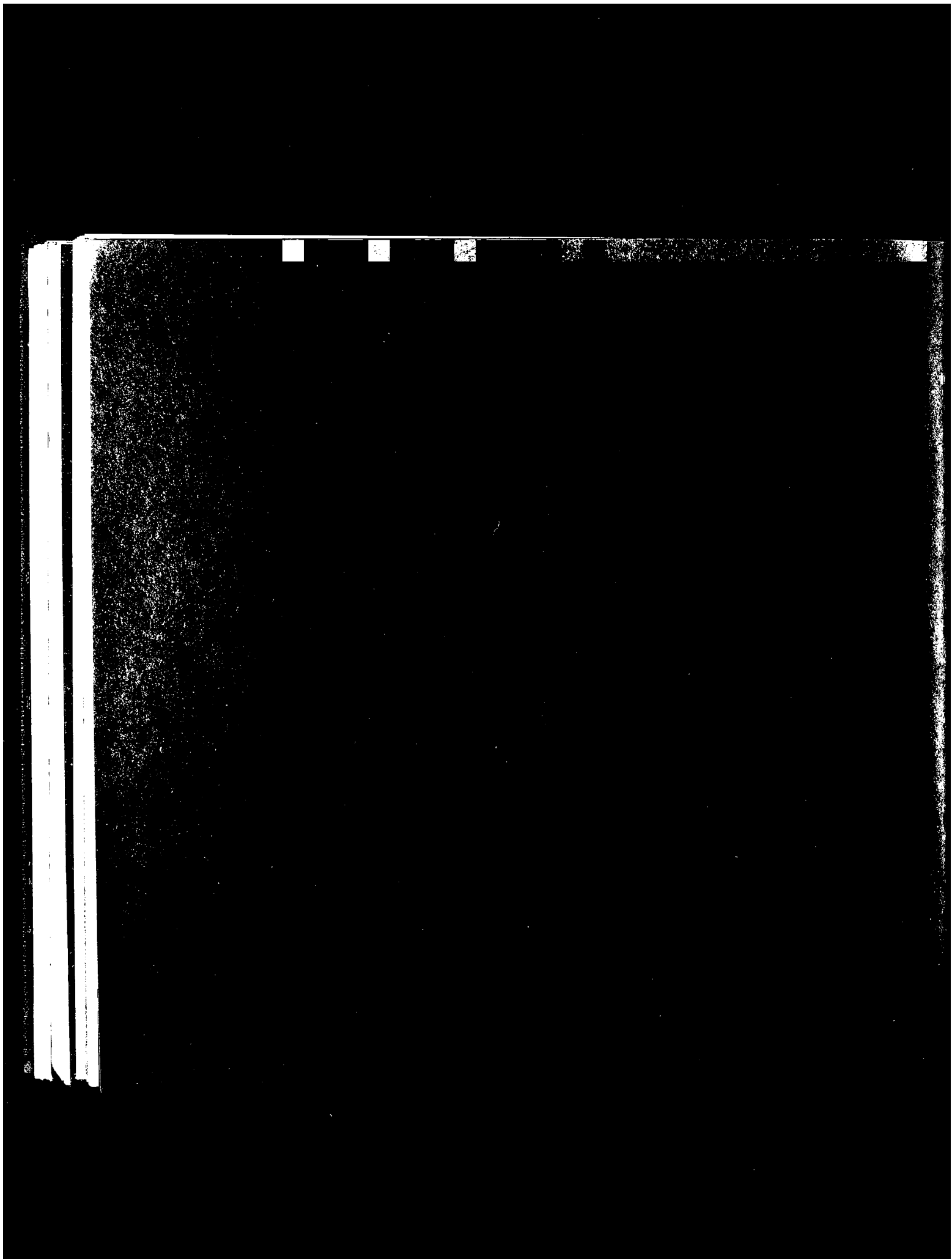


King Edward's Hospital Fund  
for London  
Annual Report 1982





**KING EDWARD'S HOSPITAL FUND  
FOR LONDON**

Patron: Her Majesty The Queen

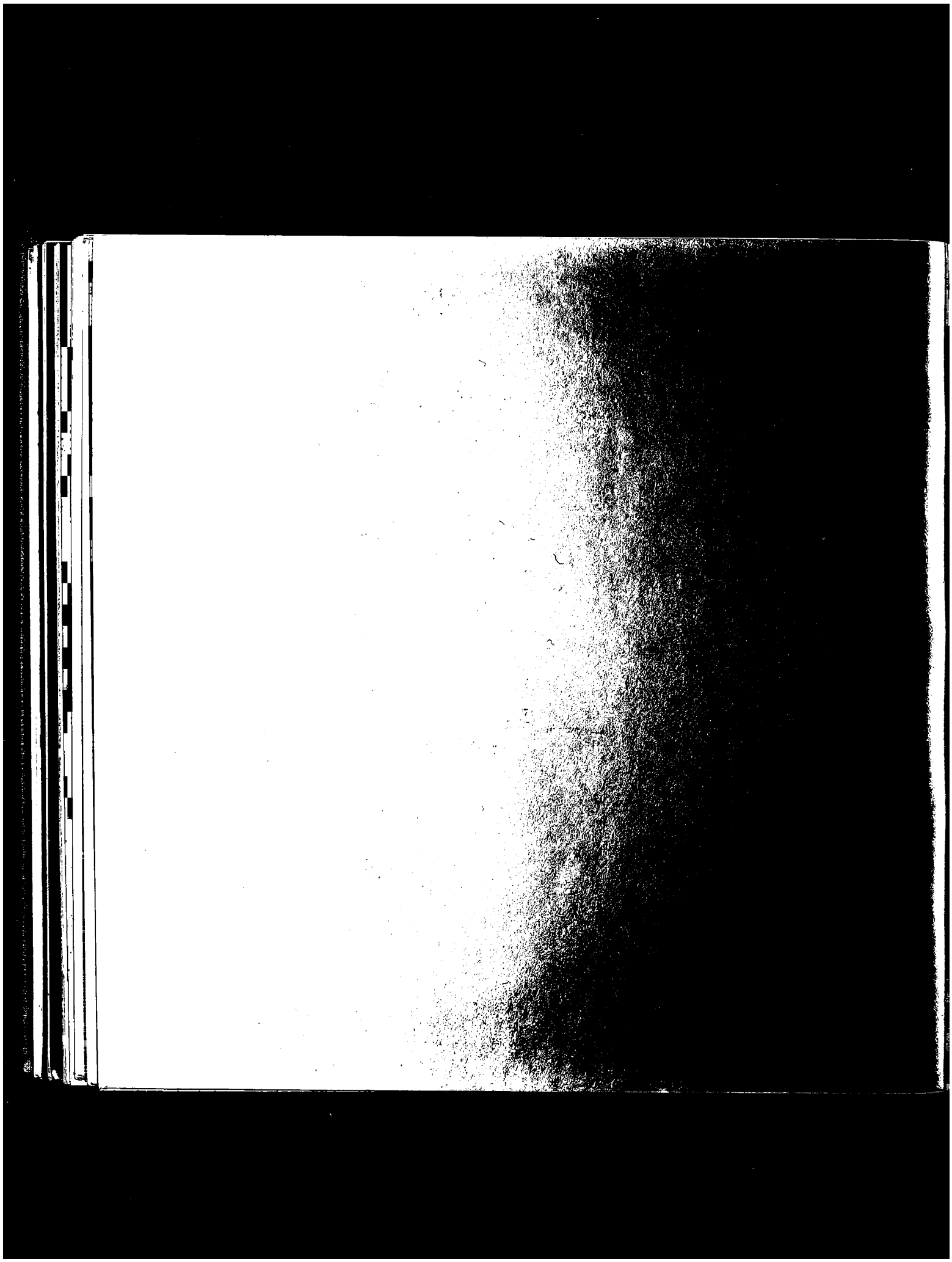
Governors: HRH Princess Alexandra,  
The Hon Mrs Angus Ogilvy GCVO  
Sir Andrew H Carnwath KVC O DL  
Lord Hayter KCVO CBE

Treasurer: R J Dent

Chairman of the Management Committee:  
The Hon Hugh Astor JP

Secretary: R J Maxwell JP PhD

14 Palace Court London W2 4HT  
Telephone: 01-727 0581



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## The King's Fund its origins and history

'...the support benefit or extension of the hospitals of London or some or any of them (whether for the general or any specific purposes of such hospitals) and to do all such things as may be incidental or conducive to the attainment of the foregoing objects.'

These words from the 1907 Act of Incorporation have been the guide to the Fund's practice for more than threequarters of a century.

The King Edward's Hospital Fund for London was founded in 1897 and was one of a number of ventures begun that year to commemorate Queen Victoria's Diamond Jubilee. It was very much the Prince of Wales's idea. There were many people who thought that he should not pursue it because it was too ambitious to succeed. Nevertheless his letter to the Times inviting support for a permanent fund to help the hospitals of London met an immediate response from people living in London and from commerce and industry. A capital sum was built up and the interest from it forms a permanent endowment. The Fund took its name when the Prince succeeded to the throne. In 1907 it became an independent charity incorporated by Act of Parliament.

Although set up initially to make grants to hospitals, which it continues to do, the Fund's brief, as stated in the Act and printed at the head of this page, has allowed it to widen and diversify its activities as circumstances have changed over the years since

its foundation. Today it supports research and development in all aspects of health care and management, except clinical; publishes books and reports, some stemming from work supported by the Fund; provides education for management in health care at its College; and facilities for research and discussion at its Centre.

**Grant-making** ranges from sums of a few hundred pounds to major schemes costing more than £1m, such as the Jubilee Project which was the Fund's commemoration of the Silver Jubilee of Queen Elizabeth II. That project helped ten London hospitals to renovate some of their oldest wards. The problems of health care in the inner-city areas is the concern of the newly formed London Programme, for which, to date, some £600 000 has been made available.

**The King's Fund College** was established in 1968, when the separate staff colleges set up by the Fund after the second world war were merged. It aims to raise management standards in the health care field, through seminars, courses and field-based consultancy.

**The King's Fund Centre**, which dates from 1963, is in purpose built premises in Camden Town. The Centre offers extensive conference facilities, and a library and information service which are available to anyone concerned with health and handicap in the United Kingdom and overseas.

## REPORT 1982

Last year's report ended by suggesting that it was the Fund's duty to try to see that ideas do not stagnate nor standards fall in bleak times. We knew that 1982 would be a difficult year for those whom we try to help, and it was. In April 1982 the new district health authorities took up their responsibility for running the NHS hospital and community health services. By that date many chief officer posts were still unfilled and the business of advertising, selecting and appointing to second- and third-in-line posts continued for the rest of the year. Meanwhile the new authorities were faced by prolonged industrial action by staff seeking to persuade the government to increase its pay offer, particularly to ancillary staff. The effect on services to patients varied from place to place, depending on the tactics of the unions and management reaction. At its worst (including several London hospitals) there was a drastic and frustrating reduction in certain services, particularly in elective surgery, with a consequent serious effect on patients.

Quite apart from these difficulties, all the public and voluntary agencies concerned with health and handicap have found themselves facing very tight financial constraints. This is especially so in London because of the national policy gradually to move NHS resources from better endowed to less well endowed areas. The funding problems do not lie solely on the health side: they are just as acute in social services.

While it is true that London is well endowed with certain resources, it is equally true that it is short of others, such as primary health care teams, and locally based services for the mentally handicapped and the mentally ill. Hence the Fund's strong interest (referred to later) in the Acheson report, which still awaits a positive response from government, the medical profession and the health authorities.

Moreover Inner London, like other inner city areas in

Britain and elsewhere, has more than its share of social deprivation. Poverty and loneliness have always been common in parts of London. So has poor housing. So have immigration and ethnic diversity. Today deprivation is accentuated by the high rate of unemployment, which hits hardest those least able to cope with it.

That this combination of problems is difficult provides no adequate excuse for inaction. Of course the Fund has no direct responsibility for services, nor does it have the scale of resources required. Nevertheless the Fund was established by H M King Edward VII to support those providing health care to Londoners. It is therefore appropriate to bear in mind the special problems of London in reviewing the Fund's activities in 1982 and in looking ahead.

### KING'S FUND CENTRE

The Centre again provided the setting for more than 500 conferences and meetings concerned with health and handicap, and these were attended by some 13 000 people. A number of events were organised specifically for members and officers of the new district health authorities in London: for example on child health and on the need of the elderly. Other events were national in scope, yet have great relevance to London, as is the case in discussing the health needs of ethnic minorities. Main themes in the Centre's work continued to be those where our own staff have special expertise, particularly nurse education and nurse management; long-term care for the mentally and physically handicapped, the mentally ill and the elderly; health services planning; and information and library services. The library was again heavily used by enquirers and researchers. A fuller account of the year's work and of the developments planned in the future is to be found in the *King's Fund Centre Review 1982*, available from the Centre on request. Among the Fund's grant-making committees, the Centre continues to provide the base for the Fund's **Project**

Committee and the **London Programme Executive Committee**, referred to below.

### KING'S FUND COLLEGE

For the College, 1982 was a year of rapid change, under the leadership of Mr Tom Evans. A comparison of this year's Faculty list with last year's underlines this. The College has always been exceptionally fortunate in the willing help given to it by managers, academics and others from all over the country (and indeed abroad). We must not lose this help now that we have a larger Faculty of our own, with a wide range of relevant skills. This same theme of continuity combined with innovation is apparent in the year's courses. The College continued its portfolio of administrative courses: the National Trainee Scheme, the Administrators' Development Course, and the multidisciplinary Senior Management Development Course. Both the ADC and the SMDC underwent quite radical changes, aimed at making them more relevant and more challenging. It is, however, the essence of management development that there are no perfect or permanent answers, and that each course depends most of all on the qualities of the managers who attend it.

The College also continued with its specialist courses on topics such as industrial relations, and management in accident and emergency departments, and in geriatrics. As a successful experiment, the management course for medical members of district management teams was combined with that for senior registrars. International contacts again included exchanges with the United States and Canada.

The principal innovation of the year was the Corporate Management Programme, mentioned last year and referred to below. During 1983 we shall be considering ways to extend the College's activities to groups that are not yet as well served as those who attend its main

programmes: for example, nurses, community physicians, finance staff, and the main bulk of senior medical staff. It is already clear that we shall also be moving out into field-based consultancy work. There is a substantial unmet demand for work of this kind, which we wholeheartedly welcome as a means of taking College resources out to management, and working with people in their jobs.

### THE GRANT-MAKING COMMITTEES

The original purpose of the Fund was to collect and distribute money on behalf of the London hospitals. That remains a major function of the Fund, with the important difference that hospitals are now seen to be an element in a web of health and social services: hence the hospitals can be helped by grants to other agencies, such as those providing care in the community.

This year's grants totalled some £1.1 million. They are fully listed later in the report, grouped under the relevant committees. Briefly, three of the committees are essentially concerned with health and social care in London. These are **Hospital Grants** (£220 000 to health authorities and other statutory agencies), **Auxiliary Hospitals** (£220 000 to voluntary agencies) and **The London Programme** (£150 000, with a principal emphasis on primary care and community health projects in Inner London). The Fund also supports health services development, experiment and research (other than clinical research) through the **Project Committee** (£195 000). The **Education Committee** (£79 088) has oversight of the Fund's grant-making for educational purposes, besides advising the Director of the College on the College's programme. The **Centre Committee** (£6576) makes a number of small grants in connection with the Centre's interest in the development of health policy and practice. Finally, the **Management Committee** itself (£233 000) deals with any grant-making that does not fall within the remit of any of the other committees, or exceeds their resources.



A few examples will illustrate this year's grants. The largest was an initial commitment to the launch of a university-based Nursing Policies Study Unit. We are convinced that it is timely to establish such a unit to comment objectively on nursing policies stemming from government, the new statutory bodies and the profession. The Fund has undertaken to provide more than £150 000 in total for this purpose over five years, which needs to be matched by a similar sum from other sources (charitable or statutory) to provide the Unit with a strong start.

Among the many grants to voluntary and statutory agencies serving London were £10 000 to the Bondway Night Shelter for mattresses and other items; £20 000 to the London Foot Hospital, which has the only school of chiropody that forms an integral part of the NHS, for a much needed adaptation and renovation of part of its premises; £20 000 to the Royal Earlswood Hospital for the upgrading of lavatories in this hospital for the mentally handicapped – a grant that encouraged the health authority to spend substantially more than that from its own resources; £10 492 to KIDS to help establish a new family support centre in Westminster; and £15 000 to the Community Psychiatry Research Unit at the Hackney Hospital to establish a permanent psychiatric case register there.

The Project Committee continued to support the Fund's Ward Sisters Training Scheme (£21 000 this year), now drawing towards its end in its present form, and an experimental continuing education programme for remedial therapists at the University of Exeter (£25 495). It gave £25 384 this year to the Wandsworth Legal Resource Project, towards setting up and evaluating a legal advice and representation service at Springfield Psychiatric Hospital for patients and staff, and £16 127 to the Centre for Criminological Research at Oxford for a study by Larry Gostin of units providing secure psychiatric care and detention. It spent £16 656 this year as part of a £34 000 grant to

the Welsh National School of Medicine for a study designed to achieve better informed and less costly use of diagnostic radiology. Several of these project grants are, it will be seen, to organisations outside London, in cases where the Project Committee believes that success would benefit London, as well as services elsewhere.

#### PUBLISHING

*Enjoying Food on a Renal Diet* is a cookery book for people suffering from chronic renal failure. Its publication in 1982 followed a pattern established by *Learning to Speak Again after a Stroke*, whereby the Fund occasionally publishes books for special groups of patients whose needs cannot be met by commercial companies. The recipes have been thoroughly tested by members of the Renal Group of the British Dietetic Association and analysed by computer programme. *Enjoying Food on a Renal Diet* has been well received and has been reprinted already.

How the National Health Service can improve health as well as services is one of the many issues discussed in *Epidemiology and Policies for Health Planning* by Mark McCarthy, a guide to health planning according to need. It describes the health measures and sources of data available in England and sets out in detail, with many diagrams, the patterns of health and disease of different health care groups in the population, and what opportunities there are for prevention and treatment.

A revised edition of *Living in Hospital* was also published in 1982. Since 1975, when it first appeared, the number of long-term residents has dropped appreciably, yet there are still more than 150 000 people who know no other home than a hospital. *Living in Hospital* is a guide to the multitude of small, practical ways that their daily lives can be made as normal and non-institutional as possible. The revisions to this edition were carried out by the Fund's Long Term and Community Care Team.

The eight new project papers published in 1982 touched on a wide range of subjects, including services for the mentally handicapped, the training of ward sisters, management development, the work of voluntary service coordinators, women doctors, and the befriending of discharged psychiatric patients. A discussion paper entitled *Converting Data into Information* was published on behalf of the NHS/DHSS Health Services Information Steering Group, chaired by Mrs E Körner. It is the first in a series that will probably total fifteen titles.

#### MAJOR THEMES AND ISSUES

Since calendar years do not form watertight compartments, the themes and issues selected here are ones that will continue from 1982 into 1983 and onwards.

##### Inner London Primary Care and Community Health

Parts of Inner London lack adequate primary health care, particularly for the least privileged. This is serious in itself and because of the load it throws on the hospitals. The Acheson report documents the problems, which are far from new, and makes a large number of detailed recommendations for action. Some two years after the report's urgent publication, no major action on it has been announced. While urging the government, the health professions and the health authorities to act, the Fund has also made this the focus of its own London Programme, to which £590 000 has so far been allocated. Of course this is a pathetically small sum compared with the need, and there are many constraints. Nevertheless we are finding that there are a small number of strong primary health care centres which we can encourage to extend their influence. There is also an important community health movement, leading to a wide variety of neighbourhood projects. Since we do not have the resources to support more than a fraction of these ourselves, we have been glad to fund the small unit at the London Voluntary

Services Council, which provides a cross-linking mechanism among projects and a source of advice.

There is great scope for innovation in primary health care in inner city neighbourhoods. We are always pleased to hear about such projects. We would be particularly interested in proposals for an experimental linking of an accident and emergency department with comprehensive primary care, and work on improving health care for ethnic minority groups.

##### Changes in Patterns of Care

As mentioned elsewhere in this report, London has in general strong specialist medical resources, and a shortage of resources of other kinds. Changing patterns of care is particularly difficult against a background of the cuts in expenditure in real terms that London health authorities and social services departments face. One example is in mental health. London is ringed by large, old psychiatric hospitals, many of them outside its boundaries and relatively remote from the communities that they serve. Changing the pattern of care requires a major development of community-based psychiatric care in the neighbourhoods of London. A second example is in mental handicap, with the need for a shift from large isolated institutions to much smaller local units, closely linked to a network of community support. A third, quite different example is in London's teaching hospitals and specialist units, where tightening resource constraints make closer cooperation among them imperative.

In all these cases the Fund can support development, although the scale of funds required to achieve change is far beyond us. It is imperative that government, the health authorities and others, be prepared to invest money in developments that will make change possible and achieve better patterns of care in the longer term. Without such investment – particularly when operating budgets are so tight – change cannot happen.

### **The Public/Private Mix**

There has been a sharp increase in private health insurance in recent years, and an expansion of certain forms of private health care provision, particularly in London. As a matter of policy the Fund does not make grants to private for-profit health care institutions. Our role lies with the independent non-profit sector and with public agencies. Nevertheless it is very important for patients, and for the community more broadly, that discussion should take place on how the three sectors can best cooperate. We have therefore sought to promote a forum for such discussion across the sectors, initially through a series of seminars, organised jointly with the Royal Institute of Public Administration.

The private for-profit sector of health care is, of course, nothing new. Although it has for 30 years been small relative to the NHS, it has never been insignificant in some fields, particularly care of the elderly. The rapid recent growth of private insurance and of private provision could undermine the whole concept of a National Health Service, if the latter were to be seen as second-rate medically, for those who cannot afford to pay for something better. It is in nobody's interest that this should happen. People in government and in the public sector will need to be well informed about the private sector, and should seek to guide its development so that it will blend within a mixed pattern of public and private provision. The challenge is to respond positively and imaginatively to this changing situation, monitoring closely the care given in all three sectors, and adjusting the public sector role to take account of what the private sector can contribute.

### **Pay Determination**

Earlier in this report we referred to the NHS pay dispute of 1982. Such disputes are bound to recur and again damage patients unless a better means is found of determining pay. As a contribution towards this, the Fund encouraged Lady McCarthy (while a Visiting Fellow at the King's Fund College) to organise a series

of linked seminars at which NHS management has sought to develop proposals for a better way. The seminars began in 1982 and ended early in 1983 with the publication of a King's Fund Project Paper (No 39)\* We hope that this will be widely read. While what eventually emerges may well be something rather different from these proposals, the paper forms an important contribution to a matter of vital public interest.

### **Management Development**

From patients to managers may seem a long step, but how well or badly health services are managed is in fact crucial. One needs only to review this short list of major issues to realise that much will depend on the quality of management. That is why the Fund has, through its staff colleges, supported management development for all the health professions for more than 30 years. The most recent innovation, stemming from the report† of a working party established jointly by the King's Fund and the Nuffield Provincial Hospitals Trust, is the Corporate Management Programme. The development work for this project, led by Dr Maureen Dixon, culminated in the launching of the new Programme in 1982. The fourth and fifth courses in the experimental series will be held in 1984. The distinctiveness of the new Programme lies in its concern with the most senior health service managers of all professions, its concentration on corporate and strategic aspects of health services management, and the tailoring of its content and structure to meet individual needs.

### **Seeking Quality**

The Fund is also keenly interested in promoting informed discussion about the quality of medical care. This is in itself a very complex topic, covering a wide range of specialist knowledge, and of public and

\* *A New System for Pay Determination for the NHS - a contribution towards the debate*, King's Fund, 1983.

† *The Education and Training of Senior Managers in the National Health Service*, King's Fund, 1977.

professional points of view. In the field of long-term care the Fund itself has much relevant background, as does the Health Advisory Service. In acute medicine far less has been done in this country than in the United States. Nevertheless the Royal Colleges are showing increasing interest in developing professional approaches that seem to them more appropriate to the United Kingdom. The Fund has, for example, supported the Medical Services Study Group of the Royal College of Physicians in its early stages. More recently the Fund also financed a brief project examining what the United Kingdom might learn from the American system of hospital accreditation.

This is a topic that will remain high on the Fund's agenda. It is eminently understandable that Government should give great emphasis at present to the examination of efficiency and economy in the National Health Service. Nevertheless that must be matched by an equal concern, spanning the public/private divide, for the even more important topic of the quality of health care.

#### **PEOPLE IN THE FUND**

This report concludes by paying tribute to Lord Cottesloe's service as a Governor of the Fund and to Lord Hayter's Chairmanship of the Fund's Management Committee over a period of 18 years. Lord Hayter was succeeded by the Hon Hugh Astor on 1 January 1983 and Lord Cottesloe's term as Governor ended in February 1983. It is a great pleasure to record that Lord Cottesloe remains a member of the General Council, and that Lord Hayter has been appointed by Her Majesty The Queen as the Fund's third Governor.

## FINANCE

The following pages (12 and 13) contain abridged financial statements extracted from the full accounts of the King's Fund, which are available on request. The statements show that at 31 December 1982 the total market value of the Fund's assets was £46 167 000 (1981 £39 619 000) and the income for the year £2 353 000 (1981 £2 381 000).

The net general expenditure of the Fund in 1982, before the allocation of grants, was £1 283 000 compared with £1 327 000 in 1981. This reduction of £44 000 shows a satisfactory result due to continuing efforts made by Management to effect economies.

In 1982 a further sum of £150 000 was made available for the London Programme, making a total so far of £590 000 for this special project. After allocating £954 000 (1981 £995 000) for other grants, a deficit of £3 000 was met by a transfer from General Fund.

The Treasurer gratefully acknowledges all contributions which have been made to the Fund during the past year and he would like to emphasise that the Fund is a very suitable object for charitable legacies. He will welcome any additional sources of finance which will enable the Fund to increase its activities in the field of health care.

Forms for use in connection with donations and payments under deed of covenant will be found enclosed with this report.

**Bankers:** Bank of England  
Baring Brothers & Co Limited  
Midland Bank PLC

**Auditors:** Deloitte Haskins & Sells

**Solicitors:** Turner Peacock

# KING EDWARD'S HOSPITAL FUND FOR LONDON

## ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1982

	Book Value 31 December		Valuation 31 December	
	1982	1981	1982	1981
	£	£	£	£
<b>Capital Fund</b>				
Investments				
Listed securities	8 546 368	7 300 327	12 293 750	10 101 865
Unlisted securities	171 920	158 096	286 095	263 401
	<u>8 718 288</u>	<u>7 458 423</u>	<u>12 579 845</u>	<u>10 365 266</u>
Current assets	147 595	116 904	147 595	116 904
	<u>8 865 883</u>	<u>7 575 327</u>	<u>12 727 440</u>	<u>10 482 170</u>
<b>General Fund</b>				
Investments				
Listed securities	8 799 194	7 387 643	12 662 670	9 167 733
Unlisted securities	261 675	362 573	294 721	353 217
Properties, including Fund premises	8 303 172	8 311 815	21 530 000	20 470 000
Reversionary interests – nominal value	1	1	—	—
	<u>17 364 042</u>	<u>16 062 032</u>	<u>34 487 391</u>	<u>29 990 950</u>
Net current liabilities	(1 063 338)	(868 474)	(1 063 338)	(868 474)
	<u>16 300 704</u>	<u>15 193 558</u>	<u>33 424 053</u>	<u>29 122 476</u>
<b>Special Funds</b>				
Investments				
Listed securities	23 158	23 158	15 069	10 855
Current assets	697	3 147	697	3 147
	<u>23 855</u>	<u>26 305</u>	<u>15 766</u>	<u>14 002</u>
<b>Net Assets</b>	<u>£25 190 442</u>	<u>£22 795 190</u>	<u>£46 167 259</u>	<u>£39 618 648</u>

# ABRIDGED INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 DECEMBER 1982

	£	1982	£	1981	£
<b>Income</b>					
Securities		1 481 839		1 565 745	
Properties		859 049	2 340 888	804 830	2 370 575
		11 016		10 677	
Legacies allocated to income		1 278	12 294	22	10 699
			2 353 182		2 381 274
Excess of Expenditure over Income for the year, transferred from General Fund			3 024		612
		<b>£2 356 206</b>		<b>£2 381 886</b>	
<b>Expenditure</b>					
Grants allocated		953 664		994 523	
Less grants lapsed		30 812	922 852	79 172	915 351
			150 000		140 000
London Programme			1 072 852		1 055 351
King's Fund Centre		755,376		702 345	
Less contribution from DHSS	287 000				
from Thames RHAs	84 675	371 675	383 701	345 475	356 870
King's Fund College		659 311		645 512	
Less course fees received		276 969	382 342	241 209	404 303
Publications		32 776		26 493	
Less sales		19 022	13 754	13 447	13 046
Administration					
Salaries and Wages		235 451		230 917	
Additional Superannuation Contributions		—		15 671	
Establishment		47 692	283 143	48 802	295 390
Other Expenses					
Maintenance of Fund premises		35 612		96 017	
Pensions – Supplementary payments		108 473		98 732	
Professional fees		74 868		60 405	
Visiting expenses		1 461	220 414	1 772	256 926
		<b>£2 356 206</b>		<b>£2 381 886</b>	

### **CONTRIBUTORS IN 1982**

Her Majesty The Queen  
Her Majesty Queen Elizabeth The Queen Mother  
Gloucester Charitable Trust

Anonymous  
Hon Hugh Astor JP

Bank of England  
Barclays Bank PLC  
Baring Foundation Ltd

Coutts & Co

Miss V Dodson

Miss W Edwards  
Equity & Law Charitable Trust

Lady Hamilton Educational Trust  
Lord Hayter KCVO CBE  
Miss E V Howells

Mrs G Inchbald

Jensen & Son

R G Lane  
Lloyds Bank PLC

R J Maxwell  
Metropolitan Bonded Warehouses Ltd  
Midland Bank PLC  
Morgan Grenfell & Co Ltd

National Westminster Bank PLC

Major R O'Brien MVO TD

Dr G Pamiglione  
P F Charitable Trust  
Prudential Assurance Co Ltd

Albert Reckitt Charitable Trust  
T B Robson  
Royal Institute of Public Health and Hygiene

O N Senior  
Mrs R M Simon

The Wernher Charitable Trust  
Williams and Glyn's Bank PLC

### **LEGACIES RECEIVED IN 1982 (£23 983)**

Miss M G Hamilton  
Miss M H Jakes  
Paul Cremieu-Javal  
F Jennings  
Mrs Anne Marshall Will Trust



**GRANTS MADE IN 1982**

£

**MANAGEMENT COMMITTEE**

Responsible on behalf of the General Council for the Fund's general policy and direction. The Committee receives reports from each of the other expenditure committees, and deals with any business that does not fit within their remit. From time to time it initiates major new projects such as the recent Jubilee Project and the current London Programme.

**Child Accident Prevention Committee**  
for rent of premises

3 000

**Council and Care for the Elderly  
(Elderly Invalids Fund)**  
towards running costs

2 768

**Educational bursaries for members of the  
health professions to undertake further  
formal training**

359

**European Health Policy Forum**  
to assist health service staff participate  
in meetings

2 000

**Health Services Management Centre,  
Birmingham**  
for King's Fund Fellowship scheme

12 500

**History of the King's Fund**  
to continue support of the working party

10 240

**Institute of Group Analysis**  
towards expansion of work

25 000

**International Hospital Federation**  
towards project on good practices in  
mental health (second instalment on  
three-year grant)

3 500

**International Seminars for  
Administrators**  
to enable four national representatives to  
meet to discuss 1983 seminar

1 000

**L'Arche**

for British delegates to attend international  
meeting of the Federation of L'Arche  
Communities

£

2 500

**London Medical Group**  
towards running costs

20 000

**Medical records project**  
to continue work

833

**Murals for hospital decoration**  
joint project with Greater London Arts  
Association

12 000

**National Children's Bureau**  
towards project to help disabled young  
people

5 728

**National Children's Committee**  
to set up inquiry into the need for a  
children's council

2 000

**Nursing Policies Study Unit**  
to set up advisory committee and towards  
establishing this unit

48 250

**Open University**  
bursaries for health service personnel to  
attend courses

1 350

**Painting for Newham Hospital**

2 500

**Pathway Industrial Centre**  
to develop training materials for NHS  
staff on the needs of Asian patients

8 392

**Royal Society of Arts**  
design bursaries competition (hospital  
equipment section)

80

**Symposium on the quality of care in  
anaesthetic practice**  
towards cost

3 000

**Toynbee Hall**

towards support of Senior Care and  
Leisure Centre, Tower Hamlets

5 000

<b>Travelling bursaries for administrators</b>	£ 5 000
<b>Travelling fellowships</b>	15 000
<b>University of Bath</b> to support MSc course in public policy	16 000
<b>West Midlands Regional Health Authority</b> evaluation of projects on ethnic minorities and the NHS	10 000
<b>Reserved sum</b>	15 000
	<hr/> £233 000

#### **AUXILIARY HOSPITALS COMMITTEE**

Gives advice and financial assistance to hospitals and homes in or serving the Greater London area but outside the NHS.

<b>Abbeyfield North London Society Ltd</b> towards furniture and fittings for Morriss House	5 000
<b>Age Concern, Brent</b> towards establishment of a health resource centre for pensioners	7 000
<b>Alone in London Service Ltd</b> towards laundry equipment for new hostel	5 000
<b>Bondway Night Shelter</b> towards mattresses for the shelter and various items for three group homes	10 000
<b>British Home and Hospital for Incurables, London SW16</b> towards new bedpan washers	6 000
<b>Campion House, Enfield</b> towards stairlift, lavatories and showers	7 500
<b>CATS (Children's Aid Team)</b> towards cost of video camera	1 000

<b>Contact a Family, Wandsworth</b> for computer and associated equipment	£ 300
<b>Council for Music in Hospitals</b> towards running costs	6 000
<b>Dedisham School for Autistic Children, Slinfold</b> towards cost of rewiring	5 000
<b>The Elms, East Dulwich</b> towards cost of double glazing	750
<b>FLAT (for the Mentally Handicapped in Southwark)</b> towards furniture and equipment for a residential centre	5 500
<b>Group Home, Streatham</b> towards furnishing and equipping home for psychiatric patients from Tooting Bec Hospital	1 600
<b>Hamilton Lodge, Great Bromley</b> towards nurse-call system and fire alarms for new geriatric unit	10 000
<b>Haringey Disablement Association</b> to help set up a pilot care attendant scheme	2 000
<b>Havens Guild, London N3</b> towards cost of exterior decoration	5 250
<b>House of St Barnabas-in-Soho, London W1</b> towards furniture	5 800
<b>KIDS</b> help towards the establishment of a family support centre in Royal Borough of Kensington and Chelsea	10 492
<b>Lambeth Caring Houses Trust</b> towards furniture and equipment for Home	10 000

	£		£
<b>L'Arche in Lambeth</b>		<b>St Raphael's, Barvin Park</b>	
towards developing workshop	5 000	towards cost of establishing a new village development for mentally handicapped adults	10 000
<b>Lord Gage Centre, West Ham</b>		<b>Single Homeless Project</b>	
towards cost of providing an extra care home for 22 elderly people	15 000	towards furniture and equipment for Forbes House	5 000
<b>Lulworth Court, Westcliff-on-Sea</b>		<b>Solon Housing Association Ltd</b>	
towards cost of converting loft into common rooms for resident staff	10 000	towards furniture, curtains and carpeting for self-contained units for homeless, vulnerable people	2 000
<b>MIND in Ealing</b>		<b>Thamesmead Day Centre</b>	
towards kitchen equipment and crafts materials for Ivy Club, London W5	850	towards salary of a coordinator for community scheme for psychiatrically disturbed people (first instalment of grant of £22 500 to be paid over three years)	7 500
<b>Nazareth House, Southend-on-Sea</b>		<b>Turning Point</b>	
towards cost of upgrading male sick bay	7 000	for furniture, fittings and curtains for home for recovering alcoholics	6 800
<b>Netley Waterside House, Netley</b>		<b>Victoria House, Leatherhead</b>	
towards new coach (second part of grant of £10 000)	5 000	towards cost of extending the dining room and reconstructing the kitchen area	5 000
<b>Noah's Ark Trust</b>		<b>Expenses of annual convalescent homes conference</b>	958
towards improvements to lavatories in day school for mentally handicapped children	3 500		<hr/> £220 000
<b>Project Independence</b>		<b>EDUCATION COMMITTEE</b>	
towards buying and setting up a house for 'teaching for living' programmes for mentally handicapped children	5 000	<b>Corporate management development programme</b>	
<b>Re-Instate Ltd, Erith</b>		course development	30 368
towards new van	3 000	study grants	20 000
<b>Royal Oak House (MACA Home), Westgate</b>		<b>International seminar on the role of the administrator</b>	6 000
towards lift	5 000	<b>Overseas travel</b>	
<b>St Christopher's Hospice, London SE26</b>		study tour to North America	19 967
towards kitchen annexe	8 000	trainees in Europe	1 753
<b>St Joseph's Hospice, Hackney</b>		<b>Oxford Management Centre</b>	
towards cost of new extension	10 000	membership subscription	1 000
<b>St Joseph's Hospital, London W4</b>			<hr/> £79 088
towards bedpan washer	200		
<b>St Luke's Hospital for the Clergy, London W1</b>			
towards cost of upgrading staff accommodation	1 000		

## **HOSPITAL GRANTS COMMITTEE**

Gives grants to improve conditions for patients and staff in NHS hospitals and allied services in the Greater London area.

### **Barnet Health Authority**

EDGWARE POSTGRADUATE  
MEDICAL CENTRE

towards provision of seminar rooms

9 000

OAKLEIGH SCHOOL

towards a hydrotherapy pool for  
multiply handicapped children

10 000

### **Bedside Manners**

to fund a summer tour by this theatre  
group to entertain elderly patients in  
hospitals and Part III accommodation

5 000

### **Bloomsbury Health Authority**

THE LONDON FOOT HOSPITAL AND  
SCHOOL OF CHIROPODY

towards the modernisation and upgrading  
of 33 Fitzroy Square

20 000

UNIVERSITY COLLEGE OBSTETRIC  
HOSPITAL

towards the cost of employing a Bengali  
health aide

6 500

### **Brent Health Authority**

SICKLE CELL CENTRE, WILLESDEN  
GENERAL HOSPITAL

towards a computer/word processor

3 000

### **Bromley Health Authority**

CANE HILL HOSPITAL

to make it possible for residents to have  
their own individual clothing

3 500

### **City and Hackney Health Authority**

COMMUNITY PSYCHIATRY RESEARCH  
UNIT, HACKNEY HOSPITAL

towards staff and equipment costs for a  
year to establish a permanent  
psychiatric case register

15 000

### **East Surrey Health Authority**

ROYAL EARLSWOOD HOSPITAL

towards upgrading sanitary annexes

20 000

### **Enfield Health Authority**

HIGHLANDS HOSPITAL

towards upgrading a ward for post  
encephalitis lethargica patients

5 108

### **Hammersmith Special Health Authority**

HAMMERSMITH HOSPITAL

towards the improvement of kitchen  
facilities in the nurses' home

20 000

### **The Hospitals for Sick Children Special Health Authority**

THE SICK CHILDREN'S TRUST

towards hostel accommodation for  
parents

17 446

### **Institute of Family Therapy**

towards equipment for new premises

5 000

### **Islington Health Authority**

AN ISLINGTON GENERAL PRACTICE

towards provision of teaching facilities  
in new medical premises

15 000

### **Lewisham and North Southwark Health Authority**

DUNORAN HOME

towards a 'quiet room' for severely  
disabled patients

6 000

### **Merton and Sutton Health Authority**

ST EBBA'S HOSPITAL

towards building and furnishing an  
extension to the staff's social and  
sports club

10 000

### **North West Hertfordshire Health Authority**

HARPERBURY HOSPITAL

towards new social club for patients

15 000

	£		£
<b>Paddington and North Kensington Health Authority</b>		<b>KING'S FUND CENTRE COMMITTEE</b>	
ST CHARLES HOSPITAL		Makes small grants, rarely more than £500, for work which is relevant to the activities of the King's Fund Centre.	
towards recreation facilities for staff	6 000	<b>Action for Dysphasic Adults</b>	
<b>Tower Hamlets Health Authority</b>		to compile a comprehensive national register of all clubs or groups offering speech therapy	500
THE LONDON HOSPITAL/HACKNEY SOCIAL SERVICES		<b>Rosemary Barnett (Head Occupational Therapist at Hackney Hospital)</b>	
towards structural work by the Applied Arts Studio to adapt a flatlet at Dorleston Court, Hackney for disabled residents	1 538	to attend First European Conference on Research in Rehabilitation	141
equipment and furnishings for use by The Applied Arts Studio at Dorleston Court, Hackney	6 462	<b>Bedside Manners</b>	
THE LONDON HOSPITAL, PRINCESS ALEXANDRA SCHOOL OF NURSING		for performance of this theatre group at Hackney Hospital	100
towards upgrading the Mile End branch	4 200	<b>Birth Control Trust</b>	
THE LONDON HOSPITAL, WHITECHAPEL		towards one-day conference on sterilisation	200
towards upgrading and equipping the department of child psychiatry	9 010	<b>Ms Senga Bond, Newcastle upon Tyne Health Authority</b>	
<b>Victoria Health Authority</b>		to produce additional copies of an annotated bibliography of nursing topics	500
BANSTEAD HOSPITAL		<b>Hilary Brown</b>	
towards resurfacing tennis courts	2 000	to enable her to attend conference on continuing education for nurses	60
<b>Waltham Forest Health Authority</b>		<b>Chelsea College</b>	
WHIPPS CROSS HOSPITAL		to meet secretarial and reprographic costs of a study on health visiting practices in an inner city area	250
to League of Friends towards cost of 19 King's Fund beds	2 236	<b>Contemporary Issues in Mental Health</b>	
<b>Wandsworth Health Authority</b>		towards expenses of conference	250
ST GEORGE'S HOSPITAL MEDICAL SCHOOL		<b>Eastbourne Area Parents Action Group (Mental Handicap)</b>	
towards the Community Aide scheme which trains people with mild mental handicap to help those with severe physical handicap	2 000	towards audiovisual equipment	100
SPRINGFIELD HOSPITAL		<b>John Greene</b>	
towards refurbishing the hospital club premises	1 000	to produce a comprehensive record of tile pictures in hospitals	450
	<u>£220 000</u>		19

<b>Alison Hadley</b> towards visit to India to study child health care	£ 200	<b>South Gwent Community Health Council</b> towards costs of an architectural competition for the design of a health service unit for the younger chronic sick	£ 500
<b>London Borough of Croydon</b> for pilot multidisciplinary workshops on the elderly	500	<b>South Hammersmith Health District</b> towards sponsoring Child Accident Prevention Day	200
<b>J Mansell</b> towards visit to USA to study institutions for severely mentally handicapped adults	200	<b>Special Trustees of Guy's Hospital</b> towards publishing a handbook for patients	100
<b>MENCAP (National Society for Mentally Handicapped Children and Adults)</b> towards ESN(S) children's riding exhibition	100	<b>Miss G H Wood (tutor/preceptor at Guy's Hospital)</b> to enable her to extend a visit to Scandinavia to study ward sister training	200
<b>North Southwark Bereavement Care Association</b> to train volunteers to support bereaved persons	300	<b>World Federation for Mental Health</b> towards cost of report of an international seminar	400
<b>Sarah Pallot</b> towards trip to Moscow to study health facilities in Russia	50		<hr/> £6 576
<b>Parkinson's Disease Society</b> for press launch of <i>Parkinson's Disease Patients and their Social Needs</i>	300	<b>PROJECT COMMITTEE</b> Grants money for the development of new ideas and practices in health management. The London Programme is the responsibility of the London Project Executive Committee. It makes grants for projects designed to improve the quality of health care in London.	
<b>Pre-Eclamptic Toxaemia Society</b> for supply of photocopy paper for their newsletter	25	<b>LONDON PROGRAMME</b>	£
<b>Karen Rea</b> to enable her to give a paper at an international seminar on nursing law and ethics	250	Amount not previously allocated (at 31.12.81)	206 684
<b>Mrs K M Robinson</b> to produce a book about bringing up a totally deaf child	500	1982 allocation	150 000
<b>Dr C D Shaw (Specialist in Community Medicine, Cheltenham and District Health Authority)</b> to enable him to attend conference on quality assurance in medicine in Holland	200		<hr/> 356 684
		<b>Academic Department of General Practice and Primary Care, St Bartholomew's Hospital Medical College</b> to improve a system of computerisation of medical records in an inner city general practice	7 980

	£
<b>Developing district psychiatric services in London</b>	
in-house grant for work connected with conference and publication	500
<b>Haringey Greek Cypriot Women's Health Group</b>	
to investigate the health care needs of Greek Cypriot women in Haringey	6 450
<b>London School of Economics and St Mary's Hospital Medical School</b>	
to identify areas in the UK with greater needs for general practitioner services	30 000
<b>Oxford House, Bethnal Green</b>	
to establish a local community health project—the Bethnal Green Community Health Network	12 500
<b>Salaries and other expenses</b>	19 270
<b>Amount not allocated</b>	279 984
	<hr/> 356 684

The *italic* figure in brackets is the total allocation.

	£
<b>Advocacy Alliance</b>	
to train volunteer 'advocates' for mentally handicapped people (£12 000)	6 000
<b>Campaign for Mentally Handicapped People</b>	
to update and develop research work into regional planning for the needs of mentally handicapped people	13 587
<b>The City University, Department of Social Sciences and Humanities</b>	
to produce information about the current practices of the NHS in the recruitment and training of young employees	4 500

	£
<b>Invalid Children's Aid Association</b>	
to examine how physically handicapped school leavers have access to health education, employment and leisure activities (£24 520)	12 732
<b>The London Hospital, Department of Psychiatry</b>	
to develop a model preventive psychiatry service (£38 999)	11 138
<b>MIND (The National Association for Mental Health)</b>	
for a research and development project on the prevention of mental illness (£30 000)	574
<b>National Institute for Social Work</b>	
project to find out how residential care staff acquire their skills, education and training (£20 000)	8 000
<b>St Bartholomew's Hospital, Radiation Physic Department</b>	
to develop an audiovisual programme in radiation safety for hospital staff	5 250
<b>Sheffield City Polytechnic, NHS Learning Resources Unit</b>	
to develop a media retrieval service for nurse teachers	2 500
<b>University Hospital of South Manchester</b>	
to study geriatric rehabilitation and long-term care	3 360
<b>University of Birmingham, Department of Social Administration</b>	
to review and develop minimum support groups in epilepsy centres	3 525
<b>University of Exeter</b>	
to evaluate an experimental continuing education programme for remedial therapists (£38 034)	25 495
<b>University of Kent, Health Services Research Unit</b>	
to study medical advisory machinery in the National Health Service	7 500

	£
<b>University of Oxford, Centre for Criminological Research</b>	
to review the provision of secure care and detention for seriously mentally disordered people in England and Wales (£18 075)	16 127
<b>University of Sheffield, Department of Linguistics</b>	
to develop methods of recording and classifying disordered speech sounds (£2 400)	800
<b>Voluntary Organisations Liaison Council for Under Fives (VOLCUF)</b>	
to examine inequalities in health for families with children under five	8 062
<b>Wandsworth Legal Resource Project</b>	
towards setting up and evaluating a model legal advice and representation service for patients and staff (£64 166)	25 384
<b>Ward Sisters Training Scheme</b>	
to develop training wards for ward sisters at Guy's Hospital and Whipps Cross Hospital (£114 094)	21 000
<b>Welsh National School of Medicine</b>	
to implement changes in diagnostic radiology (£34 000)	16 656
<b>West Berkshire Health District</b>	
to assess the contribution of full-time CSVs to hospitals for mentally handicapped, mentally ill and elderly people	2 810
	<hr/> £345 000
<b>Total of grants made in 1982</b>	<b>£1 103 664</b>



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