

King Edward's Hospital Fund
for London
Annual Report



John H. Thompson, President
of the
National Academy of Sciences

1913

1913

**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

Patron: Her Majesty The Queen

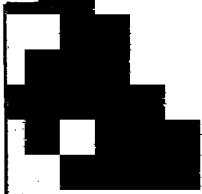
Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Lord Ashburton KG KCVO JP
Lord Cottesloe GBE TD

Treasurer: A H Carnwath

Chairman of the Management Committee: Lord Hayter

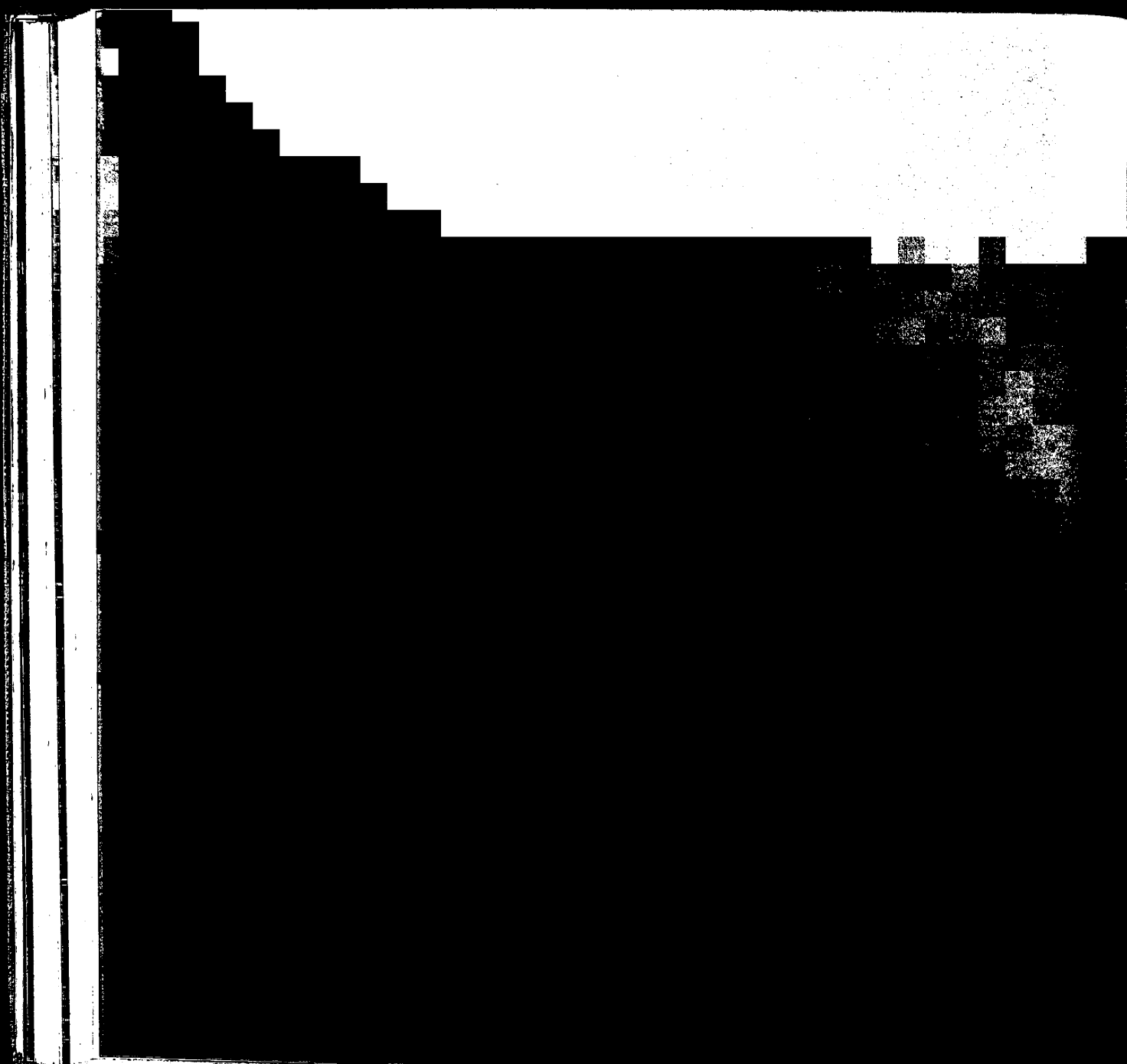
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REPORT 1973

The interests and activities of a hospital now extend beyond its curtilage: indeed the influence of the London hospitals has always extended far beyond London. The Fund, though its primary interest continues to be based in hospitals, has followed the same outward path.

THE FUND'S ROLE IN HEALTH SERVICE REORGANISATION

In these early years of the 1970s, emphasis has centred on preparation for integrating the services of hospitals, general medical practice and local health authorities which have operated separately within the National Health Service since its introduction in 1948. While everyone agrees with the principles and aims of an integrated health service, the debate on methods intensified as the date for reorganisation drew nearer, reaching its pitch perhaps in 1973, the last full year of the old organisation.

Whilst the Fund does not take sides, it is a traditional practice to provide a forum for debate on all matters of concern for the management of hospitals, and health care generally. During the debate on the reorganisation of the NHS, this practice naturally continued. Since it was important that the debate should be well informed, the information services of the King's Fund Centre and the King's Fund College were much in demand. Pilot studies have also been supported in areas where the integration of services and the necessary information systems were being prepared or were already under way.

The College tended to concentrate its efforts on more senior management, while the Centre became a listening post for staff at all levels. Later pages of this report give some idea of the range

of opportunity for discussion. Both the College and the Centre were also used by some of the new health authorities as neutral settings for interviews for new appointments. The College organised a series of seminars for members of the new authorities and continued the experimental courses for senior officers on the management of an integrated service. Both series were mounted at the request of the Department of Health and Social Security. The College also entered into a working arrangement with the London School of Hygiene and Tropical Medicine in developing courses for community physicians. These ventures, specifically directed towards NHS reorganisation, formed additions to a regular training programme which has placed increasing emphasis on preparing course members for change in their work.

CONTINUITY OF SERVICE

The debate about the new organisation had to take its place within the context of a continuing service to patients. Similarly, the Fund's role in the debate blended with its traditional function of helping those concerned with direct patient care, the welfare and professional development of staff, work relationships and the problems of everyday management in hospitals.

Much of this activity develops as a response to requests from people in the service and from voluntary groups and organisations. Often the request is for a direct grant to improve buildings, equipment or amenities. Other grants help to launch new organisations for patients with special needs, or new associations of health care workers. The latter, by no means all of whom are concerned nowadays with the more traditional forms of professional association, have included domestic administrators, head porters,

industrial therapy managers, voluntary help organisers, and professional staff in the mental handicap services.

Health authorities, organisations and groups also look to the Fund for help in launching their own enquiries, development projects and training schemes. For example, the British Association of Social Workers is studying the relationship between social workers and volunteers; the Chartered Society of Physiotherapy is devising inservice training for physiotherapists working with mentally handicapped people; nurses in Doncaster hospitals have been developing a system of management audit for the nursing services; St Crispin Hospital is preparing a case aides training programme; hospital caterers in Wessex have been looking into ways of improving patients' meals service.

Some projects have their origins in problems raised in a conference at the Centre or a course at the College. The 'language barrier' project originated from an unexpected discussion during a Centre conference on hospital staff who cannot speak English and the difficulties this poses for themselves, their colleagues and the patients. Training materials are being developed for use in teaching simple English to foreign staff in the course of their work.

Two other examples are the recent publications, *COGSTATS* and *INDUSTRIAL RELATIONS IN HOSPITALS*. The first is the outcome of a statistical exercise during a senior management course. The syndicate members went on to study the use of statistics in the divisional management of hospital medical services and to devise examples which can be followed by medical committees. The second came from a group of national administrative trainees who studied the extent

to which hospitals practise good industrial relations. From this they drew up a checklist for hospital managers to use when reviewing their own procedures.

It may be thought that the only common factor in all these activities is their variety! But a second look reveals others. There is a practical content, in that the results can be of use in improving a service to patients, either immediately or in the long term. There is also the innovating and experimental content of the many projects in which the aim is to introduce a new idea or method, or to enlarge experience and outlook.

One project which contains all these features is the five-year programme to develop services for the mentally handicapped. The interrelated series of conferences, study groups and exhibitions, together with training schemes, environmental studies, various publications and direct grants to institutions represent a concerted effort to help those concerned with mentally handicapped people, including their families, and to promote an informed interest in their problems. Mental handicap is in some ways a new study area compared with others in which the Fund has long been active, though for many years institutions in the metropolitan regions have received direct grants to improve living conditions for patients and staff.

RECURRING SUBJECTS FOR STUDY

Experience being gained during the five-year programme on mental handicap is also giving impetus for a new, and this time combined, look at many problems studied separately and at different times in earlier years. There is a common theme to these studies. It is that sick people in hospital still need the ordinary things of life

which help to maintain individuality – things which those of us who are well often take for granted. The new study aims to produce guidelines of good practice which may be helpful to members of the new community health councils. As such, it can be seen as a contemporary version of the study which produced the **HOSPITAL VISITORS' MANUAL** in 1958. This time, however, the study is also designed to be of direct use to managers and staff in assessing the social care they provide for their patients, particularly those in long-stay care.

Some aspects of hospital life seem perpetually troublesome and are of continuing interest to the Fund. Taking another look at areas previously studied gives some idea of the extent to which earlier work has been of use, and of changes in the situation which may have brought new problems.

The effects of noise on patients in hospitals, for example, was first studied in an opinion survey in 1958. A follow-up was undertaken two years later after a promotional campaign which included wide circulation of the now famous posters of Fougasse cartoons. The latest survey, made in 1973, is reported in one of the new series of King's Fund Project Papers **'THE MOST CRUEL ABSENCE OF CARE'**. The title is a typically pointed comment on the subject by Florence Nightingale.

An interest in the innumerable problems surrounding the admission of patients to hospital can be traced through many years. The Emergency Bed Service has provided an unbroken 24-hour service to general practitioners in London since 1938. Some ten years after that date the report of a study of admission procedures was published. It advocated appoint-

ment systems, regular review of waiting lists and maintenance of an up-to-date bed board. It emphasised the patients' need for reassurance while they were waiting to come in and during the admission period itself. Better communication was needed between wards and the admissions office. There should be a coordinated system of admissions and discharges. A new study, reported in *ADMISSION OF PATIENTS TO HOSPITAL*, 1973, comes up with recommendations very similar to the first report but tackles the problems in greater depth and gives detailed examples of good practice. Organisation of admission procedures is now made more complex by many changes, among them faster turnover, more elaborate diagnostic and treatment facilities and increased demand.

The same is true of the allied area, medical records. This is another subject of almost continuous study by the Fund since the early days of the NHS when it supported the first training courses for medical records officers as part of its post-war bursary scheme for hospital administrators. But it has become apparent that much remains to be done to improve the quality of medical records, and indeed to create a new attitude towards their effectiveness in use. The Fund, through its Research and Development Committee, has embarked upon a long-term programme. It is in the early stages of exploration, but pilot studies have been set up at Guy's Hospital and the Royal Free Hospital to examine the usefulness of what is generally known as the 'problem-orientated medical record' (POMR) now being developed in the United States. These studies, although based upon the two hospitals, also extend to the teaching programmes of the related medical schools. There is emphasis upon the development of interrelation with primary care and upon the need to envisage

the eventual application of data-processing systems to the preparation and use of this type of record. A general survey of current trends in the medical records systems of hospitals and elsewhere is being planned in association with the department of community health of Nottingham University. The possibility of further academic training for medical records officers is also being explored.

Thus it seems that a comment in the Fund's annual report of 1949 may yet turn out to be prophetic.

'It is not too much to hope that some of those who have enjoyed the bursaries provided by the Fund will one day play a part in inaugurating a national system of medical records on the lines first envisaged 30 years ago.'

(This refers to the Dawson report of 1919 which advocated a uniform system of records applicable to health centres and hospitals.)

OVERSEAS CONTACT

Another speculative comment, made in the 1947 annual report, has perhaps even more contemporary validity.

'The King's Fund has long recognised how important it is to make available to its hospitals . . . the knowledge and experience gained by each, whether in matters of construction and equipment, function, administration, or in the provision of amenities for patients and staff. If, however, the greatest good is to be gained from this pooling of resources and lead to a general levelling up to the best existing standards, it is most important to secure first-hand information from outside the Fund's area. During the war

years it was impossible to keep in touch with the progress being made in the hospital field in other countries, and there is much leeway to be made up . . . experience so far gained shows very clearly that much of great value may be learned from carefully planned tours undertaken by responsible personnel.'

Some 25 years later, overseas contact has become two-way. The training course for overseas administrators, in association with the International Hospital Federation, and the exchange study tours for American students and young British doctors, nurses and administrators, are regular fixtures in the calendar. Each year one or two Australian administrators are invited to take part in courses at the College. There is also the travelling fellowship scheme for senior doctors to visit Australia and New Zealand, and the general practitioners' attachment scheme in the University of North Carolina. An addition in 1973 was the Centre series of one-day conferences, NHS and EEC, in which distinguished speakers from the Common Market countries discussed their health services with a British audience. The immediate outcome of these international exchanges is to refresh and enrich the outlook of the individual participants. There is also the general infusion of extra knowledge and expertise into the health services at home. In supporting overseas ventures, this is the primary aim.

A PERMANENT POLICY OF CHANGE

While pursuing these and other activities listed in later pages of the report, the Fund has reshaped its own organisation to incorporate changes in the role and function of the College and the Centre. The stages of this reshaping have been fully reported in the last two annual reports. The College premises have been re-

constructed. A start has been made to the rebuilding of the Centre. A rearrangement for financing the two institutions in association with DHSS has been satisfactorily concluded; the monies thus released can be redeployed. Research and development activities are being centralised.

These changes accord with the Fund's traditional policy of continuous review of all its activities within the terms of the trust laid down in the Act of Incorporation of 1907:

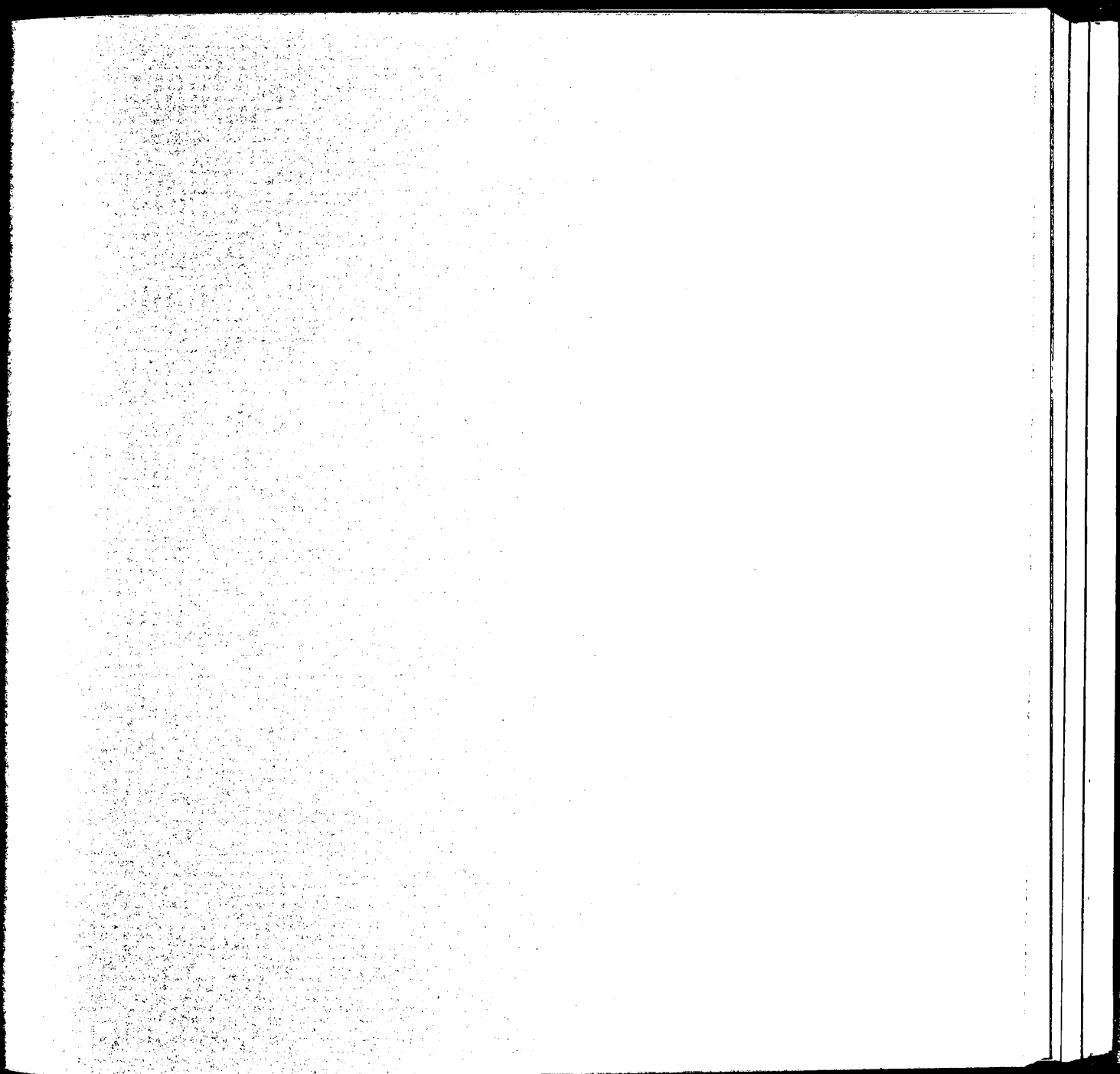
' . . . the support benefit or extension of the hospitals of London or some or any of them (whether for the general or any special purposes of such hospitals) and to do all such things as may be incidental or conducive to the attainment of the foregoing objects.'

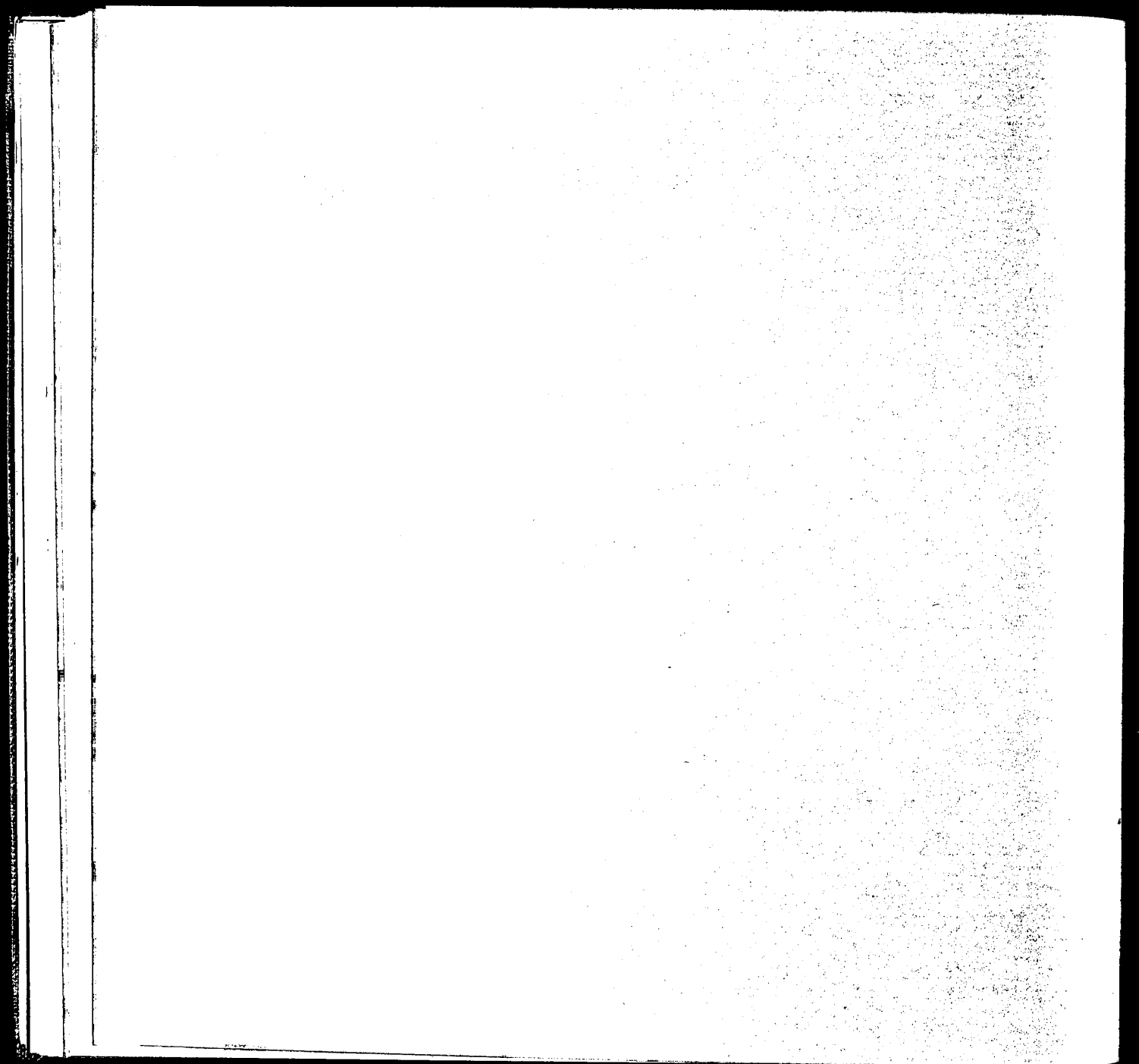
Such was the wisdom of the founders who drafted the Act, that the terms are capable of wide interpretation and enable the Fund to keep its operation relevant to current needs and problems. Thus change has become a constant characteristic. But there are times of major change in the organisation of health care in Britain which give opportunity for an overall review of the Fund's activity. One such period was the introduction of the NHS. The Fund, relieved of its task of donating most of its income to the upkeep of hospitals in London, developed new interests in management training, information and advisory services, research, and the development of new ideas and practical innovation.

The present time is also one of major change in both the organisation and practice of hospital and health care. It has given prominence to the question of what changes in the current role of the Fund might be appropriate. Throughout the intervening years, the Fund has kept in view

another important question: how best to fulfil the terms of its trust in a situation in which the responsible government department has emerged as the primary funding agency for all health and social care. This includes research into problems of organisation and management for which the DHSS now deploys sums far greater than those available to the Fund.

Yet requests for the particular kinds of help which the Fund can provide tend to increase. The variety and number of current activities reflect a wide association with people in all areas and levels of health care. From association through activities and the traditional system of hospital visiting, the Fund keeps in close touch with problem or neglected areas which need help, and what may be termed 'growth' areas which need development. But this also emphasises the problems of choice and, therefore, the importance of a good system of intelligence for the Management Committee in formulating policy for research and development activities. The Research and Development Committee, established for this purpose, complements the advisory function of the permanent staff and provides a testing ground for new proposals. There seems no doubt that the Fund will continue to have a substantial role in supporting activities in which its independence and flexibility can be an advantage. In the reorganised NHS, the former boards of governors, hospital management committees and regional hospital boards, with which the Fund has enjoyed working for so many years, are replaced by new regional and area health authorities and district management teams. The Fund looks forward to working with the new management bodies and their staff, and to extending to them the help and services it has developed for the benefit of the patients they serve.





FINANCE

The following pages contain abridged financial statements extracted from the full audited accounts of the King's Fund, which are available on request. The statements show that at 31 December 1973 the total value of the Fund's assets (which is, of course, subject to market fluctuation) was almost £26 million, and the income for the year over £1 060 000. The material increase in both capital and income since 31 December 1972 has resulted in the main from sales of land and of buildings formerly in use by the King's Fund College for amounts in excess of the estimated value. Part of the increase in income is due to the fact that some of the proceeds have been kept on deposit at high rates of interest pending reinvestment. In consequence a portion of this has been held over and not spent in the current year.

Although this increase in the resources of the Fund is extremely welcome, it is nevertheless true that in these times of inflation the King's Fund, in common with other similar organisations, must face the difficult problem of increasing costs. The Fund will therefore always welcome new sources of money to enable it to continue and develop the part which it plays in the growth and change of hospital practice.

The Treasurer gratefully acknowledges all contributions that have been made to the Fund, and will be glad to receive any donations, large or small. In particular, he would suggest that the Fund is a most suitable object for charitable legacies. Forms for use in connection with legacies, annual subscriptions and donations will be found at the back of this report.

Bankers: The Bank of England
Baring Brothers and Co Limited
Midland Bank Limited

Solicitors: E F Turner and Sons

Auditors: Deloitte and Co

KING EDWARD'S HOSPITAL FUND FOR LONDON
ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1973

Valuation 31 December			Book Value 31 December	
1972 £	1973 £		1973 £	1972 £
		Capital Fund		
		Investments		
		Quoted	4 261 765	3 499 285
		Unquoted	79 053	124 009
8 145 338	5 810 375			
120 943	58 848			
<u>8 266 281</u>	<u>5 869 223</u>		<u>4 340 818</u>	<u>3 623 294</u>
181 717	211 898	Current assets	211 898	181 717
<u>8 447 998</u>	<u>6 081 121</u>		<u>4 552 716</u>	<u>3 805 011</u>
		General Fund		
		Investments		
		Quoted	7 092 188	3 132 191
		Unquoted	85 400	85 425
		Land	3 618 844	2 636 954
		Reversionary interests— nominal value	1	1
6 281 126	7 272 769			
73 287	62 008			
4 068 105	10 162 000			
<u>1</u>	<u>1</u>		<u>10 796 433</u>	<u>5 854 571</u>
10 422 519	17 496 778	Net current assets	1 891 703	(254 631)
(254 631)	1 891 703		<u>12 688 136</u>	<u>5 599 940</u>
<u>10 167 888</u>	<u>19 388 481</u>			
		Special Funds		
		Investments		
		Quoted	59 567	59 567
51 892	42 627	Current assets	9 833	8 726
8 726	9 833		<u>69 400</u>	<u>68 293</u>
<u>60 618</u>	<u>52 460</u>			
<u>£18 676 504</u>	<u>£25 522 062</u>	Total Net Assets	<u>£17 310 252</u>	<u>£9 473 244</u>

ABRIDGED INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 DECEMBER 1973

	1973		1972	
	£	£	£	£
Income				
Securities and investments	816 843		549 039	
Land	235 008	1 051 851	226 571	775 610
Subscriptions and donations	6 778		7 434	
Legacies allocated to income	1 575	8 353	3 010	10 444
		£1 060 204		£786 054
Expenditure				
Grants allocated		495 241		360 641
King's Fund Centre	192 494		192 880	
<i>Less contribution from DHSS</i>	87 500	104 994	50 000	142 880
King's Fund College	189 604		203 479	
<i>Less course fees received</i>	81 873	107 731	67 313	136 166
Emergency Bed Service	113 238		99 760	
<i>Less contribution from Metropolitan RHBs</i>	106 738	6 500	93 260	6 500
Publications	27 222		26 310	
<i>Less sales</i>	8 755	18 467	13 778	12 532
Administration				
Salaries and pensions	93 366		80 517	
Establishment and office	24 022	117 388	20 435	100 952
Other Expenses				
Maintenance of Fund premises	14 461		9 395	
Professional fees, etc	18 824	33 285	14 657	24 052
		883 606		783 723
Special contribution to Pension Fund		20 913		—
		904 519		783 723
Transfer to General Reserves of Excess of Income over Expenditure for the year		155 685		2 331
		£1 060 204		£786 054

**SUMMARY OF SPECIAL FUNDS
AT 31 DECEMBER 1973**

Special Anonymous Trust (Miller General Hospital)	£ 19 068
Mrs L L Layborn, deceased, Trust (Ward for Reduced Gentlefolk)	4 090
J R Catlin, deceased, Trust (Endowment of a hospital bed)	—
Mrs C H E Cooper, deceased, Trust (Homes for Aged Sick)	—
A Brooke-Smith, deceased, Trust (Emergency Bed Service)	922
Miss A A Sampson, deceased, Trust (Independent Hospitals)	9
N H Vernon, deceased, Trust (Diabetes Research)	41 774
N H Vernon, deceased, Trust (Ear, Nose and Throat Research)	3 487
Spinal Injuries Association	50
	<hr/> £69 400 <hr/>

LEGACIES RECEIVED IN 1973

Capital:

Alfred Charles Cosher Bates	£
Charles Cole Dyer	2 833
William Eichholz	34 217
John Leighton	610
Frank Charles Lindo	14
Percy Morris	155
Lord Wakefield	1 440
	296
	<hr/> £39 565 <hr/>

Allocated to Income:

Miss Mary Lilian Bickersteth	£
John Percival Standen	3
Mrs Alice Mary Vaughan	250
Thomas Hammond Wells	8
Henry Woolf	889
	425
	<hr/> £1 575 <hr/>

CONTRIBUTORS 1973

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
HRH The Duke of Gloucester

Anonymous
Anonymous ('E M E')
Association of Chartered Physiotherapists in
Industry

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
Miss A G Blaikie
G A Boston
Viscountess Broome

A H Chester
Courage, Barclay & Simonds Ltd
Coutts & Co

Miss V Dodson

Miss W Edwards

Gillett Bros Discount Co Ltd
Guardian Royal Exchange Assurance Group

Lord Hayter
Heatherdown School
Cardinal Heenan
Miss E V Howells

Mrs G Inchbald
Innes Memorial Fund

Jensen & Son

Reverend E S C Lennard
Lloyds Bank Ltd
London & Northern Estates Co Ltd

Marks & Spencer Ltd
Matheson & Co Ltd
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd
Morgan Grenfell & Co Ltd
Lord Moyne

National Westminster Bank Ltd

Major R O'Brien MVO TD

Lieutenant-Colonel R R M Perceval MC
Worshipful Company of Pewterers
W J Pharoah
Prudential Assurance Co Ltd

Albert Reckitt Charitable Trust
T B Robson
N M Rothschild & Sons

Schwartz Buchanan & Co
O N Senior
Mrs R M Simon

Ernest Taylor CBE

Sir Harold Wernher Bt GCVO TD (deceased)
Whitbread & Co Ltd
L S White
Williams & Glyn's Bank Ltd
Judge R B Willis TD

GRANTS MADE IN 1973

TO HOSPITAL AUTHORITIES IN NATIONAL HEALTH SERVICE

Central Middlesex Group HMC

CENTRAL MIDDLESEX HOSPITAL

improvements to library service for
patients and staff

1 822

Charing Cross Hospital BoG

adventure playground for child
development centre

537

study of commissioning and opening new
hospital

3 800

Chelsea and Kensington HMC

new lift in centre for spastic children

8 000

Claybury HMC

CLAYBURY HOSPITAL

library and postgraduate education centre

8 500

Croydon and Warlingham Park Group HMC

QUEEN'S HOSPITAL

towards rehabilitation unit

1 250

Dartford and Darenth HMC

JOYCE GREEN HOSPITAL

library for postgraduate education centre

4 000

Doncaster HMC

management audit in nursing services project

4 000

Forest Group HMC

WANSTEAD HOSPITAL

hydrotherapy pool

10 000

Dr E A Green (Cell Barnes Hospital)

preparation of handbook for parents of
handicapped children

500

Guy's Hospital BoG

NEW CROSS HOSPITAL

beds for extension to breast unit

550

Harefield and Northwood HMC

HAREFIELD HOSPITAL

shop for patients

3 000

MOUNT VERNON HOSPITAL

day room for orthopaedic unit

7 500

Harlow Group HMC

HONEY LANE HOSPITAL

second day room

3 000

ST MARGARET'S HOSPITAL

new chapel and quiet room

2 000

Hillingdon Group HMC

HILLINGDON HOSPITAL

improvements to staff club

2 000

Horton HMC

HORTON HOSPITAL

nursery for children of staff

2 000

Manor HMC

MANOR HOSPITAL

enlarging staff clubhouse

3 000

Mid Herts Group HMC

HILL END HOSPITAL

community service centre

760

Napsbury HMC

NAPSBURY HOSPITAL

patients' social centre

4 500

New Southgate Group HMC

FRIERN HOSPITAL

improvements to nurses' home

12 600

North West Surrey Group HMC

BOTLEY'S PARK HOSPITAL

community centre

5 000

Romford Group HMC

OLDCHURCH HOSPITAL

room for staff club

3 500

Royal Eastern Counties Group HMC

TURNER VILLAGE HOSPITAL

enlarging recreation hall for
patients and staff

3 000

Royal Marsden Hospital BoG

SUTTON BRANCH

crèche for children of staff

5 000

Royal National Orthopaedic Hospital BoG

towards building of patients' centre

500

	£
Runwell HMC RUNWELL HOSPITAL	
extension to patients' social centre	12 500
St Bernard's HMC ST BERNARD'S HOSPITAL	
improvement to catering arrangements	10 000
St Crispin HMC	
case aides training programme	1 490
St Lawrence's HMC ST LAWRENCE'S HOSPITAL	
extension to cricket pavilion	5 000
St Thomas' Hospital BoG	
study courses on organisation and planning of medical resources	5 000
experimental appointment to develop common policy of management-research relationship	4 500
South West Metropolitan RHB	
towards appointment of regional voluntary service officer	2 425
Verulam Group HMC HARPERBURY HOSPITAL	
improvements to kitchen	7 000
Warley HMC WARLEY HOSPITAL	
education centre	15 000
Wessex RHB	
towards appointment of information officer in planning unit	4 000
study on improving patients' meals service	4 700
	<hr/> £171 934

TO INDEPENDENT HOMES AND HOSPITALS

Bell Memorial Home, Lancing	
new carpeting	2 300
Charterhouse Rheumatism Clinic, London W1	
new x-ray equipment	2 500
Convalescent Hospital for Officers, Brighton	
fire precautions	800

	£
Convalescent Police Seaside Home, Hove	
improvements to staff accommodation	1 000
Crabhill House, near Redhill	
rebuilding sun lounge, and VAT on coach	2 000
Dedisham School for Autistic Children, Slinfold	
improvements to kitchen	750
Delves House, London SW7	
furnishing sick bay	2 041
Dominican Convalescent Home, Kelvedon	
improvements to kitchen	2 400
Edith Priday Home, London SE3	
new beds	1 000
Fairfield House School, Broadstairs	
equipment and new gymnasium	1 000
Fallowfield Chislehurst	
improvements to a ward	493
Florence Nightingale Hospital, London NW1	
new autoclave	2 000
Foxholm, Bognor Regis	
rewiring	1 000
Friendly Societies' Convalescent Home, Herne Bay	
emergency generator	500
Harrison Homes, London W11	
equipment for Rest Home	530
Home of Compassion, Thames Ditton	
works to increase bed complement	1 500
Homefield, Bickley	
fire precautions and other works	1 500
Howard House, Gerrards Cross	
fire precautions	1 400
Kingsbury, Woking	
staff cottage	2 500

	£		£
Limpsfield Convalescent Home for Women		Token grants to homes and hospitals	3 500
fire precautions	324		
PAR House, London W2			£59 936
fire precautions	2 700		
Pirates' Spring, New Romney		TO ORGANISATIONS AND EDUCATIONAL CENTRES	
new beds	1 800	Age Concern	
Rathcoole and 6 Lynette Avenue, London SW4		sheltered workshop and lunch club at headquarters	12 000
equipment	1 533	Association of Independent Hospitals and Kindred Organisations	
St Cecilia's Home, Bromley		towards running costs	750
extension	4 000	Association of Occupational Therapists	
St Cecilia's Convalescent Home, Westgate		training experiment	7 050
improvements to kitchen	500	Association of Professions for the Mentally Handicapped	
St Christopher's Hospice, London SE26		towards establishment	500
landscaping grounds	3 300	Association to Combat Huntington's Chorea	
St Francis de Sales Special School, Hayling Island		towards development	2 000
fire precautions	821	Bath Institute of Medical Engineering Ltd	
St Joseph's Hospital, London W4		development of special chair for hemiplegics	2 500
changing and rest room for nurses	2 473	British Association of Social Workers	
St Luke's Nursing Home for the Clergy, London W1		study of social worker-volunteer relationships	2 250
theatre autoclave	1 500	British Postgraduate Medical Federation	
St Vincent's Orthopaedic Hospital, Pinner		appointment of librarian to coordinate library services in postgraduate medical centres	5 000
extension to operating theatre	5 000	Camberwell Rehabilitation Association Ltd	
Samuel Lewis Convalescent Home, Walton-on-Naze		sheltered workshop	15 000
lift	1 000	Campaign to Improve Living Conditions of the Ageing (Edmund de Rothschild)	
Spelthorne St Mary, Thorpe		feasibility study to assess support	1 000
kitchen and other equipment	636	Cardiff Universities Social Services (CUSS)	
Springdene, London N20		towards group home for mentally handicapped	1 000
new beds	1 380	Central Middlesex Industrial Health Service Ltd	
Star and Garter Home, Richmond		for second year's working of branch clinic	3 500
dental equipment	1 643		
Convalescent Homes Conference and visits for ward sisters and social workers	612		

	£		£
Centre on Environment for the Handicapped		London Medical Group	
towards running costs	4 500	towards running costs	10 000
Chartered Society of Physiotherapy		London School of Hygiene and Tropical Medicine	
experimental inservice training for physiotherapists working with the mentally handicapped	2 000	two teaching appointments for experimental courses for future community physicians	7 000
City of Westminster Society for Mentally Handicapped Children		Look Ahead Housing Association	
towards new day centre	2 000	towards establishment	5 000
Community Service Volunteers (CSV)		Mental After Care Association	
to extend service in hospitals	2 500	fire precautions in four homes	2 500
Disabled Living Foundation		Migraine Trust	
study of clothing and dressing handicapped people	2 000	towards new clinic	2 500
Elderly Invalids Fund		National Addiction and Research Institute (CURE)	
towards running costs	4 000	towards films on attitudes of young people to use and abuse of drugs	1 000
General Nursing Council		National Association for Mental Health	
towards welfare service for nurses	6 000	appointment of liaison officer for university students in mental health services	3 000
Hospital Domestic Administrators' Association		handbook on preparing volunteers for mental health services	750
appointment of organising secretary	2 250	hymnbook for mentally handicapped	750
Industrial Society		National Association of Health Students	
study of communication flow in hospitals	800	towards establishment	3 000
Institute of Hospital Engineering		National Association of Industrial Therapy Managers	
travel grants	500	towards running expenses	1 000
Institute of Mental Subnormality		National Innovations Centre	
experimental scheme for training staff in methods of behaviour modification	2 500	towards development	2 500
International Epidemiological Association Inc		National Society for Autistic Children	
towards publication of training manual	2 500	kitchen equipment for school at Harperbury Hospital	1 300
Invalid Children's Aid Association		Nottingham Council of Social Service	
kitchen equipment for two special schools	504	appointment of personnel/liaison officer in drug dependency and personal problems	2 165
Law and Local Government Publications Ltd		Orpington Mental Health Association	
publishing British Health Care and Technology series	1 500	to develop voluntary activities in mental health (Anchor House project)	2 000

	£		£
Oxford Centre for Management Studies		University of Southampton	
corporate membership subscription	1 000	department of sociology and social	
course fees	4 400	administration	
Paintings in Hospitals	3 500	study of social workers in psychiatric	
Plant a Tree in 73	500	hospitals	2 025
Re-Instate Ltd			<hr/>
equipment	70		£192 721
Royal College of Art		FOR IN-HOUSE PROJECTS*	
department of design research,		British course to USA	5 000
studentship		Brunei University/King's Fund joint	
towards design study of toilet and sanitary		appointment	2 200
cubicles for the disabled	4 645	Drug dependency discussion group	350
Royal College of General Practitioners		Evaluation of health centres	3 000
supplementary grant	287	Exhibitions: dental units	800
Royal College of Nursing		stand at Royal Society of Health	
compiling register of nursing scholarships		Exhibition (Brighton)	1 100
and bursaries	1 500	voluntary help	1 750
Royal London Aid Society Ltd		General practitioners' attachment in USA	2 950
furnishing a hostel	2 500	Health services planning research	600
Royal Society for the Prevention of		Hospital house journals competition	100
Accidents		Inservice training in hospitals for the	
towards film on home safety	2 500	mentally handicapped	500
Royal Society of Arts		Integrated training for remedial professions	7 500
industrial design bursaries	150	King's Fund travelling fellowships	13 500
Shirley Institute		Language barrier	2 550
study of clothing for long-stay patients	3 325	Mental handicap service projects	12 000
Spinal Injury Association		Nurse/patient dependency	500
towards establishment	4 450	Overseas travel	2 200
invalid car for organising secretary	800	Patients As People handbook	1 500
Standing Conference of Voluntary Help		Patients' satisfaction studies	1 350
Organisers		Reading project	4 000
towards costs	500	Voluntary Service Information Office	7 200
Teaching Hospitals Association			<hr/>
establishment of nurses' employment agency	15 000		£70 650
study of role and function of postgraduate		Total of grants made in 1973	£495 241
teaching hospitals	15 000		

* See also page 23 for full list of in-house projects, new, continuing and completed in 1973.

IN-HOUSE PROJECTS: EXPERIMENT, ENQUIRY AND EDUCATION

NEW

Integrated training for remedial professions† (FRR)
exploratory studies in association with the department of life sciences, Polytechnic of Central London

Medical records (GAP)
pilot studies on use of problem-orientated medical records in health care practice and medical education, and general survey of current systems

Patients As People† (JRE)
study of social needs of people in congregate care and preparation of handbook

CONTINUING OR COMPLETED

Art for the elderly (MDH)
to introduce art classes to elderly patients and institute a teachers' training course

Disposal of human waste (IR)
to improve design of commodes and similar equipment

Evaluation of health centres*† (BB)
to assess need for evaluation studies of health centres and group practices

General practitioners' attachment in USA† (GAP)
in association with Council of Postgraduate Medical Education and University of North Carolina

Health service planning research*† (BB)
to assess research priorities

Hospital head porters' training scheme (IR)
employment of training officer

Hospital house journals† (MDH)
national competition and readership surveys

Inservice training in hospitals for mentally handicapped† (JRE)
to encourage cooperation between NHS and voluntary personnel in devising training schemes

King's Fund travelling fellowships† (GAP)
bursaries for medical consultants for visits and professional attachments in Australia and New Zealand

Language barrier† (MDH)
to develop methods and prepare materials for teaching English to foreign staff in hospitals

Management research projects (FRR)
individual training projects for student administrators

Mental handicap services project† (JRE)
a five-year programme to develop ways of improving services

Nurse-patient dependency† (MDH)
to study methods of measuring dependency

Patients' satisfaction studies† (IR)
studies of attitudes in psychiatric hospitals and units

Reading project† (FRR)
to develop information system for health and social services in Reading and district

Shop Window (MDH)
studies of problems of hospital telephonists, receptionists and porters, and general practice secretaries and receptionists

Terminal care and relief of pain* (MCH)
to support study of organisation and operation of a unit in collaboration with Oxford RHB

Voluntary Service Information office† (DMJ)
to develop voluntary work in health services

Note: Initials in brackets are those of the staff member who can give detailed information on the project concerned. See Staff Directory, pages 31-2, for name and address.

*completed in 1973

†grant given in 1973

**KING'S FUND CENTRE CONFERENCES,
MEETINGS AND EXHIBITIONS**

LARGE CONFERENCES

Geriatrics

Art for the elderly
Integrated care for the elderly

Management

Admission of patients to hospital
Centrepieces of health care
Developing the hospital from within
Management audit for the nursing services
Medical records and medical care

Mental handicap

American scene
Asa Briggs report
Films for education
Psychopathic disorders — a Welsh plan
Teaching parents to teach children
Toys for the mentally handicapped

Nursing

Allocation forum
Care of emotionally disturbed elderly patients
Nurse-patient dependency
Nurses' attitudes to patients
Occupational health and counselling
Ward activity and learning

Voluntary services

Organisers of volunteers in London
Voluntary help and the trade unions
Volunteer — friend or foe?

Other topics

Care of emotionally disturbed adolescents
Care of the severely ill child in hospital
Children in hospital
Continuity of care for children
Drugs in small hospitals
European information network
House journals
Language barrier
NHS and EEC
Problems of alcoholism and work
Psychogeriatric study days
Research project on portable conveniences
Salmon structure and counselling
Toy workshops

SMALL MEETINGS

Alcoholic units discussion group
Art for the elderly
Care of emotionally disturbed adolescents
Care of the handicapped child at home and in hospital
Community developments in care of the elderly
Community health nurses
Community hospitals
Comprehensive health planning
Continuity of care for children
Counselling within the health service
Evaluation of health centres
Geriatric meetings
Hospital internal communications
Hospital planning seminar
House journals
Induction days for voluntary help organisers
Medical secretaries and receptionists
Mental handicap study days
Nurse counselling
Nurse/patient dependency discussion group
Nurses reporting on patients
Orientation working party
Patients are individuals
Priorities for the caring professions
Priorities in health care

LUNCH TALKS

The consumer and the NHS — Dame Elizabeth Ackroyd
DIG and the disabled — Miss Mary Greaves
Meeting world health needs — The doctor and the medical auxiliary — Dr Kathleen Elliott
Partners in caring — Mr David Hobman
Priorities in health care — Mr J Le Fanu
Prospects for employment — Mr Timothy Raison
Science policy and health care — Mr Maurice Goldsmith
Television and the people — Mr B H Groombridge

EXHIBITIONS

Design of dental units
The elderly mind
Furniture for domestic and administrative areas in hospitals
Paintings in hospitals (Nuffield Foundation)
Toys for hospitals and nurseries
Volunteer — friend or foe?
WRVS prize-winning handicrafts (from clubs for the elderly)

Note: The Centre also gives hospitality to other organisations and groups for conferences and seminars.

KING'S FUND COLLEGE
ACADEMIC YEAR 1973/4
COURSES AND SEMINARS

Junior administrators
Management appreciation for geriatricians
Management appreciation for senior registrars
Management development
Management of integrated health care
National administrative training courses
Seminars for consultants and general practitioners
Seminars for members of area health authorities
Seminars for members of regional health authorities

Special courses, seminars and conferences

European seminar on NHS reorganisation (for medical staff from European schools of public health or social medicine)
Health service organisation in Britain (study tour for American students in medical and hospital administration)
Health services in Europe (7th conference)
International hospital planning (course for European doctors in association with the British Council)
International seminar for nurses
Organisation and delivery of health care in USA (study tour for British doctors, nurses and administrators, in association with Duke University and University of North Carolina)
Overseas course (in association with International Hospital Federation and King's Fund Centre)

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LEGACY, ANNUAL SUBSCRIPTION OR
DONATION, BANKER'S ORDER AND
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OFFICE OF THE ATTORNEY GENERAL

WASHINGTON, D. C. 20530

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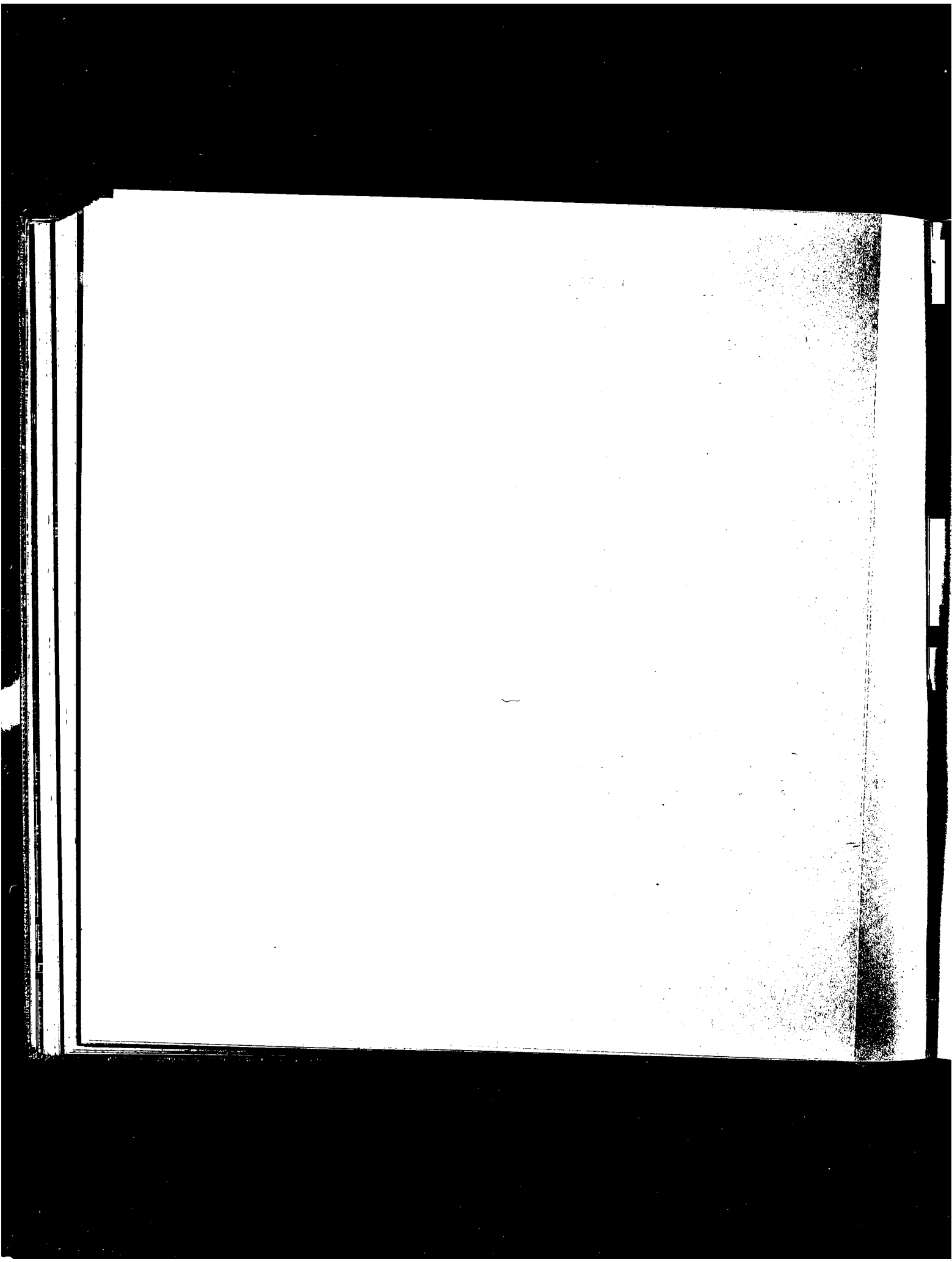
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'I give free of duty to KING EDWARD'S HOSPITAL FUND FOR LONDON the sum of £_____to be either expended in such manner or invested from time to time in such investments (whether authorised by the law for the time being in force for the investment of Trust Funds or not) or partly expended and partly invested as the Governors and General Council for the time being of the Fund shall in their absolute and uncontrolled discretion think fit. And I direct that the receipt of the Treasurer for the time being of the Fund shall be a good and sufficient discharge to my Executors.'

Residue

'I give all my property not otherwise disposed of by this my Will subject to and after payment of my funeral and testamentary expenses to KING EDWARD'S HOSPITAL FUND FOR LONDON, to be either expended, etc., etc. (as above).'



FORM FOR ANNUAL SUBSCRIPTION OR DONATION

Date _____ 19 _____

To the Secretary

**KING EDWARD'S HOSPITAL FUND FOR LONDON
14 PALACE COURT LONDON W2 4HT**

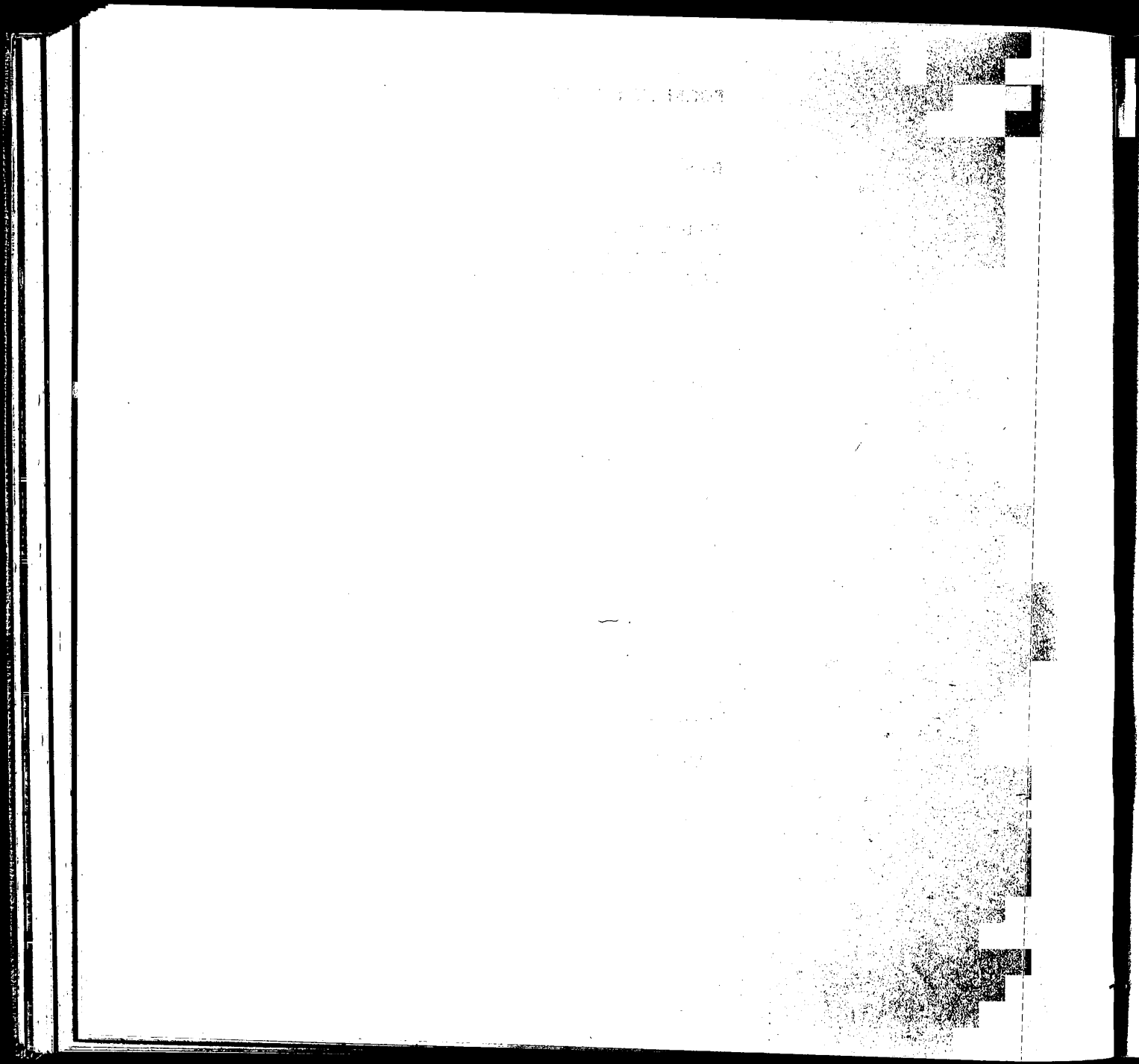
I enclose cheque for the sum of £ _____ as an
Annual Subscription/Donation to the Fund.

Kindly acknowledge receipt to the following address:

Name _____

Address _____

Cheques and Postal Orders should be made payable to 'KING
EDWARD'S HOSPITAL FUND FOR LONDON'.



STANDING ORDER FOR BANKERS

Date _____ 19 _____

To (Name of Bank _____
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Please pay on the _____ day of _____ 19 _____

to the BANK OF ENGLAND LONDON EC2R 8AH for the credit of
KING EDWARD'S HOSPITAL FUND FOR LONDON, a/c No. 53600002,

the sum of _____

and continue to pay the same amount on the _____

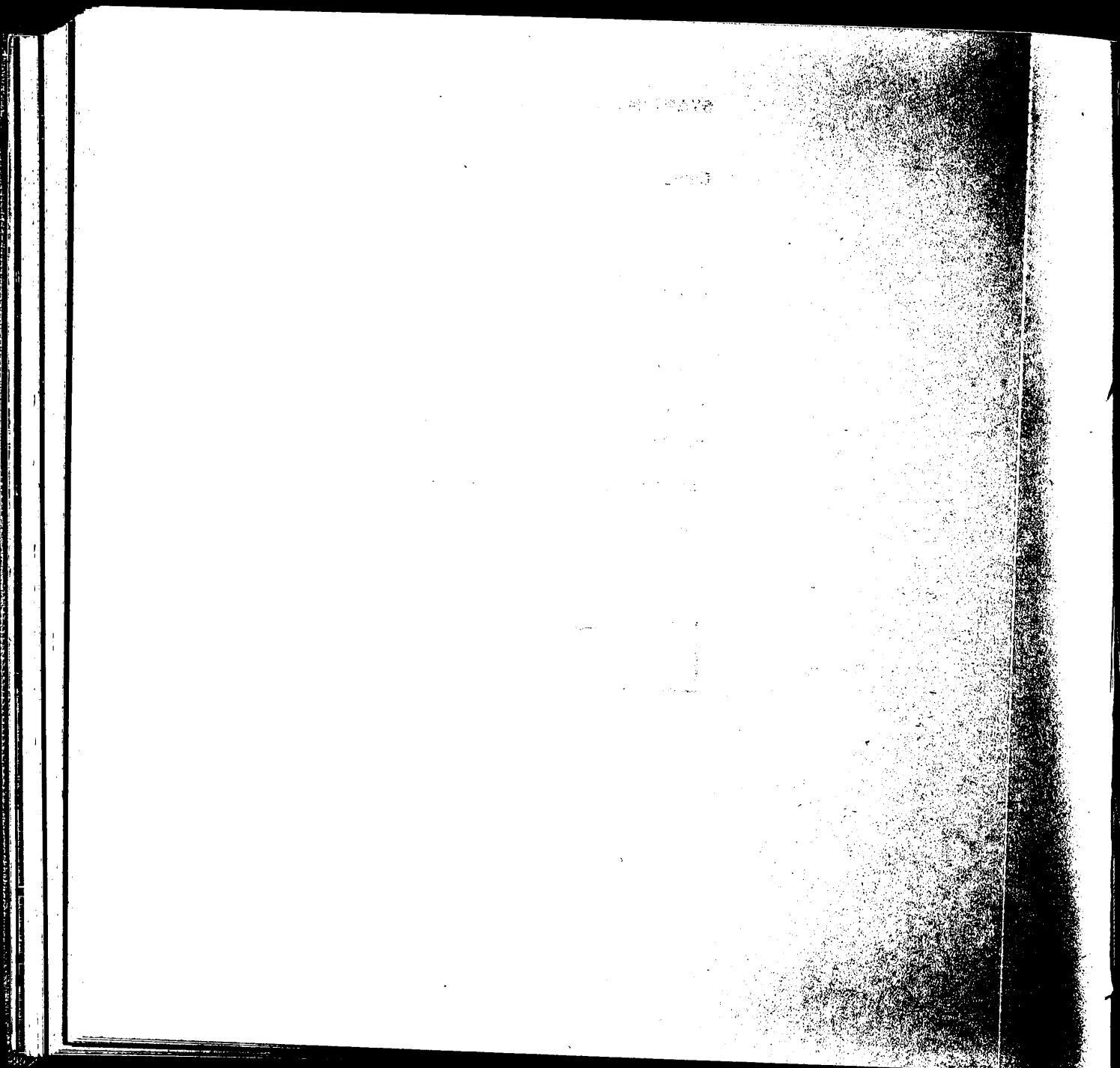
in each future year until further notice.

Signature _____

£	p
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Name _____
(for postal purposes)

Address _____



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Annual subscribers, by filling up the following form of agreement for seven years, enable the Fund to recover income tax on their subscriptions.

For example, if a contributor who now subscribes £30 per annum, enters into an agreement in the form below, filling in the figure £30, the result will be

(i) the subscriber sends a cheque for £30, with a certificate that he has paid income tax on the amount which, after deducting income tax, leaves £30 (i.e., with income tax at 33p in the £, £44.78); the Fund can supply forms of certificate if desired;

(ii) the King's Fund recovers income tax from the Inland Revenue;

(iii) the contributor appears as a subscriber of £44.78

The Fund would be pleased to give further information if desired. It is sometimes possible to furnish alternative forms of agreement to meet special circumstances.

I, _____
of _____

HEREBY COVENANT with KING EDWARD'S HOSPITAL FUND FOR LONDON

that for a period of seven years from the date hereof or during my life whichever period shall be shorter I will pay annually to the said Fund such a sum as will after deduction of income tax leave in the hands of the Fund the net sum of £ _____

(_____)

(words) the first of such annual payments to be made on the (a) _____ day of

_____ 19____ and the six subsequent annual payments to be made on the

same day in each of such subsequent years all such sums to be paid from my general fund of taxed income so that I shall receive no personal or private benefit in either of the said periods from the said sums or any part thereof.

IN WITNESS whereof I have hereunto set my hand and seal this (b) _____ day
of _____ 19____

SIGNED, SEALED AND DELIVERED by the above-
named in the presence of

Signature _____

Address _____

_____ L.S.

(Signature)

Occupation _____

(a) The date must be later than the date of signing (b)

Notes as to Completion of Agreement

(1) The term of seven years commences from the date of signature.

(2) The directions for filling in the dates at (a) and (b) should be carefully observed.

(3) If the seven annual payments are to be made under Banker's Order the date at (a) should be furnished to the Bank.

(4) The agreement duly completed as above should be forwarded to the King's Fund as soon as signed in order that it may be stamped within the allotted time.

THE FOLLOWING INFORMATION IS FOR YOUR INFORMATION

1. The first part of the information is for your information only and is not to be used for any other purpose.

2. The second part of the information is for your information only and is not to be used for any other purpose.

3. The third part of the information is for your information only and is not to be used for any other purpose.

4. The fourth part of the information is for your information only and is not to be used for any other purpose.

5. The fifth part of the information is for your information only and is not to be used for any other purpose.

6. The sixth part of the information is for your information only and is not to be used for any other purpose.

7. The seventh part of the information is for your information only and is not to be used for any other purpose.

8. The eighth part of the information is for your information only and is not to be used for any other purpose.

9. The ninth part of the information is for your information only and is not to be used for any other purpose.

10. The tenth part of the information is for your information only and is not to be used for any other purpose.

11. The eleventh part of the information is for your information only and is not to be used for any other purpose.

12. The twelfth part of the information is for your information only and is not to be used for any other purpose.

13. The thirteenth part of the information is for your information only and is not to be used for any other purpose.

14. The fourteenth part of the information is for your information only and is not to be used for any other purpose.

15. The fifteenth part of the information is for your information only and is not to be used for any other purpose.

16. The sixteenth part of the information is for your information only and is not to be used for any other purpose.

17. The seventeenth part of the information is for your information only and is not to be used for any other purpose.

18. The eighteenth part of the information is for your information only and is not to be used for any other purpose.

19. The nineteenth part of the information is for your information only and is not to be used for any other purpose.

20. The twentieth part of the information is for your information only and is not to be used for any other purpose.

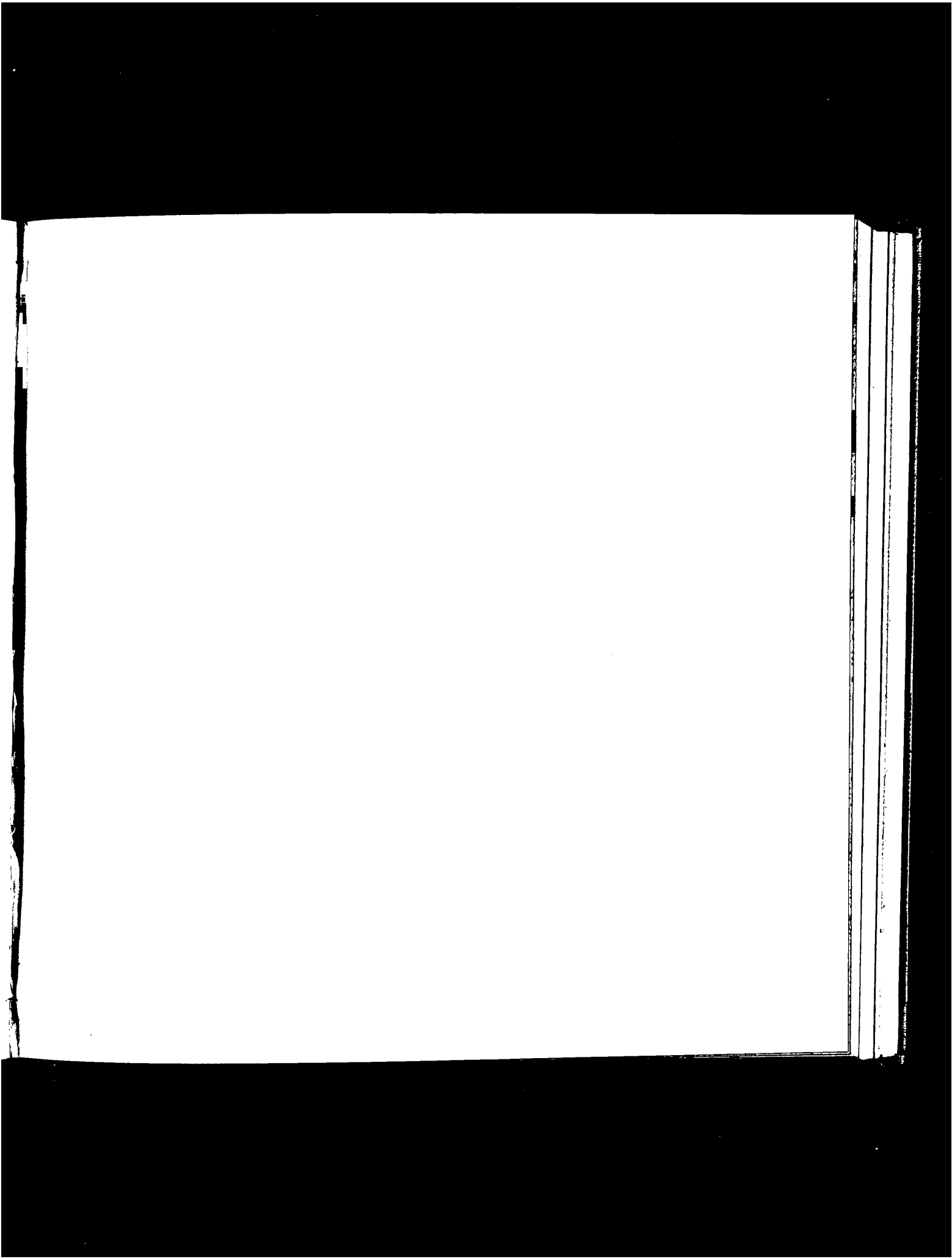
21. The twenty-first part of the information is for your information only and is not to be used for any other purpose.

22. The twenty-second part of the information is for your information only and is not to be used for any other purpose.

23. The twenty-third part of the information is for your information only and is not to be used for any other purpose.

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