744	4,932	799 0 2	36 9 4	835 9 6	9-35	5 8 8
King's College	189	48,364	8,218	1,321 4 0	25 15 0	1,346 19 0	9-05	6 19 9
Metropolitan	106	88,927	2,129	839 2 4	64 10 10	903 13 2	23-44	7 18 3
St. George's	319	108,795	12,845	2,582 11 0	115 4 8	2,697 15 8	11-60	8 1 10
St. Thomas's	480	217,967	16,712	2,947 4 8	101 18 6	3,049 3 2	10-07	6 2 9
West London	144	125,157	5,764	866 10 6	68 15 10	935 6 4	8-96	6 0 4
Westminster	180	75,552	4,700	716 4 1	25 2 6	741 6 7	8-71	3 19 6
Bolingbroke	29	30,866	878	288 19 7	41 5 8	330 5 3	20-77	9 19 3
French	52	14,305	920	250 6 2	5 4 0	255 10 2	15-33	4 16 3
Hampstead	46	12,074	1,506	329 14 8	1 12 0	331 6 8	12-15	7 3 4
Italian	47	38,037	400	111 10 3	nil	111 10 3	15-39	2 7 5
London Homoeopathic	83	51,520	1,928	527 14 4	25 12 0	553 6 4	15-85	6 7 1
London Temperance	87	73,484	3,789	613 5 1	32 5 6	645 10 7	9-40	7 0 11
Mildmay Mission	34	47,699	1,185	267 2 0	36 16 0	303 18 0	14-16	7 17 1
Miller General Hospital for S.E. London	22	63,938	958	214 13 8	18 4 0	232 17 8	13-42	9 15 2
Prince of Wales's General	81	81,346	1,550	351 4 0	33 16 0	385 0 0	13-71	4 6 8
St. John's (Lewisham)	27	1,786	977	237 3 8	1 0 0	238 3 8	13-46	8 15 8
West Ham	48	104,033	2,866	363 16 9	53 10 0	417 6 9	8-04	7 11 7
City of London Hospital for Diseases of the Chest	120	64,592	2,800	401 7 5	2 17 9	404 5 2	7-97	3 6 10
Hospital for Consumption	311	47,971	5,000	921 7 1	27 3 2	948 10 3	10-47	2 19 3
Royal Hospital for Diseases of the Chest	59	26,046	1,600	346 13 9	nil	346 13 9	11-96	5 17 6
Chelsea Hospital for Women	44	9,297	2,250	360 0 0	6 3 5	366 3 5	8-98	8 3 7
Hospital for Women	57	14,927	1,841	433 9 9	25 0 0	458 9 9	13-75	7 12 1
New Hospital for Women	54	34,037	2,220	452 0 11	24 13 4	476 14 3	11-86	8 7 5
Samaritan Free	44	15,822	1,442	311 18 3	6 5 6	318 3 9	12-18	7 1 9
Grosvenor (Women and Children)	31	15,876	1,362	194 0 0	10 9 11	204 9 11	8-29	6 5 1
Royal Waterloo	39	38,072	1,082	303 12 11	27 12 0	331 4 11	16-90	7 15 8
St. Mary's (Plaistow)	31	64,304	800	213 1 4	28 12 5	241 13 9	16-68	6 17 5

LAUNDRY EXPENSES—(continued).

C.—WASHING DONE OFF HOSPITAL PREMISES—(continued).

HOSPITAL	Beds occupied	Out-Patient Attendances	Average Weekly Number of Articles Washed	Total Cost of Washing			Average Cost per Dozen Articles	Cost per Bed occupied
				In-Patients	Out-Patients	Total		
				£ s. d.	£ s. d.	£ s. d.	Pence	£ s. d.
Belgrave (Children)	27	35,131	2,760	337 14 10	24 2 6	361 17 4	7-24	12 10 2
Paddington Green	35	53,927	1,300	219 3 6	26 0 2	245 3 8	10-41	6 5 2
Victoria	82	66,711	4,555	729 19 3	21 12 0	751 11 3	9-11	8 18 0
Central London Ophthalmic ...	18	29,345	462	77 0 10	25 13 7	102 14 5	12-28	4 5 7
Royal Eye	29	84,108	862	153 4 11	9 2 6	162 7 5	10-40	5 5 8
Royal London Ophthalmic ...	107	124,304	970	384 11 8	40 0 0	424 11 8	24-17	3 11 10
Royal Westminster Ophthalmic ...	27	37,171	394	73 1 4	nil	73 1 4	10-24	2 14 1
Western Ophthalmic	11	26,410	136	45 12 8	nil	45 12 8	18-53	4 2 11
Hospital for Epilepsy	36	7,504	734	171 6 1	nil	171 6 1	12-89	4 15 2
West End Hospital for Diseases of Nervous System	64	21,659	1,750	203 6 8	80 0 0	283 6 8	8-94	3 3 6
Blackheath and Charlton (Cottage)	12	5,073	406	94 9 6	nil	94 9 6	12-85	7 17 5
Ealing	14	—	427	96 11 7	—	96 11 7	12-49	6 17 11
East Ham	12	15,838	355	70 4 9	nil	70 4 9	10-92	5 17 0
Eltham and Mottingham	13	—	366	90 9 8	—	90 9 8	13-65	6 19 2
Memorial (Mildmay Park) ...	19	—	450	129 5 5	—	129 5 5	15-81	6 16 0
Norwood	20	—	646	116 15 6	—	116 15 6	9-98	5 16 9
Passmore Edwards (Acton) ...	12	4,894	320	59 2 1	2 19 1	62 1 2	10-71	4 18 5
Passmore Edwards (Willesden) ...	22	—	175	92 16 9	—	92 16 9	29-30	4 4 4
Passmore Edwards (Wood Green)	15	—	350	80 17 3	—	80 17 3	12-76	5 7 9
Wimbledon	12	—	272	59 4 1	—	59 4 1	12-05	4 18 8

TABLE LXV.

TABLE showing the highest and lowest of the prices returned as the lowest which were being paid on December 31, 1907, for thirty-three different articles in use by the sixty-six hospitals dealt with in this Report.

Description	Highest	Lowest	Description	Highest	Lowest
<i>Provisions.</i>			<i>Surgery and Dispensary—cont.</i>		
	£ s. d.	£ s. d.		£ s. d.	£ s. d.
Topsides of beef... .. per lb.	0 0 10	0 0 4½	Quinine per oz.	0 1 9	0 0 4½
Legs of Mutton "	0 0 10½	0 0 4	Gauze (plain) ... per 100 yards	0 13 10	0 5 0
Fish "	0 0 8	0 0 2	Gauze (cyanide) .. "	0 19 5	0 6 5
Fowls each	0 4 0	0 1 6	Lint per lb.	0 1 8	0 0 9
Butter per lb.	0 1 3	0 0 10	Wool (absorbent) ... "	0 1 5	0 0 5¼
Eggs per 120	1 0 0	0 7 0	Wool (grey) "	0 0 9½	0 0 4
Milk per gallon	0 1 9	0 0 6	Ice per cwt.	0 4 8	0 1 0
Bread per 4 lbs.	0 0 6½	0 0 3¾	Mineral Waters, per dozen syphons	0 3 6	0 1 2
Tea per lb.	0 1 7	0 1 0			
Sugar per cwt.	1 3 4	0 14 0	<i>Domestic.</i>		
Rice "	1 5 0	0 9 10½	Blankets... .. each	0 10 0	0 2 2
Potatoes "	0 18 0	0 3 3	Sheets "	0 7 6	0 2 0
Ale per barrel	1 16 0	0 17 0	" per yard	0 2 2	0 0 7½
			Towels each	0 2 0	0 0 2½
<i>Surgery and Dispensary.</i>			" per yard	0 1 7	0 0 4
Bromide of Potassium ... per lb.	0 1 10	0 0 7	Cups and Saucers ... per dozen	0 7 10	0 1 6
Carbolic Acid "	0 1 4	0 0 2½	Hair brooms "	2 13 4	0 6 6
Chloroform "	0 6 5	0 1 3¾	Scrubbing-brushes ... "	0 16 0	0 2 9
Cod Liver Oil per gallon	0 6 3	0 2 3	Coal, steam per ton	1 10 0	0 12 6
Iodide of Potassium ... per lb.	0 14 6	0 7 4¼	" house "	1 8 0	0 16 9

NOTE.—The circumstances under which goods are purchased, the quantities and qualities, the date and length of contract, and conditions of delivery would have to be taken into consideration before assuming that the lowest prices paid by a single Hospital in any year were obtainable by every institution.

APPENDIX I.

THE REVISED INCOME AND EXPENDITURE ACCOUNT.

In the first three Statistical Reports a list was given of the items included in the old Uniform System under the various main headings of Expenditure. In the Revised Uniform System the arrangement of the headings and sub-headings has been to some extent altered, and is now as follows.

(A)—MAINTENANCE :—

I. PROVISIONS—

1. Meat.
2. Fish, Poultry, &c.
3. Butter, Bacon, &c.
4. Eggs.
5. Milk.
6. Bread, Flour, &c.
7. Grocery.
8. Vegetables and Fruit.
9. Malt Liquors.
10. Aerated Water and Ice.

II. SURGERY AND DISPENSARY—

1. Drugs, Chemicals, Disinfectants, &c.
2. Dressings, Bandages, &c.
3. Instruments and Appliances.
4. Wines and Spirits.
5. Sundries.

III. DOMESTIC—

1. Renewal and repair of Furniture.
2. Renewal and repair of Bedding and Linen.
3. Renewal and repair of Hardware, Crockery, Brushes, &c.
4. Washing done off Hospital premises (*average weekly number of articles.....*).
5. Cleaning and Chandlery.
6. Water.

(A)—MAINTENANCE—(cont.)

7. Fuel and Lighting—

- (a) Coal.
- (b) Gas.
- (c) Electric Current.
- (d) Oil, Wood, &c.
8. Uniforms (Nurses', Porters', &c.).
9. Sundries.

IV. ESTABLISHMENT—

1. Insurance.
2. Renewals and Repairs.
3. Annual Cleaning.
4. Garden.

V. SALARIES, WAGES, &c.

1. Medical.
2. Dispensing.
3. Nursing.
4. Other Officers.
5. Mechanics, &c.
6. Porters.
7. Domestic Servants.
8. Scrubbers.
9. Pensions.

VI. MISCELLANEOUS—

1. Printing and Stationery.
2. Postages.
3. Advertisements.
4. Sundries.

(B)—ADMINISTRATION:—

I. MANAGEMENT—

1. Official Salaries.
2. Pensions.
3. Official Printing and Stationery.
4. Official Postage and Telegrams.
5. Official Advertisements.
6. Law Charges.
7. Auditors' Fee.
8. Sundries.

II. FINANCE.

1. Appeals.
2. Commission.
3. Festivals, Bazaars, &c.

(C)—RENT, RATES, AND TAXES:—

I. RENT.

II. RATES AND TAXES.

(D)—EXTRAORDINARY EXPENDITURE:—

I. INTEREST.

II. CONTRIBUTIONS TO OTHER INSTITUTIONS.

III. FESTIVALS, BAZAARS, &c., for new buildings or equipment, or the extinction of debt incurred for such purposes.

Building Improvements and other capital expenditure are now excluded from the Income and Expenditure account and shown on the Balance Sheet.

APPENDIX II.

STATISTICS OF IN-PATIENTS AND OUT-PATIENTS.

The following are the rules laid down in the Revised Uniform System for the computation of statistics and the forms prescribed for the apportionment of expenditure between In-Patients and Out-Patients. In the Statistical Tables the total expenditure on In-Patients added to the total expenditure on Out-Patients will always equal the total cost of Maintenance and Administration on the Income and Expenditure Account.

A.

RULES FOR THE ENUMERATION OF PATIENTS, &c., &c.

(In accordance with the Revised Uniform System of Hospital Accounts.)

- (1) An in-patient is a person who is recorded in a book kept for that purpose as having been in the Hospital at a fixed hour of the day, which hour (when fixed) shall not be changed during the year.
- (2) The average number of beds in daily occupation, the average number of days each patient was resident, and all other statistical information relating to the number of in-patients, shall be calculated on the basis of (1), *e.g.*, the number of beds in daily occupation is to be calculated by taking the total of the daily numbers of in-patients *for the year* and dividing by the number of days in that year.
- (3) The average cost per in-patient (or per bed) per week is to be arrived at by dividing the average number of in-patients per day into the total cost of Maintenance and Administration (which will now require no deductions to be made, except the cost of out-patients as ascertained in 5), and dividing by the number of weeks in the year.
- (4) An out-patient* is a person attending continuously for the same ailment, for however long a period, between January 1st and December 31st inclusive.
- (5) The cost of out-patients is to be ascertained as nearly as possible, such cost being part of the total cost of Maintenance and Administration.

* A casualty patient is either an in-patient or an out-patient. If taken in, he counts as an in-patient. If treated and sent home, he counts as an out-patient. Care must be taken that where a Hospital, for the purposes of its own arrangements or statistics, retains a distinction between casualty and other patients, no patient is counted twice, as in that event the total number of in-patients or out-patients, as the case may be would be affected.

B.**STATISTICAL TABLES.****I.—IN-PATIENTS.****(a) NUMBER OF BEDS AND IN-PATIENTS.**

	† Numbers in 19	* Numbers in 19
(1) Number of Beds available for use		
(2) Average number of Patients resident daily throughout the year <i>As counted and recorded daily.</i> ...		
(3) Number of In-Patients in the Hospital at beginning of year... ..		
(4) " " " admitted during year		
(5) " " " in the Hospital at the end of the year		
(6) Average number of days each Patient was resident		

Ascertained by dividing the yearly total of daily counts, See (2), by the number of Patients treated to a conclusion, i.e. (3) + (4) - (5).

(b) ANNUAL EXPENDITURE ON IN-PATIENTS APART FROM THAT ON OUT-PATIENTS; AVERAGE COST OF EACH IN-PATIENT; AND AVERAGE COST OF EACH IN-PATIENT PER WEEK.

	† Expenditure on In-Patients in 19	† Average cost of each In-Patient in 19	* Expenditure on In-Patients in 19	† Average cost of each In-Patient in 19
	£ s. d.	£ s. d.	£ s. d.	£ s. d.
Maintenance:—				
(7) Provisions { Should any Resident Officers or { Servants not be victualled, or { any article of food for patients { not be supplied, a note should { here be made of the fact.				
(8) Surgery and Dispensary... ..				
(9) Domestic				
(10) Establishment				
(11) Salaries, Wages, &c.				
(12) Miscellaneous Expenses... ..				
Administration:—				
(13) Management				
(14) Finance				
TOTALS				
AVERAGE TOTAL Cost of each In-Patient per week				

Found by dividing the totals of columns marked † by average (6) and multiplying the quotient by seven, the number of days in a week.

* The figures for the year under review to be placed in this column.

† The figures for the year preceding the year under review to be placed in this column.

‡ These averages are found by dividing the amounts against each of the sub-heads (7) to (14), and against the Totals, by the number of In-Patients treated to a conclusion during the year, i.e. (3) + (4) - (5).

STATISTICAL TABLES—continued.

II.—OUT-PATIENTS.

(a) NUMBERS.

	† Numbers in 19	* Numbers in 19
(1) Total number of new Out-Patients		
(2) Total number of Out-Patient attendances		
(a) Number of Patients on books at the beginning of the year, if ascertainable		
(b) Number of Casualty Patients included in No. 1 above		
(c) Number of Casualty Attendances included in No. 2 above		
(d) Number of Maternity Patients included in No. 1 above, attended at home		
(e) Number of Maternity Patients included in No. 1 above, attended at the Hospital		

(b) ANNUAL EXPENDITURE AND AVERAGE COST OF EACH OUT-PATIENT AND OF EACH OUT-PATIENT ATTENDANCE.

	† Expenditure in 19			† Average cost per Out-Patient.		* Expenditure in 19			† Average cost per Out-Patient.	
	£	s.	d.	s.	d.	£	s.	d.	s.	d.
Maintenance :—										
(3) Surgery and Dispensary										
(4) Domestic										
(5) Establishment										
(6) Salaries and Wages (including Board of Officials, if any)										
(7) Miscellaneous... ..										
Administration :—										
(8) Management and Finance										
TOTALS										
AVERAGE COST per Attendance										

These averages are found by dividing the totals of columns † and *, by the totals of Out-Patient attendances No. (2) above.

* The figures for the year under review to be placed in this column.
† The figures for the year preceding the year under review to be placed in this column.
‡ These averages are found by dividing the amounts against each of the sub-heads (3) to (8) and against the Totals by the total number of new Out-Patients (1) above.

APPENDIX III.

COST OF WASHING DONE ON HOSPITAL PREMISES.

The following is the form of return prescribed by the Revised Uniform System of Accounts for the use of Hospitals where the Washing, or any part of it, is done on Hospital premises. The Expenditure on that, if any, which is done away from Hospital premises is shown under "Domestic," "Washing," in the Income and Expenditure Account.

WASHING RETURN.

FOR THE YEAR ENDING 31ST DECEMBER, 19 ..

WORK DONE.

Average No. of pieces washed weekly on Hospital premises

EXPENDITURE.	£	s.	d.	£	s.	d.
Wages of Laundry Hands						
Board " "						
Wages and Board or proportion of Wages and Board of Workers whose time is wholly or partly given to Laundry, as Engineer, Stokers, &c.—						
Wages						
Board						
Materials and Sundries—						
Soap, Soda, &c., Brooms, Brushes, Utensils, Overalls, Clogs, Baskets, &c.						
Carriage						
Fuel, Power and Light						
Water						
Repairs to Laundry Building						
Repairs to Machinery and Plant						
Insurance, Fire and Boiler						
Depreciation—						
Buildings (<i>1½ per cent. per annum on the diminishing value is suggested</i>)						
Machinery and Boilers (<i>7½ per cent. per annum on the diminishing value is suggested</i>)						
Interest on Capital						
Rent						
Rates						
TOTAL COST OF WASHING DONE ON HOSPITAL PREMISES						

NOTES.

(1) It will be seen that the total number of beds set apart for Medical and Surgical cases respectively differ. The difference in numbers between different classes of beds is of some importance in considering the average expenditure per bed.

(2) The *Hampstead*, *Mildmay Mission*, and *Miller Hospitals* have not divided their beds as between Medical and Surgical, although both kinds of cases are treated in each of these Hospitals. Of the 37 special beds at the *Prince of Wales's General Hospital*, Tottenham, 25 are used for children's Medical and Surgical cases.

(3) In the case of *St. Thomas's Hospital* the forty-two paying beds, although included in the total number of beds in the Hospital, namely 603, are not included in the average number of beds in daily occupation, namely 480. Separate accounts are kept for these paying beds, which are in a part of the Hospital known as *St. Thomas's Home*, and consequently the accounts of the Hospital proper do not apply to them.

(4) In all Tables, except those giving General Particulars, fractions of an occupied bed are neglected, except in the case of the *Poplar Hospital*, where the fraction of .9 has been treated as one bed. Fractions of a penny have also been neglected.

(5) The *Royal London Ophthalmic* returns the total number of beds as 188, 20 being empty; the *Metropolitan* utilises 36 ward beds for nurses at present.

(6) The division of the total number of Out-Patients in the General Hospitals into Casualties, Lying-in cases, and others is based on figures supplied by the Hospitals; but the varying proportions of Casualties to others suggest that the definition of a casualty differs in different Hospitals.

(7) The *West Ham* takes in a few urgent Medical cases when accommodation permits.

(8) The *St. John's Hospital*, Lewisham, was entirely closed for two months in 1907 through lack of funds. The *Evelina Hospital* was closed for ten weeks.

(9) The *Passmore Edwards Cottage Hospital*, Willesden, although having no general Out-Patients' Department, treated 946 minor casualties; *Passmore Edwards*, Wood Green, treated 238 casualties; and the *Wimbledon Cottage Hospital* treated 23 persons as out-patients.

(10) The *French Hospital* includes *Vin Ordinaire* under Provisions.

(11) The Expenditure on Salaries and Wages (maintenance) at the *Italian Hospital* is not comparable with that at other hospitals, since the duties of nursing and dispensing are carried out by the Nursing Sisterhood of *St. Vincent de Paul*. This Hospital has therefore been omitted in the calculation of the average.

(12) The *Passmore Edwards Cottage Hospital*, Acton, includes £41 8s., cost of Board, &c., of District Nurses, in Provisions and Domestic, in Income and Expenditure Account, deducting the amount from the total cost of maintenance and charging to District Nurses' Account. The proper deductions have been made in Tables LVIII., LIX., and LXI. of this Report.

(13) In drawing conclusions from the comparisons in this table the relative number of women and children treated must be taken into consideration. Uniform statistics are not available, but the following figures will enable the proportions to be estimated:—

Grosvenor Hospital—

	Women	Children	Total
In-patients (admitted)	368	23	391
Out-patients	2,975	1,087	4,012
(Children=16 years or under.)			

Royal Waterloo—

	Women	Children	Total
In-patients (admitted)	236	260	496
Out-patient attendances	24,518	18,559	38,072
(Children=under 14 years.)			

St. Mary's, Plaistow—

			Women	Children	Total
In-patients (treated)	145	501	646
Out-patients	4,476	13,427	17,903
„ attendances	10,717	53,587	64,304
(Children=16 years or under.)					

(14) In order to facilitate comparisons between the Domestic Expenditure of Hospitals where the washing is done on hospital premises and those where it is put out, the cost of the laundry in the former cases under the headings of "Provisions," "Salaries," and "Establishment Charges," as shown in the washing returns published by these hospitals, has been transferred to the heading "Domestic." The charges in respect of Depreciation and Interest on Capital, which form part of the cost of washing as shown in the washing returns, are not included in the Domestic Expenditure in these tables, which deal only with the figures of the Income and Expenditure Accounts. In the cases where the washing is put out the Domestic Expenditure includes, of course, the whole of the charges of the laundry companies. (See Appendix III. for form of washing return, and Table LXIV. for comparison of cost of washing taken by itself, including the charges for depreciation and interest.)

(15) The Expenditure on Provisions, and on the other accounts which relate to the purchase of goods, is given without reference to stocks in hand, but taking one Hospital with another it is probable that the stocks do not vary very much from year to year. Were it otherwise, however, a considerable difference in the expenditure of different years might be expected.

(16) For the items included under the headings "Provisions," "Surgery and Dispensary," "Domestic," "Salaries and Wages (Maintenance)," "Management," &c., &c. see Appendix I. In order to bring the sub-divisions of maintenance expenditure into line with the sub-divisions in the Statistical Tables (see Appendix II.) the cost of the Board of Officials engaged in the Out-Patient Department has been transferred from Provisions to Salaries and Wages.

(17) Variations in the cost of Provisions may, in some cases, be partly accounted for by the arrangements made with officials who do not sleep on the premises or who provide their own board. Where such officials (other than those engaged in the Out-Patient Department) take meals in the Hospital the cost of Provisions would be increased and Salaries and Wages presumably diminished.

(18) The cost of Provisions may also be affected by the maintenance of private nursing establishments. The nurses, however, in some cases return to the wards after taking private cases, and during their attendance on such cases they, of course, do not board in the Hospital.

(19) Tables VII., XIV., XXI., XXVIII., XXXV., XLII., XLIX., LVI., and LXIII. show the Total Management Expenses divided into Official Salaries and Pensions, and other Management Expenses. The latter division only has been treated as an account which is controllable from year to year. The recipients of Salaries and Pensions cannot be dealt with from year to year on the same principles as affect ordinary market dealings.

(20) The Revised Uniform System of Hospital Accounts is fully explained in a pamphlet issued under that title by the King's Fund, the Metropolitan Hospital Sunday Fund, and the Hospital Saturday Fund, and published by G. Barber, 23 Farnival Street, Holborn, E.C., price 1s. post free.

NOTES PRINTED IN COURTESY TO THE HOSPITAL OFFICIALS BY WHOM THEY WERE
KINDLY SUPPLIED.

(21) "The estimated amount of water, gas, electric current, &c., &c., consumed in the wards occupied by the Royal National Orthopædic Hospital has been deducted from the Rent paid, in order that the Expenditure side of the account should show only what has been spent by our own Hospital.

"The cost per patient is necessarily higher this year owing to the fact that fewer beds are in actual use, while a large part of the Expenditure cannot be proportionately reduced.

"A considerable outlay for the renewal of bedding and linen, annual cleaning, and structural repairs was imperatively necessary, so that the expenditure on these heads shows a great increase." (*Charing Cross.*)

(22) "In connection with Provisions, the Committee desire to point out that the patients are provided with Tea, Butter, and Sugar, and that special food has to be prepared for Jewish patients, which necessitates the employment of an extra Cook and the expense of an additional Kitchen.

"All employees are boarded at the Hospital. These include twelve Officers, fifty-four Nurses, and twenty-three Porters and Servants." (*Metropolitan.*)

(23) "The prices paid for meat, fowls, eggs, bread, sugar, and potatoes during the period under notice were higher than those which obtained in 1906, but notwithstanding that fact, and also that a greater number of In-patients were treated, the cost of provisions was only £39 15s. 10d. more than for the year before.

"The increase under 'Surgery and Dispensary' is largely accounted for by the inclusion of the cost of drugs and instruments used in the Electrical and Light Department and the Clinical Laboratories, which expenses were formerly placed under separate headings.

"All pharmaceutical preparations are manufactured on the premises, e.g. Infusions, Decoctions, Tinctures, Liquid Extracts, Pills and Ointments, Plaster (strapping), Emulsions, (Cod Liver Oil and Iron, etc.), Ice, and Mineral Waters.

"Under Medical salaries £650 is included for officers employed in the Clinical Laboratories, and £150 for the Medical Officer-in-charge of the Electrical and Light Department.

"The contract price for steam coal has been greater by 3s. 9d. per ton, and for house coal by 2s. 6d. per ton.

"The lighting expenses are heavier, but with regard to the terms upon which we obtain electric current for lighting and power purposes we are entirely in the hands of the Borough Council of St. Marylebone, to which body strong representations have recently been made with a view to inducing them to reconsider their scale of charges." (*Middlesex.*)

(24) "During the structural improvements, three wards containing altogether fifty-four beds, were closed for many months. This greatly reduced the number of patients and increased the cost per bed occupied during 1907, as compared with the two previous years.

"The item of provisions covers the cost of feeding the Patients, Nurses, resident Medical Officers, male and female servants, including Laundry hands and Staff generally, all of whom have their meals during the time they are employed at the Hospital.

"This Hospital provides its In-patients with every necessary article of diet, and also provides for their washing." (*Royal Free.*)

(25) "Strict supervision has been exercised over the expenditure of each department compatible with the proper treatment of the patients.

"The cost per bed is higher than last year; this is owing to three of the largest Wards, each containing 26 beds, being closed for a considerable time for necessary re-drainage. For the same reason, the daily number of patients resident has decreased.

"The management have increased the scale of diets for patients, consequently provisions have cost more.

"All provisions, including tea, sugar, and butter, are supplied free to the patients.

"When patients are unable to get their personal washing done, the Hospital does it for them.

"Soda water which was previously posted to 'Surgery and Dispensary Sundries' is now posted to 'Provisions.' (*St. George's Hospital.*)

(26) "Percentage of Officers victualled to Patients is 68%, i.e. for every 100 occupied beds there are 68 workers provisioned in the Hospital, including Officers, Nurses, and Servants of all grades.

"Electric Light is used, which is considered more expensive than gas." (*St. Mary's Hospital.*)

(27) "Such management work as is required in the out-patient department is under the supervision of the Steward's department, and therefore charged in Salaries and Wages (Maintenance), sub-head "Other Officers." (*St. Thomas's Hospital.*)

(28) "The question of obtaining drugs at a cheaper rate is under consideration, and it is probable that in the near future tenders will be called for and contracts entered into for the supply of such stores." (*Seamen's Hospital Society.*)

(29) "The expenditure on Provisions is large in consequence of the large number of the Staff provided with meals. The persons receiving meals daily number 151, and the daily average of meals provided is 462.5." (*Westminster.*)

(30) "In cases where no contracts are made, mainly owing to the required quantities being small, the prices of various firms are compared and, as far as possible, the cheapest article is obtained." (*Bolingbroke Hospital.*)

(31) "No alcoholic beverages are used by either Patients, Nurses, or Staff.

"There are 104 Beds in the Hospital distributed among nine Wards, each with its separate Ward, Kitchen, &c. This entails a larger number of skilled Nurses, Porters, and Scrubbers.

"*Pathological Department* :—The £198 expended on this Department was an extraordinary expenditure, which may not occur in future years; it has therefore been excluded from the ordinary expenditure.

"*Nursing* :—We have no paying Probationers, therefore no 'fee' to reduce Nursing cost.

"There has to be a larger number of Nurses on the Staff than in Hospitals with Medical Schools. The Nurses of the Hospitals do the work (dressings, &c.) done by Students in Hospitals with Schools.

"The Hospital does not employ Ward Maids, the work being done by Scrubbers. The amount is included under Domestic Wages, instead of Nursing, making Domestic Expenses higher.

"The Wages of Scrubbers living out are greater than those paid to Ward Maids living in."

"*Domestic Wages* :—Include Scrubbers' Wages.

"All the male servants are *not* boarded at the Hospital, but are paid extra wages in lieu of food, therefore Domestic Wages are more, Provisions less."

"*Provisions* :—The Patients' and Nurses' Fare is of the best and on a most liberal scale, there being no limit to the amount of food that they may consume." (*London Homœopathic Hospital.*)

(32) "There are no contracts for any of the articles purchased by the Hospital." (*Medical Mission Hospital and Dispensary.*)

(33) "Owing to the small number of beds there are many articles which cannot be bought so advantageously as at a larger Hospital. An earnest endeavour is, however, being made to purchase at the lowest possible prices without sacrificing quality." (*The Miller General Hospital for South-East London.*)

(34) "The very small quantity of drugs used under the specified headings is accounted for by the fact that this is chiefly an Accident Hospital and there are *no Medical Out-patients*; the cost of drugs therefore is somewhat higher than if larger purchases were made." (*Poplar Hospital for Accidents.*)

(35) "The number of Beds available for the first 9 months was 75, after that 125 with 1 ward of 12 Beds closed. I have therefore reckoned the daily average for the whole year as 81, which have all been in constant use.

"*Laundry*.—About 1,550 articles washed per week. Large sheets, 1s. per doz.; fringed, bath, and roller towels, 6d. per doz.; pillow cases, 9d. per doz.; doctors' overalls, 1s. per doz.; tea cloths, 6d. per doz.; table cloths, 2s. per doz.; doctors' and nurses' bags containing articles of clothing, 2s. each; porters' and servants' bags containing articles of clothing, 1s. 6d. each. Total laundry as per Income and Expenditure Account, £885." (*The Prince of Wales's General Hospital*.)

(36) "*Surgery and Dispensary*.—The expenditure on apparatus and materials in connection with the X-Rays department was £35 15s. 8d. This amount is included under Instruments and Appliances.

"*Salaries and Wages*.—Under the sub-heading 'Medical' is included an amount of £248, being honoraria to the Medical Staff to cover their travelling and incidental expenses." (*The Royal Hospital for Diseases of the Chest*.)

(37) "Linen sheets used throughout the Hospital in preference to calico. This is considered an economy in the end." (*The Hospital for Women*.)

(38) "The Board of Governors do not desire to make any special statement except that the accounts are kept in accordance with requirements of the King's Fund; and that the supplies are obtained partly by contract (tenders being invited from selected firms) and partly from approved tradesmen. The average cost of provisions, including the estimated value of gifts, worked out at 6-12 pence per head per day, which shows that the system adopted is quite satisfactory." (*Royal Waterloo Hospital for Children and Women*.)

(39) "*Meat*.—The price 8d. was for prime cut of topside. In January 1908, a contract was made for meat for six months, the price of the prime cut remaining 8d., but the topside (whole) 6½d." (*The Belgrave Hospital for Children*.)

(40) "*In-Patient Department*.—re milk. The Medical Committee of this Hospital being of opinion that the supply of milk for Patients in the wards should continue to be obtained from the Walker Gordon Laboratories, Limited, at a cost of 4½d. per litre, the extra cost of milk, due to this fact, in 1907 was £41 2s. 6d.

"*Out-Patient Department*.—re cost of each Out-Patient attendance. The Committee desire to remark that the average attendance of Out-Patients in 1907 was 2-90 as compared with 3-23 in 1906.

"The supplies of medicines, surgical dressings, &c., given to Out-Patients were as follows:—

"Supply for 7 days	15,218	} 70,315 weekly supplies.
" " 14 "	21,514	
" " 21 "	8,085	
" " 28 "	741	
	40,508	
"Advice and treatment	13,419	
Total attendances as registered	53,927	

(*Paddington Green Children's Hospital*.)

(41) "The Committee of Management are pleased to have the opportunity of calling the Council's attention to the following remarks:

"(1) Owing to the frequent outbreaks of infectious complaints in the Hospital, the Wards were closed to admissions several times during the year, which affected the average number of Beds occupied considerably.

"(2) Expenditure (a) Domestic: Increase from 1906 £110, due to Renewal of Furniture £46; this was considerably reduced in 1905 and 1906 owing to re-furnishing in 1904. Cleaning, £55; previously under old system the greater portion of this would have been charged to Extraordinary Expenditure. (b) Salaries and Wages. Increase £95, due to appointment of a Senior Resident Medical Officer in January 1907. (c) Miscellaneous Expenses. Increase due to re-arrangement of Accounts and consequent reduction in cost of Administration.

"(3) The geographical position of the Hospital and its distance from the markets necessitates an increase in price charged for many articles.

"(4) The cost of Cleaning, Lighting, and Heating is higher, owing to the construction in three blocks, than in a Hospital contained in one or two blocks.

(5) The installation of an X-Ray Apparatus for the treatment of Ringworm has increased the consumption of Electric Current." (*Victoria Hospital for Children.*)

(42) "It is nine years since the Hospital was moved into its new building with new furniture and equipment. The Committee now have to meet increasing annual expenditure for renewals and repairs of various articles under the heading of *Domestic*, and under *Establishment* for renewals and repairs of the fittings and equipment of the building and for the Annual Cleaning.

"The interior of the building requires repainting throughout. The cost of painting the wood-work alone will greatly increase the expenditure for the next three years." (*Royal London Ophthalmic Hospital.*)

(43) "The Committee of Management desire to point out that the prices herein mentioned for the various articles supplied to the Royal Westminster Ophthalmic Hospital are the best obtainable considering that the Hospital is small and in many instances the quantities used are not large, but they have every reason to believe that they compare favourably with other and larger Institutions." (*Royal Westminster Ophthalmic Hospital.*)

(44) "*Beds.*—With regard to the beds they are either Medical or Surgical, according to the demand upon them, and all patients who are able to pay are expected to do so.

"*Accounts.*—It will be noted that the liabilities met in 1907 include those previously incurred, but not met at December 31, 1906. They amount to £383 2s. 3d.

"There were many special charges in 1907, such as painting, decorating, and general improvements to the fabric (£240), nothing having been done since the opening of the Hospital; and a grant in lieu of a pension to the retiring Secretary (£420).

"During 1907 there was an unprecedented demand upon the Hospital.

"*Prices.*—With regard to the prices given I found on taking up duty in June last that strictly speaking no contracts were entered into, but that standing arrangements (some of them made several years ago) were in force for taking supplies at certain, or current market, prices. These prices are given under 'A.' As time has allowed, I have put the supplies on a contract basis, and so that the Hospital's economies can be recognised I have also added the new prices." (*Hospital for Epilepsy and Paralysis.*)

(45) "Contributions to other Institutions 'Extraordinary Expenditure' includes the following grants to special funds in connection with this Hospital. Donations carrying Life Annuities Fund, £47 12s. 3d.; National Hospital Convalescent Home, £197 18s. 6d." (*National Hospital for the Paralysed and Epileptic (Albany Memorial).*)

(46) "In spite of every care being used, there was a debit balance, being excess of total expenditure over total income for the year, of £110 13s. 7d.

"Renewals, repairs, including relaying of corridor floors, had mostly to do with this result. (*Eltham and Mottingham Cottage Hospital.*)

(47) "The average cost per patient per week works out at £1 3s. 10d., as against £1 11s. 11d. in 1906, or a daily average of 3s. 7d., which compares favourably with an average daily cost of 4s. 1½d. for twelve general Hospitals in London which have no Medical Schools.

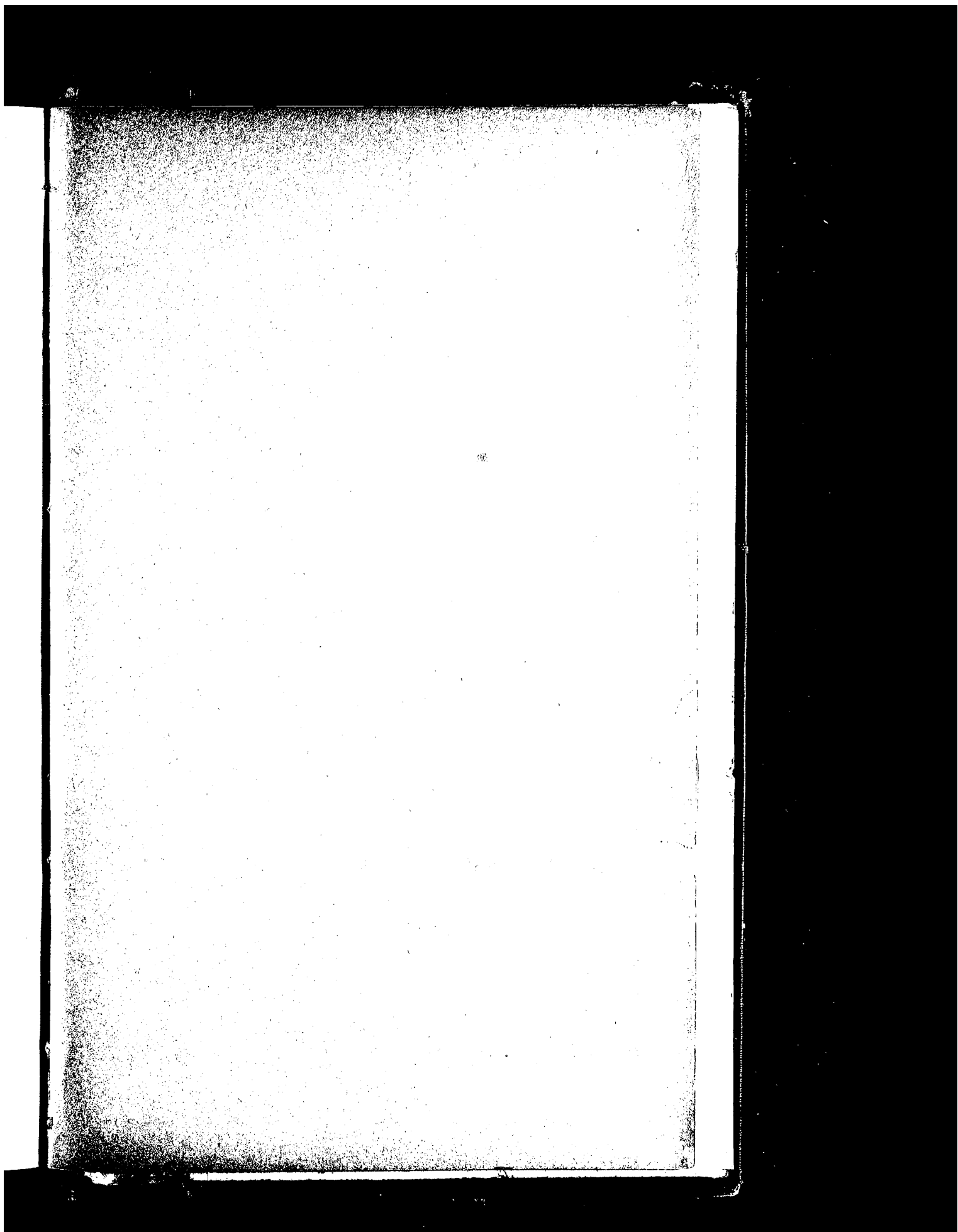
"Although the Hospital is still spoken of as 'Cottage' the work undertaken is really equivalent to that of the General Hospital of any large provincial town embracing a large number of surgical operations and the treatment of accidents and casualties.

"During the year it will be necessary to carry out the repainting of the Hospital both externally and internally, and to effect other needed repairs; the outlay involved will be no light one.

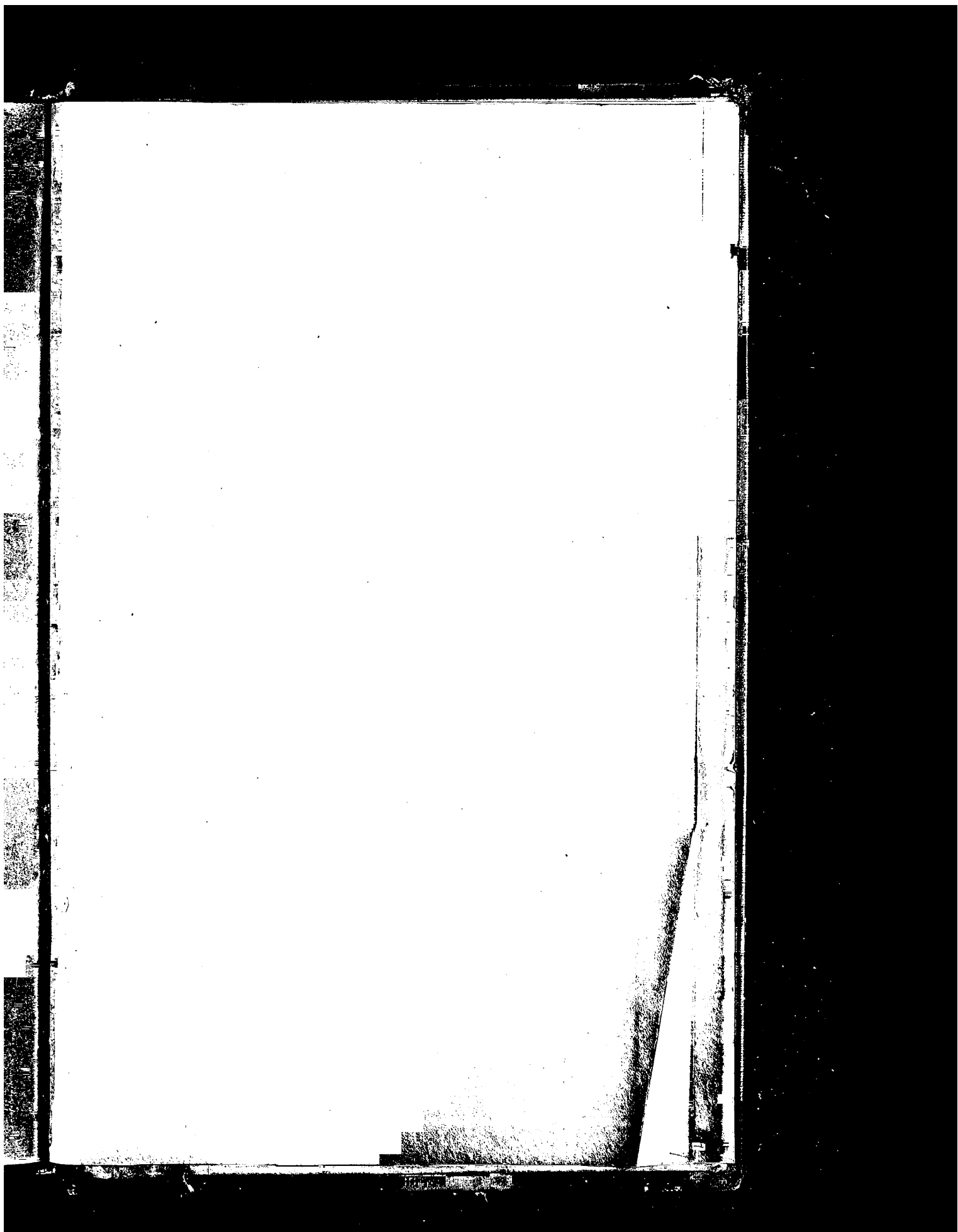
"Although we have no general Out-Patient department 946 minor casualties have been treated in 1907." (*Passmore Edwards, Willesden.*)

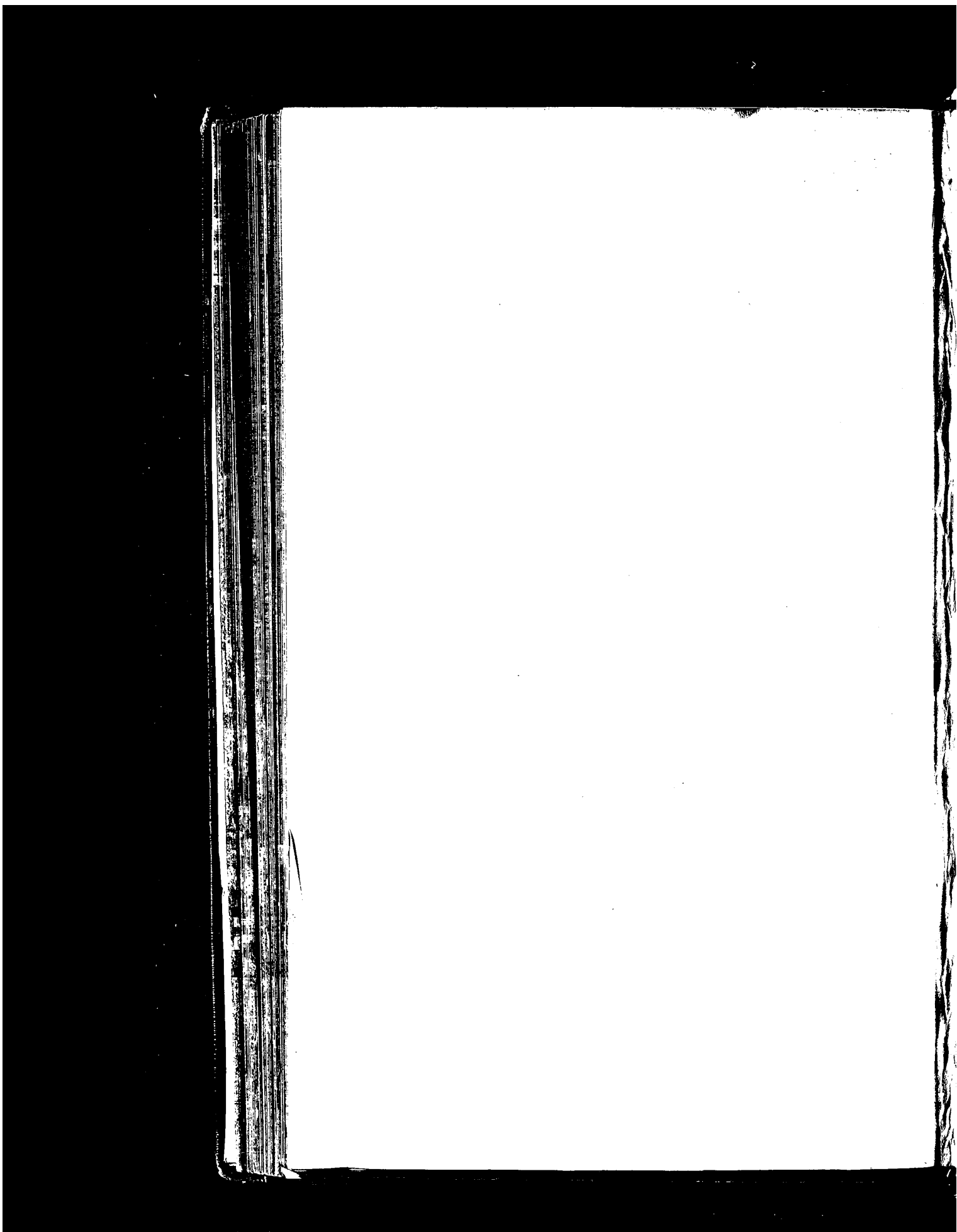
(48) "The Hospital premises were held under a lease for ninety-nine years until this year (1908), the freehold having been conveyed to the Trustees by a conveyance dated December 31, 1907. This will explain the entries of Rent in Form A and the statement in that Form that the property is freehold. The rent, under the lease of the land on which the Hospital is built, was £6 per annum; the £13 14s. 6d. entered as rent in the expenditure column for 1907 included, in addition to the above £6, sums paid for the hire of a bedroom for a nurse in a neighbouring house which was found necessary." (*Wimbledon Cottage Hospital.*)

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