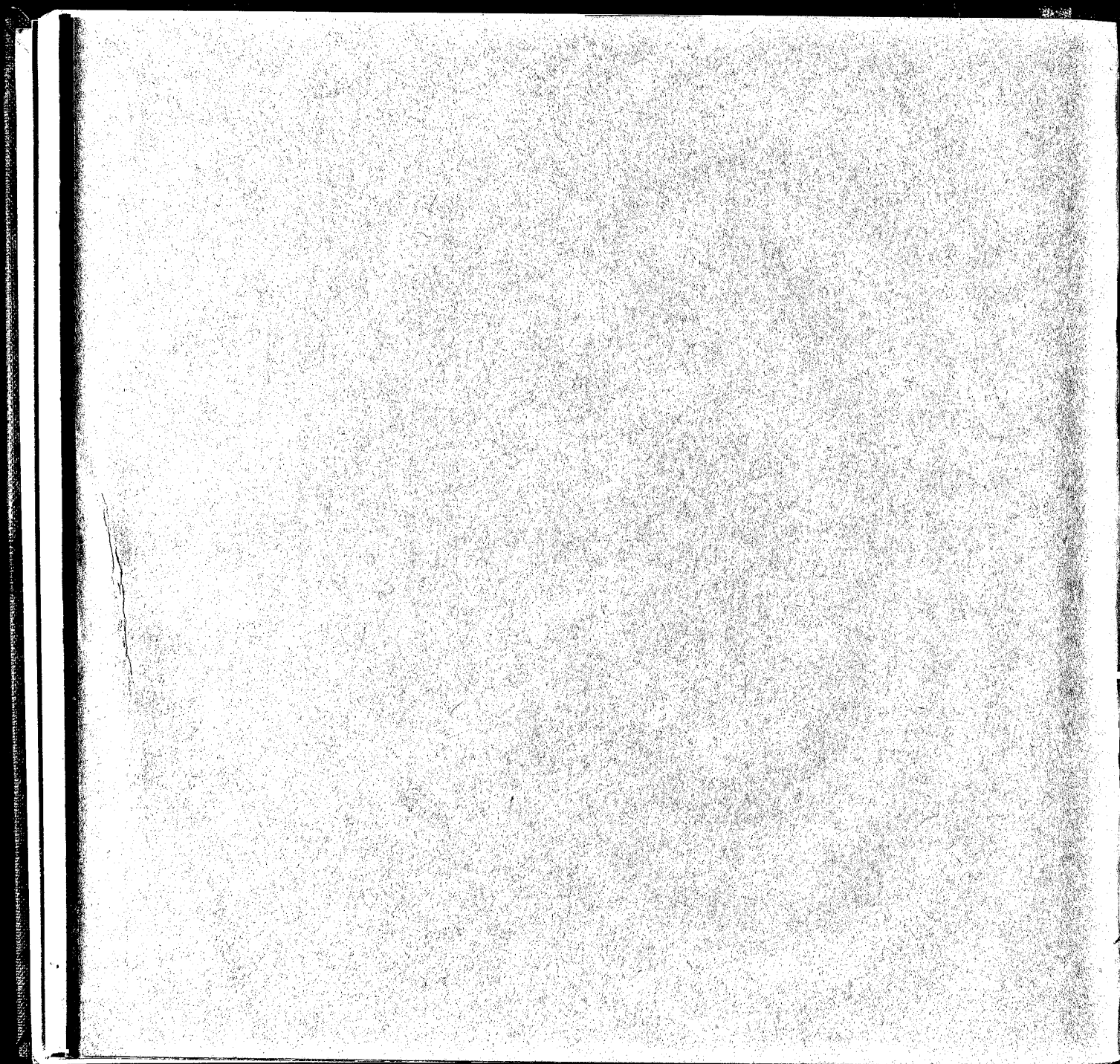


KING'S FUND CENTRE
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King Edward's Hospital Fund
for London
Annual Report 1978





**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

**KING'S FUND CENTRE
LIBRARY**

Patron: Her Majesty The Queen

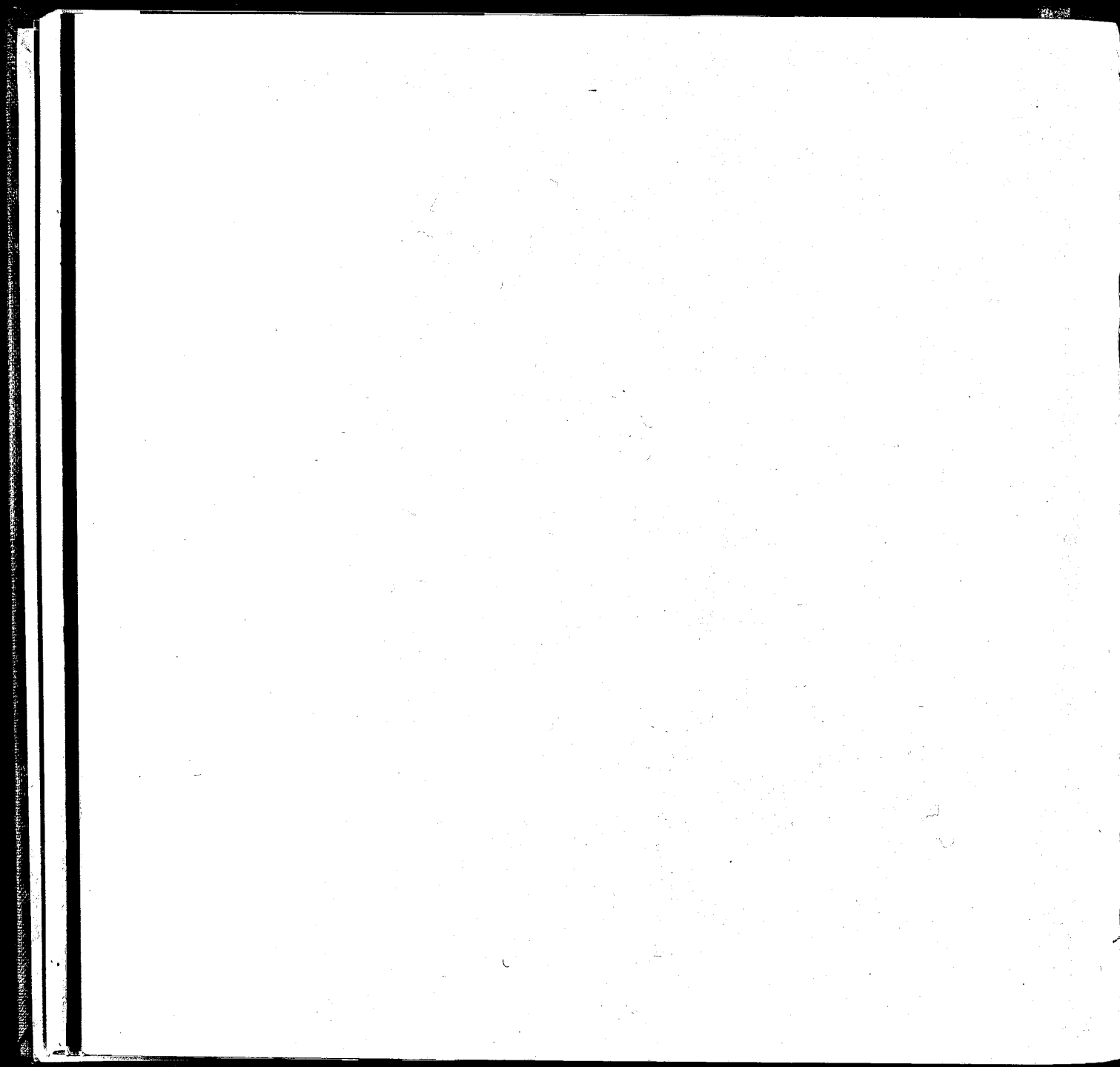
Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Sir Andrew H Carnwath KCVO DL
Lord Cottesloe GBE TD

Treasurer: R J Dent

Chairman of the Management Committee:
Lord Hayter KCVO CBE

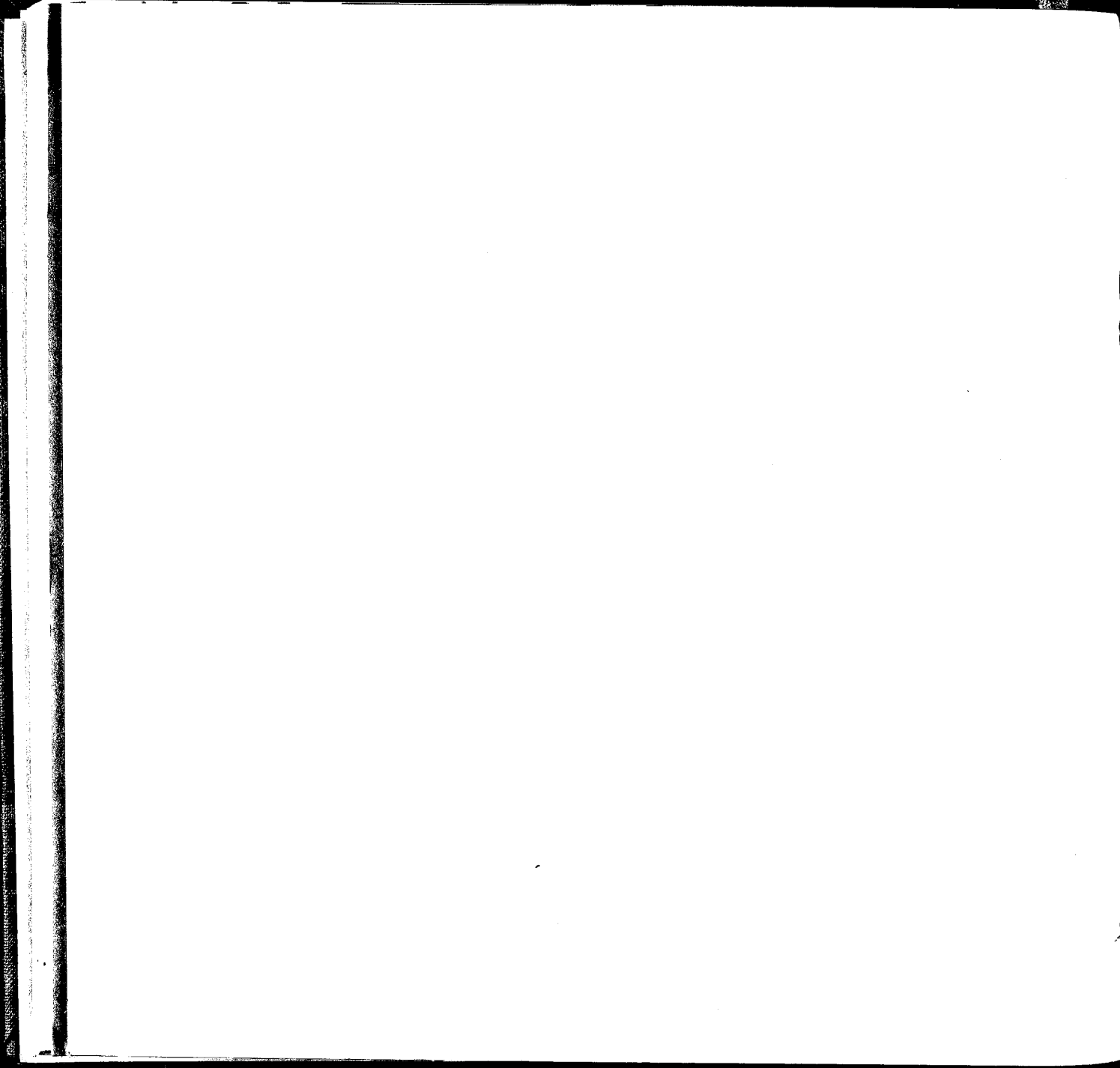
Secretary: G A Phalp CBE TD

14 Palace Court London W2 4HT
Telephone: 01-727 0581



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REPORT 1978

This year the report concerns itself chiefly with grants, particularly those made to hospitals, since this has always been the major part of the Fund's activities. It is hoped that the comments on these wide-ranging grants may focus attention on the more important features.

For the first time in the life of the Fund, the sum allocated in grants in one year exceeded £1m. Most of this came from income, but a special allocation from capital has been made for the Jubilee project, in which grants are given for improvement of wards in some of the older London hospitals. Such is the change in the value of money that the sum now needed for structural improvement of just one hospital ward is more than twice the total distributed by the Fund among London hospitals in 1897, the year of its foundation.

JUBILEE PROJECT

This project was launched by the Fund in 1977 as a special contribution to London hospitals on the occasion of the Queen's Silver Jubilee.

Many of London's older hospitals were opened in Victorian days. Being solidly built, they refit extraordinarily well. The sanitary inadequacies and poor facilities for nursing staff have greatly added to the difficulties of caring for patients. However, extra bathrooms and lavatories, a day room, a treatment room and a nursing station can be built within the existing framework, or with the addition of an external spine. With false ceilings, they emerge as modern wards which meet the present day needs and expectations of staff and patients.

Guided by expert architectural and nursing advice, the Fund is making grants to former municipal or voluntary hospitals, now busy district general hospitals serving different parts of London. Some of these hospitals suffer from 'planning blight'. Even for those which

would have to wait many years for rebuilding, any refitting meanwhile has been on a minimal scale. The reconstruction programme for hospitals has been greatly slowed down in London. Building costs have risen steeply at a time when less new money has come into the National Health Service, and London has received a smaller proportion than other parts of the country.

In 1978 grants were made to Hammersmith Hospital, Prince of Wales's General Hospital, Queen Elizabeth's Hospital for Children and St Charles' Hospital. These four join the first two to be included in the project in 1977, Hackney Hospital and Hither Green Hospital, where improvement schemes are under way. Other schemes are being considered and the total amount of grants for the Jubilee project will be £1m.

A record of the project is being compiled, with 'before' and 'after' photographs of individual schemes. It is hoped that these will form part of an exhibition when the project is completed which will show what can be done, with relatively small sums, to improve the care of patients in the older hospitals.

A policy of refitting older hospitals offers a realistic prospect of getting their wards up to a modern standard within 10-15 years and at a far lower cost than building new hospitals. Such refitting would give a much-needed boost to morale among all members of the hospital staff, particularly the nurses. It was, indeed, the awareness of this need that encouraged the Fund to launch its Jubilee project.

BUILDING, GROUNDS, EQUIPMENT, FURNISHING

It is a tradition of the Fund to concern itself with practical and—in financial terms—small issues which are nevertheless important for the welfare and comfort of the patients and the work of the staff. This applies whether the particular institution is in the National Health Service, has remained independent, or belongs to a voluntary organisation.

NHS Hospitals

The largest portion of grants given in 1978, excluding those for hospitals in the Jubilee project, was received by other NHS hospitals in and around London for improvements to buildings and grounds and for equipment and furnishing. More applications for these grants tend now to come from what may be termed the 'charitable branch' or 'affiliate' of the hospital, such as the League of Friends and other voluntary groups. This is one indication—and there are many others—that the voluntary movement generally remains strong and influential.

Since the introduction of the NHS, the Fund, in common with other independent foundations, has tended to avoid giving money for purposes which ought properly to be the responsibility of the State. But the growing financial difficulties of the NHS, particularly in parts of inner London, have suggested that this is a policy which the Fund may need to revise. The Fund's contribution can—as it were—'buy time' and in so doing can greatly improve morale. The Jubilee project is one example. Money does not go so far, but there may well be other areas of special need where the Fund could help more. These are matters which the Management Committee will be reviewing in the coming year.

Independent Hospitals and Homes

The non-NHS hospitals and homes contribute to the care of Londoners, especially the elderly and the chronic sick and handicapped of all ages, and the Fund continues to support them with grants for maintenance of buildings and fabric.

Nearly £18 000 was allocated to help with alterations to bring the standard of fire precautions to that now required in public buildings. In the past ten years, more than £130 000 has been distributed for this purpose. It may be a reflection on the designers that such expenditure is now necessary. It must also be noted, however, that some of the buildings now used as hospitals were originally designed for other uses.

While there must always be proper concern for people's safety in the construction of buildings, it is sometimes difficult not to feel that common sense in these matters is subordinate to insurance against possible blame. Certainly, the Fund's outlay on this single item is one indication of the financial burden which these small and often unendowed institutions are now compelled to carry.

NEW IDEAS

The other traditional interest of the Fund is the introduction and development of new ideas to improve the care of patients and the management of hospitals and other health services. Much of this work is undertaken within the programmes and services of the King's Fund College and the King's Fund Centre. Both have their own programmes and run a number of joint ventures which are advertised and reported in their quarterly newsletter, *KF News*. Their work brings continuing involvement with the health services and the problems facing the staff. The discussions at the College and the Centre provide a major source of ideas within the Fund, and the two institutions are the main recipients of applications from outside, for studies and experimental projects.

Studies and Experiments

Grants for these purposes are often quite small sums, but they are enough to enable a hospital, a voluntary group, a professional association, an educational centre or, occasionally, an individual, to try out a new idea, set up a project or extend opportunity for education.

Some projects, however, require more intensive study and longer periods for development. These are sometimes supported initially by the Fund, or jointly supported throughout with another grant-making foundation or a statutory body. For example, one of the larger grants of the year was for a project to examine the causes and extent of accidents to children, to be undertaken jointly with the Medical Commission on Accident Prevention.

Another long-term project is exploring the use of wards in the management development of nurses likely to become ward sisters. The two hospitals taking part are Whipps Cross Hospital and Guy's Hospital, and the project is being coordinated from the King's Fund Centre.

Medical Records

This major long-term project was initiated by the Fund in 1973. The medical records project has included studies of records systems presently in use and of the work of medical records officers, the development of the problem-oriented system (POMR) in two London teaching hospitals, and conferences at the Centre to review progress and findings.

Evaluation of the project so far has shown that POMR has advantages over traditional methods. It is a neat, logical system which has been shown to improve the management of medical care in hospitals. It facilitates the training of junior medical staff, enhances teamwork and makes it much easier to assess quality of care. It also provides a useful framework for discharge summaries sent to general practitioners. GPs are beginning to favour the larger A4 size record which can incorporate many of the features of the POMR system. The smaller 'Lloyd George' envelope, still mainly used, has proved to be very unsatisfactory for keeping the records of patients suffering continuing illness. The letters and reports have to be unfolded every time they are referred to. Part of the grant allocated to the medical records project this year went towards supporting GPs who want to convert their records to the A4 size.

A project of this size is usually funded directly by the Management Committee. But most projects and studies are the concern of the Project Committee, formerly the Research and Development Committee. This committee has undertaken a review of all work now under way in order to consider and make known areas of study thought to be appropriate for the Fund and the types of application it is prepared to receive.

The review reflects the concern of the Fund to establish the right role for this newly-named committee which is responsible for so much of the innovatory and experimental work.

Summary of Grants

Financial support for the upkeep, improvement and extension of hospitals of all kinds in London, the purpose for which the Fund was set up, remains a major concern. These grants came to almost three-quarters of the total, with NHS hospitals receiving more than half. The remaining quarter was distributed to promote new ideas, studies and experimental projects in the care of patients, in management and the education of staff. The lists on pages 15-20 give details of all grants given during the year.

EDUCATION FOR MANAGEMENT

Management education is gaining momentum from the continued study of recommendations in *Education and Training of Senior Managers in the National Health Service*, the report of the King's Fund working party (Chairman, Dr Bryan Thwaites). A conference on the report was held at the King's Fund Centre in July, under the chairmanship of Lord Hunter of Newington. The invited members included representatives of the DHSS, National Training Council and the national staff committees for administrators and nurses. The conference raised a number of issues which are being considered by the Fund as the basis for future action. Some of these initiatives had already started by the end of the year. They include proposals for a new type of seminar to be organised by the King's Fund College for senior administrators. It is intended also to provide specialised educational opportunities for individual managers.

A study of the role and function of district administrators has been commissioned by the Fund from the Oxford Centre for Management Studies. It is hoped that this study will provide information which has never yet been collected, and will also help to guide the

College in assessing the value of its own training programmes. The study is due for completion in the autumn of 1979 and the Fund hopes to publish the report early in 1980.

Arrangements were made for two senior administrators from the NHS to take part in the programme for health systems management jointly organised at Harvard University by the Graduate Schools of Public Health, Business and Medicine. Apart from the benefits which it is hoped the two British administrators will have received from this experience, it has also been intended that their advice and collaboration should be sought over the extent to which the Harvard method might usefully be incorporated in the King's Fund College's design of the proposed experimental seminar for senior administrators.

Visits Overseas

Other educational opportunities were provided for selected individuals and groups. There are travelling bursaries for administrators in the Thames and Wessex regions to follow individual studies. The increasingly popular 'outward bound' course for young administrators—general, nursing and medical—was based in Toronto University in 1978, and an exchange visit for Canadians has been arranged for 1979. The Fund has continued the travelling fellowship scheme for senior registrars and younger consultants to visit Australia and for established British consultants to spend some time in New Zealand.

Current Issues

These are examined in special courses and seminars. They include planning, the management responsibilities of doctors, and industrial relations—perhaps the most worrying and time-consuming issue for managers nowadays.

As the NHS planning system develops, specialised seminars have been held at the Centre in cooperation with the DHSS. Planning has also been introduced in the College's courses for doctors, the main emphasis of

which is to find the most appropriate ways for doctors to be involved in general management and to develop their roles in the management teams. The College has extended the seminars in specialist management to include radiologists and pathologists. The Fund is also providing administrative facilities and accommodation for a project to develop the role of doctors in the assessment and control of budgets, sponsored by the DHSS and Brunel University.

The regular courses and seminars on industrial relations were supplemented by case studies presented by administrators from their own experience, for discussion with experts dealing with industrial problems in the NHS.

The form and content of the programmes of the College and the Centre are continually revised and both institutions make full use of the information and experience brought in by individuals and groups attending the various activities in order to ensure that these are relevant to their needs.

PUBLISHING

Throughout the year preparation has been made to increase the number and range of titles on the Fund's list. This has permeated all stages of the publishing activity, from the author's first draft—or even the first idea for a book—to distributing and marketing the new title.

Production has been speeded and costs kept down by use of standardised design and format, which can be adapted for individual titles, and by use of the Fund's style-book on preparing texts, references and illustrations for publication.

The Fund published hardback books for the first time in 1978. These were produced by the Pitman Medical Publishing Company who also distribute and market the books throughout the world. Five new titles were

in production during the year for publication in the first half of 1979. As more come out in the new hard-back form, the Fund's books should become easily recognisable in the bookshops. The list of available and forthcoming titles is circulated with this annual report.

The chief stage in publishing, however, is the beginning – encouraging new authors, looking for new work, and keeping up the forward list of possible new titles. Some are commissioned by the Fund, such as the forthcoming collection of papers on industrial relations in the NHS. Most titles come from work supported or undertaken by the Fund and, again, the main sources of these are the College and the Centre. They include reports or material from studies and experiments, working parties, seminars and other activities of the two institutions. The Fund also welcomes manuscripts from other sources on subjects within its sphere of interest. All work submitted for publication, from whatever source, is scrutinised by specialist readers and, if necessary, revised according to their advice, before acceptance.

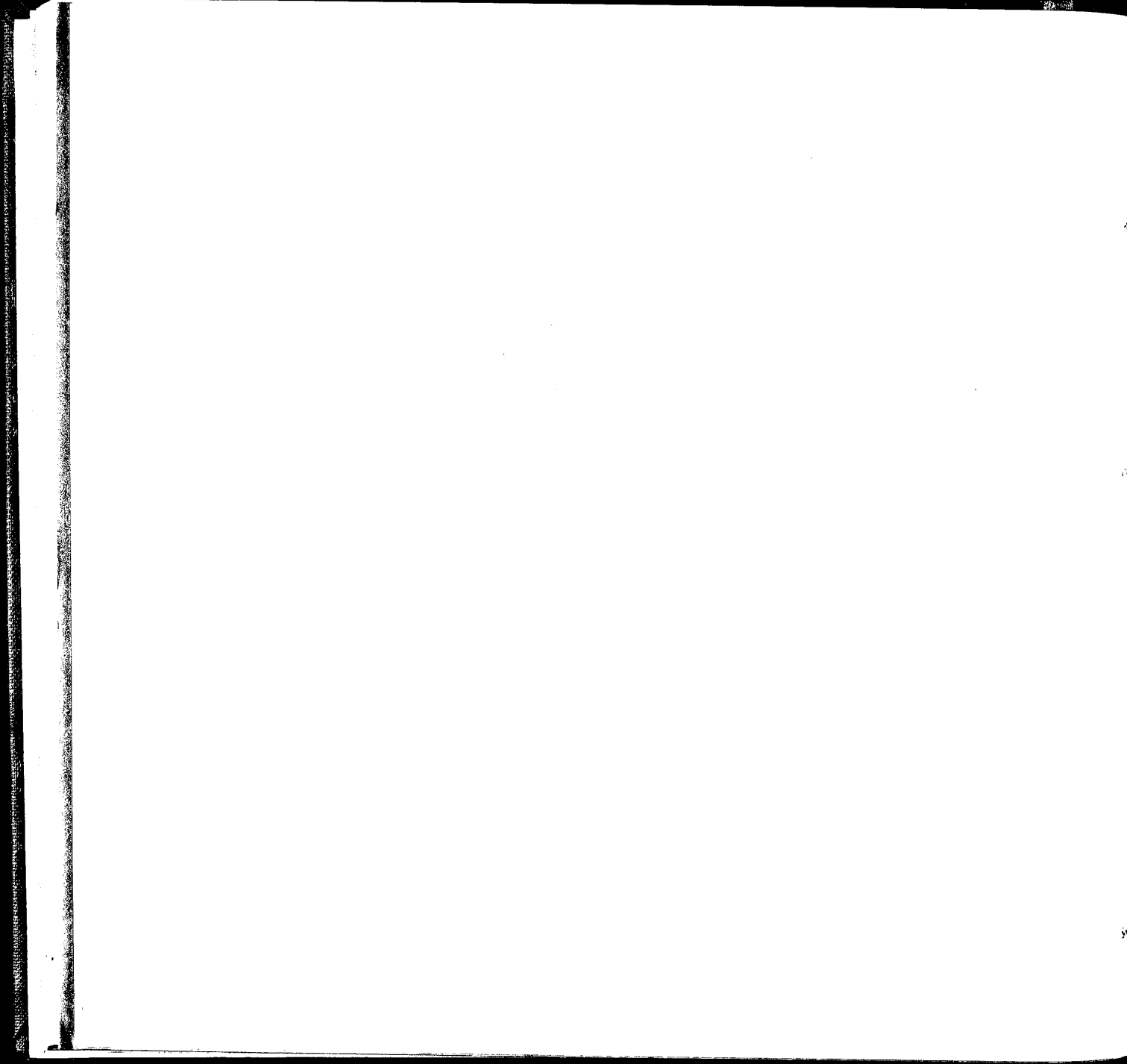
The aim is to publish six to eight new titles a year, so building up a list which will reflect the Fund's traditional encouragement of good practice and its role in informing and stimulating debate of the important questions of the times.

THE SPECIAL RELATIONSHIP

The activities described in this report – making grants to hospitals, supporting the development of new ideas, the educational services of the College, the information service and meetings at the Centre, and publishing – contribute to the collective stimulus which guides and informs the general direction of the Fund's policy. Extensive personal contact with people concerned with health care is developed through the work of the standing committees and the operational departments. This ensures that the Fund itself remains sensitive to contemporary issues. It provides a built-in system of intelligence essential to the proper fulfilment of the

Fund's trust. From it comes the special relationship of the Fund with the health service authorities and the voluntary groups concerned with health care.

The Fund has to make choices. This is only partly because there is a limit to the amount of money and to what can be achieved with it. Of more significance is the need to distinguish between the deserving nature of appeals from outside sources and the projects and policies which the Fund, from its own interests and experience, considers desirable. The Fund seeks to work with, and often through, others, to encourage good practice. It takes the initiative where a need is perceived; it never criticises or takes sides, but it questions, explores and informs.



FINANCE

The following pages (12 and 13) contain abridged financial statements extracted from the full accounts of the King's Fund, which are available on request. The statements show that at 31 December 1978 the total market value of the Fund's assets was £30 252 000 (1977 £28 272 000) and the income for the year £1 805 000 (1977 £1 601 000).

As the result of continuing economies effected by the Management, together with increased contributions from both the Department of Health and Social Security and the Thames Regional Health Authorities towards the cost of running the King's Fund Centre, it has been possible to reduce the level of the net running expenditure of the Fund last year by £35 000.

In 1978 the sum of £475 000 was made available for the Jubilee Project, which has brought the total so far to £700 000, and it is intended that £1 000 000 will eventually be expended on the improvement of ten hospital ward units in the London area. After allocating £650 000 for grants, the funding of this special project has once more led to an excess of expenditure over income and this has been met by transfer from General Fund amounting to £138 000 (1977 £150 000). It is anticipated that there will again be an overall deficit in 1979, although the figure should be smaller than in the previous two years.

The Treasurer gratefully acknowledges all donations and legacies that have been made to the Fund during 1978 and he will always welcome any new sources of finance which will enable the Fund to extend its activities in the field of health care.

Bankers: Bank of England
Baring Brothers & Co Limited
Midland Bank Limited

Solicitors: Turner Peacock

Auditors: Deloitte Haskins & Sells

KING EDWARD'S HOSPITAL FUND FOR LONDON

ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1978

	Book Value 31 December		Valuation 31 December	
	1978 £	1977 £	1978 £	1977 £
Capital Fund				
Investments				
Quoted Securities	4 860 394	4 632 052	7 240 937	7 431 517
Unquoted securities	47 437	83 097	79 752	89 199
	<u>4 907 831</u>	<u>4 715 149</u>	<u>7 320 689</u>	<u>7 520 716</u>
Current assets	583 408	162 058	583 408	162 058
	<u>5 491 239</u>	<u>4 877 207</u>	<u>7 904 097</u>	<u>7 682 774</u>
General Fund				
Investments				
Quoted securities	5 471 503	5 544 508	7 265 049	8 147 670
Unquoted securities	22 749	22 749	29 700	28 050
Properties, including Fund premises	7 803 445	8 640 495	13 890 000	13 236 470
Reversionary interests— nominal value	<u>1</u>	<u>1</u>	<u>—</u>	<u>—</u>
	13 297 698	14 207 753	21 184 749	21 412 190
Net current assets (liabilities)	1 098 448	(893 714)	1 098 448	(893 714)
	<u>14 396 146</u>	<u>13 314 039</u>	<u>22 283 197</u>	<u>20 518 476</u>
Special Funds				
Investments				
Quoted securities	52 716	52 716	48 491	56 231
Current assets	15 776	14 213	15 776	14 213
	<u>68 492</u>	<u>66 929</u>	<u>64 267</u>	<u>70 444</u>
Net Assets	<u>£19 955 877</u>	<u>£18 258 175</u>	<u>£30 251 561</u>	<u>£28 271 694</u>

ABRIDGED INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 DECEMBER 1978

	1978		1977	
	£	£	£	£
Income				
Securities	1 142 730		1 015 957	
Properties	653 690	1 796 420	562 564	1 578 521
Donations	8 139		21 414	
Legacies allocated to income	109	8 248	1 395	22 809
		1 804 668		1 601 330
Excess of Expenditure over Income for the year, transferred from General Fund		138 007		149 565
		£1 942 675		£1 750 895
Expenditure				
Grants allocated	651 540		676 616	
Less grants lapsed	34 306	617 234	36 657	639 959
Jubilee Project		475 000		225 000
King's Fund Centre	484 699		462 099	
Less contribution from DHSS	180 000			
from Thames RHAs	46 500	258 199	170 000	292 099
King's Fund College	398 787		376 648	
Less course fees received	141 096	257 691	113 646	263 002
Emergency Bed Service	—		233 735	
Less contribution from Thames RHAs	—	—	227 235	6 500
Publications	13 227		14 629	
Less sales	8 314	4 913	8 646	5 983
Administration				
Salaries and wages	168 938		151 885	
Pensions	63 885		69 657	
Establishment	35 021	267 844	43 569	265 111
Other Expenses				
Maintenance of Fund premises	37 273		23 252	
Professional fees	23 168		28 764	
Visiting expenses	1 353	61 794	1 225	53 241
		£1 942 675		£1 750 895

CONTRIBUTORS IN 1978

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
Gloucester Charitable Trust

Anonymous ('EME')

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
Borges Trustee Co Ltd

Worshipful Company of Carpenters
A H Chester
Mrs D G Clark
Miss J B Clayton
Coutts & Co

Miss V Dodson

Ebury Lodge No 1348
Miss W Edwards
Elsom Pack & Roberts
Equity & Law Charitable Trust

Lord Hayter KCVO CBE
Miss E V Howells

Mrs G Inchbald
Innes Memorial Fund

Jensen & Son

R G Lane
Lloyds Bank Ltd

Marks & Spencer Ltd
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd
Morgan Grenfell & Co Ltd

National Westminster Bank Ltd

Major R O'Brien MVO TD

P F Charitable Trust
W J Pharoah
Prudential Assurance Co Ltd

Albert Reckitt Charitable Trust
Robinson & Sons Ltd
T B Robson

O N Senior
Mrs R M Simon

Wernher Charitable Trust
Williams & Glyn's Bank Ltd
Judge R B Willis TD

LEGACIES RECEIVED IN 1978 (£140 230)

A C C Bates
F A Capper Will Trust
L A Culliford
Mrs L Griffiths
Mrs A B Matthews Will Trust
T W Swindley
Miss W F Willcocks

GRANTS MADE IN 1978

£

**JUBILEE PROJECT
Special Distribution**

1978 allocation	475 000
balance from 1977 allocation	70 000
	<hr/>
	£545 000

1978 Grants	£
Hammersmith Hospital	104 000
The Prince of Wales's General Hospital, Tottenham	90 000
Queen Elizabeth's Hospital for Children	100 000
St Charles' Hospital	100 000
reserved sum	151 000

**TO NATIONAL HEALTH SERVICE
AND LOCAL AUTHORITIES****Brent and Harrow AHA**

WEMBLEY HOSPITAL	
towards day room for two wards	5 500

Bromley AHA

FARNBOROUGH HOSPITAL	
towards day room in psychiatric department	4 500

Camden and Islington AHA

towards training film on mental health	500
--	-----

Croydon AHA

ST LAWRENCE'S HOSPITAL	
towards bungalow complex for patients	20 000
towards hydrotherapy pool	2 500

**Devon County Council
social services department**

to develop system in general practice for assessing needs of elderly people and coordinating medical and social support (second instalment)	1 815
--	-------

Ealing, Hammersmith and Hounslow AHA

CHARING CROSS HOSPITAL	
towards works to house scanner	2 000

Dr H K Ford

study of use made by general practitioners of postgraduate medical libraries in East Anglia	280
--	-----

Guy's Hospital Special Trustees

study of health policies	27 000
--------------------------	--------

**Kensington and Chelsea and
Westminster AHA(T)**

study of psychological services in primary school by Thomas Coram Research Unit	10 039
--	--------

ST MARY'S HOSPITAL

lectures on sickness in society by resident chaplain	200
---	-----

Kent AHA

towards establishing a health centre	500
--------------------------------------	-----

LEYBOURNE GRANGE HOSPITAL

towards squash courts	6 000
-----------------------	-------

**Lambeth, Southwark and Lewisham AHA(T)
King's Health District (T)**

towards electric toothbrushes for study of dental needs of handicapped people	140
--	-----

TOOTING BEC HOSPITAL

towards furnishing two group homes	11 000
------------------------------------	--------

Merton, Sutton and Wandsworth AHA(T)

QUEEN MARY'S HOSPITAL FOR CHILDREN	
towards replacing coach	4 500

QUEEN MARY'S HOSPITAL, ROEHAMPTON

towards building for physiotherapy	7 000
------------------------------------	-------

ST HELIER HOSPITAL

new mixer for broadcasting system	1 500
-----------------------------------	-------

ST GEORGE'S HOSPITAL

experimental training scheme for hospital chaplains (final instalment on three- year grant)	2 000
---	-------

Middlesex Hospital Special Trustees

study of patients' satisfaction with general practice	2 000
--	-------

study of medical outpatient departments (additional grant)	2 241
---	-------

	£
Moorfield Eye Hospital BoG	
towards remodelling outpatient department	30 000
Northamptonshire AHA	
towards setting up joint information unit with Northamptonshire County Council (additional grant)	2 500
Queen Charlotte's Hospital for Women BoG	
towards covered way connecting two buildings in convalescent home, St Leonards	6 000
Redbridge and Waltham Forest AHA	
BARKING HOSPITAL	
towards centralising library services	10 000
CHADWELL HEATH HOSPITAL	
towards enlarging day room for young, severely handicapped patients	10 000
Royal Hospital of St Bartholomew Special Trustees	
towards project to develop and evaluate appliances for handicapped people (third instalment)	3 926
towards exchange project between the medical school and Louvain University	300
Royal Marsden Hospital BoG	
for hospital chaplain's postgraduate course	2 000
Surrey AHA	
EPSOM DISTRICT HOSPITAL	
towards installing broadcasting system	1 250
towards postgraduate medical centre	20 000
NETHERNE HOSPITAL	
towards extending broadcasting system	2 776
ROYAL EARLSWOOD HOSPITAL	
towards equipment for broadcasting system	2 100
South Glamorgan AHA(T)	
courses for hospital chaplains	5 000
Dr John Stevens	
pilot study to evaluate treatment for diabetes	500
study of outcome of primary care (third instalment)	3 950

	£
Westminster Hospital Special Trustees	
to develop SHAPE, a creative arts programme for patients (final instalment on two-year grant)	5 000
Worthing District Community Health Council	
to study needs of old people	300
	<hr/> £216 817

TO INDEPENDENT HOSPITALS AND HOMES

Banting House, Worthing	
towards maintenance work	1 500
British Home and Hospital for Incurables, London SW16	
towards new ambulance	5 000
Catisfield House, Hove	
towards new carpets and curtains	700
Circle Club, London SW2	
towards kitchen equipment	300
Delves House, London SW7	
towards improving bathrooms	3 000
Derwent House, Chislehurst	
towards providing single rooms	7 500
Dominican Convalescent Home, Kelvedon	
recarpeting ground floor corridor	1 200
Edith Edwards House, Banstead	
towards replacing floor coverings	750
The Elms Home, London SE22	
towards renewing water tanks	2 500
Fairfield House School, Broadstairs	
towards equipping surgery	683
Fallowfield, Chislehurst	
to provide lavatory for staff	1 500
French Convalescent Home, Brighton	
towards fire precautions	2 000
Hamilton Lodge, Great Bromley	
towards connecting building to main drainage system	4 000

	£
Homesdale, London E11	
laundry equipment	515
towards installing lift	5 750
Hospital of St John and St Elizabeth, London NW8	
towards fire precautions	7 500
House of St Barnabas in Soho, London W1	
towards major maintenance, and rewiring	2 800
Jewish Home and Hospital at Tottenham, London N15	
towards providing single rooms	3 000
John Howard House, Brighton	
towards replacing ambulance	4 000
King Edward VII's Hospital for Officers, London W1	
towards hydrotherapy pool	5 000
Lantern House II, Bognor Regis	
towards fire precautions	3 000
Lyle Park, London SW15	
towards fire precautions	4 000
Manor House Hospital, London NW11	
towards image intensifier for x-ray department	4 000
Nazareth House, East Finchley	
towards King's Fund-type beds	3 000
Netley Waterside House, Netley	
towards special ambulance for responents	5 500
Pilgrim's School, Seaford	
towards improving bathrooms	3 065
Royal Hospital and Home for Incurables, London SW15	
towards rehabilitation and research unit	10 000
Royston, London SW15	
washing machine	1 800
St David's Home for Disabled Exservicemen, London W5	
towards games room	3 000
St Francis Home, Braintree	
towards extension	3 000

	£
St Joseph's Hospital, London W4	
towards buying King's Fund-type beds	2 250
St Luke's Hospital for the Clergy, London W1	
towards extending central heating system	1 000
St Teresa's, London SW20	
towards real-time scanner	3 000
Suffolk House, Uxbridge	
towards equipment for kitchen and garden, and exterior redecoration	1 250
Tyrwhitt House, Leatherhead	
towards new building for staff accommodation	5 000
Yarburgh Children's Home, East Grinstead	
towards fire precautions	1 000
reserved sum	10 000
Expenses of conference and visits for staff of voluntary hospitals and homes	1 140
	<hr/> £124 203

TO ORGANISATIONS AND EDUCATIONAL CENTRES

Association for Speech Impaired Children	
towards cost of international conference	400
Association of Independent Hospitals and Kindred Organisations	
towards running costs	1 000
study of accounting systems used by member associations	2 500
Back Pain Association	
to extend information services	2 000
Brent Association for Mental Health	
towards new bus for visitors to Shenley Hospital	1 250
Bristol Polytechnic faculty of education	
to study ways of motivating long-stay patients to take an interest in painting (first instalment on three-year grant)	6 000
British Red Cross Society (London Branch)	
towards replacing training equipment	3 400

	£
Camphill Village Trust towards building phase 2 of new college at Delrow House	8 000
Cancer Care towards works to house console for scanner at Meyerstein Institute, Middlesex Hospital	1 000
Cheshire Homes towards extending Arnold House, Enfield	5 000
Clinic of Psychotherapy towards extending work	1 000
Council for the Education and Training of Health Visitors multidisciplinary course for senior teachers in medicine, social work and nursing (additional grant)	147
Counsel and Care for the Elderly towards running costs	6 000
Disablement in the City feasibility study for mobility information and demonstration service centre (first instalment on three-year grant)	2 000
Fellowship for Retired NHS Staff towards setting up	10 100
Hampstead Old People's Housing Trust towards improving laundry at Compton Lodge	3 000
Home Warmth for the Aged Benevolent Fund towards office equipment	500
International Hospital Federation towards setting up information service (fourth instalment on five-year grant)	5 000
	300
Jewish Blind Society towards replacing two buses for day centre	4 000
John Grooms Association for the Disabled towards holiday chalet in Hampshire	3 000
London Medical Group towards running costs	10 000

	£
London School of Hygiene and Tropical Medicine teaching appointment for extension training in community medicine (final instalment on two-year grant)	4 500
Medical Commission on Accident Prevention for administration and other expenses of study of accidents to children	27 200
Mental After-care Association towards installing central heating in a MACA home, Cheam	3 000
National Association for the Welfare of Children in Hospital towards research programme	4 000
National Fund for Research into Crippling Diseases study of aids for the disabled (first instalment on two-year grant)	6 250
National Playing Fields Association towards providing information on activities for mentally handicapped children	50
Noah's Ark Trust towards improving washrooms in day centre and school for handicapped children	2 200
Open University for staff of Thames and Wessex RHAs to attend courses on handicapped people	700
Oxford Centre for Management Studies study of work of district administrators	4 191
study of financial information systems in hospitals	5 333
Pathway Industrial Centre to develop training materials for NHS staff on the needs of Asian patients (first instalment on two-year grant)	5 000
Polytechnic of Central London towards experimental training courses for remedial professions (final instalment)	1 717
Royal Association for Disability and Rehabilitation towards adapting new premises for disabled people	5 000

	£
Royal Society of Arts	
industrial design bursaries competition	750
SCODA (Standing Conference on Drug Abuse)	
towards fire precautions in a short-stay unit	325
Servite Houses	
towards fitting out a house as flatlets for expatients	2 500
Society of Chiropodists	
towards cost of conference on the Society's evidence to the Royal Commission on NHS	500
Toy Libraries Association	
towards running costs	100
Toynbee Hall	
towards running costs of centre for mentally handicapped children	4 000
University of Bristol child health research unit	
towards study of education and play for children in hospital	500
school of advanced urban studies	
towards training project for new members of CHCs	2 500
University of Leeds	
towards training programme on planning in health services	8 144
University of Liverpool	
bursaries for nurses undertaking MSc course (in memory of Miss Anne White)	5 000
University of London Institute of Child Health	
towards setting up mobile assessment unit for handicapped children (first instalment on three-year grant)	16 138
Institute of Education	
study of effects of short-term residential care on young mentally-handicapped children (second instalment)	7 012
Institute of Psychiatry	
study of use made of a hospital ward by former patients (first instalment on two-year grant)	3 528

	£
King's College Hospital Medical School	
towards 'adventure course' for trainee general practitioners	500
The London Hospital Medical College Dental School	
towards videotape on dental care for the handicapped	3 824
University of Manchester department of geriatric medicine	
secretarial expenses of follow-up study of geriatric day care	550
University of Nottingham department of community health	
towards conference on medical information systems	150
University of Southampton	
bursaries for members of remedial professions taking diploma course in management and leadership (first instalment on three-year grant)	6 000
Westminster Society for Mentally Handicapped Children	
towards installing scissors lift in Alison House	2 000
reserved sum	3 600
	<hr/>
	£212 359

IN-HOUSE GRANTS

Directory of patients' associations (KM)	
appointment of project assistant	1 278
Education and training of senior managers in the NHS (PJT)	
expenses of conference on report of King's Fund working party (Thwaites report)	1 000
development of training programme by King's Fund College	6 044
King's Fund travelling fellowships (GAP)	7 500
Libraries and information services in the NHS (KM)	
expenses of working party	300

	£
Medical records project (GAP)	
group of studies in use of problem-oriented medical records in hospitals and general practice	57 600
Guy's Hospital (£30 000)	
project to convert GP records to A4 size (£20 000)	
Dr Ian Tait (£2450)	
University of Nottingham (£5150)	
Overseas travel (PJT)	
for students and course members sponsored by King's Fund College	14 442
Residential accommodation for visitors to King's Fund (GAP)	1 997
Training experiment for ward sisters (HOA)	
controlled experiment in the use of wards for management training of nurses likely to become ward sisters	7 500
Visiting for CHC members (DT)	
preparation of handbook	500
	£98 161
Total of grants made in 1978	£1 126 540

Note: initials in brackets are those of the staff member who can give detailed information on the project concerned. See Staff Directory, pages 25-26, for name and address.

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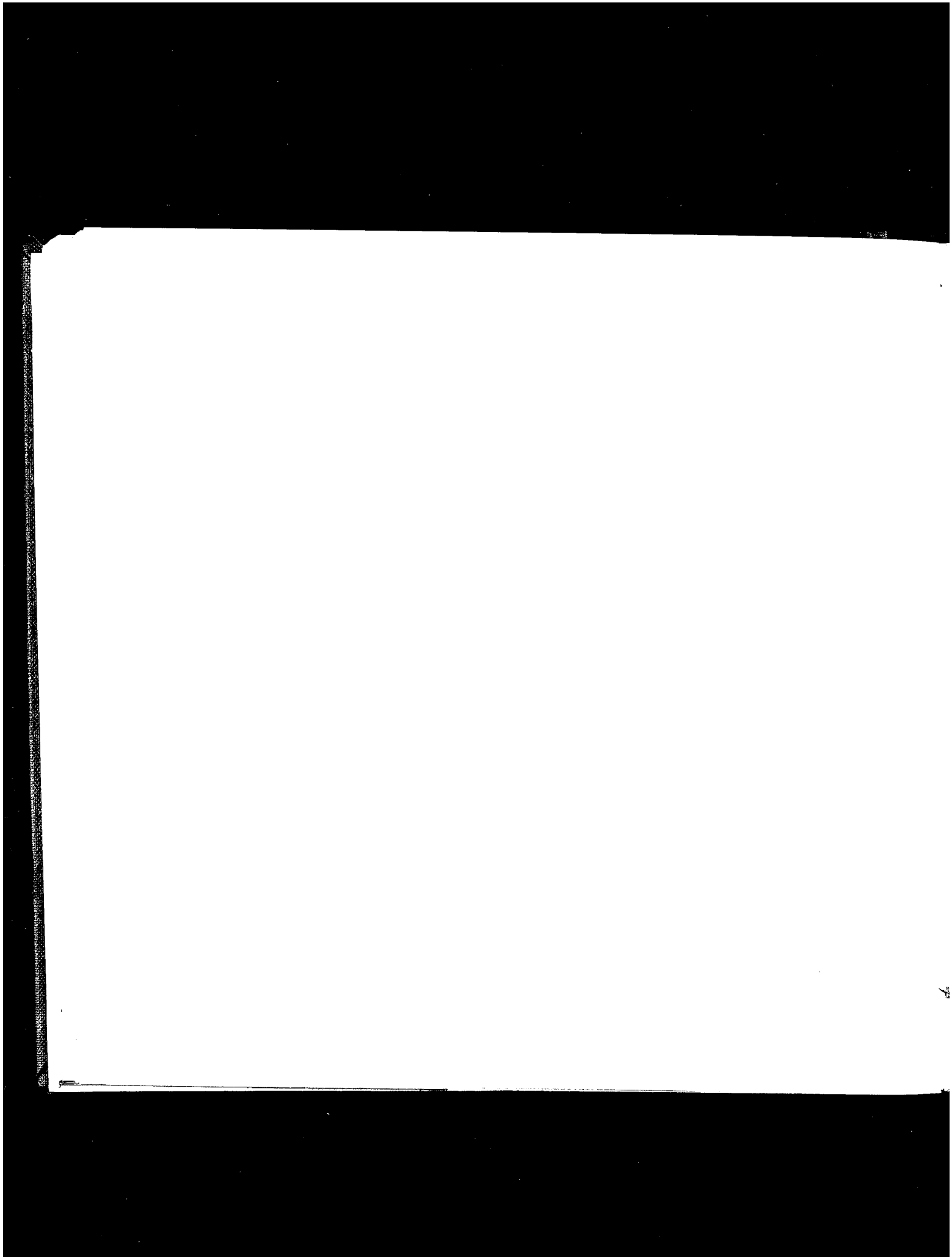
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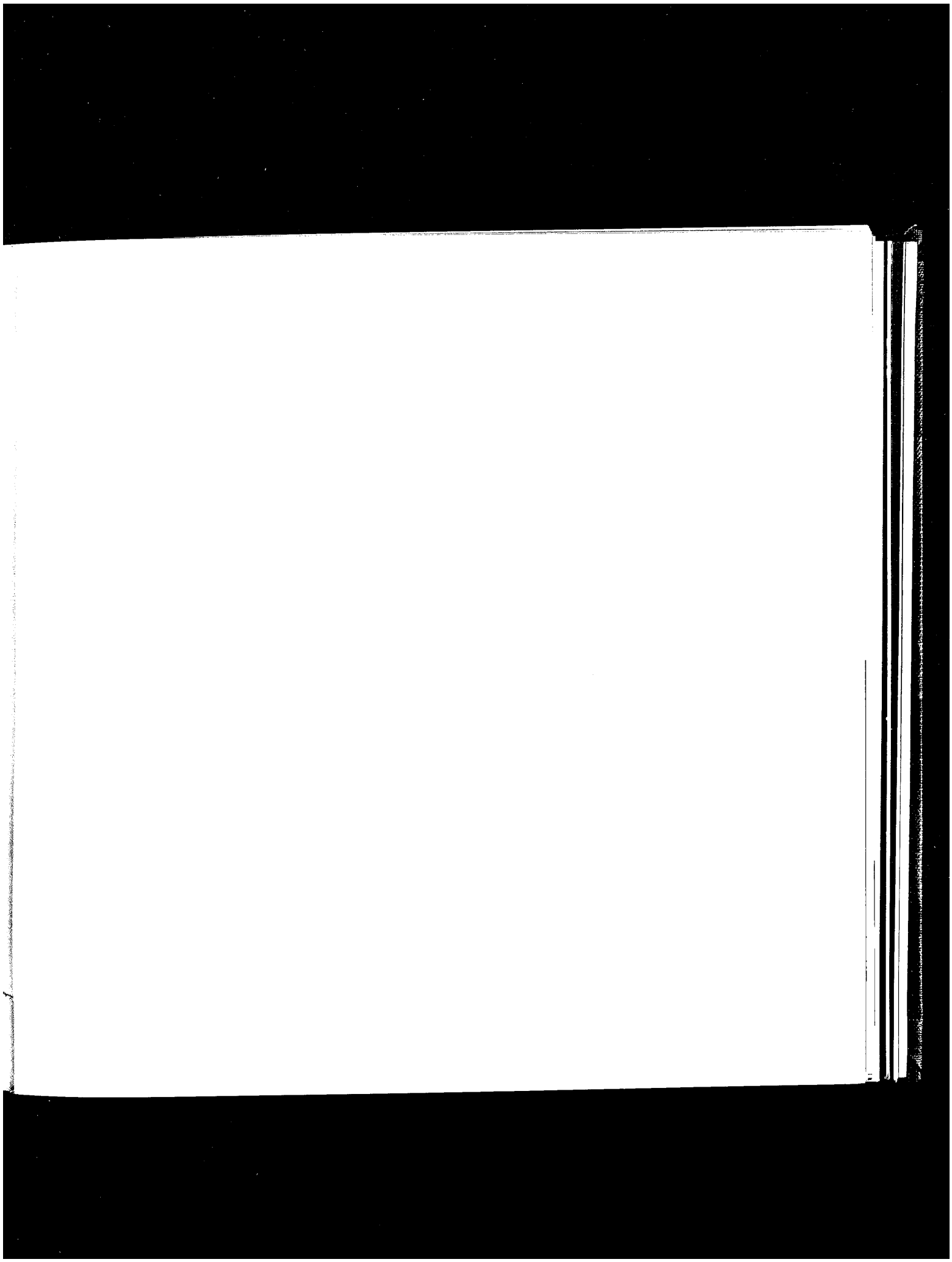
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