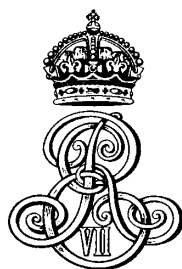
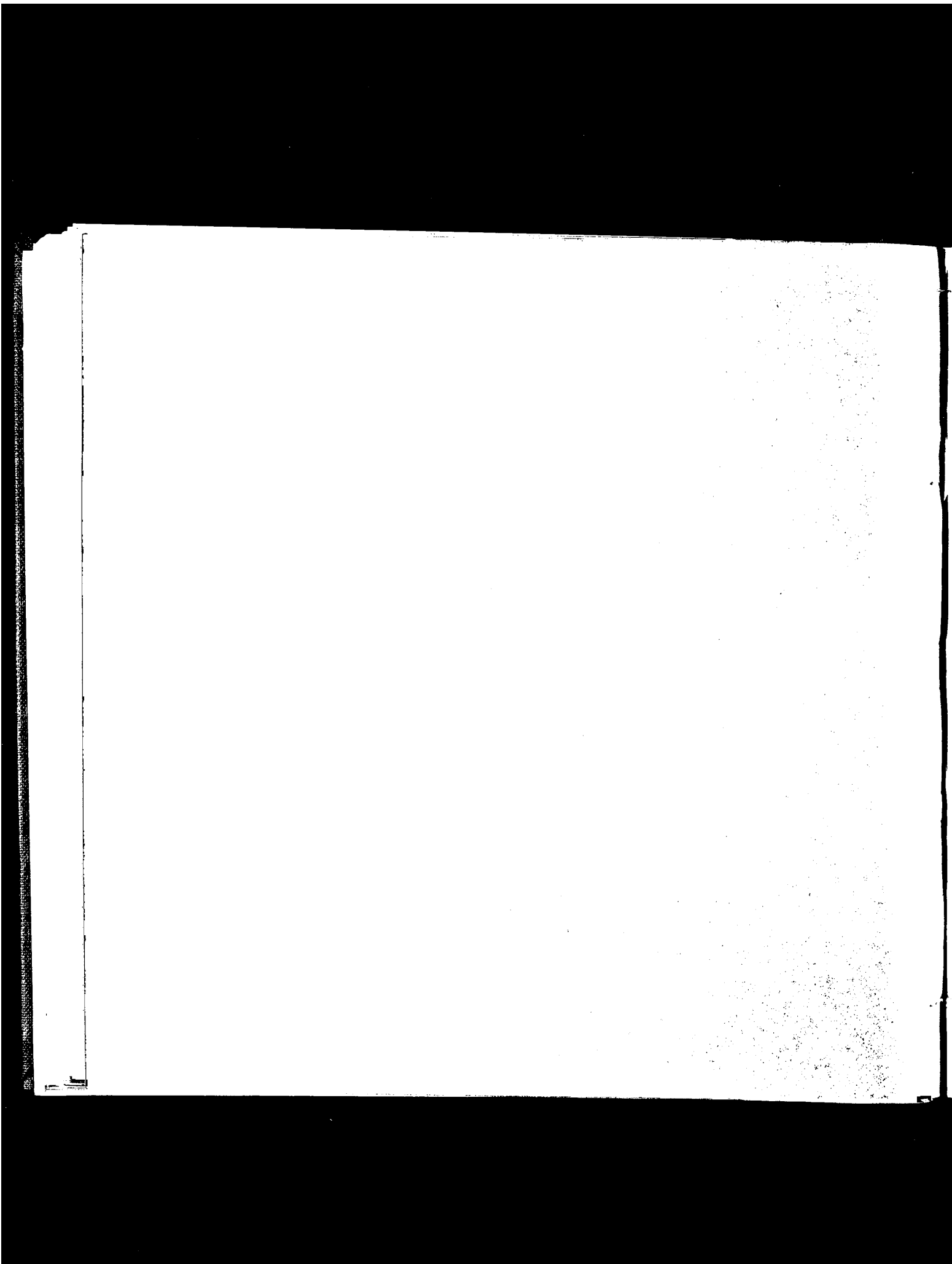


King Edward's Hospital Fund
for London
Annual Report 1979





**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

Patron: Her Majesty The Queen

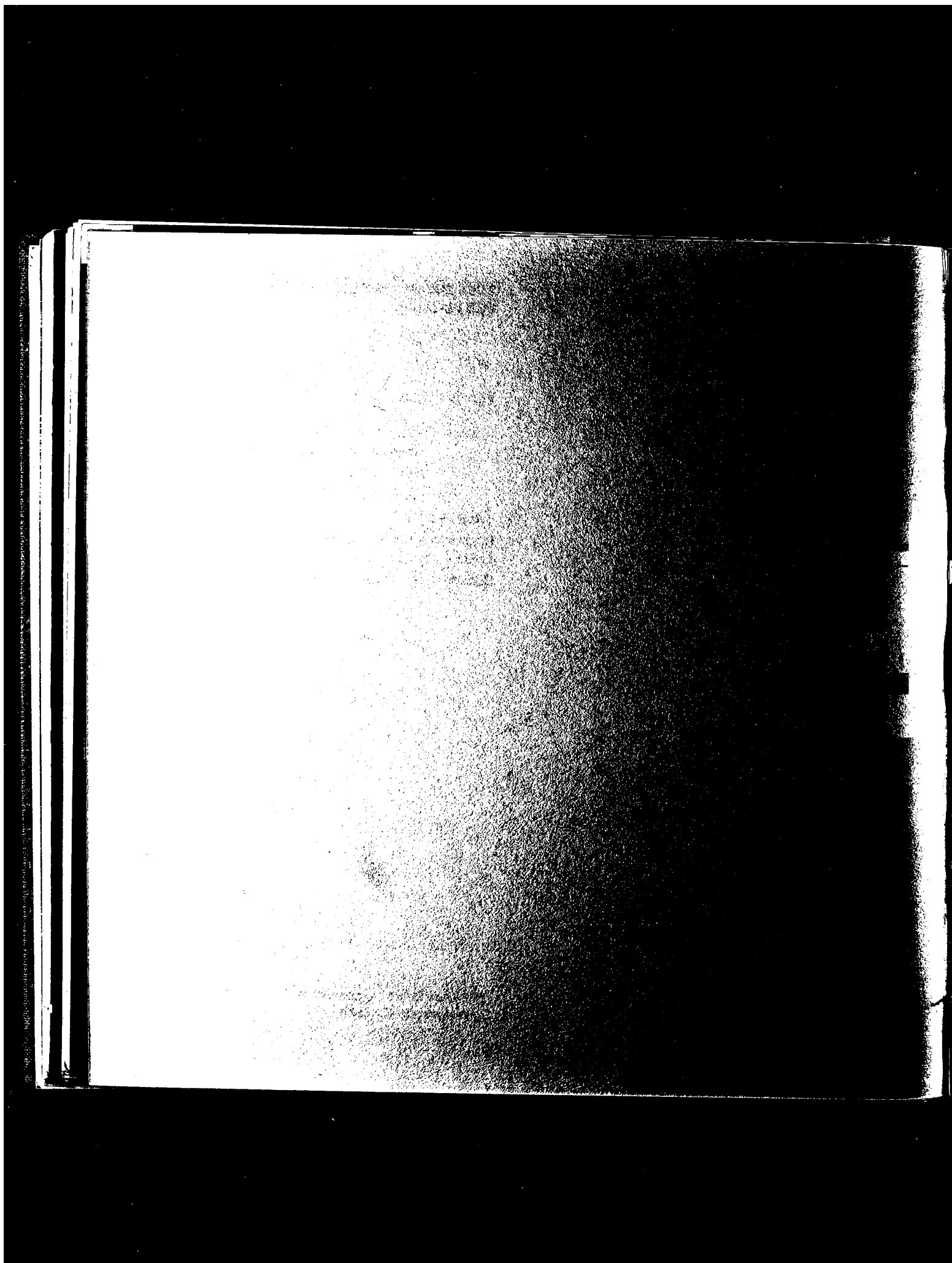
Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Lord Cottesloe GBE TD
Sir Andrew H Carnwath KCVO DL

Treasurer: R J Dent

Chairman of the Management Committee:
Lord Hayter KCVO CBE

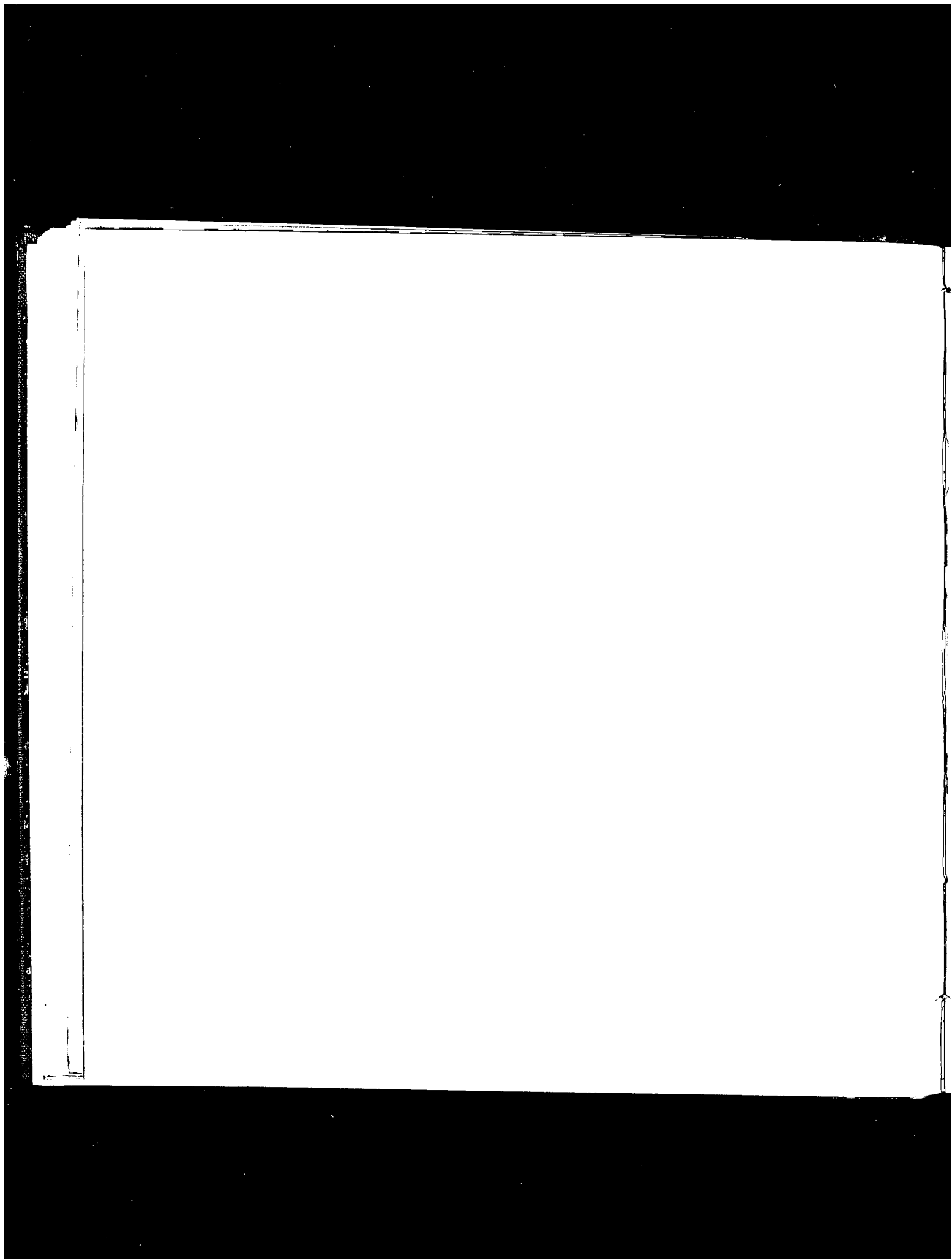
Secretary: G A Phalp CBE TD

14 Palace Court London W2 4HT
Telephone: 01-727 0581



CONTENTS

	page
Report 1979	5
Finance	11
Contributors	14
Grants made in 1979	
Jubilee Project	15
to National Health Service and local authorities	15
to independent hospitals and homes	16
to organisations and educational centres	17
in-house grants	20
General Council	21
Committees	22
Staff directory	25



REPORT 1979

From time to time a review is made of the Fund's practice; first, to see how the Fund is operating within the terms of its trust, particularly with the hospitals of London which are its prime responsibility, and second, to see what changes might be brought into the operation to meet changes of need and to encourage innovation. During this last year such a review was again undertaken.

The previous review was made five years ago when the administration of the National Health Service was restructured. That review provided a general guide to the future activities of the operational units of the Fund and to changes required in its organisation. These have been described as they were effected in the subsequent annual reports.

The dominant fact of the 1970s has been the fall in the value of money. While the Fund's income is safeguarded by the wise management of its financial advisers, continuous scrutiny is required to ensure that the money is used where it can do most good. This has always been the concern of the Management Committee and its standing committees, but its prominence during the 1970s and, so far as can be seen, the coming decade, make periodic review of practice the more necessary.

This year's report follows the findings of the latest review to describe the Fund's response to the present and likely future condition of the health services and the initiative it is taking to improve them. The report covers grant-making to hospitals in London, including the independent hospitals and those belonging to voluntary organisations; grants for experimental and educational projects; the work of the King's Fund College and the King's Fund Centre; publishing activities, and the bursary and travelling fellowship schemes.*

*See pages 15-20 for lists of grants allocated for all these purposes during the year.

Financial stringency in the health services of London is now such that the Fund's practice since the establishment of the National Health Service in 1948 has to some extent been modified. Until a few years ago, grants were given only for purposes which could not normally be considered the responsibility of the NHS authorities.

JUBILEE PROJECT

A particular example of this change in practice is the Jubilee Project in which £1 000 000 was set aside in 1977 for refitting wards in some of London's older hospitals, most of them former municipal or voluntary hospitals. Ten hospitals have received substantial grants since the project began, including four in 1979: Dulwich Hospital, St Stephen's Hospital, South London Hospital for Women and Children and Whittington Hospital. This year also some of the hospitals needed additional sums to meet the rising costs of their refitting schemes. A further allocation was in consequence made to the project and the total grant now amounts to £1 300 000.

A letter from the Fund published in *The Times* newspaper on 13 November, describing the project, ended with a pointer to the future.

'A policy of refitting our older hospitals offers a realistic prospect of getting their wards up to a modern standard within 10-15 years and at a far lower cost than building new hospitals. Such refitting would give a much-needed boost to morale among all members of the hospital staff, particularly the nurses. It was indeed the awareness of this need that encouraged the Fund to launch its Jubilee Project.'

It may seem strange that, though hospitals in London are so short of money, applications to the Fund have tended to be fewer and to have come from voluntary groups such as leagues of friends rather than from the hospital authorities. This may be partly an effect of the Jubilee Project itself, in that it includes some of the

hospitals most in need. It may also be an effect of the reorganisation of the NHS.

District administrators may be less aware than the former hospital secretaries and governors of the financial support which the Fund is able to give. The NHS procedure for making a decision is longer and more complicated in the present administrative structure than in the earlier one. Perhaps, also, more worrying problems, such as industrial disputes, the threat of closure or curtailment of services, and the prospect of further change in the administrative structure, are together of such concern that hospital managers are less likely to be thinking about simple, practical improvements to the fabric of their buildings. It may also be true that the younger hospital managers of today, though they are likely to know the King's Fund College and the King's Fund Centre, do not so easily come to know about the more traditional work of the Fund.

Whatever the reasons for the fall in the number of applications from hospitals, one of the chief considerations might well be that projects of this kind nowadays need to be complete in themselves so that they do not increase the running costs of the hospital.

The Fund has to balance the invaluable help that a small grant can make to an individual hospital with the need for a much greater emphasis in the NHS sector to concentrate upon a more restricted programme and larger donations. This could have a dual effect: that of making a more useful impact on the work of individual hospitals whilst at the same time providing a means for the Fund to demonstrate a special need or to emphasise some aspect of hospital practice generally, to which it might seem appropriate to call attention.

These and other matters, such as the value of projects likely to raise morale among hospital staff – for example, an improvement in the standard of

residential accommodation – are being taken into account. It is hoped that a useful experiment in this new approach to the Fund's grant-making practice can be developed during the coming year.

In a sense, the practice represented by the Jubilee Project marks some turning back to the original purpose of the Fund. The founder, then Prince of Wales, in his letter to *The Times* of 5 February 1897, appealing for public support for his proposed new fund, wrote

'The finances of hospitals in London have long been a source of anxiety and solicitude.'

Plus ça change, plus c'est la même chose.

HEALTH CARE IN LONDON

A direct grant can bring immediate and visible benefit to an individual hospital, and collectively the grants bring improvement to the hospital service as a whole. There are, however, bigger and more complex issues which now affect many hospitals and health services in London. The decision to restructure the share-out of resources for health services throughout the country has had a particularly harsh effect upon the hospitals of London. During the year there were signs of a rethinking about the original decision and of a formal recognition that, of the inner-city zones which have suffered loss of resources, London has special problems.

The Fund, after consultation with the Department of Health and Social Security, has set up a working party to study these special problems; to help the process of making them known and ensuring that they are kept under review. The first of a series of conferences, jointly organised by the DHSS and the King's Fund Centre, was held in November. It is, however, not enough to recognise and study the problems. The working party is also helping to explore what practical assistance the Fund could give.

There is undoubted need to revive primary care, to devise a better system of dividing work between general practitioners and hospitals, and to connect more effectively the respective responsibilities of the health authorities, the London borough councils and the voluntary agencies, especially in providing care for old people, very young children, the mentally ill and mentally handicapped. There are opportunities in all these areas for initiative which could help to alleviate the burdens of the hospitals.

The scale of support which may be needed from the Fund cannot yet be estimated, but it seems likely that it will take the form of grants for key projects. This would entail coordination through the facilities for information and discussion at the King's Fund Centre, perhaps also with the collaboration of the King's Fund College in appropriate cases.

EXPERIMENT AND ENQUIRY

The Fund's approach to many of the experimental projects and enquiries it supports is simple: a need is perceived, a proposal is accepted, and a grant is given. This empirical approach has often proved effective not only for short, inexpensive projects but also for the more ambitious ventures which require substantial support to get started. It applies to requests from outside as well as to studies and development which the Fund considers would be useful in themselves and also to the health services.

Some examples of projects and developments encouraged and given practical support in the 1970s are the series of experiments to improve medical records in hospitals; the development of postgraduate medical centres; studies for the better assessment of clinical outcome, and of the organisation of clinical work in hospitals; studies of communication, including projects for overcoming the difficulty of language in the multi-racial setting of a hospital, both as a place for treating illness and as a workplace; the develop-

ment of information systems, and an important project about improving services for mentally handicapped people.

Time and circumstance alter the needs to be studied and the ideas to be developed. This brings changes in the requirement for the Fund's support. The advantages of early identification of need and of quick response, springing from the Fund's long-established good relations with hospitals and the health services, are fostered through the work of the College and the Centre and are maintained by the members of the Fund's committees.

It has to be remembered that the Fund is a permanent foundation and that, in consequence – and because its terms of trust remain the same – there is a tendency for the Fund's practice to operate in cycles. For example, despite immense changes in the pattern of the health care system in the twentieth century, recent grants to London hospitals are not in essence particularly different from those made when Edward VII was Prince of Wales.

It is, however, a perpetual problem to decide which particular applications from outside to support, and to weigh these alongside projects which the Fund itself may wish to initiate. Much of the responsibility for dealing with applications rests with the Project Committee, though some of the larger projects and those which do not fall within that committee's remit, such as educational development, are funded by the Management Committee. The number of applications from outside has tended to increase in recent years. During 1979, the Project Committee approved 16 applications for support and rejected 25. About 50 other applications failed at earlier stages of consideration. These figures may reflect diminishing possibilities of support from other sources. The number of rejected applications also suggests some doubt among new applicants about the kinds of project which the Fund is able to support within the terms of its trust.

Projects which might be given support are those with an innovative purpose which will lead to an improvement in hospital or health system practice. There is special interest in projects whose outcome could benefit the health services of London. As a matter of principle, the Fund does not support clinical research, but it may support studies with a clinical component when the outcome is likely to improve the organisation of care for patients or the management of services, such as those given in the examples above. Training for basic professional qualification is not a responsibility of the Fund, but it can support post-graduate training projects, particularly those designed to develop the ability to manage and to understand better the needs of patients and staff.

These are general principles, but initial advice for individual applicants is readily available from the Fund's officers. A register of projects in progress, produced annually by the King's Fund Centre, includes a description of the procedure for applications from outside.

EDUCATION AND TRAINING

The implementation of recommendations of the Thwaites working party* continues to form the base for some of the newer training activities of the King's Fund College. Important among these is a three-year experiment to develop a new type of course in corporate management for senior officers in the NHS. Another three-year project, sponsored jointly with the Health Services Management Centre at the University of Birmingham, provides individual managers with opportunities to work with academics on studies with practical relevance to the issues of health policy with which they are concerned in their everyday responsibilities.

**The Education and Training of Senior Managers in the National Health Service* (Chairman: Bryan Thwaites.) King Edward's Hospital Fund for London, 1977.

By reducing the number of the more standard type of management course, the College has been able to develop a more flexible programme which can respond to changing needs. This has included an extension of the seminars for medical specialists who are members of management teams, seminars on the conduct of industrial relations, and the introduction of seminars for general practitioners.

The so-called 'administrators' development' course has been revised, in consultation with the National Staff Committee, and is well supported by the Thames and Wessex regional health authorities. Discussions are being held with the Institute of Health Service Administrators on the special training requirements of sector and unit administrators. The College also continues to provide facilities for the National Administrative Training Programme. This involvement with the standard training provision in the NHS has been retained: it is important for the Fund to keep well in touch with young people coming into the service.

It is of no less importance to ensure that the content of courses and seminars meets the present and likely future needs of managers in the NHS. The College has a number of ways of doing this.

The findings of a study of the role and function of district administrators, commissioned by the Fund from the Oxford Centre for Management Studies, are proving to be a helpful guide in that context. The report, *The District Administrator in the National Health Service*, includes a final chapter outlining training implications which has particular value for the work of the College. Another publication commissioned by the Fund, *Industrial Relations in the NHS*, has become required reading for members attending seminars on this subject, and has been welcomed by those who have to deal with these problems in their hospitals.

The production of case studies has continued. These

provide practical up-to-date teaching material on planning in districts and areas of the NHS and on analysing the way decisions are made. They demonstrate the problems of corporate management in the circumstances in which they occur and have to be resolved. A team training exercise in planning, developed with the universities of Leeds and Nottingham and supported by the Fund, has been used to good effect during the year. The College is also deriving benefit from contact with the DHSS-funded research on clinical accountability, service planning and evaluation (known as CASPE). The research team is based close by the College and uses its training facilities.

In a similar way, the groups and organisations which use the facilities of the King's Fund Centre benefit that institution. The programmes of the College and the Centre are becoming more inter-related. Their courses, seminars, meetings and other events are advertised in their quarterly newsletter, *KF News*, which also carries announcements of forthcoming publications. The newsletter now has a circulation of over 11 000 throughout the country and abroad.

INFORMATION

Use of the library and information service at the King's Fund Centre grows as the service becomes more widely known. It is probably chief among the reasons why the Centre has developed a national and international reputation. The increased use during the year may have in part been due to the curtailment of the DHSS information service, as a result of the government's cuts in public spending.

The Centre's service is used mainly by individual readers and those requiring specific information on health service matters. It has also become a source of advice on the planning and organisation of specialist libraries and a meeting place for librarians and others providing information in the NHS and in the health services of other countries.

During the year, the library has been working on a coordinate index of reports on health care and organisation. It is also intending to make more use of mechanised methods of storing and disseminating information: microfiches and audio-visual programmes. Tape-slide programmes are being interfiled with the book stock and catalogued in the same system. The library is to become the depository in Britain for microfiches from the United States National Health Planning Information Center, in collaboration with the DHSS. There is also a plan to instal a computer terminal which will link the library with the British Library Automated Information Service (known as BLAISE). These developments will be extending and modernising the services of the King's Fund Centre library during the 1980s.

PUBLISHING

The Centre has begun a new programme for producing project papers on specialist subjects. They have a simple, uniform design and are a quick, cheap means of producing useful material which is likely to be of short-term interest or in circumstances where the volume of the text would not justify the production of a hardback publication. Three project papers were produced in the new format in 1979: *A Handbook for Nurse-to-nurse Reporting*, *The Organisation of Hospital Clinical Work* and *CHC Visiting*. The project papers are included in a separate section of the booklist circulated with this report and are available only from the Centre.

The hardback books are available from bookshops or from Pitman Medical Ltd, the Fund's distributing agents who now also produce some of the titles. A record number of nine titles was published in 1979. The first title to be published directly for patients, *Learning to Speak Again After a Stroke*, has been exceptionally well received and may be the forerunner of other books for special groups of patients whose need for information and advice cannot be met by the mass commercial publisher. Three other titles about the

care of patients were also well reviewed and have become popular: *Old People in Hospital*, the fourth in the series of do-it-yourself surveys of hospitals as seen by patients and staff; *Asian Patients in Hospital and at Home*; and *When I Went Home*, a study of patients discharged from hospital. All three came from projects supported by the Fund. This is now the most usual source of the Fund's publications.

A policy of pricing the books to cover the costs of production and distribution has been adopted. Some of the older titles whose sales remain constant have had to be repriced: their original selling prices fixed at the time of publication do not now cover the costs of distribution. It is not the intention to make profit from sales. It is nevertheless important to ensure that the rising costs of publishing do not commit monies which could be used for other activities.

FELLOWSHIPS, BURSARIES AND OVERSEAS STUDY

The Fund has inaugurated a number of schemes which help individuals and groups to extend their education in this country and abroad. One, emanating from recommendations of the Thwaites report, has been described on page 8. Another new scheme provides bursaries for health service managers to attend a new MSc course in public policy at the University of Bath.

The administrators' travelling bursary scheme enabled two health service managers to visit the USA; one to study ambulance services and the other to survey catering standards in American hospitals.

The travelling fellowship scheme for medical staff has been revised to provide bursaries for senior registrars and newly appointed consultants wishing to extend their postgraduate education or research experience in appropriate centres in this country as well as abroad. A condition of the award is that the recipient be in practice in, and intends to return to, Greater

London. The exceptionally high quality of applicants for these bursaries has been a special feature of the scheme.

A third international seminar for hospital and health service administrators from five English-speaking countries was held this year at Harvard University and the Fund supported participation of the British contingent. These meetings, which were originated by the Fund, have been held on alternate years since 1975. Their purpose is to explore and emphasise the complex and responsible issues with which the management of the hospital component of any health care system is essentially concerned.

THE FUND'S APPROACH TO ITS TRUST

The events described in this report show that the new activities of the Fund grow from its traditional encouragement of good practice and innovation in the management of hospitals and health services. Any success that may be achieved depends upon four inter-related factors: the flexibility of its organisation; the quick response to need which flexibility allows; knowing what is happening so that need can be quickly identified; and, most important, independence. It is this last factor which gives the Fund a unique position of strength and enables it to fulfil its responsibilities, the first of which is to London.

FINANCE

The following pages (12 and 13) contain abridged financial statements extracted from the full accounts of the King's Fund, which are available on request. The statements show that at 31 December 1979 the total market value of the Fund's assets was £30 128 000 (1978 £30 252 000) and the income for the year £2 425 000 (1978 £1 805 000).

The increase of £620 000 of income in 1979 is due mainly to the high rates of interest obtained on funds placed on deposit and earmarked for various commitments, together with the increased level of dividends. However, despite the careful control which the Management of the Fund continues to exercise over general expenditure, the total amount for the year, before the disbursement of grants, is £213 000 greater than the corresponding figure for 1978. These growing costs reflect the continuing high level of the rate of inflation.

In 1979 the further sum of £600 000 was made available for the Jubilee Project to bring the total to £1 300 000 which will be expended on the improvement of the agreed ten hospital ward units in the London area. Once

again it has been decided that the funding of this special project would justify an excess of expenditure over income and this has been met by transfer from General Fund amounting to £126 000 (1978 £138 000). In consequence the Fund has been able to allocate £924 000 for grants during 1979 against £652 000 the previous year.

Whilst it is gratifying to record this increased disbursement of money in support of the Fund's trust, the relatively temporary nature of the higher level of current income must be borne in mind. The uncertainty surrounding the present economic situation suggests that the problem of rising costs is by no means at an end and the Fund will, therefore, always welcome new sources of money to enable it to continue to support the advancement of health care.

The Treasurer gratefully acknowledges all contributions that have been made to the Fund during the past year, and will be glad to receive any donations, large or small. In particular, he would suggest that the Fund is a most suitable object for charitable legacies. Forms for use in connection with donations and payments under deed of covenant will be found enclosed with this report.

Bankers:	Bank of England Baring Brothers & Co Limited Midland Bank Limited
Auditors:	Deloitte Haskins & Sells
Solicitors:	Turner Peacock

KING EDWARD'S HOSPITAL FUND FOR LONDON

ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1979

	Book Value 31 December		Valuation 31 December	
	1979	1978	1979	1978
	£	£	£	£
Capital Fund				
Investments				
Quoted securities	5 137 337	4 860 394	6 901 367	7 240 937
Unquoted securities	46 391	47 437	87 566	79 752
	<u>5 183 728</u>	<u>4 907 831</u>	<u>6 988 933</u>	<u>7 320 689</u>
Current assets	936 173	583 408	936 173	583 408
	<u>6 119 901</u>	<u>5 491 239</u>	<u>7 925 106</u>	<u>7 904 097</u>
General Fund				
Investments				
Quoted securities	7 580 103	5 471 503	8 102 140	7 265 049
Unquoted securities	22 749	22 749	27 225	29 700
Properties, including Fund premises	8 117 849	7 803 445	15 067 000	13 890 000
Reversionary interests – nominal value	1	1	—	—
	<u>15 720 702</u>	<u>13 297 698</u>	<u>23 196 365</u>	<u>21 184 749</u>
Net current assets (liabilities)	(1 053 886)	1 098 448	(1 053 886)	1 098 448
	<u>14 666 816</u>	<u>14 396 146</u>	<u>22 142 479</u>	<u>22 283 197</u>
Special Funds				
Investments				
Quoted securities	52 716	52 716	45 109	48 491
Current assets	15 756	15 776	15 756	15 776
	<u>68 472</u>	<u>68 492</u>	<u>60 865</u>	<u>64 267</u>
Net Assets	<u>£20 855 189</u>	<u>£19 955 877</u>	<u>£30 128 450</u>	<u>£30 251 561</u>

ABRIDGED INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 DECEMBER 1979

	£	1979	£	1978	£
Income					
Securities		1 669 357		1 142 730	
Properties		738 971	2 408 328	653 690	1 796 420
Donations		12 662		8 139	
Legacies allocated to income		4 497	17 159	109	8 248
			2 425 487		1 804 668
Excess of Expenditure over Income for the year, transferred from General Fund			126 090		138 007
		£2 551 577		£1 942 675	
Expenditure					
Grants allocated		924 493		651 540	
Less grants lapsed		36 288	888 205	34 306	617 234
Jubilee Project			600 000		475 000
King's Fund Centre		551 421		484 699	
Less contribution from DHSS	198 000				
from Thames RHAs	55 300	253 300	298 121	226 500	258 199
King's Fund College		493 820		398 787	
Less course fees received		154 149	339 671	141 096	257 691
Publications		37 587		13 227	
Less sales		12 841	24 746	8 314	4 913
Administration					
Salaries and wages		196 562		168 938	
Establishment		33 398	229 960	35 021	203 959
Other Expenses					
Maintenance of Fund premises		43 964		37 273	
Pensions – Supplementary payments		101 518		63 885	
Professional fees		23 212		23 168	
Visiting expenses		2 180	170 874	1 353	125 679
		£2 551 577		£1 942 675	

CONTRIBUTORS IN 1979

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
Gloucester Charitable Trust

Anonymous ('EME')

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
Borges Trustee Co Ltd
P H Bolshaw

Worshipful Company of Carpenters
Churchill Court
Courtts & Co

Miss V Dodson

Miss W Edwards
Elsom Pack & Roberts
Equity & Law Charitable Trust

Lord Hayter KCVO CBE
Miss E V Howells

Jensen & Son

R G Lane
Lloyds Bank Ltd

Marks & Spencer Ltd
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd
Morgan Grenfell & Co Ltd

National Westminster Bank Ltd

Major R O'Brien MVO TD
Oppenheimer Trusts

P F Charitable Trust
Prudential Assurance Co Ltd

Albert Reckitt Charitable Trust
T B Robson

O N Senior
Mrs R M Simon

Wernher Charitable Trust
Judge R B Willis TD

LEGACIES RECEIVED IN 1979 (£64 641)

Cmdre F W Chaine
F R Duerden
Major W H Howe-Green
C Louch
Mrs A B Matthews Will Trust
Mrs A Nisbet
J E Still
Mrs A M Vaughan

GRANTS MADE IN 1979

JUBILEE PROJECT Special Distribution

1979 allocation	£600 000
balance from 1978 allocation	£151 000
	<hr/> £751 000

1979 Grants	£
Dulwich Hospital	139 000
Hammersmith Hospital (addition to initial grant)	19 000
The Prince of Wales's General Hospital, Tottenham (addition to initial grant)	60 000
Queen Elizabeth's Hospital for Children (addition to initial grant)	12 000
St Charles' Hospital (addition to initial grant)	10 000
St Stephen's Hospital	140 000
South London Hospital for Women and Children	115 000
Whittington Hospital	191 000
Reserved sum	65 000

TO NATIONAL HEALTH SERVICE AND LOCAL AUTHORITIES

Barnet AHA EDGWARE GENERAL HOSPITAL towards furnishing library in postgraduate medical centre	4 100
Bedfordshire AHA DANESWOOD CONVALESCENT HOME towards colour television set, music centre and easy chairs	1 000

Bethlem Royal and Maudsley Hospitals BoG

to establish mental health fellowship for a clergyman or churchworker (first instalment on three-year grant)	£6 000
--	--------

Brent and Harrow AHA

towards videotape for training on problems of communicating with deaf people	500
---	-----

Camden and Islington AHA(T)

WHITTINGTON HOSPITAL towards setting up staff social club	3 000
--	-------

City and East London AHA(T)

CITY AND HACKNEY HEALTH DISTRICT (TEACHING) survey of alternative approaches to primary and community care in big cities	1 400
---	-------

HACKNEY HOSPITAL towards improving new entrance	3 500
--	-------

ST MARK'S HOSPITAL towards installing lift for wheelchairs in outpatient department	12 000
---	--------

Cleveland AHA

ST LUKE'S HOSPITAL towards setting up voluntary advice service for psychiatric patients	50
---	----

Dorset AHA

POOLE GENERAL HOSPITAL project to improve community services to diabetic patients and to study needs	21 208
--	--------

Ealing, Hammersmith and Hounslow AHA(T)

ST BERNARD'S HOSPITAL towards fitting out staff club	10 000
---	--------

Guy's Hospital Special Trustees

study of health policies	11 000
--------------------------	--------

Hertfordshire AHA

HARPERBURY HOSPITAL towards setting up 'Darby and Joan' club for patients	15 000
---	--------

LEAVESDEN HOSPITAL towards extending patients' club house	20 000
--	--------

	£
Humberside AHA	
HULL DISTRICT SCHOOL OF NURSING	
towards equipment	250
Kensington and Chelsea and Westminster AHA(T)	
CHEYNE CENTRE FOR SPASTIC CHILDREN	
towards conversion of two top floors	10 000
NORTH WEST HEALTH DISTRICT (TEACHING)	
survey of district planning teams in England (first instalment on two-year grant)	10 500
ST MARY'S HOSPITAL, HARROW ROAD	
towards re-equipping hospital broadcasting system	3 400
Kent AHA	
MABLEDON HOSPITAL	
towards ambulance for elderly patients	5 000
Lambeth, Southwark and Lewisham AHA(T)	
GUY'S HOSPITAL	
project on application of computer-indexing to operation of an NHS pharmacy-based regional drug information centre (first instalment on two-year grant)	7 500
London Borough of Ealing	
EALING EDUCATION AUTHORITY	
to develop training materials for NHS records staff on Asian names	6 750
London Borough of Wandsworth	
study of day care facilities for old people	7 650
Merton, Sutton and Wandsworth AHA	
QUEEN MARY'S HOSPITAL, ROEHAMPTON	
towards extension to physiotherapy department	2 000
Redbridge and Waltham Forest AHA	
GOODMAYES HOSPITAL	
towards setting up patients' welfare department	25 000
St Mary's Hospital Endowment Fund	
series of lectures on communication and health	300

	£
St Thomas' Community Health Council	
study of peer-teaching in dental health education	5 150
St Thomas' Hospital Special Trustees	
development of user-related financial information system	9 400
Surrey AHA	
ASHFORD HOSPITAL	
improvements to various common facilities for twinned wards including provision of seminar room	20 000
Reserved sum	33 000
	<hr/> £254 658

TO INDEPENDENT HOSPITALS AND HOMES

L'Arche in Lambeth	
towards setting up workshop for mentally handicapped people	2 500
towards minibus	4 500
Banting House, Worthing	
towards fire escape	500
Bexhill Convalescent Home, Cooden	
towards emergency generator	700
British Home and Hospital for Incurables, London SW16	
towards repairs to roof	20 000
Cabrini House, London SE23	
washing machine	650
Catisfield House, Hove	
exterior decoration	1 435
Cottage Homes, London NW7	
towards fire precautions in nursing wing	1 500
Heathside, Romford	
Medic bath and minivator	1 900

	£
Manor House Hospital, London NW11	
equipment for pathology laboratory	4 500
The Marillac, Brentwood	
towards renewing boundary fencing	2 500
Phoenix House, London SE23	
towards more lavatories	3 175
St Christopher's Hospice, London SE26	
towards new machinery in laundry	5 000
St Joseph's Hospital, London W4	
towards emergency generator	10 000
St Luke's Hospital for the Clergy, London W1	
towards redecoration, and incinerator	2 000
St Martin of Tours House, London N1	
equipment and materials for woodwork shop and pottery	1 100
St Vincent's Orthopaedic Hospital, Pinner	
towards building and equipping new laundry	15 000
Servite House, London W5	
towards building for garage and storage space	7 500
Spelthorne St Mary, Harpenden	
to provide linen room and cupboards	1 000
Yarburgh Children's Home, East Grinstead	
chip fryer	250
Expenses of annual conference and visits for staff of metropolitan hospitals to voluntary hospitals and homes outside London	1 102
Reserved sum	3 000
	<hr/>
	£89 812

TO ORGANISATIONS AND EDUCATIONAL CENTRES

Bermondsey Medical Mission	
towards extension to Lena Fox House	10 000
Bow Mission	
carpeting for new home for alcoholics	1 500

	£
Brighton, Hove and District Society for Mentally Handicapped Children	
towards setting up holiday and short-stay home	5 000
Bristol Polytechnic faculty of education	
to study ways of motivating long-stay patients to take an interest in painting (second instalment on three-year grant)	24 000
British Epilepsy Association	
towards renovating swimming pool at children's holiday home	5 000
British Red Cross Society	
ambulance for London Branch	13 000
towards converting heating and water systems from oil to gas firing at Edith Priday Home	2 500
Campaign for the Mentally Handicapped	
towards setting up residential workshop	300
Circle Trust	
equipment for new club at New Cross	613
Council for Music in Hospitals	
towards running costs	5 250
Counsel and Care for the Elderly	
towards running costs	6 000
CRUSE (National Organisation for Widows and Their Children)	
towards cost of conference on dying and bereaved children	2 000
Darenth Park Voluntary Consortium	
towards running costs	500
Design Council	
towards cost of conference on medical equipment	150
Disabled Living Foundation	
towards cost of peripatetic display of low-vision aids	1 075
Disablement in the City	
feasibility study for mobility information and demonstration service centre (second instalment on three-year grant)	5 500

Elizabeth Fitzroy Trust	£		National Association for the Welfare of Children in Hospital	£
towards extension of Donec, home for mentally handicapped children	10 000		towards research programme	3 000
Friends of the Elderly			National Association of Health Authorities	
towards fire precautions at headquarters	5 000		towards publishing members' handbook for free distribution	18 000
Harrison Homes			National Children's Bureau	
cubicle curtains for bedrooms in Rest House	2 210		towards purchase of freehold of premises	20 000
Helping Hand Organisation			National Health Service Retirement Fellowship	
towards installing sewage treatment plant for home for drug addicts	1 000		towards setting up (further grant)	10 000
Hill Homes			National Institute for Social Work	
towards renovating kitchen at Gwendolen Sim House	10 000		towards purchase of Mary Ward House	5 000
towards improvements to top floor bedrooms at Trees	5 000		North London Polytechnic	
International Hospital Federation			towards preparing working papers of the Royal Commission on the NHS for publication	7 500
towards setting up information system (last instalment on five-year grant)	10 000		Open University	
Invalid Children's Aid Association			for staff of Thames and Wessex RHAs to attend course on handicapped people in the community	850
towards renovating bathroom at Pilgrims School, Seaford	2 850		Oxford Centre for Management Studies	
Jewish Blind Society			corporate membership subscription	1 000
towards building house for staff and improvements to main structure at Rokefield	8 500		study of work of district administrators in NHS	18 000
League of Remembrance			study of financial information systems in hospitals	5 000
towards running costs	250		Paintings in Hospitals	10 000
London Medical Group			Pathway Industrial Centre	
towards running costs	20 000		to develop training materials for NHS staff on the needs of Asian patients (second instalment on two-year grant)	5 000
Medical Women's Federation			Perseverance Trust	
towards cost of refresher course	500		towards improvements to Howard House, Gerrards Cross	2 100
towards cost of symposium on careers	500		Queen Elizabeth's Foundation for the Disabled	
Mental After-care Association			towards new tail-lift ambulance for Lulworth Court, Westcliff-on-Sea	6 000
towards improvements, and works on boiler system at MACA Home, Chiswick	6 000			
Musicians Benevolent Fund				
towards renovating kitchen at St Cecilia's, Westgate	2 000			

	£
Royal Alfred Seafarers' Society	
sunblinds and cubicle curtains for Belvedere, home for retired seafarers	4 950
Royal College of Physicians of London	
to extend work of medical services study group (first instalment on three-year grant)	36 900
Royal Society of Arts	
industrial design bursaries competition (hospital equipment section)	1 000
St John Ambulance Association and Brigade	
ambulance for London Branch	13 000
SHAPE	
towards expenses of programme to encourage greater use of the arts in hospitals, and study leave for principal	11 500
Sheffield City Polytechnic	
to develop media-retrieval system for nurse-teachers (first instalment)	5 000
Spinal Injuries Association	
towards setting up new headquarters (first instalment on three-year grant)	9 500
Thomas Coram Research Institute	
study of psychology services in primary schools	20 276
Toynbee Hall	
towards running costs of centre for mentally handicapped children (first instalment on two-year grant)	4 000
towards upkeep of old people's welfare centre	5 000
UK Association for the International Year of the Child	
to produce guide for handicapped school leavers	6 240
University of Bath	
bursaries for health service students taking MSc course in public policy (first instalment on two-year grant)	16 000
study of employment of women doctors in the NHS	3 850

	£
University of Exeter postgraduate medical institute	
to evaluate experimental programme of continuing education for remedial therapists (first instalment on five-year grant)	12 000
University of London Institute of Child Health	
towards setting up mobile assessment unit for handicapped children (second instalment on three-year grant)	29 265
Institute of Education	
study of effects of short-term residential care on mentally-handicapped children (third instalment)	7 234
Institute of Psychiatry	
study of use made of hospital ward by former patients (second instalment on two-year grant)	3 659
St Bartholomew's Hospital Medical School	
study of late effects of having a stoma	5 000
University of Loughborough Institute for Consumer Ergonomics	
towards publishing free booklet on facilities for disabled people in Leicestershire	500
University of Southampton	
bursaries for members of remedial professions taking diploma course in management (second instalment on three-year grant)	5 000
University of Surrey	
study of implication of establishing nurse-based occupational health service	12 118
towards training course for practice nurses	498
Volunteer Centre	
assessment of function of voluntary service coordinators	4 700
Winged Fellowship Trust	
towards improving heating system, sluice room and laundry at Crabhill House, Redhill	3 000
Reserved sum	8 250
	£506 088

IN-HOUSE GRANTS

£

Commissioning Hospital Buildings (EL)

preparing new edition 3 500

Education and training of senior managers in the NHS (PJT)

development of training programme (courses on NHS planning) 8 000

study grants 7 690

International seminars for administrators (PJT)

1979 course in Boston, Mass 6 907

setting up association for past members 3 000

International workshop on the place of attachment in human behaviour (WGC)

travelling expenses 1 000

King's Fund travelling fellowships (GAP) 20 837**Libraries and information services in the NHS (KM)**

expenses of working party 104

Overseas travel (PJT)

for students and course members sponsored by King's Fund College to visit North America 11 364

for administrative trainees to visit Europe 708

for director's visit to USA and Canada 662

Residential accommodation for overseas visitors (GAP)

5 163

Travelling bursaries for administrators (PJT)

5 000

£73 935**Total of grants made in 1979****£1 524 493**

Note: Initials in brackets are those of the staff member who can give detailed information on the project concerned. See Staff Directory, pages 25-28, for name and address.

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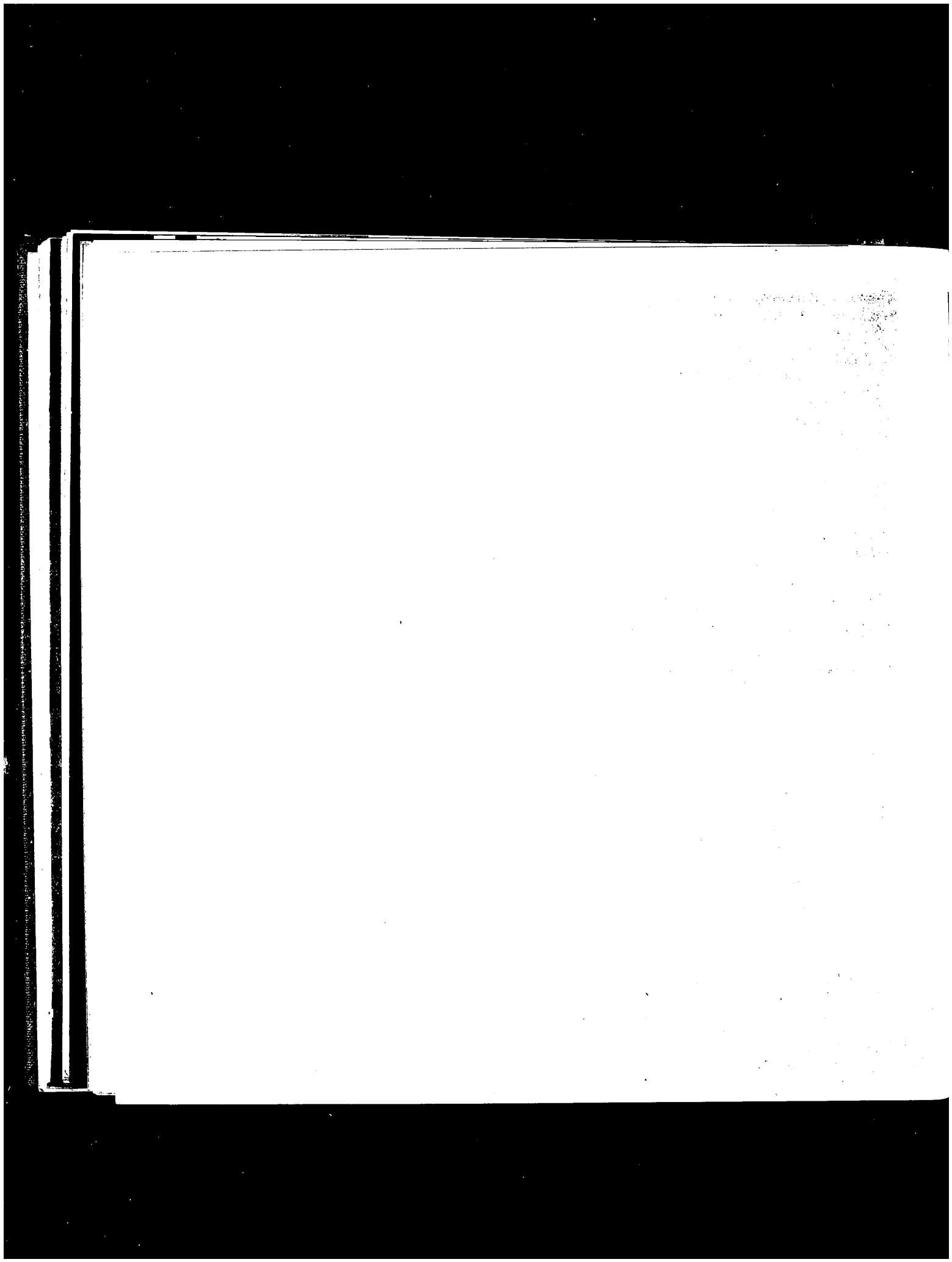
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Appointment of new Secretary to the King's Fund

The Management Committee has appointed Mr Robert J Maxwell JP to become Secretary of the Fund on the retirement of Mr G A Phalp at the end of August 1980.

Mr Maxwell is at present Administrator to the Special Trustees of St Thomas' Hospital and has wide interests and experience in the management of health systems.

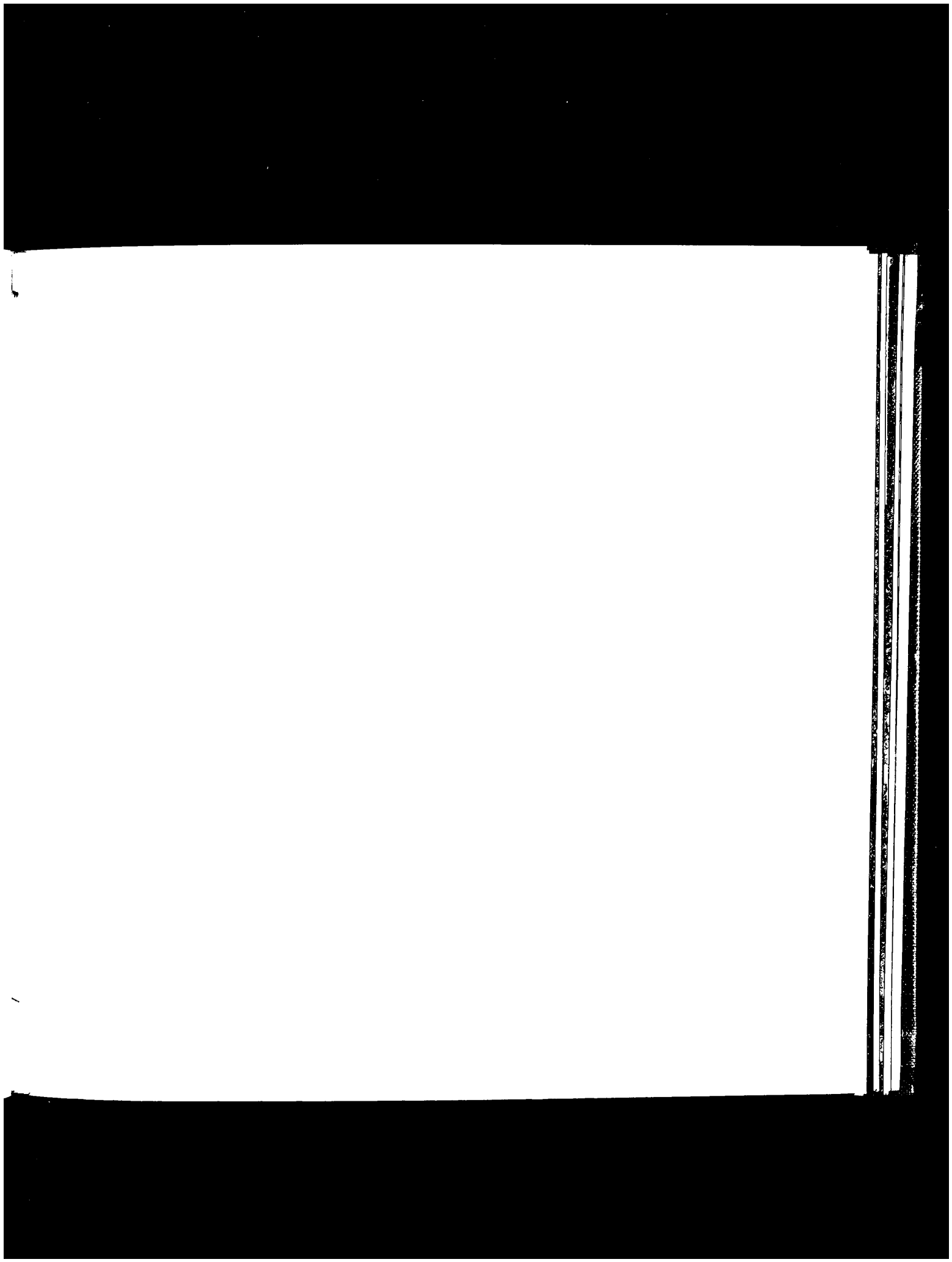
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